1	UNITED STATES OF AMERICA			
2	UNITED STATES DISTRICT COURT			
3	CENTRAL DISTRICT OF CALIFORNIA			
4	WESTERN DIVISION			
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7	HONORABLE CONSUELO B. MARSHALL,			
8	UNITED STATES DISTRICT JUDGE PRESIDING			
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11	GLOBEFILL INCORPORATED, a)			
12	Canadian corporation) CERTIFIED COPY			
13	PLAINTIFF,) CV 10-2034 CBM			
14	VS.)			
15	ELEMENTS SPIRITS, INC., a) California corporation, and)			
16	KIM BRANDI, an individual,)			
17	DEFENDANTS.)			
18				
19	TRIAL DAY FIVE REPORTER'S TRANSCRIPT OF PROCEEDINGS			
20	THURSDAY, MARCH 23, 2017 A.M. SESSION			
21	LOS ANGELES, CALIFORNIA			
22	SHERI S. KLEEGER, CSR 10340 FEDERAL OFFICIAL COURT REPORTER 312 NORTH SPRING STREET, ROOM 402 LOS ANGELES, CALIFORNIA 90012 PH: (213)894-6604			
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3	WITNESS MARMOL, Raul		REDIRECT RECROSS 86
4	ISAACSON, Bruce ALVAREZ, Jorge		192
5	AYKROYD, Daniel	212 276,331 E X H I B I T S	
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LOS ANGELES, CALIFORNIA; THURSDAY, MARCH 23, 2017
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                           A.M. SESSION
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                THE CLERK: CV 10-2034-CBM: Globefill
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    Incorporated versus Elements Spirits, Incorporated, et
7
    al.
8
                Counsel, state your appearance.
9
                MS. BIVENS: Zenobia Harris Bivens for the
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    plaintiffs.
11
                THE COURT: Good morning.
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                MS. BIVENS: Good morning, your Honor.
13
                MR. VERA: Good morning, your Honor. Hernan
14
    Vera for the plaintiffs.
15
                THE COURT: Good morning.
                MS. KIM: Good morning, your Honor. Jenny
16
    Kim for the plaintiffs.
17
18
                THE COURT: Good morning.
19
                MR. HUMMEL: Good morning, your Honor.
20
    Keith Hummel for Elements Spirits.
21
                With me is Nathan Denning and Rebecca
22
    Rettig. And I think Mr. Rafferty is outside.
23
                THE COURT: Good morning.
24
                MR. MILLER: Good morning, your Honor. Jon
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    Miller for Kim Brandi.
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THE COURT: Good morning. So the record reflects that we are outside the presence of the jury just in case there are some things that need to be discussed before we put the jury in the box. So my staff reported at first there was nothing to be discussed. But then there was a question about a deposition that I believe is to be played tomorrow. So I am hoping it is not that deposition -that 250-page deposition where the designated portions were given to me yesterday with the objections, because I have not read that. And probably will not read it until this evening. So after today's session. Law clerk has taken a look at it. But, of course, I have to read it as well. So I just haven't done that work. So I am curious about that. Maybe it is a different deposition and I don't need to be concerned. MR. VERA: Good morning, Your Honor. Hernan Vera for the plaintiff. No. Your Honor, we are talking about that deposition. But we can postpone the discussion until Your Honor has had a chance.

What we wanted to avoid was a ruling on that

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without the opportunity addressing the points that's
important deposition and the issue of La Tilica is very
important. And so we wanted and asked for in our joint
submission the opportunity to have oral argument, brief
oral argument on that issue before the Court rules.
            So Your Honor would like to do that tomorrow
morning, that's fine as well. Or we can present the
arguments now and you read it with that in mind;
however, Your Honor wishes.
            THE COURT: No. I think I need to read it
first. Because to hear the arguments on something that
I haven't read probably I wouldn't follow it as well.
            MR. VERA: Okay.
            THE COURT: This is a question I have been
asking since day one: When you plan to present that
testimony? So it would have been good for me to have
known that much earlier so that I could have been
prepared and would not disrupt your case.
            But is it a witness being called by the
plaintiffs or the defendants? And maybe being called by
both.
            MR. HUMMEL:
                         That is an interesting
question, Your Honor. Keith Hummel.
            Mr. Escarcega was only disclosed on our
witness list. There's a dispute between the parties --
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or was a dispute between the parties about whether
Globefill could add Mr. Escarcega to their list. The
way this was resolved was we put both sets of
designations together and agreed to play it in our case.
            So I did receive word from Mr. Berg
yesterday that plaintiffs will rest after Mr. Aykroyd.
           And then we will play Mr. Escarcega.
would -- I'm not entirely sure of the timing, but we
would expect to play Mr. Escarcega if there is time on
Friday. And if not, then Mr. Escarcega's deposition
would be played on Tuesday.
            THE COURT: All right. That's helpful then
in terms of when the Court should meet with the parties
for purposes of argument.
            I probably will not read that deposition
until this evening. I expect to be busy with you during
the course of the day. If we finish early today, then
I'll start reading it sometime this afternoon.
            So in order for -- to hear the argument and
the Court to rule, say tomorrow morning, how much time
are we talking about? So how much time would you want
to present the arguments to be made before the Court
rules?
           MR. VERA: I would just need five minutes,
your Honor, just to highlight some of the issues.
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                THE COURT: Okay. And then for the defense,
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    about the same amount of time?
3
                MR. HUMMEL: About the amount of time.
                THE COURT: What we could do is probably
 4
5
    have written rulings. Not anything fancy, but you know,
    just a piece of paper that says "sustained, overruled,"
6
7
    that kind of thing.
8
                And I may give that to you in writing. But
    I wouldn't want to do that before I heard the arguments.
9
10
                So I would probably be prepared to do this
11
    tomorrow morning. Maybe we could meet -- have you been
12
    able to come into the building at 7:00?
13
                MR. HUMMEL: Yes, Your Honor.
14
                THE COURT:
                            So maybe we could plan 7:00
15
    tomorrow morning. That would permit you to argue.
                                                         Ιt
16
    would permit the Court to give you the rulings. And
17
    then you would still have time to set up to play the
18
    deposition. Now maybe it won't be played tomorrow.
19
    may want to play it even Tuesday morning. But at least
20
    you'll have time. Because you'll need to take out
21
    portions that the Court is not allowing. And so you
22
    need time to do that work.
23
                So I think this probably will not be not be
24
    done tomorrow, probably going to be done on Tuesday, the
25
    actual playing. But tomorrow we can -- the Court can
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hear the arguments. The Court can give you the rulings.
You have the weekend to do whatever needs to be done to
the video itself. And then it could be played on
Tuesday morning.
            Does that seem to work?
            MR. VERA:
                      That works for plaintiff, Your
Honor.
            THE COURT: Does that work for the
defendant?
            MR. HUMMEL: It works fine, your Honor.
fact, given the wonders of modern technology we may be
able to adjust that deposition during the day if we have
the rulings in the morning.
            THE COURT: So then I want to raise
tomorrow's session -- excuse me. So I do plan to recess
at 12:00 tomorrow. So our session will be a little bit
shorter than usual.
            So I don't know if we'll finish all of
Mr. Aykroyd's testimony tomorrow or not. But you
probably have a better handle on that. So if you
finish, then the plaintiff may be resting tomorrow, and
then everything is fine.
            But I raise it because I don't know if there
is a witness that you plan to call tomorrow that you
were concerned if we recess at 12:00 that that witness
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1 may be inconvenienced. 2 MR. BERG: Your Honor, good morning. think we probably will get to Dan Aykroyd's testimony 3 4 today. I don't think we can finish it today if we shut down at 2:00. But we will certainly -- I anticipate an 5 6 hour on direct at the most, if that helps Your Honor 7 figure out the schedule. 8 THE COURT: Yes, it does. So we would actually be recessing tomorrow at 12:00. 9 10 MR. BERG: And then what about today? 11 THE COURT: Today we can work as long as 12 everybody wants to. 13 MR. BERG: I want to work until 2:00. Ιf that's -- if you would relieve me of the necessity for 14 15 filing a motion for afternoon naps, Your Honor. THE COURT: Don't need to file that motion. 16 17 Typically we would be working the five hours 18 and recessing the jury. But to accommodates a witness, 19 if we needed to work longer, then I would just advise 20 the jury of that. Unless someone, you know, has made 21 plans to do something that just does not permit them to 22 stay longer. We could stay longer. 23 So today is not a problem. Tomorrow --24 typically Friday is my travel day. And generally my 25 flights are at around 2:30. So to make that, I need to

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be here about 12:30. And so I've arranged for that
transportation. So today, not a problem.
           MR. BERG: Thank you, Your Honor.
           MR. HUMMEL: Your Honor, if -- Keith Hummel
        If we end at 2:00 today, that's fine.
we have a witness that has to go tomorrow. But we'll
have enough time if we go 8:00 to 12:00 based on what I
anticipate with Mr. Aykroyd, and that witness.
            That witness also will be called by video
conferencing. He is one of our experts who's
unfortunately in New York also on call for another
trial. So --
           But the four hours, until 2:00 o'clock
today, and the four hours tomorrow, will be enough to
get that witness on.
            THE COURT: And I've indicated you can call
witnesses out of order if you need to. But if it's a
witness appearing by video, usually those are the
witnesses that can fill in while we are waiting for the
live witness to either arrive or to accommodate that
witness' convenience. So I'm sure you will work it out.
            We will have a technician in the courtroom
this morning. I understand he is coming about 8:00.
Just in case there's anything going on with the
equipment on our side, we will have someone here to take
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1 care of that. 2 When I checked, just before I entered the 3 courtroom, we didn't have many jurors here. So much so that it caused me to say to my staff: Did I miss 4 something? Is today not a session? So they're usually 5 6 here pretty early. But today we can meet and talk about 7 things until such time as the jury is here. 8 Is there something else that you wanted to raise with the Court that you are concerned that may 9 10 come up today? 11 MR. HUMMEL: Your Honor, I don't think there 12 is anything from the side of Elements. I don't know if 13 Mr. Miller has anything. THE COURT: Mr. Miller. 14 15 MR. MILLER: No. THE COURT: Plaintiff have something that 16 17 you're concerned may come up? 18 We just have a question, Your MR. VERA: 19 We have a lengthier proffer that might take as 20 much as ten minutes. Not for today. But on the 21 trademark issue, we wanted to ask from the Court, does 22 the Court prefer that we do that on Tuesday or after the 23 case is submitted? Not sure when. But it will include 24 some documents, and at least about ten minutes of 2.5 proffer on that.

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THE COURT: Proffer for?
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2
                MR. VERA: On the trademark issues. Just
    for the record.
3
                THE COURT: Oh, okay. You can do it any
 4
           I will let you just decide when you're ready to
5
6
    make that proffer.
7
                MR. VERA: Okay. Thank you.
8
                MR. RAFFERTY: Your Honor, Tom Rafferty for
    Elements.
9
10
                To the extent that they're going to make a
    proffer on the trademarks, then we will also want to
11
12
    make a proffer, not only on the trademarks, but on the
13
    copyrights that were excluded in connection with the
    motions in limine.
14
15
                We can do that at the same time at the
    Court's convenience.
16
17
                THE COURT: So I would just suggest, parties
    meet and confer and decide best time to make the
18
19
    proffer.
20
                So if it is a proffer just to preserve the
21
    record, I will let you decide when you wish to put it on
22
    the record. That's fine.
23
                MR. VERA:
                           Thank you, Your Honor.
24
                MR. RAFFERTY: One last housekeeping thing.
25
    And we can do this later. We had a discussion after
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Court on Tuesday about the -- our issue with the Court
instructing the jury on instructions. And I think we
have reached an agreement on one of the model -- the
Ninth Circuit model rules for jury instructions. And
we'll submit that with the jury instructions.
            THE COURT:
                       This is an instruction that
you'd like to have me give to the jury as soon as
possible rather than waiting to give it at the end?
           MR. RAFFERTY:
                           I think we'd like to have it
done at the end now. I mean, the witnesses are largely
over. And so -- from -- the issues that rose were
objections during Kim Brandi's testimony and some
earlier testimony. So I think we can wait until the
end. But we would just like to have the instruction
given so the jury is not confused by it.
            THE COURT: If it's a model instruction, I
probably already know it, and would probably just give
it -- I think it's better to give it sooner than later
if it pertains to a witness' testimony.
            The chances are that it will be more fresh
in their minds now than it will be at the end whenever
the end is.
            So which instruction is it?
           MR. RAFFERTY: We filed a -- we put in a
filing last night, Your Honor. It's instruction
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No. 1.13.
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2
                THE COURT: Okay. And if you give it to the
3
    clerk, I can take a look.
 4
                And the plaintiffs have seen it?
                MR. FAY: Yes, we have, Your Honor.
5
6
    agreed that this would be the instruction to give.
7
                THE COURT: So this is an instruction that I
8
    even read to the jury as a part of the preliminary
    instruction and would always read it at the end.
9
10
                So I can certainly read it now. But if you
11
    prefer the Court just including it in the packet of
12
    instructions that the Court will read at the end, that's
    fine too.
13
14
                MR. RAFFERTY: Either way is fine.
15
                THE COURT: It's a standard instruction that
16
    the Court would always give.
17
                MR. RAFFERTY: Thank you, Your Honor.
18
                THE COURT: Yes.
19
                MS. BIVENS: Your Honor, this is a very
20
    minor issue, but just for the record. Exhibit 689 was
    listed as one of the exhibits that would be used with
21
22
    the witness, I believe Mr. Aykroyd. And the defendants
23
    said they had no objection. But we got sidetracked and
24
    it was never deemed admitted.
2.5
                THE COURT: Why don't we deem it admitted
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now. Exhibit 689 is deemed admitted.
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                (EXHIBIT 689 WAS ADMITTED.)
3
                MS. BIVENS: Thank you, your Honor.
                THE COURT: Anything else? If not, I'll
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5
    leave the bench and we'll just wait for the jury to
 6
    arrive.
7
                MR. HUMMEL: I don't mean to delay the
8
    proceedings, but since we have a minute.
9
                THE COURT:
                           No.
                MR. HUMMEL: Your Honor, is there a
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11
    particular time that the Court has in mind to discuss
12
    the jury instructions and the verdict form, just for
13
    planning purposes?
                THE COURT: I don't have a particular time
14
15
    in mind. But we are working on the jury instructions
16
    and the verdict form. So what I will be doing is giving
17
    the parties a set of the proposed -- Court's proposed
    instructions and verdict form. And that is what we will
18
19
    use to settle the instructions.
20
                So I will get that to you certainly by
21
               Maybe even today. And you will have time to
    tomorrow.
22
    read it over.
23
                Basically the way that I like to do it is,
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    once you have the set that the Court proposes -- and it
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    would include some of those that you've offered. To the
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extent that you are not in agreement, I will have
selected the one that I think is the appropriate one to
give. I may include some that you've not included.
                                                     So
I would give each side an opportunity to raise any
objections to the Court's proposed instructions.
            At that time, if I have not included an
instruction that you think should be included, you would
also ask the Court to include that particular
instruction.
            So that's how we go about the settling of
the instructions. So I would use probably one
afternoon. So if we give them to you tomorrow, maybe
Tuesday afternoon, after the jury is excused would be
the time that we would be discussing them.
           MR. HUMMEL: Thank you, Your Honor.
            THE COURT: And then how -- what is the time
estimate for the defendants' case once you actually
start your case?
           MR. HUMMEL: Right, Your Honor. So I think
I didn't anticipate the short day on Friday. But I'm
recalculating in my head. I think we will take the day
on Tuesday and I think the morning on Wednesday and then
I would rest, Your Honor, at that point.
            THE COURT: And then there may be rebuttal
for the plaintiffs. And if there is, I assume, based on
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this schedule, probably be Wednesday afternoon or Thursday morning. If there is no rebuttal, and if we settle the instructions, then I would expect you to be prepared to argue once the jury has heard all the evidence in the case.

You also need some time to go through the exhibits to make sure that all of the exhibits that you think have been admitted in fact have. So you will be working with the clerk to do that. But that can be done any time with the clerk after the session.

And because there's a number of exhibits, it may be helpful to the jury if we have a -- not only a list of exhibits, because the clerk will give them that, but some description that would be meaningful. So the number and some description that would be meaningful, just to help the jury find the exhibits once they are deliberating.

So those who are working on exhibits may want to keep that in mind. You would meet and confer and just agree what that is going to look like. Keeping in mind the whole purpose is to be of assistance to the jury when you have lots of exhibits.

MR. HUMMEL: Your Honor, I started doing that myself because I can't keep track of all the numbers either. So it would be helpful.

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THE COURT: I do that. We occasionally do
have jurors ask for some assistance on the numbers and
whatever it is that they are looking for.
            So the question I thought that you would all
be asking is how much time are you going to have for
your arguments?
            MR. HUMMEL: That is my next question.
That's why I'm still standing here. At the risk of
wearing out my welcome, Your Honor thought about timing
for closings.
            THE COURT: I usually start with letting you
tell me how much time you think you need. And then if
it's reasonable, I'll usually give it to you.
                                               If I
think it's not reasonable, then I will --
            MR. HUMMEL: Then I'm going to let Mr. Berg
go first.
            THE COURT: It never gets increased. No one
ever has:
           It's too short. It's always too long.
                                                   So
Mr. Berg.
            MR. BERG: Our argument would -- in total
would be about an hour, I would think.
            THE COURT: Including your argument after
the defendants have had an opportunity to address the
jury, right?
            MR. BERG: To be fair -- to be safe, are we
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1
    going to go held to this strictly, your Honor because I
2
    have a --
3
                THE COURT: Pretty much. Not at this
    moment. So I am asking just to get an idea for
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5
    planning. But at some point, I will ask you again, and
6
    then you will be held to that.
7
                MR. BERG: I would say at this point an hour
8
    to an hour and 15 minutes, including the rebuttal.
                Will that work for you guys?
9
10
                MR. HUMMEL: I would love to have an hour
11
    and 15 minutes, Your Honor. That would be fine.
12
                THE COURT: Including --
13
                MR. HUMMEL: Try to take less.
                THE COURT: Including Mr. Miller's argument?
14
15
                MR. MILLER: I don't need a lot of time,
16
    Your Honor. Maybe ten minutes. But what I don't want
17
    to be doing is worrying that Mr. Hummel is going to take
18
    up the time and I get one minute left.
19
                THE COURT: Well, why don't you go first.
20
    That's an idea, then you don't have to worry.
21
                MR. HUMMEL: Then use all my time up.
22
                MR. MILLER: I won't belong. Maybe ten
23
    minutes.
24
                THE COURT: I would say hour and 15 minutes
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    per side. So that does include Mr. Miller. So you do
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need to meet and confer to discuss.
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                I think two hours and a half of argument,
3
    assuming that you use that amount of time, is too long.
4
                But if that's the time that you are
5
    requesting, I will give it to you. So just keep in
    mind, it's one voice addressing the jury for an hour.
6
7
    That is a long time.
8
                But you're experienced. And you'll decide
    how much time you need to do this. But, yes, each side
9
    can have an hour and a 15 minutes.
10
11
                MR. BERG: If I can have a moment with
12
    Mr. Hummel, we may resolve an issue that I don't need to
    burden the Court with.
13
14
                THE COURT: Okay.
15
                MR. BERG: Your Honor, Mr. Hummel and I will
16
    work out this issue.
17
                THE COURT: Good. Looks like our jurors are
    all here. And the technician is here.
18
19
                Do you need a short break?
20
                MR. BERG: There will be a different team at
21
    our counsel table, your Honor.
22
                THE COURT: All right. Fine with the clerk.
23
                The video is going to be the first thing we
24
    are going to do, testimony by video.
2.5
                What's the time estimate for that?
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1
                MR. FAY: Yes, your Honor. I think we said
2
    45 minutes for our side.
                THE COURT: And about the same for --
3
                MR. HUMMEL: Yes. I will try to do it in
 4
    less. But I tend to draw it on.
5
6
                THE COURT: Just one final question.
7
    Mr. Miller, when I was asking about the time estimate
8
    for the defense, did you feel like your -- the time that
    you were going to need was included in that time
9
10
    estimate? What day would the defense expect to rest?
11
                MR. MILLER: Oh, yes. My time is included
12
    in that.
13
                THE COURT: Your time is included. Anybody
    need a break before the clerk brings the jury in?
14
15
                MR. BERG: Please, Your Honor.
16
                THE COURT: All right. Let's take a short
    break.
17
18
                THE CLERK: Please rise.
19
                THE COURT: You may be excused. I am just
20
    going to sit here.
21
                (BREAK TAKEN.)
22
                (JURY ENTERS COURTROOM.)
23
                THE CLERK: You may be seated.
24
                Counsel, call your next witness.
25
                MR. FAY: Yes.
                                Thank you.
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1 Michael Fay for Globefill would like to call 2 our next witness, Mr. Raul Marmol. THE COURT: I would just indicate to the 3 jurors, as you can see, the witness is going to be 4 testifying by video conferencing. So the witness is in 5 6 a different location, not here in the courthouse. 7 we'll be able to hear the questions that are being asked 8 here in the courtroom. And you will hear the responses being given just as if the witness was actually here in 9 10 the courtroom. 11 So -- that is the way we will be proceeding 12 with this witness. And his testimony would be treated 13 like any other witness. So all of the things that are important to you as you listen to witnesses' testimony 14 15 so you can judge credibility, those are all the things 16 you would be considering for this witness just as you 17 would consider for any other witness. 18 Counsel may proceed. 19 MR. FAY: Thank you. Should we swear the 20 witness, Your Honor. 21 THE CLERK: Mr. Marmol, could you please 22 raise your right hand. 23 RAUL MARMOL 24 Called as a witness herein, having been 2.5 first duly sworn on oath, was examined and testified as

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1
    follows:
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                 THE WITNESS: I do.
3
                 THE CLERK: Please state and spell your name
    for the record.
4
5
                 THE WITNESS: Raul Marmol, R-A-U-L,
6
    M-A-R-M-O-L.
7
                        DIRECT EXAMINATION
8
    BY MR. FAY:
           Good morning, Mr. Marmol.
9
       Q.
10
       Α.
           Good morning.
11
           Please introduce yourself to the jury.
       Q.
12
           Good morning. Yes. My name is Raul Marmol.
       Α.
13
    am a partner at Plus Consulting Corporation.
          And where is that located? Where are you right
14
       Ο.
15
    now, Mr. Marmol?
           I am in Miami, Florida.
16
17
       Ο.
           What is the business of Plus Consulting?
18
           Plus Consulting is a group that provides
       Α.
19
    consulting services to the beverage industry, beverage
20
    alcohol industry primarily, in the spirits and wine
    categories.
21
22
       0.
           Okay.
23
           Yes. We provide basically three types of
24
    services. The first service is start-up companies,
2.5
    those are small companies that are beginning to market
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their products or brands that come from overseas that want to enter the U.S. market.

The second part of our practice is to provide strategic advice to larger corporations. And we do that on a project basis. Our largest client today is the Gallo Wine Company who is not only -- which is not only the largest wine company in the world, but it's also an increasingly important distilled spirits player.

And finally, we do our own projects. We successfully created an organic sangria and took it to market and were able to sell it to a major wine company after 18 months.

We are currently exploring some opportunities in the domestic Whisky market.

- Q. So part of what Plus Consulting does is launch new spirits into the beverage industry?
- 17 A. Yes.

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- Q. And what is your position at Plus Consulting?
- 19 A. I am a partner.
- Q. Are you a founding partner?
- 21 A. Yes, I am.
- Q. Okay. And for how long have you been working at Plus Consulting?
- 24 A. For ten years.
- 25 Q. Prior to your employment and your partnership at

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Plus Consulting, were you involved in the beverage
1
2
    alcohol industry?
       A. Yes. I have been involved in the beverage
3
    alcohol business all my professional life. I started in
4
    1978 working as a marketing trainee in an import company
5
    called W.A. Taylor & Company. I spent 13 years there.
6
7
    And when I left, I was director of marketing.
8
       Q.
           Okay.
           And the company -- yes. Yes, sir.
9
       Α.
           As directed or the marketing at W.A. Taylor, what
10
       Ο.
    was your responsibilities?
11
12
       Α.
           I was responsible for all aspects of the
13
    marketing mix. At that time it was primarily
    advertising, sales promotion, PR, pricing and packaging.
14
15
           And at that point, the whole digital and social
    media did not exist.
16
17
       Q. And what are some of the brands that you were
18
    responsible for at W.A. Taylor?
19
           The flagship brand of the company was Courvoisier
20
    Cognac. We also sold Cutty Sark Scotch, Maker's Mark
21
    Whisky and Drambuie Liquer, among others.
22
           I believe you mentioned that you were at W.A.
       0.
23
    Taylor for 13 years.
24
           What did you do after that?
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I left W.A. Taylor and joined Bacardi U.S.A.,

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Α.

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1
    which was at the time the second largest spirits company
2
    in the U.S.
           I spent another 15 years there. My final
3
    position was senior vice president and chief marketing
4
5
    officer.
       Q. Why don't you explain to the jury some of the
6
7
    responsibilities you had as senior vice president and
8
    chief marketing officer at Bacardi.
       A. Well, I was, of course, in -- responsible for all
9
10
    aspects of marketing again. That was the
11
    communication's strategy, the advertising, the
12
    packaging, the research, the pricing, the public
13
    relations and the on-premise programming for the entire
    portfolio of brands. In addition to that, I was also
14
15
    charged with developing the company's overall strategic
16
    plan.
17
       Q. And did you have -- did you have a staff as the
    chief marketing officer at Bacardi?
18
19
       A. Yes. This was a large organization. I had a
20
    staff of over 50 professionals, and an annual marketing
21
    budget of $230 million.
22
           And you said strategic marketing plan. Could you
23
    explain to us what that is?
24
       Α.
           That was to develop basically the business plan.
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It was a three-year rolling plan for the entire

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portfolio, which included: Bacardi Rum, Grey Goose

Vodka, Bombay Sapphire and Bombay Original Gin, Dewar's

Scotches, Martini & Rossi, among other brands. It was a

large organization. It had -- the last plan that I

submitted was -- had over $2 billion in revenue.
```

- Q. In your position as chief marketing officer at Bacardi, did you on occasion reference, look at, rely upon research on consumer behavior in the beverage alcohol industry?
- A. Yes. We had a very robust research consumer inside analytics department that was headed up by a research director. And we reviewed syndicated research as well as proprietary research that we conducted on our own. The annual budget was in excess of a million dollars.
 - Q. Was consumer research important to you as the chief marketing officer at Bacardi?
- A. Yes. It was one the tools that guided all of our communication strategies for each of the brands in the portfolio.
 - Q. And you ultimately left Bacardi; is that right?
 - A. Yes, I did.

- Q. And is that when you started Plus Consulting?
- A. That's correct.
- 25 Q. Now, I would like to talk to you, Mr. Marmol,

1 about your involvement in this case. 2 Has the plaintiff in this case, Globefill, retained you to provide some expert opinions? 3 A. Yes. I am here in that capacity to provide 4 expert opinions. 5 6 And those are opinions about the beverage alcohol 7 industry? That is correct. 8 Α. And how many years have you been involved in the 9 Q. 10 beverage alcohol industry? 11 This year will mark my 38th year in the business. 12 How did you come about to being an expert for Globefill in this action? 13 A. Mr. Bill Anderson, who is the director of sales 14 of Crystal Head is a former colleague of mine at 15 16 Bacardi. And he approached me as to whether I would be interested in providing expert opinion in this action. 17 18 Q. And did you agree to provide expert opinions in this action? 19 20 A. Yes, I did. Q. And what did Mr. Anderson ask you to do? What 21 22 opinions did he ask you to consider giving in this 23 action? 24 A. I don't -- I was given a list of questions on

issues that were important to the case. Five of which

we are going to review today. And also to submit a
written report.

Q. Did you submit a written report?

- Q. And did you provide opinions on those five issues that we are going to discuss today?
- 7 A. Yes.

Α.

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Yes, I did.

- Q. Okay. And we are going to discuss each of those in order, correct?
- 10 A. Yes.
- Q. What did you do to prepare yourself to provide these opinions, these five opinions?
 - A. Well, what I did was I reviewed all of the information that was available through -- as product of the trial, including the expert reports from the other experts in the trial.

I also reviewed my own research documents as they pertain to the issues in the case. Looked at syndicated research. I also visited and explored the social media for both brands. And also went to liquor stores and bars and restaurants to see how the products were placed. And to talk to some of the managers of those establishments.

Q. When you say both brands, are you referring to Crystal Head Vodka and KAH Tequila?

- Α. Crystal Head Vodka and KAH Tequila.
- 2 Let's talk about your opinions. What was the first issue that Globefill asked you to provide an 3 4 expert opinion on?
 - It was to identify important trends, macro or total industry trends, as they affected premium or super premium brands.
 - Are both Crystal Head Vodka and KAH Tequila, in 0. your expert opinion, premium or super premium brands?
 - Α. I would define them as super premium brands.
- 11 And did you reach an opinion on that issue? Q.
 - Α. Yes.

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- 13 Q. And what is that?
- Well, the opinion is that there is --15 important -- important trends in the distilled spirits 16 industry that are important to the brands.
 - The first is that the industry as a whole has grown consistently since the 1980s. And that is predominantly because of favorable demographics in the population, in the U.S. population.
 - Now, within that growth, there have been some important developments. There has been some shifting in category preferences.
 - For example, in the late '80s we saw a shift away from scotch and blends and to some degree bourbons

and gin towards vodka, tequila and rum.

2.5

And today vodka is the largest category, with one in three drinks drunk in the United States being vodka.

Consistent with that shifting, we also saw that the industry became more premium. And so what happens as a result of the emergence of imported brands, the value of the industry began to grow, and the imported brands which were more expensive began to dominate.

Then consumers began to see these brands and transcend categories. And that's important. Because previously, in a broad stroke, consumers had been consuming categories. I was a scotch drinker, or I was a gin drinker or a vodka drinker.

With the emergence of the imported brands, the consumer began to place brands above categories, and view brands in a sense of an affordable luxury which they could enjoy depending on what their neat steak [sic], by that we mean the situation or the people that they are with would affect which brands that they would choose.

So it would altogether instead of being I a scotch drinker someone could direction Absolut Vodka on one occasion and drink Jose Cuervo Tequila in another or

Bacardi Rum in another.

Q. Okay.

2.5

A. So what we had is that consumers and their choices went from categories to brands, and from brands they also expanded their repertoire so that they would drink multiple brands, depending on the occasion.

Finally, and I think it's important also, is that

Q. Okay.

Α.

- consumers today are willing to try new brands. But the brands have to be well differentiated. And by differentiation, we mean they have to be different. They can't be just another vodka or another rum or another whisky. And that differentiation comes from the packaging, the name, the product story. And the quality of the product itself has to be very good.
 - Q. Now, these trends you're talking about, these trends moving from categories to brands, what is that -- what does that mean for a spirit like Crystal Head Vodka?
 - A. Well, it means that there is interactivity between Crystal Head and other brands in the marketplace.
- Q. Okay. And is there an opportunity there for Crystal Head -- for a brand like Crystal Head Vodka?
- A. Yes, of course. I think the trends that I have

described would have been -- are very favorable for a brand like Crystal Head.

- Q. But you mentioned that a brand needs to distinguish itself. What do you mean by that?
- A. That just goes to the issue of differentiation. What that means, you just can't be another vodka or another gin, or another scotch. Because it is a highly competitive marketplace.

So consumers are predisposed to try new things, but they have to be compelling. And by compelling and differentiated, again, we mean a great name, a great product story, interesting packaging, and the quality of the liquid inside the bottle has to be very good.

- Q. Has the number of spirits on the market increased since the 1980s?
 - A. Yes, it has.

- 17 Q. And has it increased significantly?
 - A. It -- I don't have the exact numbers, but, yes, it has. And more recently -- and I didn't touch upon it because I didn't think it was that important, we have seen the emergence of craft spirits. Those are -- there's a proliferation of those. So that also is driving the new products coming into the industry.
 - Q. And does the increase in product, spirit products, increase competition?

A. Yes.

- Q. And does distinguishing your brand, is that important in a market where there is increased competition?
- A. Without the product differentiation, as I described, it is almost impossible for a new brand to succeed.
- Q. What was the second issue, Mr. Marmol that Globefill asked you to provide an expert opinion on?
- A. The second issue was whether vodka and tequila were related and competitive categories.
- Q. Okay. And did you reach an opinion on that issue?
 - A. Yes, I did. I -- and I think based on what I have talked about in the trends, it is very clear that they both are related and competitive.
- Q. What do you base that opinion on -- excuse me.

 18 I'm sorry.
 - A. Well, I -- I can point to the report provided by one of the expert witnesses which shows that vodka consumers consumed -- 60-plus vodka consumers consumed tequila and 40 percent of tequila consumers consumed vodka. And those numbers are very consistent with all of the research that I have ever done and the syndicated research that is available in the marketplace.

So that leads me to the conclusion that, yes, there is a potential interaction or an interaction between vodka and tequila, and they are both related and competitive.

- Q. And the fact that, as you said, 60 percent of the vodka drinkers also drink tequila, is that consistent with the consumer trends that you were discussing earlier in your testimony?
- A. Yes. And it goes to the consumer today having a wide range of brands in the repertoire that they drink, as opposed to in the past where they might have been just a vodka drinker or just a tequila drinker.
- Q. And this consumption of vodka by tequila drinkers and tequila by vodka drinkers, does that also apply to premium and super premium brands?
 - A. Yes. Of course.

- Q. What was the third issue Globefill asked you to opine on?
- A. It was the role on packaging in the context of premium and super premium brands.
 - Q. Did you reach an opinion on that issue?
 - A. Yes, I did.
 - Q. Okay. What is that opinion?
- A. Well, consistent with the evolution towards brands and towards premium and super premium brands,

packaging has become one the most important parts of the marketing mix. What brands, super premium and premium brands strive for is a very differentiated packaging that becomes synonymous with the brand so it creates instant awareness and it can act as a silent -- a sales person for the brand, either at a bar or restaurant or in a liquor store.

And the evolution of the increase in the premiumness and the specialty of the packaging began with Absolut, which was the first to introduce a clear, paperless label, and to use its iconic packaging as a center of its communication or advertising for many, many years.

Since then, we have seen the emergence of this in other brands. I can point to Tanqueray Gin with the distinctive green bottle. Bombay sapphire with its distinctive blue bottle. Maker's Mark with the red wax top. And so -- and perhaps also Grey Goose Vodka with its tall frosted bottle and clear see-through window.

Q. Okay.

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- A. So we see more and more effort being put into distinctive packaging as a way to differentiate brands.
- Q. In your opinion, Mr. Marmol, has packaging been one of the issues that has lead to the success of Crystal Head Vodka?

A. Yeah. I think it is one of the key issues. And it is one of several.

I think the first -- if I had to rank, packaging would be of course very -- near the top, because it is a very distinctive skull shape that had not been used before in the industry. So clearly there is huge differentiation there.

The other aspect of it is the -- Dan Aykroyd's celebrity status. And in the case of Crystal Head

Vodka, it went really beyond celebrity status and what we called borrowed interest. Mr. Aykroyd was involved in the development of the brand from the beginning which gave it much credibility. And he has also been a remarkable ambassador even an evangelist for the brands with the trade and with consumers.

I saw him to do a presentation to distributors at a convention some years back in Orlando. I thought it was one of the finest presentations that I have ever witnessed.

And although I have not attended any of the bottle signings, the bottle signings that he has conducted at retail stores are legendary because of the turn-out of his fans and the movement of his products.

Beyond Mr. Aykroyd's celebrity status the brand has a great story and a very good liquid and has been

well supported in the marketplace.

So I think all of those in concert lead to the success of Crystal Head Vodka with packaging being at the center because it is do distinctive.

In my view, I think that based on the success that Crystal Head had in the marketplace, that KAH Tequila adopted a quick follower strategy and entered into the marketplace in order to benefit from the success of Crystal Head Vodka.

- Q. You said "quick follower strategy," what did you mean by that?
- A. That means that -- you know, in the industry when a competitor sees that something is working, they adapt to it quickly and move into the market to take advantage of potential opportunities.
- Q. Have you seen examples of that in your 38 years in the alcohol beverage industry?
 - A. Many examples.
- Q. Can you give us a couple.
- A. Well, I think clearly now we are seeing a proliferation of craft brands. And these are all local. So we are seeing a big increase in distilleries around the country.
- In the vodka segment, there has been a proliferation of flavors. If a flavor gets hot, then it

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industry?

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is altogether possible that -- for example, if Absolut
launches a flavor that is -- becomes very popular, then
it's very reasonable that Smirnoff or some of the other
large vodkas or even smaller vodkas will follow with the
same flavor.
            In my experience, we had -- Smirnoff Ice
came out with a cooler-type product that became very
successful. And we followed with Bacardi Silver shortly
thereafter.
            In the vodka, in the vodka section, Chopin
came out with a tall frosted bottle with a clear label
and was beginning to have some success. And Grey Goose
followed suit with very similar packaging.
      When you say "packaging," with respect to Crystal
  0.
Head Vodka, what are you referring to?
       I am referring to the bottle and the bottle
shape.
       And prior -- when was the first time you saw a
  Ο.
bottle of Crystal Head Vodka?
  Α.
       I saw it in a liquor -- in a liquor store.
       Just ballpark, what time?
  Q.
  Α.
       Possibly five years ago. The time has past.
       And when you saw it, had you ever previously seen
  Q.
a skull-shaped bottle used in the beverage alcohol
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A. No. It was completely innovative.

2.5

- Q. All right. Mr. Marmol, what is the next issue Globefill asked you to provide an expert opinion on?
- A. The next issue was the volume development for a new brand entering the marketplace.
 - Q. Did you form an opinion on that issue?
- A. Yes. How I can describe is how typically a new brand is launched in the United States. By way of just a very brief history, as a result, going back to 1933, and repeal of prohibition, the federal government decided that it was the best interest to leave the administration of beverage alcohol at the state level. And as part of that, a three-tier system was created in which a manufacturer cannot sell directly to retail and must go through a distributor. And it must be a distributor in each state. And that distributor cannot sell across state lines.

So typically what will happen is that a company like Crystal Head will begin to appoint distributors in the numerous -- in the 50 states or wherever they want to roll out the brand to.

And the first order of business is to sell to the distributor. And that is the first level of pipeline.

Once the distributor has it, then the

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Q.

distributor begins the distribution process to liquor stores, restaurants and bars. And this is the second level of pipeline. In that effort, the distributor is assisted by representatives of the Crystal Head company. So that over time distribution at retail is filled. And at the same time, consumers are picking up the brand. So in the early stages, you have both volume coming out of consumer pick-up, and volume coming out of distribution. Over time, once your distribution targets are complete, then the volume that you get is what is called consumer pool return or velocity, which is the real number of what the brand is selling in the marketplace. And it is not affected by the pipeline number. Q. Okay. And in your opinion, Mr. Marmol, has Crystal Head Vodka successfully navigated these three phases that you are discussing of launching --Α. Yes. The -- it had -- it was doing well in

that -- the final measure, which is the important

In your opinion, does the skull-shape design of

the Crystal Head Vodka bottle have significance in that

measure, the turn and the velocity was strong.

success?

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- A. Without a doubt. It is, again, one of the pillars which have driven the success of Crystal Head.
 - Q. All right. Thank you.

There is one last issue I believe that we are going to discuss today: What was the fifth issue that Globefill asked you to opine on?

- A. Whether or not distilled spirits manufacturers would produce a vodka and a tequila.
- Q. And did you form an opinion on that issue?
- 11 A. Yes.
- 12 Q. And what is that opinion?
- A. The opinion is that the majority of the major

 suppliers do, in fact, take to market both vodka and a

 teguila under different brand names.

At Bacardi -- Bacardi has Grey Goose and

Cazadores Tequila. Brown-Forman, the manufacturer of

Jack Daniels has Herradura Tequila and Tallinna Vodka.

Diageo, the largest company in the world has Smirnoff

Vodka, Ciroc and Ketel One. And on Julio Tequila, Jose

Cuervo, the largest tequila manufacturer in the world

obviously has Jose Cuervo and they also have Three

Olives Vodka. So yes, it is common.

Q. How does that opinion impact the issues related to Crystal Head Vodka and KAH Tequila in your opinion?

A. I think -- when I first saw KAH Tequila, I thought that it was a product of Crystal Head because of the similarity in the skull and the price.

And so, I think, if obviously -- if I can be confused or assume that it was part of the Crystal Head portfolio, I suspect consumers would have the same issue as well.

- Q. And is part of that because spirits manufacture -- spirits manufacturers make both, vodka and tequila?
- 11 A. Yes, that's correct.

- Q. And therefore, it would be reasonable that a consumer might be confused that Crystal Head Vodka was making both a vodka and tequila?
- 15 A. Yes. Or assume that it was -- that KAH Tequila
 16 came from the Crystal Head company.
- Q. What are the benefits of marketing more than one spirit for spirit manufacturers?
 - A. Well, what happens is that these are large company that have sales forces. And they use the commercial platform that they have in their distributor network to sell multiple -- multiple labels. It's very efficient from a business point of view.
 - Q. Let me just follow-up on something you said. You said when you first saw KAH Tequila you confused it as a

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    Crystal Head Vodka product.
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           Did you do anything when you saw that KAH bottle?
           Yeah. I called Bill Anderson, and I asked him
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       Α.
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    about --
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           Once again, who's Bill Anderson?
       Q.
           Bill Anderson is the director of sales of Crystal
6
7
    Head Vodka.
8
       Q. Okay.
           And Bill informed me that, no, it was not their
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       Α.
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    product.
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                MR. FAY: I believe that's it, Mr. Marmol.
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    Thank you.
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                 Pass the witness.
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                 THE COURT: Cross?
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                MR. HUMMEL: Mr. Marmol, are you still
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    there?
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                 (VIDEO CONNECTION LOST.)
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                 THE COURT: The jurors may stand and stretch
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    while we are waiting.
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                 I'm going to read a few instructions.
                                                         The
    witnesses who are called at trial to render opinions and
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    the witness that we have heard and will continue to hear
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    this morning has rendered some opinions on issues that
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    he was asked to address. The instruction reads as
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    follows:
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You heard testimony from a person who, because of education or experience, is permitted to state opinions and the reasons for the opinion. Opinion testimony should be judged just like any other testimony. You may accept it or reject it and give it as much weight as you think it deserves, considering the witness' education and experience, the reasons given for the opinion, and all other evidence in the case. The Court will also read another instruction at this time. And I will read these again at the end and you will have copies. There are rules of evidence that control what can be received into evidence. When a lawyer asks a question or offers an exhibit into evidence and the lawyer on the other side thinks that it is not permitted by the rules of evidence, that lawyer may object. And you've seen some of that in the courtroom with witnesses who were testifying. If I overrule the objection, the question may be answered or the exhibit received. If I sustain the objection, the question cannot be answered and the exhibit cannot be received. Whenever I sustain an objection to a

question, you must ignore the question and must not

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quess what the answer might have been. Sometimes I may order that evidence be stricken from the record and that you disregard or ignore that evidence. That means when you are deciding the case, you must not consider the stricken evidence for any purpose. Now, this instruction is given to you because of instances, not with this witness, at least not on the examination that's been conducted, but other witnesses who have testified in the trial. You will recall that counsel sometimes will object to the question, and then the witness may not answer the question if the Court sustains the objection. Other times the witness may have answered before the Court has an opportunity to rule. And again, if the Court sustains the objection, the Court has ordered that the statement or the testimony be stricken from the record and that the jurors disregard or ignore that evidence, and the jurors are required to follow that instruction. THE COURT: I think we have our witness now and ready to go. This is cross-examination. CROSS-EXAMINATION BY MR. HUMMEL:

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Q. Good morning, Mr. Marmol. I am the lawyer for Elements Spirits, the lawyer for this action. understand that? A. Yes. Now, did I hear you at the end of your testimony 0. say that you had seen Crystal Head Vodka and KAH Tequila at a store? A. Yes. I believe you said that after you left that store Q. you had a conversation with Mr. Anderson about what you had seen; is that correct? Α. Yes. Q. Are you absolutely sure about that, Mr. Marmol? I -- I certainly had the conversation. I can't say that it was strictly right after I saw it in the store. It would have been the next time that I talked with Mr. Anderson. Q. So you believe you took some action based on your viewing KAH Tequila and Crystal Head Vodka in that store, right? A. Yes. MR. HUMMEL: Your Honor, I would like to read from Mr. Marmol's deposition dated October 30th,

2013, page 25, line 11 to page 26, line 15.

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                THE COURT: And the date of deposition
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    again?
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                MR. HUMMEL: October 30th, 2013.
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                MS. KIM: Your Honor, can we have a moment
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    to review the testimony?
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                THE COURT: Of course.
7
                MR. HUMMEL: Page 25 line 11, to page 26,
    15.
8
9
                THE COURT: After you've reviewed it, you
10
    will advise the Court whether you have an objection to
11
    it being read.
12
                MS. KIM: Yes, Your Honor.
                THE COURT: And I will read another
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14
    instruction to the jurors.
15
                If you recall, we heard deposition testimony
16
    previous ly, or questions and answers given based upon a
    deposition.
17
18
                And the Court did explain what a deposition
19
    is. A deposition is the sworn testimony of a witness
20
    taken before trial. The witness is under oath to tell
21
    the truth. And lawyers for each party may ask
22
    questions. The questions and answers are recorded.
23
    deposition is taken on a specific date. And in this
24
    case, counsel has indicated the date was October 30th,
    2013. And so that an instruction that the Court has
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1 read as to what the a deposition is. 2 The Court also indicated to the jury that one of the purposes for questioning a witness about his 3 or her deposition testimony, counsel may believe that 4 the testimony is either consistent with previous 5 6 testimony given or inconsistent with previous testimony 7 given, and the jurors in deciding credibility of 8 witnesses and who to believe and not to believe, may consider that fact in determining credibility. 9 In other words, the witness previously 10 11 testified consistent with the testimony given at trial. 12 Or the witness previously testified different or 13 inconsistent with testimony given at trial. That is a factor that you may consider in 14 15 judging credibility of witnesses and how much weight 16 should be given to their testimony. 17 Counsel. 18 MR. FAY: Your Honor, we object. We don't 19 see the impeachment. 20 THE COURT: All right. So I think the Court 21 has the deposition. And I so I will review it and then 22 rule. 23 (PAUSE.) 24 THE COURT: The Court has reviewed the 25 sections that have been designated, and the Court would

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permit the reading as a part -- a part of the reading
from the deposition. Starting at line 22 on page 25.
And then Counsel may read through line 15 on page 26.
            MR. HUMMEL: Yes, Your Honor.
            "QUESTION: Okay. Do you recall when you
first saw KAH Tequila in the marketplace?
            "ANSWER: No.
            "QUESTION: Have you ever purchased KAH
Tequila?
            "ANSWER: No.
            "QUESTION: Okay. Did you, once you saw it,
and made a mental note of it, did you do anything with
the information that there is this new product out there
called KAH Tequila?
            "ANSWER: Yeah, I thought it was a line
extension of Crystal Head.
            "QUESTION: Okay. So at that time you knew
about Crystal Head?
            "ANSWER: Yes.
            "QUESTION: Okay. And you had this
particular thought that you just shared. Did you take
any action based on that thought?
            "ANSWER: No.
BY MR. HUMMEL:
   Q. Now, Mr. Marmol, you testified that you know
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1
    Mr. Anderson from your time at Bacardi, right?
2
       Α.
           Yes.
           And in fact --
3
       Q.
           We were colleagues at Bacardi for 15 years.
 4
       Α.
           For 15 years. And you left Bacardi at around the
5
       0.
 6
    same time that Mr. Anderson left, right?
7
           Yes. I left a little before he did.
       Α.
8
           You were both around the same level at Bacardi,
       Ο.
    right?
9
           I was the chief senior vice president, chief
10
11
    marketing officer. Bill was the director of sales.
12
           And that's about the same level at Bacardi?
       Q.
13
       Α.
           Yes, uh-huh. Yes.
           And after you left Bacardi, you formed your
14
       Q.
15
    consulting firm Plus Consulting, correct?
           Yes, that's correct.
16
       Α.
17
       Ο.
           And Mr. Anderson, when he left Bacardi, went off
    to a company called Infinium, right?
18
           That is correct.
19
       Α.
20
       Q.
           And you understand that Infinium is the
21
    distributor of Crystal Head Vodka, right?
22
       Α.
           Infinium is the importer of Crystal Head Vodka.
23
       Q.
           Thank you for the correction.
24
                 And Mr. Anderson was the president of
2.5
    Infinium, right?
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- A. Yes, he was.
- Q. And while Mr. Anderson was at Infinium, he hired you as a paid consultant for Infinium, right?
 - A. Yes.

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- Q. And in fact your company, Plus Consulting, did work for Infinium, right?
- A. Yes.
 - Q. And Mr. Anderson was your contact for the work that Plus Consulting did for Infinium, correct?
- 10 A. Yes, that is correct.
- Q. And at the time that Mr. Anderson called you to ask you to be an expert in this case, it is true that you had never been an expert witness in a court case, correct?
- 15 A. That's correct.
- Q. And in fact the reason you did it is because you did it as a favor to Mr. Anderson, correct?
- A. I wouldn't categorize that as a favor. I did it
 because I thought the proceedings -- or the case was
 interesting. And I also had an interest to see if this
 was a line of business that could be adopted by Plus
 Consulting.
 - Q. So you thought that if you acted as an expert consultant, you might get some additional work from that experience, right?

- A. Yes. Well, I wanted to -- had never done it, so
 I wanted to see what it was about.
 - Q. I want to talk to you about the materials that you reviewed when you prepared your opinions, okay?
 - A. Yes.

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- Q. And I want to make sure that there is no misimpression here today about what you actually reviewed. Okay?
- A. Correct.
- Q. I think you testified, if I heard you correctly, that you reviewed legal materials from this case; is
- 12 | that correct?
- 13 A. Yes.
- Q. And I thought I heard the word "all," so I want to make sure you didn't review all the legal materials submitted in this case, correct?
- 17 A. No. I reviewed what was given to me to review.
- Q. And you listed in your expert report the materials that you had reviewed, correct?
- 20 A. Yes.
- Q. And do you have a copy of your expert report in front of you?
- A. Yes. Thank you. Uh-huh.
- Q. Can you turn to the very last page of your expert report, sir.

1 Α. Yes. 2 There is a section called "Materials considered." Q. 3 Do you see that? 4 Yes. Α. 5 Okay. And it lists eight items, right? Q. 6 Yes. Α. 7 And the first -- one, two, three, four, five Q. 8 items are four declarations and an expert report, right? 9 Α. Yes. And two of those declarations are declarations of 10 Ο. 11 Mr. Anderson, correct? 12 Α. Yes. 13 And then you listed some websites relevant to the matter, correct? 14 15 A. Yes. 16 And then you indicated some industry reports, Q. 17 which I think you elaborated upon on your direct, right? 18 Α. Yes. 19 And then you had some liquor store bar visits, Q. 20 right? 21 That's correct. Α. 22 Those are the materials that you reviewed in this 0. 23 case, correct? 24 Α. Yes.

Q. You didn't review any documents that were

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produced by Globefill in this case, correct?
1
2
           These -- to my recollection, these were the
    reports that I reviewed.
3
           This was it. But you never reviewed any
4
       Ο.
5
    documents that -- like business records that came from
    Globefill?
6
7
       Α.
           No.
8
           You didn't look at any financial data from
       0.
    Globefill, right?
9
10
       Α.
           No.
11
           You didn't look at any materials that were
       Q.
    produced by KAH Tequila in this case, right?
12
       Α.
1.3
           No.
           Okay. Now, one of the things that Plus
14
       Ο.
15
    Consulting does is consulting for start-ups, right?
16
           Yes, that's correct.
       Α.
17
       Ο.
           Can you see me, by the way?
18
       Α.
           Yes.
19
           Okay. Great. And Plus Consultant's expertise is
       Q.
20
    in the start-up of liquor brands, right?
21
       Α.
           Yes.
22
           And you know from your experience in conducting
       Ο.
23
    consulting work for start-ups that starting up a new
24
    brand is a long and arduous process, right?
2.5
           That is correct.
       Α.
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A. Okay.

You are aware that every year hundreds of liquor brands are introduced into market, new liquor brands, right? Α. Yes. Is it hundreds or thousands? Ο. It depends on how you say brands; if you count line extensions, it would be thousands. Ο. Thousands. Okay. And you would agree with me, sir, that, the vast majority of those start-ups fail, right? Yes, that is correct. Q. And a lot of times start-ups will achieve some success and then fail, right? Well, generally speaking, the products fail because they are either not properly differentiated or don't have the resources to continue the effort. Generally speaking, if there is some traction, then there is some level of success. I would suggest that there are few products that are successful and then are withdrawn. I'm not sure if I'm being clear. If I may, let me ask another question. Ο. quite sure you were addressing my question. Which was that --

- Q. -- there are some start-ups that you are aware of where it starts out, has some growth, and then flattens out, right?
- A. Well, yes. The key here is what I testified to, was that once the pipeline is filled, okay, and that can be misconstrued as growth, because that is revenue. But once you filled the pipeline, then the crucial measure of a brand's success is it's velocity or its turn, which is the measure of consumer pull.
- Q. I understand your answer, Mr. Marmol. I would just like the answer to my question, which is: There are some instances where there is a start-up --
- 13 A. Right.

- Q. -- it has some initial success and then that start-up's sales can flatten out, right? That can happen?
- A. Oh, without a doubt. I would argue that all consumer brands follow that trend.
 - Q. And then --
 - A. And they eventually hit a volume threshold.
 - Q. And it's the case that some start-ups that start off and then just fail right at the get-go, correct?
 - A. Correct.
- Q. And the fact of the matter is that of these thousands of brands, you can't predict which ones are

```
1
    going to succeed and which ones are going to fail
2
    without them being --
           That is correct.
3
       Α.
           -- introduced into the market?
 4
       Ο.
5
           That is correct.
       Α.
 6
                 THE COURT: The Court will just instruct the
7
    witness to wait until counsel completes the question
8
    before you attempt to answer.
9
                 THE WITNESS: Sorry, Your Honor.
    BY MR. HUMMEL:
10
11
           Mr. Marmol, one of the opinions that you gave on
       Ο.
12
    direct is essentially that packaging matters, right?
13
       A. Yes.
           And among the methods for packaging
14
       Ο.
15
    differentiation are, for example, bottle shape, right?
16
       Α.
           Yes.
17
           And another way to differentiate between
18
    packaging is glass type, right?
19
       A. Excuse me?
20
           Another way to differentiate packaging is by
       Q.
21
    different types of glass, right?
22
       A. Glass?
23
       Q.
          Glass. Yes.
           Yes. Yes.
24
       Α.
2.5
       Q.
           And another way to differentiate packaging is by
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1
    having something not made out of glass, right?
2
       Α.
           Yes.
3
       Q.
           For example, you could have a package that's made
4
    out of ceramic, correct?
5
           Correct.
       Α.
6
           That would be different than a bottle that's made
       Q.
7
    out of glass, correct?
8
       Α.
           Yes.
           And another way to differentiate packaging is
9
       Q.
10
    through the use of color, right?
11
       Α.
          Yes.
12
           So you could have a clear bottle on the one hand
13
    and you could have a colored bottle on the other hand,
    that would be different packaging, correct?
14
15
       A. Yes.
16
           And then another way to differentiate your
       Q.
17
    packaging is by having different labelling, right?
18
       Α.
           Yes.
19
           So the different label you choose and where you
       Q.
20
    place that label can differentiate one package from
    another, correct?
21
22
       A. Yes.
23
           And another way to differentiate your packaging
       Q.
24
    is to have different closure types, right?
2.5
       Α.
           Yes.
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- 1 Ο. And have different caps, correct? 2 Α. Yes. Of course, there are many, many other ways to 3 Q. 4 differentiate your packaging from another bottle's 5 packaging, right? 6 A. Yes. 7 Now, in your experience there are lots of Q. 8 different packagings that are introduced into the market every year, right? 9 10 Α. Yes. 11 And in fact, that's one of the ways that brands Q. 12 differentiate themselves from each other, right? 13 Α. Or try to differentiate, yes. Try to. And there are many, many bottles that are 14 Q. 15 introduced every year that fail, right? 16 Α. Yes. 17 And then there are many, many standard packaging bottles that succeed, correct? 18 19 Some. Some. I would -- I don't think it is in Α. 20 absolute terms. What I would suggest is the more 21 differentiated the packaging, the greater the chance of
 - Q. There are lots of different types of unique packaging that end up failing, right?

success, generally speaking.

25 A. Yes.

22

23

- Q. Packaging that you as an industry expert look at and say, That's a really cool bottle, right?
 - A. Right.

- Q. And sometimes those bottles fail because people will only buy them for the novelty of the packaging, right?
- A. Among other things, it could be the name. It could be the liquid itself. It could be the price. It could be lots of variables affecting whether a brand is successful or not. Packaging is one the elements.
- Q. You would agree with me that people will buy a unique package solely for the package, right?
- 13 A. Yeah, sometimes, for sure.
 - Q. And then they might not buy another bottle of that particular spirit again, right?
- 16 A. Possibly.
 - Q. You know this for a fact, that people will buy a novelty bottle and put it on their shelf at their bar and never drink it. You know this as an industry expert, right?
 - A. Well, I think what I've heard is at the higher end there are duty free, people tend to do that with some brands, yes.
 - Q. And some people may never actually drink the liquid in the bottle, right?

- A. It is possible.
- Q. Now, one of the other opinions that you rendered
- 3 is that tequila and vodka are related or competitive.
- 4 Did I get that right?
- 5 A. Yes.

- Q. And you also think that vodka is related and
- 7 | competitive with rum, for example, right?
 - A. Yes.
- 9 Q. You also think that vodka is related and
- 10 | competitive with gin, right?
- 11 A. Yes.
- 12 Q. And you also consider vodka to be at least
- 13 competitive with whisky, right?
- 14 A. Yes.
- 15 O. So --
- 16 A. Possibly to a lesser extent than the ones you
- 17 | previously mentioned; but yes.
- 18 O. When you get to the point -- if I understood your
- 19 opinion correctly -- the super premium category, in the
- 20 super premium category all of these spirits, vodka,
- 21 | tequila, rum, gin, and possibly whisky, all compete with
- 22 each other; that's your view, right?
- 23 A. Yes, that's correct.
- Q. When you get to the super premium, premium
- 25 category, are you talking about bottles that are over a

certain dollar amount? 1 2 Α. Yes. What's the dollar amount you are using? 3 Q. That -- that number can vary, depending on the 4 Α. 5 definitions used by different sources. 6 But generally speaking, it would probably be 7 anything north of 25 or \$30. 8 So you know that in this case we are involving --0. it involves two brands, Crystal Head Vodka and tequila 9 10 which are in the super premium category, right? 11 Α. Yes. And in your opinion, purchasers of super premium 12 13 brands are relatively sophisticated about spirits, right? 14 15 Generally speaking, I think we could categorize Α. 16 that. It is not always the case; but yes. 17 Ο. But generally speaking --18 Generally speaking, yes. Α. 19 And generally speaking, consumers of high-end Q. 20 brands are careful about their purchasing decisions, right? 21 22 Well, I'm not sure that I would categorize it as 23 careful. They might be willing also to explore new 24 items if it's of interest. So I'm not sure that I would 25 say careful. I would say that they are well-informed.

Q. Well-informed.

And they pay attention to the brands that they are buying -- or trying, right?

- A. Generally, speaking. But, again, you know, we are, in many instances, also impulse consumers. So...

 I'm not sure I would generalize it completely.
 - Q. Thank you.

Amongst these different categories of spirits, vodka, tequila, gin, rum, let's just take those, those spirits have differ taste s and aromas, right?

A. Yes.

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- Q. And as a general matter, vodka has a taste and aroma that's very different from tequila, correct?
 - A. Yes.
- Q. And in fact, vodka is intended to be odorless and tasteless and colorless as possible, right?
 - A. Well, that's the legal definition. I would suggest that the manufacturers of different brands claim that their vodkas taste different from one another.
 - Q. Right. And you are aware of, based on your work on this case, that Crystal Head Vodka advertises itself as being entirely pure, right?
- 23 A. Yes.
- Q. And, in fact, Crystal Head Vodka prides itself on being as close to true vodka as possible, right?

A. Yes.

Q. So there is no additives in coloring or -- there are no additives or colorings in Crystal Head Vodka, right?

- A. Yes. That's my understanding.
- Q. That's what they're marketing, right?
- A. Yes.
 - Q. So Crystal Head Vodka is as close to the paradigm of colorless, odorless and tasteless followers, right?
- A. I think if that's how you are going to define purity, then fine. I think that they are closer to purity than to odorless, colorless and tasteless.

I am frequently asked this question about vodka. And the only -- the best answer I could give is if you taste different waters, right, they're all water, but they all taste a little bit differently.

- 17 Q. Have you drunk Crystal Head Vodka yourself?
 - A. Yes.
- Q. And based on your professional opinion, is it as colorless, odorless, and tasteless as possible in vodka?
 - A. Well, I find it to be a very clean vodka. I'm struggling with giving you definitions. But, yes, vodka by definition has very little taste.
 - Q. And tequila on the other hand has a distinctive aroma and taste, right?

A. Yes.

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- Q. And that's because tequila comes from the agave plant, right?
 - A. Correct.
- Q. So if I put your opinions together, I would assume that your view is that a vodka with very little taste or aroma would be still related and competitive to a highly flavored tequila; is that correct?
- A. Yes, that's correct, because it is dependent on the need, state, or the occasion that the consumer chooses the product.
- Q. And if --
- 13 A. If I may give you an example.
- 14 Q. Sure.
 - A. In the case of Bacardi Rum, Bacardi Rum's lead competitor was Captain Morgan, which was a rum. But it was also in direct competition with Smirnoff Vodka and Absolut. And in fact, a heavy or a good Bacardi drinker drank more vodka than Bacardi. So really it was just an interaction, not based on the intrinsics of the product, but really the mood or the occasion or the mixer that the consumer wanted when they made the choice between Captain Morgan and Bacardi or made the choice between Bacardi and Smirnoff and Absolut.
 - Q. So I just want to be clear that your view is that

```
a -- as colorless, tasteless vodka is competitive and
1
2
    related to a flavorful tequila. In your view, correct?
3
       Α.
           Yes.
           Now, you did some work -- consulting work for
4
5
    tequila companies, right?
6
           Right now the only tequila company that we are
7
    working with is the tequila from the Gallo Company.
8
           What is that tequila called?
       Ο.
           Casa Camarena.
9
       Α.
           In the past you've done some consulting work for
10
       Q.
11
    other tequila companies, right?
12
       Α.
           Yes.
13
           One of the companies you did some work for was a
    company called Tanteo, right?
14
15
       Α.
          Yes.
16
           And Tanteo Tequila is infused with jalapenos,
    correct?
17
18
       Α.
           Yes, correct.
19
           And Tanteo is a high-end tequila, super premium
       Q.
20
    tequila, right?
21
       A. Yes.
22
           But your view is that KAH Tequila does not
       Ο.
23
    compete with Tanteo Tequila, correct?
           I would say that because of the difference in the
24
       Α.
2.5
    price points, directly it does not. On a broad sense,
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1
    it could.
2
           You are aware that KAH Tequila Blanco retails for
    about $40 a bottle, right?
3
4
       Α.
           Yes.
           And you worked on the Tanteo brand, right?
5
       Ο.
6
       Α.
           Right.
7
           And you are aware that the Tanteo brand
       Q.
8
    retails -- suggested retail price is 42.99, right?
           At this point, yes.
9
       Α.
10
       0.
           And today, do you believe that Tanteo Tequila is
    competing with KAH or not?
11
12
       Α.
           It would -- it would be very difficult for me
13
    to -- I have not worked for Tanteo for many years, so I
    don't know what they are doing right now.
14
15
           So let me -- I would like to read from
       0.
    Mr. Marmol's prior testimony, November 22nd, 2013.
16
    is lines 10 through 12. Page 36, lines 10 through 12.
17
                 THE COURT: We'll give the plaintiffs'
18
19
    counsel time to read that and advise the Court whether
20
    or not you have any objection.
21
                MS. KIM: What were the lines again?
22
                              10 through 12.
                MR. HUMMEL:
23
                MR. FAY: No objection, Your Honor.
24
                THE COURT: You may read it.
2.5
                MR. HUMMEL: "QUESTION: And is Tanteo
```

Tequila a competing tequila with KAH Tequila? 1 2 "ANSWER: I don't think so. It is a flavored jalapeno tequila. 3 BY MR. HUMMEL: 4 So Mr. Marmol, it is not so simple that all 5 6 high-end vodkas and tequilas compete with each other, 7 right? 8 A. No. I think I striven to stress that it is a complex consumer behavior issue. 9 In fact, it is in today's environment an issue of 10 11 complex consumer behavior, right? 12 Α. Yes. 13 Now, despite that complexity, you didn't conduct any interviews of actual consumers to understand their 14 15 behavior when it comes to choosing between a tequila or vodka, right? 16 No, I did not. 17 Α. 18 And you did not ask any actual consumers about 19 their habits and when they chose -- choose to drink 20 vodka or tequila, right? 21 Α. I did not conduct any research for this action, 22 because based on the questions that I was being asked to 23 render an opinion on, I felt that my experience of 24 38 years would be sufficient. I don't think that there 2.5 would be anything that would be revealed to me beyond

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what I know from past experience working in both categories.
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- Q. The fact of the matter is, you didn't go out to ask any actual consumers if they would substitute vodka for tequila, right, that's true?
 - A. No, I did not. I relied on my experience.
- Q. In fact, in your experience, there are some consumers who will under no circumstances substitute tequila for vodka, right?
- A. That is possible, yes.
- 11 Q. It is not --

assortment.

- A. The research indicates that over time that
 becomes an increasingly smaller number. But, yes, there
 are still, I am sure, people who only drink tequila.

 The trend is for consumers to have a varied brand
 - Q. And there are a lot of people out there, a lot of consumers of alcoholic beverages who always stick to their brand, right?
 - A. The trend is increasingly to have a varied -now, if I am a vodka drinker and prefer Ketel One, yes,
 that would be my brand of choice. If Ketel was not
 available, I probably would go to a Grey Goose or
 something else.
- I think the importance of what I'm getting at is

```
that I could be a Ketel One drinker but I can also enjoy
1
2
    a Jose Cuervo Margarita depending on the occasion.
           If we are ordering, for example, appetizers at a
3
    restaurant, I might choose to have a Margarita instead
4
    of a -- a Cuervo Margarita instead of having a Ketel One
5
6
    vodka on that occasion. This is where the relatedness
7
    of these spirit brands occur.
8
       Q. Mr. Marmol, my question to you was, you are aware
    of the fact that there are people out there, consumers
9
10
    of alcoholic beverages who will stick with their brand,
11
    right?
12
       Α.
          Yes.
13
           And, in fact, you have a personal preference for
    Grey Goose vodka, right?
14
15
           No, no longer. But I used to.
       Α.
16
       Ο.
           You used to.
17
           At the time you gave your deposition in this case
18
    that was your preference, right?
19
       Α.
           Yes.
20
           Now, you gave some views about the flattening of
       Q.
21
    sales for Crystal Head Vodka, right?
22
           If you could refresh me.
       Α.
23
           You were opining that the introduction of KAH in
24
    your view had some effect on Crystal Head Vodka, right?
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A. Yes, I think so.

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And those opinions were not based on any
documents you reviewed from Globefill, correct?
   Α.
       I don't think so. No, that is correct.
       Well, do you know or do you think?
   Ο.
            THE COURT: Does the witness have the
question in mind? Do you recall the question that was
asked.
            MR. HUMMEL: I can ask another one.
                                I just --
            THE WITNESS: Yes.
            THE COURT: All right. Does counsel --
            THE WITNESS: I don't recall if there was,
in any of these declarations, sales -- sales
information.
BY MR. HUMMEL:
       Sitting here today, you don't recall whether
there are any sales figures that you reviewed, right?
   Α.
       I just don't recall.
       And you didn't contact any -- sorry. Did you
want to say something?
   Α.
       No.
       And you did not -- and isn't it a fact, sir, that
   Ο.
you did not review any Crystal Head or Infinium
documents referring to any reason for any flattening or
decline in sales of the Crystal Head product?
   Α.
       That's correct. The only materials that I
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1 considered were the ones that you pointed to in my 2 report.
```

- Q. Isn't it the case you did not contact any Crystal Head or Infinium executives to ask for any actual reasons why Crystal Head Vodka had a flattening or decline in sales, right?
 - A. That's correct.
- Q. You didn't ask for any written materials to back up that opinion, right?
- 10 A. No.

4

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7

8

- Q. And you didn't think it was important to have any actual information from Crystal Head Vodka about their sales, right?
- A. If I recall, I -- my instructions were to review these materials.
- 16 Q. My question --
- 17 A. Strictly these materials.
- 18 Q. This all counts against my time.
- So let me make sure that we are clear about the question I'm asking here.
- Did you think it was important that you have actual information from Crystal Head's company,
- Globefill, as well as from the U.S. importer of Infinium
 with respect to the sales of Crystal Head Vodka?
- 25 A. My answer to that was not within the scope of the

1 questions that I was asked to address. 2 So the answer is no? Q. 3 Α. No. So the -- your opinion here today about the 4 Q. flattening or the cause of the flattening of Crystal 5 Head Vodka sales is simply your belief, right; your 6 7 personal belief, right? 8 A. Yes, it is my opinion. Now, at the time you rendered the opinions, that 9 Q. 10 was 2013, right? Your date of your report is in August 11 of 2013? 12 Α. Yes, that's correct. 13 Q. And at that point vodka was at an upward trend? Yes. Slight upward trend. 14 Α. And I think you testified earlier today about 15 Ο. vodka is the biggest category of spirits, right? 16 17 A. Yes, it is. It is still today the largest 18 category of spirits. Approximately one third of the 19 volume. 20 Q. Thank you. But you know that after you rendered your report 21 22 in 2013, vodka sales began a decline in the United 23 States, right? 24 A. There was a decline in vodka to some degree as a

result of the recession and to some degree as a

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shake-out of the flavored vodkas which had proliferated the category.
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- Q. There was a decline after 2013 in vodka sales?
- A. Yes.

4

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- Q. And there was a dramatic decline in the United States after you rendered your report in imported vodka into the United States, correct?
- A. Yes. But there -- you have to understand, too, that there was a shift in the marketplace towards Tito's Vodka and New Amsterdam Vodka.
- Q. But there was a dramatic shift away from imported vodka to these domestic brands, like Tito's, right?
- A. Yes. It's primarily the decline of Absolut
 Vodka.
 - Q. Where is Absolut from?
- 16 A. Sweden.
- Q. There also was a tremendous decline in vodkas imported from Canada, right?
- 19 A. That I was not aware of.
- Q. Are you aware of the fact that from 2013, 2014,
- 21 Canadian imported vodka into the United States declined
- 22 by 24 percent?
- A. I was not aware of that. I -- I'm not familiar with major Canadian vodka brands.
- Q. I'm not talking about Canadian vodka brands. I'm

1 talking about Canadian vodka in general.

- 2 A. Yeah, I just -- I'm not aware of large volume 3 Canadian brands.
 - Q. But you are aware that there was a decline in imports of Canadian vodka into the United States between 2013, and 2014, right?
- 7 A. No, I was not.
 - Q. And one of the things that -- I believe that you review on a regular basis is the liquor handbook, right?
- 10 A. Yes.

4

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- 11 Q. And you do you review the liquor handbook on a 12 regular basis?
- A. I look at it generally once a year when it, when it is published. And then we use it as a reference source as a good catalog -- imperfect, but the best catalog of volume that exists for the industry in the United States.
 - So we would use it within the context of our consulting business.
 - Q. And you use it as a reference point in your consulting business in your day-to-day work, right?
 - A. Yes.
 - Q. It's considered to be a reliable source of information?
- 25 A. It is considered to be one of the most reliable

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with the understanding that because of the complex
nature of the three-tier system, the actual sales
revenue for brands is not 100 percent accurate.
       We can find accurate statistics in part of the
liquor channel that goes through grocery, which is
proximately 20 percent of the business. And we can also
get very accurate data from the control state, which is
approximately 20 percent of the business. The other
60 percent is less reliable. The liquor handbook tries
to bridge that gap and give us a number. But it is an
accepted member in the industry.
       I think there is someone on our behalf with you
in the room. I think it is Mr. Perez. Is he there?
            MR. PEREZ: Yes.
            MR. HUMMEL: Could you hand Mr. Marmol
what's been marked as Defendants Exhibit 2000-E for
identification.
BY MR. HUMMEL:
      Mr. Marmol, do you have that book in front of
   Q.
you?
            THE COURT: I think the witness now has the
exhibit.
            THE WITNESS: Yes, your Honor.
BY MR. HUMMEL:
      This is the liquor handbook for 2006, right?
   Q.
```

```
1
       Α.
           2016.
2
       Q.
           2016.
3
                MR. FAY: I object, Your Honor.
 4
                THE COURT: Objection?
5
                         This exhibit was never designated.
                MR. FAY:
                THE COURT: All right. So --
 6
7
                MR. HUMMEL: Impeachment, Your Honor.
8
                THE COURT: Well, if it's -- Counsel is not
    offering it into evidence. Then don't publish the
9
10
    contents.
11
                MR. HUMMEL: No.
12
                THE COURT: So ask the witness that
13
    question. What is the date or whatever it is that
    counsel wishes to now ask.
14
15
    BY MR. HUMMEL:
16
       Q. Mr. Marmol, can you take a look at page 210.
17
                THE COURT: And, sir, you are not being
18
    asked to read from that page.
19
                Counsel will give you some instruction as to
20
    what he wishes you to do with that page. But you have
21
    the reference, page 210?
22
                THE WITNESS: Yes. Yes, I do.
23
    BY MR. HUMMEL:
24
       Q.
           I would like you to take a look at the title of
2.5
    this. Okay?
```

- 1 Α. Yes. 2 Not read it out loud. And I want you to look Q. under the category that says "Vodka." 3 4 Α. Yes. And I want you to look at the -- at the figures 5 Ο. between 2013 and 2014. And I want to ask you if that 6 7 refreshes your recollection that Canadian imports of vodka to the United States had declined in those two 8 9 years. 10 A. Again, I am aware. 11 THE COURT: Sir. Sir. Excuse me for a moment. Just review the reference that counsel asked 12 13 you to review. The question that he is asking: Having 14 15 reviewed that, do you now know about the decline of Canadian vodkas? 16 17 So just read it. And wait for the next 18 question. 19 If it refreshes your recollection, you will 20 say yes. And Counsel will ask some additional 21 questions. If it does not refresh your recollection, 22 you should so indicate. 23 So have you reviewed the area that Counsel
- THE WITNESS: Yes, Your Honor.

asked?

```
1
                 THE COURT: All right. Counsel's question.
2
    BY MR. HUMMEL:
          Does that refresh your recollection that between
3
       Q.
4
    2013 and 2014, there was a decline in imported vodka to
    the United States from Canada?
5
6
       Α.
           No.
7
           Now, you testified briefly about the
       Q.
8
    quick-follower strategy, as you called it.
9
           Do you remember that?
10
       Α.
           Yes.
11
           And there is actually nothing wrong in your view
       Q.
12
    with the quick-follower strategy, right?
           That is correct.
13
       Α.
           And in fact, that is a strategy that you employed
14
       0.
15
    at Bacardi, right?
16
       Α.
           Yes. Just about every company employs it.
17
           Everybody in the industry employs the
18
    quick-follower strategy, right?
19
       A. Yes.
20
       Q.
           Now, one of the key factors that you attribute to
21
    the success of Crystal Head Vodka is Dan Aykroyd's
22
    celebrity, right?
23
       Α.
           Yes.
24
       Q.
           It's very important to the success of Crystal
    Head Vodka Mr. Aykroyd's efforts to promote the brand,
2.5
```

```
1
    right?
2
           Yes, that is correct.
       Α.
3
       Q.
           And, in fact, there are lots of celebrity
4
    alcohols that are out there, right?
5
           Yes. Not all are successful.
6
           Well, you mentioned Ciroc, which is P. Diddy's
       Q.
7
    vodka, right?
           That is one that has been successful.
8
       Α.
           It's been successful because of P. Diddy's
9
       Q.
10
    endorsement, at least in part, right?
11
       Α.
           Yes.
12
           And you are aware that KAH Tequila has no
13
    celebrity endorsements, right?
           I have not found any in the materials that I have
14
       Α.
15
    seen.
16
           Now, you also believe that part of the success of
       Q.
17
    a brand is if there is a story behind the brand; is that
18
    right?
19
       A. Yes, that is correct. It has to be a credible
20
    story behind the brand.
21
           A credible story behind the brand?
       Q.
22
       Α.
           Yes.
           Are you aware of the story behind the creation of
23
       Q.
24
    KAH Tequila?
2.5
           What I read in the -- in the Website.
       Α.
```

And you understand that KAH Tequila is associated 1 2 with Mexican Day of the Dead, right? Yes, that's correct. 3 Α. You understand that Crystal Head Vodka is closely 4 Ο. 5 associated with the legend of the 13 crystal heads, 6 right? 7 Α. Yes. 8 And that's a strong part of the story of Crystal Head Vodka, right? 9 10 Α. Yes. 11 Now, another are the things that you attribute Q. 12 success in the marketplace for a start-up is the, what you call the liquid, the liquid in the bottle, what's in 13 the bottle? 14 15 Yes. The quality the product. Α. 16 Q. Have you tasted KAH Tequila? 17 Α. No, I have not. 18 You know that in the bottle of KAH Tequila is Ο. 19 tequila, right? 20 Α. Yes. 21 And you know that what's in the bottle of Crystal Q. 22 Head vodka is vodka, right? 23 Α. Yes. 24 Q. Now, you also testified that it is not unusual

for a producer of alcoholic beverages to offer both a

```
vodka and a tequila, right?
1
2
       Α.
           Yes, that's correct.
           And you offered some examples, one of which
3
       Q.
4
    was -- I wasn't fast enough to write them all down.
                                                           One
    of them was Diageo?
5
6
       Α.
           Yes.
7
           And if I remember this correctly, Diageo has
       Ο.
8
    Smirnoff Vodka, right?
           It has Smirnoff, Ketel One, Ciroc, among others.
9
       Α.
10
           They have a wide staple of also value vodkas.
11
    And they Don Julio tequila.
12
       Q.
           That's the one I was going to ask you. They also
13
    have Don Julio Tequila, right?
14
           Yes, that's correct.
       Α.
15
           It's typically the case, isn't it, that when a
       Ο.
16
    producer of alcoholic beverages has a vodka and tequila,
17
    they will put those -- those different products in
    different bottles, right?
18
19
       Α.
           Yes.
20
       Q.
           Packaging, as we learned from earlier in your
21
    testimony, is really, really important, right?
22
           Yes, that's correct.
       Α.
23
           And that is how a producer can differentiate its
       Q.
24
    products, right?
2.5
       Α.
           Among -- that is one of the elements of the
```

```
1
    marketing mix for differentiation, yes.
2
           And Smirnoff's bottle is a tall, thin bottle,
    right?
3
 4
       Α.
           Yes.
           And the Don Julio bottle is a short, squat
5
6
    bottle, right?
7
           Correct. With a cork seal.
       Α.
8
           With a big cork on the top?
       Ο.
           Yes. Uh-huh.
9
       Α.
           Now, the last opinion, I think you gave, was your
10
       Q.
11
    opinion that KAH Tequila can cause confusion in the
    marketplace, right?
12
13
       A. Yes. I stated that within the context, that
    since it was a quick follower and a second skull entry,
14
15
    that someone might think that it's part of the Crystal
16
    Head collection, even though it is a tequila.
           It's the case that you are not aware of any
17
18
    actual confusion between KAH and Crystal Head Vodka,
19
    right?
20
       Α.
           No.
21
           "No" meaning you are not aware of any confusion?
       Q.
22
                I have not done any research in that area.
       Α.
           No.
23
    I'm just -- that was my opinion based on my personal
24
    experience.
2.5
       Q. And you've done no surveys to conduct -- to
```

```
1
    determine whether there's any actual confusion, right?
2
           No, I have not.
       Q. You are not aware of anyone who has been confused
3
    between the two bottles, correct?
4
5
       A. I am not aware, no.
                MR. HUMMEL: Thank you very much. Pass the
 6
7
    witness.
8
                THE COURT: Redirect?
                MR. FAY: Yes, Your Honor. Thank you.
9
10
                       REDIRECT EXAMINATION
11
    BY MR. FAY:
       Q. Mr. Marmol, just a few. You were confused
12
    between the two bottles, weren't you, Mr. Marmol?
13
14
       A. Well, yes. And within the context that I thought
    that this was a product that was brought to market by
15
16
    the Crystal Head company.
17
       Q. And why did you think that? What about KAH
18
    Tequila made you think it was a line extension of
19
    Crystal Head vodka?
20
       A. Well, it was -- in this particular instance, it
    was 40 -- the same price. Had a similar glass skull.
21
22
       Q.
           Okay.
23
       A. Admittedly it was tequila. And KAH was painted.
24
    I was -- I assumed the similarity was an attempt to
2.5
    differentiate.
```

```
So the with line extension, you might make some
1
2
    changes?
                THE COURT: I'm not sure that I understand
3
    the question.
4
5
                THE WITNESS: Possibly.
6
    BY MR. FAY:
7
       Q. With the line extension, you might take the
8
    skull-shaped bottle and paint it, right?
       A. Yes. That would be certainly something that
9
10
    could be done.
11
           And if Crystal Head Vodka wanted to do that,
12
    that's a decision that Crystal Head Vodka should have
13
    been able to make on its own, right?
14
           That would be a business decision.
       Α.
15
           Okay. Somebody else shouldn't be making that
       Ο.
16
    decision for Crystal Head Vodka, correct?
17
       A. I -- I would -- if I was in the position of the
18
    Crystal Head company, I would certainly have that view.
19
           In your opinion, Mr. Marmol, is Crystal Head
       Q.
20
    Vodka just a novelty?
21
       Α.
           No. I think that there's a staying power.
22
    its ability to sell year-in and year-out, it certainly
23
    has transcended a novelty status.
24
       Q. The sale of 10 million bottles of a spirit, is
    that a novelty, in your estimation?
2.5
```

2

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24

```
Α.
       I think that is a significant volume achievement,
particularly at the price points.
   Q. Okay. You spoke a little bit about quick
follower.
       One of your examples was Maker's Mark. What was
the quick -- what happened there?
       I don't think that I talked about Maker's Mark in
   Α.
this context. I think I talked about Maker's Mark in
the context of the red wax being very distinctive
packaging.
   Q. And was there an attempt to quick follow on the
red wax?
   A. In terms of the red wax, there wasn't a quick
follow. What happened was -- again, I'm not an expert
on trade dress, but what occurred was that the Jose
Cuervo --
            MR. HUMMEL: Objection.
            THE COURT: Excuse me for a moment.
Objection to the question that has been asked.
            MR. HUMMEL: And to this answer which is
nonresponsive.
            THE COURT: Objection to the answer being
given --
            MR. HUMMEL: Yes, Your Honor.
            THE COURT: Is that -- the Court will strike
```

```
1
    the answer.
2
                Let counsel ask the question again and let
    the witness answer.
3
    BY MR. FAY:
4
       Q. Let me ask you this a different way. If you are
5
    going to be a quick follower, do you have to abide the
6
7
    law?
8
       A. Yes, of course.
                MR. HUMMEL: Objection, Your Honor.
9
10
                THE COURT: Sustained.
11
    BY MR. FAY:
       Q. You said, Mr. Marmol, that there's lots of
12
13
    different packaging each year in the beverage alcohol
    industry?
14
15
       A. Yes, that's correct.
16
       Ο.
           And I think if we count variations in flavors, it
    could even be thousands?
17
18
       A. Yes, that's correct.
19
       Q. When you wrote your -- when you first saw Crystal
20
    Head Vodka, how many skull-shaped bottles were in the
21
    marketplace?
22
           None. It was original. And that's what made it
23
    so unique and differentiated.
24
       Q. You also spoke about the way alcohol is sold.
2.5
    And the first sale is to distributor; is that right?
```

```
That is correct. That is correct. And that is
1
       Α.
2
    by law and that is by state.
          And the distributor actually buys the spirits,
3
       Q.
    riaht?
4
5
           That is correct. Title changes from the
6
    manufacturer to the distributor.
7
       Q. And so in some ways a distributor is a consumer?
8
                MR. HUMMEL: Objection, Your Honor, leading.
                THE COURT: Sustained.
9
10
    BY MR. FAY:
11
           Who does the distributor then sell the product
       Ο.
12
    to?
13
           The distributor then sells it to bars,
    restaurants and liquor stores --
14
15
          And those bars --
       Ο.
16
           -- or grocery stores, depending on the channel.
       Α.
17
       0.
           And those bars, restaurants and liquor stores
    actually buy the product?
18
           That is correct. From the distributor.
19
       Α.
20
       Q.
           And then what is the next step? Who does the
21
    bar, the restaurant --
22
           The next step is for the consumer to buy the
23
    product, either buy the drink at a bar or restaurant or
24
    buy the bottle at a liquor store or a grocery store,
```

2.5

depending on the state.

```
1
           Okay. At each of these three steps, actual money
       Ο.
2
    is being paid for the spirit; is that right?
3
       Α.
           That is correct, yes.
 4
                MR. FAY: That's it.
                THE COURT: Can the witness be excused?
5
                MR. FAY: Yes.
 6
7
                THE COURT: No objection by the defense?
8
                MR. HUMMEL: No.
                THE COURT: No questions by the jurors?
9
10
    don't think so.
11
                Sir, you are excused at this time. Thank
12
    you.
13
                THE WITNESS: Thank you very much, Your
14
    Honor.
15
                THE COURT: Is there another witness that
16
    the plaintiff would like to call at this time?
17
                MR. FAY: Yes, Your Honor. We would like to
18
    call Dr. Bruce Isaacson.
19
                THE COURT: I believe his testimony will
20
    take about an hour and a half for the plaintiff and
21
    about 30 minutes or so for the defendant, correct?
22
                MR. FAY: Correct.
23
                THE COURT: So I will just take the recess
24
    early, so that we don't have to interrupt his testimony.
2.5
                We will take our 15-minute break at this
```

```
1
    point. The jurors are excused for 15 minutes.
2
                THE CLERK: Please rise. This Court is in
3
    recess.
4
                 (RECESS.)
5
                THE COURT: You may be seated. So we are
6
    taking our break at this point.
7
                And the witness is actually here not
8
    testifying by video; is that correct?
9
                MR. VERA: That's correct, Your Honor.
                THE COURT: So we'll be in recess for 15
10
11
    minutes.
                 (RECESS TAKEN.)
12
                THE COURT: The next witness to be called.
13
                MR. FAY: Yes, Your Honor. Plaintiff
14
15
    Globefill would like to call Dr. Bruce Isaacson.
                THE COURT: The witness will come forward.
16
    The clerk will administer the oath.
17
                And counsel has identified the exhibits to
18
19
    be used. And defendants are aware of what those
20
    exhibits are, correct?
21
                MR. FAY: Correct, Your Honor.
22
                MR. RAFFERTY: Yes, Your Honor.
23
                THE CLERK: Go to the witness stand, please.
24
    Please raise your right hand.
2.5
                         BRUCE ISAACSON,
```

```
1
         Called as a witness herein, having been first duly
2
      sworn on oath, was examined and testified as follows:
                 THE WITNESS: I do.
3
                 THE CLERK: Please have a seat.
 4
5
                 State and spell your name for the record.
                 THE WITNESS: My name is Bruce Isaacson.
 6
7
                Last name I-S-A-A-C-S-O-N.
    B-R-U-C-E.
8
                 THE COURT: Counsel may proceed.
                MR. FAY: Thank you, your Honor.
9
10
                        DIRECT EXAMINATION
11
    BY MR. FAY:
12
       Q.
           Good afternoon, Dr. Isaacson. Could you
13
    introduce yourself to the jury, please.
14
       Α.
           My name is Dr. Bruce Isaacson.
15
           Are you currently employed, Dr. Isaacson?
       Ο.
16
       Α.
           I am.
17
       Ο.
           And where are you employed?
18
           I am president of a marketing research and
       Α.
19
    consulting firm called MMR Strategy Group.
20
       Q.
           And how long have you worked at MMR Strategy
21
    Group?
22
           As of this coming June, it will be 12 years.
       Α.
23
       Q.
           And what kind of work does MMR Strategy Group do?
24
       Α.
           Well, we do marketing research and consulting.
2.5
           And what that means is, that we gather
```

2.5

information about what consumers and customers are doing and thinking. Typically we gather that information by surveys, but we also conduct other kinds of research, such as focus groups. And we use that information to analyze what customers are doing or to develop strategies for companies. Practically, we work in three years. We call them practice areas.

One area in which we work is commercial marketing research. So we work with companies to help them improve products or services to help them figure out why customers are buying or not buying a particular product. Or figure out what their advertising should say, for example.

A second practice area in which we work is what we call claims. And this has to do with the statements that companies make in places like advertising or on product packages.

And we help companies to understand how consumers evaluate and process and understand those claims and the messages that they take away from the statements that companies make.

And then the third thing that we do is we conducts surveys for litigation like this one. Those surveys are sometimes done for private parties, like the parties in this matter. But there are also sometimes

2.5

```
done -- for example, I have been retained a number of times by the Federal Trade Commission. I've been retained a few times by the Department of Justice. So sometimes it's private parties; sometimes it's government entities that we are conducting those surveys for.

Q. And do those -- is the intent of those surveys able to measure consumer confusion?

A. Yes. There are specific formats that we use to measure the likelihood that consumers would confuse two products or two trademarks.

Q. Why don't you give us a little background on your
```

education, Dr. Isaacson.

A. Sure. So I am originally trained as an engineer. I have a bachelor of science degree in engineering from Northwestern University. I also have an M.B.A., a master of business administration degree. That's from Harvard Business School. And I also have a DBA, and that stands for doctor of business administration. That degree is also from Harvard Business School.

And my DBA is in marketing. And the DBA degree includes course work in marketing, in research, and in strategy. So I took classes like consumer behavior and statistics and research design and organizational behavior. And I taught and I wrote teaching materials.

2.5

And I ultimately wrote -- conducted independent research in the form of a thesis or dissertation.

- Q. Did you receive any awards during your graduate education?
- A. I did. When I came into the DBA program, I was designated as a dean's doctoral fellow, which was a specific fellowship or scholarship that I was awarded by my way in.

And during the course of my studies, I received two awards; one from the Institute for the Study of Business Markets at Penn State University. And the other award was from Harvard University. And both of those were for research that I had conducted.

- Q. And how about speeches, do you give speeches in marketing?
- A. I do. I -- I regularly write and speak on topics related to surveys and research and strategy and marketing.

So for example, I conduct continuing legal education seminars for attorneys. I have spoken at marketing research conferences. I have written articles in publications that address the same topics of surveys, marketing and strategy.

Q. Okay. And you mentioned consumer surveys. What is your best estimate of how many consumer surveys MMR

Strategy Group has conducted over the years? 1 2 Well, the firm itself has been around since 1974. But in the 11 and a half or so years that I have been 3 there, we have conducted, well, more than a thousand 4 surveys. And I have been involved in the vast majority 5 of those surveys. 6 7 Q. And finally, are you on any editorial boards 8 related to marketing and consumer surveys? I am. I sit on two editorial boards. One is a 9 Α. magazine called the Journal of Business to Business 10 11 Marketing. This is a peer review journal that publishes 12 research on marketing of products that are sold to 13 businesses. And then I also sit on the editorial board with 14 15 The Trademark Reporter. This is another peer-reviewed 16 journal. And The Trademark Reporter publishes research 17 on trademarks, including surveys that analyze trademarks. 18 19 Q. Now, Dr. Isaacson, were you retained by the 20 plaintiff in this action, Globefill, to render expert opinions in this action? 21 22 A. I was. 23 Okay. And did you receive a call from someone Q.

asking you to do that?

Α. Yes.

24

- Okav. And do you recall when that was? Ο.
- 2 I believe that was back in 2012 when I was first Α. retained. 3
 - Ο. Okay. And --
 - Latter part of 2012.
- And what issue were you asked to render an 6 7 opinion on?
 - I was asked to conduct research and render an Α. opinion as to the likelihood that consumers would confuse KAH Tequila and Crystal Head Vodka.
- 11 And did you reach an opinion on that issue? Ο.
- 12 Α. I did.

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- 13 Q. And what is that opinion?
- My opinion is that there is a substantial 14 Α.
- 15 likelihood of confusion between those two products.
- Okay. And what is the basis for that opinion? 16 Q.
- The basis for that opinion is research that I 17
- have conducted, as well as other research that I have 18 19 seen and analyzed in this matter.
- 20 Q. Okay. And the research you are referring to, does that include consumer surveys?
- 22 Α. It does.
- 23 So did you conduct consumer surveys in order to Q. 24 reach your opinion in this action?
- 2.5 A. Yes, sir.

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- 0. What kind of consumer surveys did you conduct?
- I conducted a particular kind of consumer survey called "A Likelihood of Confusion Survey" to reach my opinion about confusion in this matter.
 - All right. How many surveys did you conduct? 0.
- I conducted two types of surveys. So I classify 6 7 it as two surveys on confusion.
 - Do those surveys -- is there a name for those 0. kinds of surveys?
 - Α. There is. One of the surveys uses a format which goes by the name of "Squirt." And the other survey uses a format which goes by the name of "Eveready."
- 1.3 Q. Okay. Those are funny names. Can you explain to us why one is called Squirt and the other is called Eveready?
 - They acquired those somewhat humorous names after the original cases when they were first used. So those particular kinds of formats are now referred to by the names from the legal cases in which those were first used.

These are both standard formats that are used to measure likelihood of confusion in litigation matters.

Okay. Now I want you to explain these two different tests to the jury.

And I think we have a slide.

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Could you explain to us, Dr. Isaacson, how
the Squirt survey works and differs from the Eveready
survey?
  A. Sure. I am going to start with the Eveready
        That is the easier of the two to explain.
            The Eveready survey is relatively
straightforward in that one shows a particular product
to people and asks questions to see whether they confuse
it with another product.
            So if -- let's imagine I had come out with a
cola and my cola came in a red container with white
cursive lettering on it. And I wanted to test whether
that cola was confused with Coca-Cola. I would show
that can to respondents. We call people in interviews
respondents. I would show that can to interviewees or
respondents.
            And I would see when I ask them "Who makes
it" if they come back with answers that relate to
Coca-Cola.
            And that is the basic format for the
Eveready survey. You show one product and see whether
or not people confuse that product with another product.
            And the Squirt survey is a little bit
different. What the Squirt survey does is it replicates
the process, for example, in a supermarket or a
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convenience store where products would appear on the shelf near each other or where consumers might encounter products in the marketplace.

So what you do in a Squirt format is you show one product, and then you show what we call an array. And that's a series of products -- the same way, for example, if I went into -- let's say in this matter if I went into a liquor store, I might see tequila or vodkas lined up on the shelf. That's what we present in the Squirt format. We ask a similar set of questions in order to understand whether consumers are likely to confuse the products.

The formats are executed differently, and they have different requirements to make them appropriate, depending on the matter.

- Q. And what are those requirements?
- A. Well, if you think about -- you can see on the screen, it says that the requirement for an Eveready survey is that the plaintiffs' product has to be well-known.

And if we go back to my example, what we are asking the respondent to do, or seeing whether the respondent does in that example, is we are seeing whether the respondent makes a connection in their own mind between the product that we show them and the

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1
    product that we're looking to test.
2
                And the requirement, in order for that to be
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    an appropriate test, is that product has to be
    well-known.
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                In the example I used a minute ago was
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    Coca-Cola. That's is a well-known product.
7
                So when I show you another product, most
8
    people have an image in their mind of what Coca-Cola is.
    They have an image perhaps that it comes in a red can
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    and that red can has white cursive letters on it.
10
11
                So they have certain images already formed
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    in their mind. And I show them another product to see
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    whether they connect it.
                The requirement for an Eveready that it's an
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    absolute imperative is that the product is well-known.
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    If not, then it's not an appropriate test.
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                There's a different requirement for a Squirt
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    survey.
19
                And you remember I mentioned that a Squirt
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    survey replicates a process where consumers encounter
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    products in the marketplace. And we look for, with a
22
    Squirt survey, that the products are related to each
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    other or approximate in the marketplace. And that could
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    be where the products appear on the same shelf next to
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    each other. It could be, as in this matter, where the
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products might appear in the same liquor store.
could be where I might encounter one product in a bar,
and another product shortly thereafter in a liquor
store. It could also be -- it extends beyond physical
proximity and gets into issues relating to the
consumers' mind.
            So if products are similar in use and
function, if they are used for the same use or used for
the same function, they are said to be proximate.
sometimes if they are complimentary, like for example,
wine and cheese or ham and cheese, we might think about
those products as being proximate as well.
            So what we are looking for is we are looking
for an experience for proximity, where the consumer
experiences both product either at the same time or in
rapid succession, one after the other in some fashion.
That can be physical or that can be nonphysical.
      And you have been referring to confusion.
kind of confusion were you testing for in your test?
   Α.
       My surveys tested for two kinds of confusion.
One kind of confusion is confusion as to source.
            And what that means is that I see one
product and I see another product, and I think that the
products come from the same source. In other words,
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they are made by the same company.

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The other kind of confusion is confusion as to sponsorship or approval. And I see two products and I believe that one product was sponsored or approved by another.

And a good example of confusion as to sponsorship or approval or relationships of sponsorship or approval would be if I was to buy, let's say, an NFL T-shirt that has my favorite football team on it. I might not believe that the NFL actually manufactured that T-shirt, but I might believe that they approved or gave permission or sponsored that T-shirt to be made, and that's why I purchased it.

These are -- this is not the kind of confusion where I come into a store and I come in I'm expecting to buy Crystal Head and I walk out with KAH.

This is where I'm coming into a store and I see KAH and I see Crystal Head, and I believe that maybe they are made by the same company. Or I believe that maybe one of those companies sponsored or approved for the other company to make that particular product. That's the kind of relationship that we are talking about here.

Q. Okay. Thank you.

Let's move on to your test. Why don't you tell us how you conducted first your Squirt test.

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MR. FAY: Can you go to the text slide. The Squirt test was -- this THE WITNESS: survey was conducted in malls. So these are professional interviewing facilities that are located in malls. As you can see on the screen, I conducted this research in malls located all across the country. These are located in states that were chosen as states that are likely to be places where people drink tequila. If you look at the distribution, the consumption of teguila across the country, it's heavily focused in certain states. And those were the states where I conducted this research. So it was conducted all across the country. As you can see in the lower right of the screen, I conducted a total of 455 interviews looking at confusion between KAH and Crystal Head. BY MR. FAY: Q. You mentioned malls. How is that done in a mall? The way that is done, we post someone in the main Α. concourse of the mall. And as people are walking down the concourse of the mall, at random we -- what we call intercept them. What that means is we politely interrupt them and ask them some questions. And if they

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answer the questions in a particular way, they have qualified for the survey.

And if they qualified and agreed to take the survey, then we take them to an interviewing room that's located within the confines of that mall. And in exchange for the interview, we give them a small incentive that might be on the order of \$3 or \$5, to compensate them for their time spent taking that interview with us that afternoon.

They are located at random in the concourse of the mall. We ask them some questions. And then we take them into a room designated for that interviewing.

- Q. Did you do all this yourself? Or did you have a staff that assisted you in this?
- A. I had a staff that assisted me. But it was done to very specific instructions. And the interviewers who were conducting this research were all trained. The interview itself is done on computer. And that computer program was written -- the survey itself was written by me, and then programmed so that we know exactly what's asked in the course of these interviews and the order in which -- and the phrasing in which questions are asked during the interviews.
- Q. Now, you said that you intercept these folks in the mall and you ask them some questions. What were

those questions that you ask them?

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- Well, it starts with questions to qualify them. So I want you to imagine for this set of questions that you see on the screen, we are standing in the concourse of the mall and we're asking people these questions. Not like you see them here. But there is a series of questions in the language of a questionnaire. And we are asking questions that confirm, first, that they are at least 21 years old. Secondly, that they've purchased alcoholic beverages. Third, that they're likely to purchase tequila in the next six months. Fourth, that in the next six months they will consider purchasing a 750-milliliter bottle. That is a standard-size bottle of tequila that has a retail price -- we actually tested two retail prices. One price was \$30 for that bottle and the other was \$35 for the bottle. And then there's other criteria for data quality. For example, we make sure that they are not working in an occupation where they would be likely to have an unusual amount of knowledge about this industry.
 - Q. And why are these qualifications important?
- A. Well, one of the fundamental elements of a survey like this is to make sure that we are talking to people who represent the category. We want to talk to people -- in this case, I was looking to talk to

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consumers of tequila, people who are purchasing tequila.

And you want the people you are talking to in the survey to look like the marketplace. So that when you are done, you have a database that represents the marketplace.

Q. So you intercept someone. You ask them these
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- Q. So you intercept someone. You ask them these questions. They qualify. They agree to participate.

 What happens next?
- A. Well, if they agree to participate, then we take them into the interviewing room and we conduct the interview, which, as I mentioned before, is conducted according to a very specific inscriptive process.
- Q. Why don't you describe that specific inscriptive process to us?
 - A. Remember, this is the Squirt format. This format replicates the scenario where somebody sees Crystal Head in a store perhaps and then encounters KAH amidst other tequilas or where they're previously familiar with Crystal Head, and then they encounter KAH amidst other tequilas.
 - So the first thing we have to do is we have to replicate that process where they see Crystal Head. So what we showed them in the interview to start with was an actual bottle of Crystal Head and the box of Crystal Head. The box was an empty box.

And prior to conducting this research, I had looked how stores typically display Crystal Head at retail.

And if you think about it, there's three ways to display it. You could display the bottle. You could display the box with the bottle inside the box.

Or you could display the bottle and the box side by side.

And based on the research that I did, the most common way of showing Crystal Head at retail was the box and the bottle next to the box.

So the first thing that we did when we went into the interviewing room was we showed them an actual box and an actual bottle, just like you see on the screen, except actual products.

- Q. You didn't show them pictures, you showed them the actual product?
- A. Correct. Everything that we are going to see in these slides is pictures. But what was shown in the interviews was all actual products.
- Q. Okay. So now you've shown your qualified participants the Crystal Head box and the Crystal Head skull. What next?
- A. The next thing that we have to do -- remember, we are replicating a scenario where someone is previously

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    familiar with Crystal Head or sees Crystal Head and then
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    sees KAH with other tequilas.
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                So the next thing we do is we should them
    what we call an array. And as you can see here --
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    again, in the interview, these were actual products.
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    But this is an array consisting of four tequilas. And
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    on the far left we have Patron Silver. And then we have
    KAH in Blanco. Then we have 1800. And then we have Don
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    Julio.
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                There were actually four different versions
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    of these arrays that we showed. And you can see here a
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    version where we've replaced the bottle of KAH with a
    different bottle.
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                You'll notice if you look on the neck label
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    it says KAH, but this is a control. This is one of the
    three controls that we tested.
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                We also had another line up that tested a
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    slightly different version of this control.
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                And then finally in a fourth line-up, we
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    tested yet another control.
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                So there were in total four line-ups.
22
    each -- the line-ups only differed in the product that
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    they were shown. In one of the line-ups, they were
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    shown KAH. And in the other three line-ups they were
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    shown one of three different controls.
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1 Ο. Why don't you ex -- excuse me, Dr. Isaacson. 2 Please explain to the jury what you mean by 3 a control. So what's at issue in this case is not that KAH 4 is making teguila, it's that KAH is making teguila in a 5 6 skull-shaped bottle. 7 And when you think about the answers that 8 you can get in a survey, people could give you answers for all kinds of reasons. They could give you answers 9 10 because they're not paying attention. They could give you answers because they believe that all spirits that 11 12 are light colored are made by the same company. 13 They are lots of reasons why people -- they could give you answers because they're having a good day 14 15 or a bad day that day. What we want to do in research like this is 16 17 not just measure whether or not there's confusion but 18 isolate the amount of confusion specific to KAH's use of 19 a skull-shaped bottle. This is very important. We are 20 isolating the amount of confusion that is specific to 21 KAH's use of a skull-shaped bottle. 22 And the way that we do that is with a 23 product that we call a control. And if you think about 24 this in medical, as an example, in medical research, if

I was developing, let's say a cold medicine, I might

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have one group of people who would take that medicine
and another group of people who would take an identical
looking medicine that didn't have the active ingredient.
In medical research that's called the placebo.
            And you compare the difference between with
and without the active ingredient. And that tells
you -- that tells you the effect of the ingredient.
            Here the active ingredient that we're
looking to test, what I referred to as the element of
interest, is KAH's use of a skull-shaped bottle.
            So I have three different bottles that are
not skull-shaped but otherwise have a lot of the same
elements. So if you look at control one, and if you
look at control two, you will notice that those are both
rounded bottles on the bottom. They both have a neck
and then a stopper on the top, just like KAH Blanco.
You'll notice that they are in a white and black design,
just like KAH Blanco. And you'll notice that that
design has elements of the design from KAH Blanco.
            If you look on the lower right, the control
4, the Cuervo skull bottle, you will notice that that
element -- that's a bottle that actually has skull-like
elements in its design.
            And so what we have here is we have three
different controls which are in some way similar to KAH
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but are not skull-shaped. And by comparing the results
from the test, from the KAH with the results from the
other controls, then I can identify specifically the
amount of confusion due to KAH's use of a skull-shaped
bottle.
   Q. Okay. Were all your qualified participants shown
all four of these arrays?
            No. You only -- you saw one array in the
  A. No.
research.
            And generally you saw -- it -- it -- we ran
Control 4 later than we ran the other three.
            But the test array, the Control 1, the
Control 2, you would have been randomly assigned by the
computer program to see one of those arrays.
            So one participant who was interviewed could
only see one of these four. But we conducted enough
interviews to get data on all four.
       And why was Control 4 run at a later date?
   Q.
       Well, an expert retained by KAH wrote a report
   Α.
discussing my survey, and he had criticized my controls.
            And in his report he provided on two
separate pages pictures of that specific bottle.
said that that would be a much better control than the
controls that I used.
            So I took up his suggestion and tested the
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bottle that KAH's expert had recommended as one of the
best controls that could be used.
   Q. Okay. Why did you -- when we look at these
arrays of bottles, why did you pick the three tequilas:
Patron, 1800 and Don Julio?
       I went into stores and -- specifically went into
15 stores where I -- this was either me or people who
did this based on specific instructions. But I actually
wrote down what was in the stores and what was near KAH
in the stores.
            And these are premium or super premium
tequilas. When we are talking about KAH or a tequila
that's at the price point that calls it premium or super
premium. All of these are premium or super premium
tequilas.
            So if you look at Patron Silver at the time
that I did the research, this was -- Patron was the
No. 2 selling brand of teguila in the United States.
            And in the 15 stores that I looked at, this
was near KAH in 14 or 15 of the stores.
            If you look at 1800, that is -- at the time,
that was the No. 5 selling brand of tequila in the
United States. It was a premium or super premium.
is owned by the company that makes Jose Cuervo, which
makes the No. 1 selling brand in the United States.
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And then finally on the right we have Don
Julio. Don Julio is owned by a company called Diageo.
Diageo is the biggest spirits company in the world. So
bigger than any other company in the world that makes
spirits. And they make other tequilas.
            They also make five different vodkas,
including the No. 1 selling vodka in the United States.
            So all of these bottles -- these other three
bottles were in 14 or 15 of the 15 stores that I
checked, near KAH.
            They are commonly sold -- they're some of
the most commonly sold premium or super premium
tequilas. So I was replicating what it might look like
in a store if you went to the tequila aisle looking for
KAH.
   Q. Now, you first showed them the Crystal Head Vodka
bottle. And then your qualified participant saw one of
these arrays. What next?
      After they saw one of these arrays, then we asked
   Α.
them questions that were intended to measure confusion.
And there were two groups of questions, what we call
batteries of questions. And these are the questions
that measured confusion as to source.
            And so the question started with: Please
tell me whether you think that,
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One or more of the products you see now is
made by the company or person that makes the product I
showed you before;
            None of the products you see now is made by
the company or person that makes the product I showed
you before;
            Or you don't know or have no opinion.
            So if you said that one or more of these
products is made by the company or person that makes the
product I showed you before, then we asked you Question
5:
            Which product or products that you see now
is made by the company or person that makes the product
I showed you before?
            So we give them a chance to indicate whether
or not one of these products is made by the company or
person that made the Crystal Head.
            We obviously don't refer to it by the name
Crystal Head.
            And then we asked them which one.
            And then we give them a chance to explain
their answer.
            So for each product that they selected in
Question 5, we asked them:
            What makes you say that this product is made
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    by the company or person that makes the product I showed
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    you before?
                So we get identification of the products
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    that they think is made by the company or person, and we
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    get an explanation of why they think that.
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                This is one set of questions that we ask to
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    measure confusion.
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       Ο.
          Okay. Let's go to the next slide.
                Is this the other set?
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       Α.
           Yes, it is.
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           Can you explain this set to the jury?
       Q.
12
           It's parallel construction to what we asked
13
    before.
                So now the question asks: Looking at these
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    products, do you think that one or more of the products
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    you see now is sponsored or approved by the company or
17
    person that makes the product I showed you before?
18
                 If they answer yes to one or more, then we
19
    ask: Which product or products that you see now is
    sponsored or approved by the company or person that
20
21
    makes the product I showed you before?
22
                And then as before we give them a chance to
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    explain their answer.
24
                In Question 9 we ask them: What makes you
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    say that this product is sponsored or approved by the
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    company or person that makes the product I showed you
2
    before?
3
                So once again we give them an opportunity to
4
    identify a product if they want. We ask them which
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    product. And then ask them why.
       Q. And what was the result of asking those
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    questions?
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       A. Well, this slide shows the results, the measures
    that we got from these questions.
9
10
                And this is -- the percentage of people who
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    in response to either one of those sets of questions
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    selected this particular product.
13
                So when we asked them: Is one of more of
14
    these products made by the same company or person?
15
                Or when we asked: Is one or more of these
16
    products sponsored or approved by that company or
17
    person?
18
                This is the percentage of people who
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    selected each of the products in the arrays.
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                So as you can see, KAH was selected more
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    often than any other product. It was selected by
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    58.7 percent of respondents.
23
                You can see that the three controls were
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    selected by 24.8, 17.8 and 14.8 percent of respondents.
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    And you can see that the other three products in the
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array were selected by lower percentages of respondents that range from 7 percent to 13 percent.
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- Q. When you referenced that company, what I showed you before, you're referring to the Crystal Head Vodka?
- A. Correct. But again, we never used the term "Crystal Head," and we never used the term "vodka" in the survey.
- Q. Now, is this the end result of your test? Or are there further calculations that need to be done?
- A. There's a little bit of math to do to get to what we refer to as the net numbers from the research.
- 12 Q. Okay. Why don't you explain that to the jury.
 - A. Sure. Remember I said before that we want to identify the amount of confusion that's specifically due to KAH's use of a skull-shaped bottle.
 - And the way that we do that is we compare the measures from KAH with the measures from the three controls.
 - Can we go back one slide? And then I'll explain this one.
- 21 Q. Sure.

- A. So I've got a measure for KAH. And then I've got a measure for Control 1. I've got a measure for Control 2 and I've got a measure for Control 3.
- 25 And what I'm going to do in the next slide

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1
    is compare those measures and generate what I call a net
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    measure for confusion.
                And that is the amount of confusion
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    specifically due to KAH's use of a skull-shaped bottle.
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                Now, if we go to the next slide, you can see
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6
    that math on the bottom of the slide. If we look at the
7
    measure, you can see -- for each of these three bottles,
8
    the measure for KAH is 58.7 percent, that's straight off
    the prior slide. And then we just subtract either
9
10
    Control 1, Control 2 or Control 3. Then we get a net
11
    measure. So we get a net measure 33.9 for the first
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    control. We get a net measure of 40 .9 for the second
13
    control. And for the Cuervo skull bottle, the one
    recommended by KAH's expert, we get 43.9.
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                So what's striking here is that no matter
16
    which control you use the measures are all within a
17
    relatively narrow band. They range from 33.9 percent to
18
    43.9 percent.
19
           In your expert opinion, Dr. Isaacson, do those
20
    numbers, 33.9 percent to 43.9 percent, do those
21
    demonstrate consumer -- or likelihood of consumer
22
    confusion?
23
       A. Yes. Those are in the range that would normally
24
    be taken as indicating substantial likelihood of
2.5
    confusion.
```

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1
           Now, in your Squirt test, you used two
       Ο.
2
    skull-shaped bottles?
           Correct.
3
       Α.
       Q. Was it unfair to use two skull-shaped bottles in
 4
5
    your test?
 6
       Α.
           No.
7
           And why is that?
       Q.
8
           Well, I'm replicating the marketplace. And in
       Α.
    the marketplace there is a skull-shaped Crystal Head and
9
    there's a skull-shaped KAH.
10
11
                 Had there been more skull-shaped bottles in
12
    the marketplace, my design would have been different.
13
                But at the time that I did the research, I
    only knew of two skull-shaped bottles. And so my
14
15
    research design replicated what the marketplace looked
    like at the time.
16
           Okay. Let's move on, Dr. Isaacson, and let's
17
18
    talk about -- go to the next one.
19
                Oh, I always forget this one.
20
                When you interviewed your qualified
21
    participants, and they indicated confusion, did you ask
22
    them why?
23
       Α.
           Yes.
           Okay. And what do we see here on this slide?
24
       Q.
2.5
       Α.
           What we see here are some of the reasons given by
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people who thought that KAH was made or sponsored by the
same company as Crystal Head Vodka.
            This is that last question in the three
question series. When we asked people why, you can see
respondent, whose ID number was 2, said, "The skeleton
design, they both have the same design and features."
            You can see ID No. 20. "Because both
designs are skulls."
            ID No. 232. "They both use a skull shape."
            ID No. 151. "The shape of the bottle, it's
unique. It's pretty much a skull."
            So these are not all of the responses like
these. But these are some of the responses that people
gave for selecting KAH from the array.
  Q. Now, let's move on, Dr. Isaacson, to the other
test you discussed, the Eveready test. How did you
conduct that?
       I conducted the Eveready test like the Squirt
test in interview locations that were located, once
again, throughout the country. This time, again,
focused on the locations where -- that are most
important to tequila.
            So you can see the locations on the -- on
this slide where that research was conducted. And you
can see that there were a total of 134 Eveready
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interviews that were conducted.
  Q. Okay. And why don't you explain to the jury how
you conducted your Eveready survey.
  A. Well, the general -- the general idea was similar
to what we talked about where we are stopping people in
the concourse of a mall, seeing if they qualify. And if
they qualify, we are taking them -- if they're willing,
we are taking them to an interview room located within
that mall where they are interviewed by a trained
interviewer.
            The way -- this is a different format than
the Squirt survey. And this format started by showing
people -- by showing people a bottle and seeing if that
bottle is confused with another bottle.
   Q. And do you have -- what bottles were you showing
them?
      I was showing them the KAH Blanco bottles in that
research.
           MR. FAY: Your Honor, can we have that
Blanco bottle handed to the witness?
            THE COURT: Yes. The exhibit number?
                                                   You
can identify that.
            MR. FAY: 772. It is right there at the
end.
```

THE COURT: The clerk will place 772 before

```
1
    the witness.
2
                THE WITNESS: Thank you.
3
    BY MR. FAY:
           So once again, Dr. Isaacson, you showed that
4
       Ο.
    bottle to your qualified participant?
5
           Correct. After qualifying, they were brought
6
7
    into a room. And the first thing that they were shown
8
    in the room is -- this bottle was placed on the table in
    front of them facing them. And they were given an
9
10
    opportunity to look at the bottle.
11
                The same way that in the other research we
12
    had started with the Crystal Head bottle and box, this
13
    time now we are starting with just a KAH Blanco.
    Actually, that's for half of the respondents. The other
14
    half of the respondents in the Eveready survey saw one
15
    of the controls.
16
17
       Q.
           Okay.
18
           But for the people who were in the test version,
19
    they would have seen a bottle like this, the KAH Blanco
20
    bottle, placed on the table in front of them, and they
    would have been given an opportunity to examine that
21
22
    bottle.
23
       Q. What questions did you ask your participants in
24
    the Eveready test in order to qualify them?
2.5
       Α.
           We asked them -- we asked them similar questions
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to the questions that we asked for the -- for the
Eveready -- for the Squirt survey. We confirmed that
they were 21 years old or older. We confirmed that they
purchased alcoholic beverages. We confirmed in this
case that they are likely to purchase a bottle of vodka
in upcoming months. And then we also confirmed that
they're likely to purchase it at a particular price
point. And then finally we confirmed other things for
data quality.
            So it's an analogous set of questions the
way that we qualify people for the Squirt survey.
   Q. So you show them the KAH Tequila bottle. What
questions did you then ask your qualified participants
in this Eveready survey?
       I do believe that we have a slide with those
questions.
            This is -- these are similar to what I
talked about earlier with regard to the Squirt survey,
they're just formatted a little differently to
accommodate the different research design.
            Question 2 asks: Who do you think makes or
puts out this product?
            So again, you've got the -- the interviewee
has the KAH Blanco bottle in front of them, and we are
asking: Who do you think makes or puts out this
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1 product? 2 Then we ask them a why question. What makes 3 you think that? Anything else? So we are giving them an opportunity to explain their answer. 4 And then we ask them Question 4: Are you 5 aware of any other products or brands put out by the 6 7 company or person who makes or puts out this product? 8 If they say yes, we ask them: What other products or brand do you think are put out by the 9 10 company or person who makes that product? 11 And then once again, as before, we give them 12 an opportunity to explain their answer with Question 6: 13 What makes you think that? These were -- there's another set of questions, 14 0. 15 too, right? 16 No. These are all of the questions -- oh, I'm 17 sorry. 18 Like I was saying, there's questions with 19 regard to sponsorship or approval as well. 20 apologies. 21 So there's a follow -- there is in fact a 22 follow-on set of questions. And those questions are: 23 If you have an opinion, do you think that whoever makes 24 or puts out this product is sponsored or approved by 25 another company or person; is not sponsored or approved

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1
    by another company or person; or you don't know?
2
                If they say: Is sponsored or approved.
3
    Then we ask them: What other company or person you
    believe sponsored or approved whoever makes the product
4
    I showed you?
5
                And then finally we ask them a why question:
 6
7
    What makes you think that?
8
                So similarly to what I described in the
    Squirt survey, we have a set of questions to measure
9
10
    confusion as to source, and a set of questions to
11
    measure confusion as to sponsorship or approval.
12
       Q. And you asked those questions.
13
                What were the results of your Eveready
14
    survey?
15
       A. Well, if you look at the people who were shown
16
    the KAH Blanco bottle, not a singling one of them
17
    mentioned Crystal Head or Crystal Head Vodka or skull
18
    vodka or any response that could reasonably be inferred
19
    as referring to Crystal Head in response to seeing the
20
    KAH Blanco bottle. So the results were strikingly
21
    different from the Squirt survey.
22
           So then -- so what do you do with that?
       Ο.
23
           Well, it was surprising, because normally if you
24
    have the same thing and you are measuring it by two
2.5
    different methods, you would expect those methods to
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converge.

So if I get up in the morning and I go into the bathroom and I have two different bathroom scales, and I measure myself on one scale and I measure myself on the other scale, the weight that comes up, regardless of whether I like it, should be similar on the two scales.

But here we have two different measuring methods, two different scales, if you will, and the result is very different on the two scales.

So I thought about it and the only answer as to why these results could be so different could be that the conditions are not appropriate for one of the tests. And more specifically, I mentioned before, that in order to do an Eveready, one has to have a well-known brand. And if the brand is not well-known, then an Eveready is not appropriate. And that would explain the difference between these two sets of results that I just described.

- Q. On this slide here we have a couple quotations that are in your report. Right?
- A. That's correct. And as I mentioned before, the way that an Eveready design works, is it requires the respondent to make a leap in their own mind, to make a connection. I see one product and it brings to mind another product.

2.5

But if that other product isn't in mind, then all that -- and Eveready really measures is it measures the absence of awareness of that other product. Your ignorance of the other product, that's what it would be measuring.

So this first quote here is from a treatise called McCarthy on Trademarks and Unfair Competition.

And Professor McCarthy says that Eveready surveys are only appropriate for brands that are widely recognized.

The second quote is from the expert who I referred to earlier who had recommended the Cuervo skull control that I used in my research. In a prior report that he had written in a case called Lumber Liquidators, he had written that Eveready can entirely fail to measure the likelihood of confusion when the plaintiffs mark is not very well-known.

So if you think about the issue of whether or not in this case Crystal Head is well-known. If it's not well-known, that would explain the difference between the results from the these two, from my Eveready survey and my Squirt survey.

- Q. And the Squirt survey, is that designed to measure consumer confusion when a product is not well-known?
- A. You could use a Squirt survey on a product that

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is well-known and you could use a Squirt survey on a product that's not well-known.
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We have two independent sets of conditions.

In order to use Squirt, we have to have proximity. The products have to be near each other either physically or in consumers' minds.

And in order to use Eveready, we have to have a product that's well-known. If a product is not well-known, you cannot use Eveready, it's an improper measure.

Q. So what did you do next?

- A. The obvious question was: Is Crystal Head well-known? So the next thing that I did was conducted research to measure the awareness of Crystal Head to determine whether in fact it was well-known.
- Q. Okay. Describe that. How did you conduct that research?
 - A. That research was also conducted in malls similar to the kind of locations that we talked about previously.
 - And what I did was, I showed consumers a bottle of Crystal Head and I also showed them bottles of two other well-known vodkas, and asked them if they recognize -- if they've seen these before and if they can name them.

So I want you to imagine for this research that -- once again, we've qualified people in the concourse of the mall the same way that I've described for the other two studies. And now when I take them into a room -- in this case the other two surveys we were showing actual products. This survey we showed pictures. And so they saw a picture of the front and the side of the Crystal Head bottle.

And in the same interview we showed them a picture of the front and the side of a bottle for a brand called Absolut.

Now you'll notice that if you look at that bottle that the brand name on it has been -- it's fuzzy. You can't read it. We did that intentionally. We didn't want people to be able to read the name of the brand off the bottle.

And you can also see the third bottle is

Grey Goose. And if you look in the middle of the bottle

on the left, the Grey Goose bottle, just above the word

"vodka," that's where -- normally where the word Grey

Goose would appear. But once again we made that fuzzy.

So if you are sitting in the interview, you can't read the word Absolut off this bottle. You can't read the word Grey Goose off the Grey Goose bottle. And you will also notice that there's no name Crystal Head

on the Crystal Head bottle as well.

So we have three bottles. And we're asking in the survey two questions to understand and measure the awareness of these three particular bottles.

- Q. Let me just ask you, Dr. Isaacson, I assume the names of the three vodkas didn't appear at the top of the pictures like it does here?
- A. No. That's correct. The names that appear here are on these slides but were never shown to people during the research. And I was just going to say that the reason why I picked Absolut and Grey Goose is because Absolut and Grey Goose at the time were the No. 2 and No. 3 selling brands of vodka in the United States. These are premium brands, similar to Crystal Head being a premium brand. These are unique iconic bottles. These are interestingly shaped bottles with interesting designs on them, similar to Crystal Head being a unique, interestingly shaped bottle. So they were great comparisons to use in the research in addition to Crystal Head.
- Q. Your in your awareness study, participants see these three pictures. And did you ask them questions?
 - A. Yes, sir.

- Q. What were those?
- 25 A. Well, once again, as with the other research, the

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questions were scripted. And here you see the two most
important questions in the research. So they got asked
these questions three times.
           One set of questions for the first bottle
          One set of questions for the second bottle.
they saw.
And one set of questions for the third bottle.
           And so the question would have been
Question 3: Even though the picture of the product has
been altered, have you ever seen the product shown in
this picture before? You may answer yes, no, or that
you don't know.
            So it's a very simple question: Have you
ever seen this before? And we're looking for an answer
of yes, no, or I don't know.
            And then for those who said yes, we asked
them Question 4: What do you think is the brand name of
this product? If you don't know or you're not sure, you
may simply say that you don't know.
            So they're getting two questions for each of
these three bottles. By the way, they're getting the
bottles in random order. So it's a different order for
every respondent.
            But they're getting the question of:
you ever seen it before? And what is the brand name of
the product?
```

Q. Okay. And what were your results?

A. These are the measures from the research. And you can see that for Question 3, the percentage of respondents who say that they have seen the product in the picture before is 46 percent for Crystal Head; 93 percent for Absolut, and 85 percent for Grey Goose.

And what's nice about that first set of results, is it's consistent with the market share of these brands in the marketplace -- at least at the time that I was doing the research. Absolut was the No. 2 brand. That had the highest numbers, 93 percent. Grey Goose was the No. 3 brand, and that was at 85 percent. And obviously Crystal Head was a much smaller brand and that was at 46 percent.

of all respondents who could identify the product by name -- and when I say by name as opposed to by name or nickname, by name means I said, let's say, Crystal Head, or something very close to that. Nickname could be skull vodka or some name that's not Crystal Head but that could be reasonably inferred as indicating Crystal Head.

And if we take the name or nickname measures, we get to 14.5 percent for Crystal Head. And you can compare that with 83.6 percent for Absolut, and

74.5 percent for Grey Goose.

2.5

So once again, the numbers are in the drink that one would expect based on the market share of these brands. And you can also see that only -- let's say approximately 15 percent of people in the marketplace can identify Crystal Head at the time that I did the research, either by name or by nickname. So in any fashion whatsoever.

- Q. This is -- 14.5 percent of people who were able to name Crystal Head vodka after seeing it, the bottle?
- A. Correct. In many ways -- this is an easier task. If we compare this to the Eveready, this is an easier task than the Eveready. Because in the Eveready, I show you KAH, but I never show you Crystal Head. You are expected -- or were measuring whether or not you made a connection, a cognitive connection, a connection in your mind between KAH and Crystal Head. And then you have to name Crystal Head without ever seeing it.

In this research we are showing people the Crystal Head bottle and measuring whether or not they can name it after seeing it in front of them. And only 15 percent can name it by anything, either the actual name or some name that we could interpret as reasonably related to Crystal Head.

Q. Okay. Is your awareness study an example of an

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1
    assisted memory study?
2
           This is what we would call an aided task or
    assisted task. They are seeing the Crystal Head bottle,
3
4
    and they need to identify it based on seeing the bottle.
    This is an unassisted or unaided task in the Eveready
5
6
    where they don't have that Crystal Head bottle in front
7
    of them.
8
       Q. If your awareness survey had been an unaided
    survey, would you expect that 14.5 percent number to be
9
10
    lower?
11
       A. Yes.
12
           When you were retained as an expert in this
13
    action, Dr. Isaacson, did Globefill provide you with
    various documents to review?
14
15
       A. Yes.
16
       Q. And did any of those documents bear on this
    issue, this issue of brand awareness?
17
       A. Yes. Globefill had some marketing research which
18
19
    I looked at and compared to this research that I had
20
    done.
21
          Okay. Is this the report to which you are
       Q.
22
    referring?
23
       Α.
           Yes.
24
       Q.
           And what's your understanding of what this is?
```

This is a what's called a usage and attitudes

2.5

Α.

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study. In the field of marketing research, this is a
standard kind of a research study that companies
undertake. And they undertake it in order to understand
how consumers use certain products in a category, and
what their attitudes are towards products or towards
brands in that category.
            This particular research as you can see was
conducted in 2011 and it was based on 2,000 vodka
drinkers. And it was conducted online.
            So this is -- I'm -- this is a relatively
standard format for marketing researches. It's a
commonly used format. That's what I want to say.
                                                   And
it's based on a pretty good size database, namely, 2,000
respondents.
   Q. Okay. What about this report had a bearing on
Crystal Head Vodka brand awareness?
   A. One of the things that was asked of respondents
in this research was they showed respondents a list of
brands. And you can see the question at the top of the
screen that these respondents were asked: Please review
the list below and indicate which vodka brands you are
aware of.
            And you remember, in my awareness survey, I
surveyed three brands: Absolut, Grey Goose and Crystal
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Head. And all of the measures for my survey are within

1 five percentage points of the measures for this survey. 2 You remember my measure for Crystal Head was four 14.5 percent, including name or nickname. Here it 3 is 10 percent. You can see the Absolut number is the 4 highest number. And you remember it was the highest 5 number in my survey. And you can see Grey Goose is 6 7 lower than Absolut, and it was lower than Absolut in my 8 survey. So this is -- when I looked at this, this 9 10 corroborates my research and indicates that this 10 11 percent number is very close to my 14.5 number from my 12 research. 13 So your awareness study and this awareness study that was commissioned by Globefill, what did you take 14 15 away from all of this? 16 I took away that, either by this research or my 17 research, that Crystal Head does not have sufficient research -- does not have sufficient awareness for 18 19 Eveready to be an appropriate research design. 20 And so that means that the Squirt measure --21 the measure from the Squirt format survey is the 22 appropriate measure to use in this matter. 23 Now, that survey, the Squirt survey, I 24 believe you said in order to conduct that, that the 2.5 products being tested have to be related.

```
A. They have to be proximate, correct.
```

Q. Okay. So -- so why don't you tell the jury once again what that means. What does proximate mean in -- in the industry in which you -- you were employed?

A. So proximate can be physical. So I might have two products that exist side by side on the same shelf.

Proximity can be I might experience one product. So, for example, I might see Crystal Head in a bar and then I might go into a liquor store and I might see KAH on the -- on the tequila shelf, and so I see them in succession.

Products can become complimentary. That could be a form of proximity. Products can be used for a similar use and a similar function. That's another kind of proximity where products are -- are substitutes, one for another.

So really what you're looking for is you're asking yourself the question, did these products ever exist in the consumer's mind at the same time or in rapid succession, because that's what my Squirt format survey replicates. It replicates a process where you see Crystal Head and then you see KAH. And what you look for in the marketplace is to see whether or not either physically or by some other fashion those products are in the consumer's mind at the same time.

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Ο.
      Okay. And did you do any research into this
issue of proximity?
       I did.
   Α.
       Okay. And what did you look at?
   Ο.
       I looked at some data from a company. And I
   Α.
believe it's -- it's on the next slide. This is data
from a company called Simmons. They're a very large
company that is a standard provider of information on
consumers that marketers use throughout the country.
They're a division of a very large company called
Experian. And this is a survey based on nearly 25,000
consumers. So this is a specified process they have.
            They gather data on what they call a rolling
       So every month they conduct more interviews and
the drop the oldest interviews from the database. So at
time that I looked at this database, it was based on
responses from 24,772 consumers gathered over multiple
months of conducting research.
            And they asked -- among many other questions
asked in the research, they asked two very
straightforward questions. One is, do you drink vodka?
And the other is, do you drink tequila?
            And so if you look at of the respondents who
say that they drink vodka, 63 percent, nearly two-thirds
say that they also drink tequila.
```

And if you look at the opposite drink, if you look at the respondents who say that they drink vodka, nearly half, 49 percent, say that they also drink tequila.

- Q. So what does this data tell you?
- A. What it tells you is that these are not products that have, by and large, separate consumer bases. These are products that overlap. Two-thirds of those who drink tequila also drink vodka. About half of those who drink vodka also drink tequila. What this means is that potentially a tequila bottle could be relevant for a vodka bottle for a vodka drinker and the vodka bottle could be relevant for a tequila drinker. So we're not looking at -- at categories that are completely separate, but rather we're looking at categories that share a consumer base, a consumer who often drinks both tequila and vodka.
- Q. Okay. And do manufacturers respond to this kind of data and --
- A. They do. They do. And if you look at the category, it's a common thing that companies will manufacture and sell both tequila and vodka.

So a minute ago I talked about the overlap among the consumer base. There's also an overlap between tequila and vodka in the manufacturer base.

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So if you look at a company called Beam, named after Jim Beam, you can see that they make three different vodkas -- Pinnacle, Effen and Pucker. they also make three different tequilas that you see listed on that slide. Patron, which was one of the tequilas that was tested in my lineup. Patron Silver, I mentioned that that's the No. 2 brand of tequila in the United states, they make a vodka called Ultima -- Ultmat And then finally, I mentioned Diageo. They're vodka. the manufacturers of a product called Don Julio, and they make not only Don Julio, but they three different vodkas, including Smirnoff, the No. 1 at the time, the No. 1 selling brand of vodka in the United States. So these products not only share a consumer base, but they also share a base of manufacturers who sell both products. So for a consumer to conclude that a vodka and a tequila were both made by the same company would not be crazy; it would be consistent with what happens frequently in the marketplace. Q. Okay. Could we go back to Slide 15. This slide, Dr. Isaacson, is about your Eveready survey, right? Α. Correct. Q. Okay. And the total number of qualified participants you had at that the 134 number?

```
1
       Α.
           That is correct.
2
           Okay. And that's a little less than one-third of
       Q.
3
    the qualified participants that you had in your Squirt
4
    survey, right?
           Correct.
5
       Α.
           Okay. Did you end this survey early, this
 6
7
    Eveready survey?
8
           No. I ended it when I had enough interviews to
       Α.
    know how it was -- how it was turning out. But I
9
10
    conducted more interviews for the Squirt survey in part
11
    because I -- I tested more products.
12
                You remember that Squirt survey had four
13
    line-ups, and each of those was a new set of
14
    respondents. The Eveready survey we had only two
    products as opposed to four products.
15
16
       Q. Okay. So let's bring it all to an end here,
    Dr. Isaacson.
17
18
                Once again, what was the issue that you were
19
    asked to provide an expert opinion on in this case?
20
       Α.
           The likelihood of confusion, whether consumers
21
    are likely to confuse Crystal Head Vodka and KAH
22
    Tequila.
23
       Q. Okay. And did you reach an opinion on that
24
    issue?
```

I did.

Α.

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1
       0.
           And what is that opinion?
2
           My opinion is that there's a substantial or
    significant likelihood of confusion between those two
3
4
    products.
       Q. And is that based on the testing that we've
5
6
    discussed here today?
7
       A. Yes, sir.
8
                MR. FAY: Okay. Thank you. Pass the
    witness.
9
10
                THE COURT: Before the cross-examination, if
11
    anybody wishes to stand and stretch, you may do so.
12
                Counsel may proceed when you're ready.
13
                MR. RAFFERTY: Thank you, Your Honor.
14
                        CROSS-EXAMINATION
15
    BY MR. RAFFERTY:
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       Q.
           Still good morning, Dr. Isaacson.
17
       Α.
           Good morning.
           My name is Tom Rafferty. I don't think we've
18
       Q.
19
    met. I represent Elements Spirits.
20
                Dr. Isaacson, on your -- when you did your
21
    Eveready study, generally speaking, are Eveready studies
22
    considered the gold standard of confusion surveys?
23
           In certain context, yes.
24
       Q.
           Okay. But gold standard meaning this is the most
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reliable, and I take it -- you're in certain context.

- A. Yes, in certain context. That's correct.
- Q. In your Eveready study you said you had 134 people who participated, who were interviewed?
 - A. Correct.

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- Q. They qualified -- they got through your qualifications. They were taken to the room in the mall. They were asked questions, shown the bottle, and then gave their answers and left?
- A. Yes, sir.
- Q. Of that 134 number, how many of them actually saw the KAH Blanco bottle?
 - A. Approximately half.
- Q. So half of them saw the KAH Blanco bottle and the other half you didn't show them that bottle? You were using them as a control group?
- 16 A. The other half saw the control bottle as opposed 17 to the KAH Blanco bottle.
- Q. Okay. Now, were they allowed to pick the bottle up and look at it?
- 20 A. Yes.
- Q. And I think you said that you concluded that
 there was no substantial confusion that could be
 demonstrated by virtue of that study between the KAH
 Tequila bottle and the Crystal Head vodka bottle; is
 that right?

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A. I said that there wasn't a single person who mentioned Crystal Head in response to seeing that bottle.

O. So every single person who was showed the KA
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- Q. So every single person who was showed the KAH
 Blanco in answer to those questions, not a single one of
 them made any reference to the Crystal Head vodka
 bottle; is that right?
- A. That's correct.
- 9 Q. And not a single one of them made any reference 10 to Mr. Aykroyd; is that right?
- 11 A. That's correct.
- Q. Okay. And in fact many of those respondents, in answering your questions, correctly identified the Blanco bottle as a product of KAH, didn't they?
- 15 A. Correct.

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7

- 16 Q. And they said so? They said this is KAH Tequila?
- 17 A. Some of them, that's correct.
- 18 Q. Do you remember how many of them, sir?
- 19 A. I don't remember.
- Q. Dozens?
- 21 A. I don't remember the exact number, but many.
- Q. Many. And many -- so many were not confused at all? They new exactly what it was when you gave it to
- 24 them?
- 25 A. I agree with the second half of your statement.

```
They knew what it was when I gave there to them and they didn't mention Crystal Head.
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- Q. So they weren't confused, were they, sir?
- A. Well, I don't think that that test was an appropriate measure of confusion. So I don't --
- Q. I didn't ask you that question. I asked you whether they were confused.
 - A. I can't answer that.
- Q. You gave them a Blanco tequila bottle and they correctly identified it as the KAH Tequila bottle? Not the Crystal Head vodka bottle, not something associated with Mr. Aykroyd or Globefill, didn't they?
- 13 A. That's correct.

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- Q. Okay. So they weren't confused, were they, sir?

 They new exactly what they had in their hand?
 - A. I wouldn't go from the first part of your statement to the second part of your statement.
 - Q. You still think they were confused?
 - A. Well, I think that the awareness study indicates that that's not an appropriate measure of confusion.
- Q. That is a different study with different participants, wasn't it, sir?
- A. Which study?
 - Q. The awareness study.
- 25 A. That's correct.

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1
       0.
           That came long after you closed down your
2
    Eveready study?
3
           It came the very next month; it wasn't long
    after.
4
           It was a month later?
5
       Ο.
           Less than a month; it was a few weeks later.
 6
7
           Okay. I'm asking you about the participants in
       Q.
8
    this first study, the Eveready study, who were handed
    this bottle and asked whether they could identify what
9
10
    brand it was and who manufactured it, were they
11
    confused?
           I can't answer that, because I don't believe that
12
13
    that survey was measuring confusion. It was measuring
    something else.
14
15
           Whatever you were measuring, sir, some of them,
       Ο.
16
    you said maybe dozens, in fact told you in their written
17
    responses to your questions that they knew exactly who
18
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- made the bottle and what brand it was and what it was. It was KAH Tequila?
 - Α. That's correct.

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- Okay. Now, you said that, I think on your Q. direct, that you -- you concluded that you had enough interviews in the Eveready study in the 134 to know how it was turning out; is that right, sir?
- 2.5 Α. That's correct.

- Q. And you knew how it was turning out what -- the way it was turning out was there was absolutely not a scintilla of confusion among the participants in that survey?

 A. There was nobody who mentioned Crystal Head in
- A. There was nobody who mentioned Crystal Head in response to seeing that KAH Blanco bottle.
 - Q. Was there anyone who mentioned Mr. Aykroyd?
 - A. No.
- 9 Q. Was there anyone who mentioned the legend of the 10 13 crystal heads?
- 11 A. No.

- Q. In fact, what they did mention was KAH Blanco tequila manufactured by a company in Mexico and sold under the KAH brand, right?
- A. Well, they didn't say that whole statement. But some people said KAH in response to seeing that bottle.
- Q. Okay. Now, you also concluded that the -- the items you were studying -- the KAH Tequila and the Crystal Head vodka -- were premium items?
 - A. Yes, sir.
- Q. Okay. And -- but the people in your study, they weren't being asked whether they would buy any of these. They were -- in fact, you didn't even ask them whether they actually had purchased tequila at that price point, had you?

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A. Well, we asked them about purchasing. But the purchase question was about future purchase, whether they were likely to purchase at a particular price point.
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- Q. Was it whether they were likely to purchase or whether they would consider purchasing?
- A. Whether they would consider purchasing, I believe was the exact phrasing.
- Q. Okay. Do you believe that whether someone would consider doing something is a -- is a way to measure whether they're likely to do it?
 - A. It depends on the context. But I believe that the question I used was an appropriate way to see whether people would purchase at the right price point.
- Q. Dr. Isaacson, I'm on a clock, so I'd like you to answer my questions.

Do you believe that someone saying that I would consider purchasing something in the future at this point is an indication that they're likely to do so?

- A. I'm not sure how to answer your question other than to say I think it was an appropriate question to qualify people --
 - Q. I think yes or no might get there.

25 THE COURT: And apparently the witness is

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1
    unable to answer the question yes or no. That's what
2
    the Court understands.
 3
                Is that correct, sir?
                THE WITNESS: Yes, ma'am.
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    BY MR. RAFFERTY:
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           Did -- so let's move on to your -- your -- your
7
    Squirt study. Now, in the Squirt study you showed
8
    people the box of Crystal Head vodka and the bottle
    outside of the box?
9
10
       A. Yes, sir.
11
           And I think you said that you did that in part
       Q.
12
    because you -- you visited a lot of liquor stores and
    concluded that that's how it was often marketed?
1.3
       A. Yes. I mentioned that I also spoke to Jonathan
14
15
    Hemi, who me that that was the common way that it was
    marketed as well.
16
17
       Q. Okay. And so people would come in. They would
    qualify. They would be taken to the room. They'd be
18
19
    shown the Crystal Head vodka bottle and the box, right?
2.0
       Α.
          Correct.
21
       Ο.
           And then what would happen?
22
           Then those items would be removed from sight, and
       Α.
23
    then they would see one of the four arrays that I
24
    described earlier.
2.5
       Q. When -- when -- and so when you showed these
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participants the arrays, the Crystal Head vodka bottle they had been shown, for how long were they shown that bottle before it was taken away? Α. As long as they wanted to look at it. Okay. And they were getting between three and Ο. five dollars for their time? Α. Yes. Did anybody spend a substantial amount of time Ο. studying the Crystal Head vodka bottle and the box? Α. They would -- they would spend as long as they wanted to. I dont know what "substantial" is. But --Q. Well, how long on average, do you know? Α. I don't know the exact amount of time that they would spend. Did you have some amount of time that you thought 0. was an appropriate amount for them to be viewing the bottle to take on what information they would need then to be participants in the further questions they were going to be asked? Α. No. Because what we're doing is replicating what happens in the marketplace. And you could look at a bottle in the marketplace quickly and you could look at a bottle in the marketplace for a long time. And in the research, some people I'm sure looked at it very quickly and some people studied it

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like it was a quiz, and it would depend on the
respondent the same way that it might in the liquor
store.
   Q. One other question about the Eveready survey,
sir, you put up a slide that had some quotes from people
who said they -- they were -- they thought these bottles
might have a common sponsorship or -- or -- or be from
the common source. Do you recall that slide?
   Α.
       Yes, sir.
   Ο.
       And that slide was the -- the ones from the
400-plus participants who participated in your survey,
your Squirt survey, that was conducted, right?
  Α.
      Yes, sir.
       So it was a handful?
   Q.
   Α.
      Yes.
       Did you -- did you prepare a slide with the
   Q.
comments that the participants in the Eveready study
gave you?
   Α.
       No.
   Q.
      And so -- and in the Squirt study, how many of
the participants actually filled out the questionnaires
beyond simply checking the -- the numbered boxes?
many gave you written comments?
  Α.
       I don't know the exact number. But -- but you
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had to either answer the question or say "I don't know"

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in response to those verbal questions, the "why"
1
    questions and in the Squirt survey.
2
3
       Q. Okay. And the why questions in the Squirt
    survey, did you have to answer them? Or could you just
4
    get up and go?
5
       A. You had to provide some kind of an answer.
6
7
    that answer could be "I don't know."
8
       Q. Okay. And could you also sort of just say what
    the source is and not explain it? Did you have to
9
10
    explain it before you could leave?
11
                THE COURT: Counsel has two questions.
12
                MR. RAFFERTY: Your Honor, I apologize.
13
       Q. Did the participants in that survey, were they
    required to fill out a narrative of their reasoning for
14
15
    their answers?
16
           They were asked a question, and they could either
    answer it or say "I don't know," and some people were
17
18
    articulate and some people were inarticulate.
```

- Q. Okay. And some people in fact said things like "I took a wild guess"?
- A. I don't think we -- if there were comments like that, there were very few of them. I don't remember any comments that said "I took a wild guess."
- Q. Are you sure?

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A. I'm not positive that we didn't have a few of

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to look at.

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those in there. But the fact that we had controls were
specifically designed to address for issues such as
quessing.
   Q. Well, if somebody wrote in their comments "I took
a wild guess," did you disregarded their input, or were
they still included in the survey?
  A. We went through all of the verbatim comments, and
if there's someone who said "I took a wild quess," I'd
want to look at the rest of their comments.
            But if they provided comment that indicated
that they weren't paying attention, things that were
crazy or outlandish, generally we would have removed
them from the database.
   Q. How many people were removed from the database on
this study?
      I'm happy to look it up. It's in -- it's in my
second report. But I don't remember the number off the
top of my head.
            We started with -- we started with an
interview. We -- we approached, I believe, a little
more than 1200 people to get the 455 people. But that
455 interviews that we ended up with was after we had
removed people for things like comment that were not
```

pertinent or germane to the matter that they were asked

- Q. Do you recall that in -- in connection with this case you submitted a confusion survey verbatim responses for the Squirt study?
 - A. I'm sorry. Say that again.
- Q. Do you recall that in connection with your reports in this case, you submitted a confusion survey verbatim responses exhibit?
 - A. Yes.

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- Q. And were those actual participants in the survey?

 Or were those -- did it include people who had been called out?
- 12 A. No. Those would be participants in the survey.
- Q. Okay. And you don't recall then among the comments, the verbatim comments: "I just took a wild quess"?
 - A. I don't recall that specific comment.
 - Q. Should that person have stayed in the survey?
 - A. It depends on what their other responses were to other items that they saw in the survey. So if they gave us that response -- and I don't know if that response was on KAH or on one of the other products. It could have been on 1800 or -- or Patron.
 - But if they gave us articulate responses to all of the questions and maybe gave us a response like that on Patron or on one of the other products that's

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not the subject of the survey, I would have included that person in the final database.
```

- Q. So you would have in the -- in the support, the data support for your conclusion that there was confusion in your Squirt study, you would have included someone even if they told you point blank that they took a wild guess?
- A. It -- it depends on what the rest of their responses were. And if there was someone who gave me one response like that on an item that was not KAH, then I likely would have included them in the final database.
- Q. Is that smart? You would have included them?
- 13 A. Yes.

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- Q. Okay. Did you tell the consumers what the price of any of the bottles that you included in your array was?
- 17 A. Do you mean the retail price or -- or --
 - Q. Yeah, the retail price.
- A. I don't remember all the retail prices off the top of my head.
 - Q. That's not the question I asked you, sir. I asked you whether you informed the participants, who viewed these various arrays, what the retail prices were of the bottles in the arrays they were looking at?
- 25 A. Oh, I'm sorry. I answered the wrong question.

The answer is no, I did not inform them.

- Q. So unless they happened to have otherwise been familiar with the bottles in your array, they wouldn't have had any idea whether they were premium vodka or tequilas or non-premium tequilas or super premium tequilas?
- A. Correct.

- Q. Okay. And you don't think that that might have had some impact on how they viewed the -- your questions and the appropriate answers?
- 11 A. In don't think that would have been appropriate 12 to tell people in the interview.
- Q. Okay. But you did try to screen them by asking them whether in the next six months they might consider buying a premium tequila?
 - A. Well, we didn't use the word "premium," but we asked about a particular price point.
 - Q. So -- but were you asking about a price point that made the tequila a premium tequila?
 - A. Yes, sir.
 - Q. Okay. So whether you said the word "premium," that's what you were doing? You were screening to get participants who might purchase a premium tequila within the next six months?
- 25 A. That's correct.

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Did you do anything to screen for whether the
participants in the Squirt survey had any idea about or
had any experience with any of the bottles in the array?
  Α.
      No.
       So as far as you know, somebody could have come
   Ο.
in and they -- they -- they were a regular purchaser of
Don Julio tequila and you wouldn't have screened for
that?
      Correct.
   Α.
   Q.
      Okay. Now, you said in your direct that you
wanted to -- that the array survey is something that --
that you're attempting to make it look like the
marketplace, right?
      Yes, sir.
   Α.
       Okay. And is part of that that it's important
that the little environment that you're creating in your
Squirt survey is supposed to look like what the real
world looks like?
   A. Yes, sir.
       Okay. And -- and have I got that wrong?
   Q.
you -- do you disagree that what you've striving to do
is to recreate the real world?
       We're recreating a simplified version of the real
world. So that's -- I generally agree with you. But a
survey environment is by necessity a simplified version
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1
    of that.
2
       Q. Okay. So could we put up Slide 6.
3
                Now, Slide 6 is -- is one of the arrays that
    you -- you showed in your Squirt survey after the
4
    participants had been shown the Crystal Head vodka box
5
6
    and Crystal Head vodka bottle outside, right?
7
       Α.
           Correct.
8
           Is there a reason why the 1800 tequila you chose
    was not a Blanco and was a Reposado instead?
9
10
           I didn't want the -- the lineup to be a hundred
    percent Blancos, because the category is not a hundred
11
12
    percent Blancos. And I wanted to have a lineup that
13
    looked like the tequila aisle, and so I thought it was
    appropriate to include a tequila in here that was not a
14
15
    Blanco.
16
           Okay. Now, this -- the second bottle, the white
17
    bottle with the KAH label on the neck, that's a bottle
18
    that doesn't really exist in the real world, does it?
19
       Α.
           That's correct.
20
       Q.
           In fact, it's a bottle that you made yourself?
           Yes, sir.
21
       Α.
22
           Okay. But you didn't go out and order a kind of
       Ο.
23
    unique bottle? You went out and got a bottle off the
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Actually, I think we got a very unique bottle.

shelf and converted it, didn't you?

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2.5

Α.

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1
           Did you get a bottle of Cazul 100 tequila from a
2
    liquor store and paint it?
           It -- it was a bottle of Cazul 100, and it was
3
       Α.
    painted. And I think it's a unique bottle.
4
5
           It was already on the market?
       Ο.
       Α.
           Correct.
 6
7
           Okay. Maybe I'll leave that for the semantics.
       Q.
8
                 You took a bottle that was already on the
    market, and you took the label that was on that bottle
9
10
    and you took it off and you painted the bottle white?
11
       Α.
          Correct.
12
       Q.
           It was a clear bottle when you got it?
13
       Α.
           Yes, that's correct.
           Okay. And then you had someone paint some
14
       Q.
15
    graphic design on it loosely based on the graphic design
    on the KAH Blanco bottle?
16
       Α.
17
           Correct.
18
           Did you think that this bottle looked like a
       Q.
19
    skull?
20
       Α.
           I think it had elements that were reminiscent of
    the KAH Blanco bottle.
21
22
           The graphics?
       Ο.
23
       Α.
           Correct.
24
       Q.
           And it has a straight stem?
2.5
       Α.
           Yes.
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Q. Doesn't have the swept back stem, does it?
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A. It does not.

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- Q. So you didn't show -- other than the KAH Blanco bottle, the only bottle that was shown in any of your arrays that had a slanted spout on the top was the KAH Blanco bottle?
- A. That's correct.
 - Q. You didn't look to reproduce -- there are other bottles with slanted spouts on the market, aren't there?
- A. There are. I thought this was closest to the
 shape overall of the KAH Blanco bottle, and that's why I
 used it.
- Q. Okay. And the same thing in -- if you go to the next slide, seven, this is an array in which you changed out the control. The second bottle is again a former Cazul 100 tequila bottle that you have taken, painted and added graphics to it?
 - A. That's correct.
- Q. And did you -- did you believe that this looked like a skull?
- 21 A. No.
- Q. Okay. Were there any bottles in your array that in any way, shape or form resembled a skull?
- A. The -- yes. The -- the Jose Cuervo skull bottle.
- Q. Where is that?

```
That's on the next slide.
1
      Α.
2
          Go to the next slide.
      Q.
3
                This tall straight bottle you believe
   resembles a skull?
4
          Well, your expert told me it resembled a skull
5
6
   and told me that it was a better control than the
7
   controls that I used. So I took his word on it.
8
```

I don't believe that the controls should be a skull body bottle. But because it was suggested by one of KAH's experts, I tested this bottle which I was told was a skull bottle.

- Q. Did you have any concern at all that having shown a group of participants a skull bottle for however long they cared to look at it before they moved on and then showed them an array of bottles -- the only other bottle that had anything resembling the skull shape was the KAH Blanco bottle that you used, do you have any concern that you might be suggesting what the answer to the question is?
 - A. Are you asking me if I'm concerned --

21 THE COURT: Excuse me for a moment.

22 Apparently the witness doesn't understand the question.

MR. RAFFERTY: Then I'll try it again, Your

Honor. Clearly my fault.

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Q. In designing an array in which the only bottle

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that had anything resembling a skull shape was the KAH
Blanco bottle, did you have any concern at all that what
you were doing was suggesting to the participants what
the answer to your question was?
   Α.
       No.
       Okay. Now, when you -- Dr. Isaacson, the two
slides that I put up, these are slides that you worked
with counsel for Globefill in putting together?
   Α.
       Yes.
   Ο.
      Okay. And so -- and you explained, I think,
the -- the all measured confusion. And we'll get to the
confusion, the net confusion a little bit later.
            But in the all measured confusion, were you
at all concerned by the fact that 25 percent of the
people thought that the bottle that you created in
Control 1 was either sponsored by or sourced from
Globefill?
   Α.
      No.
       But in fact 25 percent of the people -- of the
   Q.
participants who were shown that particular array said,
yes, that one is either made by Globefill or approved by
them?
       That's correct. Sponsored or approved, yes.
   Α.
That's correct.
   O. Okay. And that -- that -- your study was
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designed to -- to measure confusion and that was -- the
output of that study was that there was confusion
between that bottle that you created and the Globefill
Crystal Head skull?
       That's -- there was 25 percent, nearly 25 percent
of the people picked that one out from the array.
That's correct.
   Q. Okay. And in fact there's not a single bottle in
that array that some people, given the questions they
were asked, didn't give you an answer that says it's
either sourced by Globefill or sponsored by Globefill;
isn't that right?
            THE COURT: I'm not sure I understand the
question, counsel.
            MR. RAFFERTY: Okay. Then I'll try again.
   Ο.
       Let's take this source since you've combined
these on this chart, the numbers that -- that we're
looking at, the percentages, that shows the aggregate
confusion. So both of your questions it either is comes
from Globefill or Globefill somehow approved it; is that
riaht?
   Α.
       That's correct.
       Okay. So is it the case there isn't a single
bottle that you showed in these arrays that some number
of the participants didn't identify as either sourced
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from Globefill or sponsored by Globefill?
       Some number of participants identified each of
these bottles, some percentage of -- of respondent.
           Now, in some cases it's quite small,
6.6 percent of respondents, I don't know if that's
materially different from zero. That's a low number.
7.4 percent of respondents, that's also a very low
number. But the other bottles, it's somewhere in the
mid-teens that were identified.
      So, sir, your testimony was you want this jury to
believe is that 6.6 percent is not materially different
than zero?
   A. I would have to look at it. I don't know if it's
statistically different from zero. But -- but if you --
if you conduct this kind of research, seeing that --
that 6 or 7 percent of the people are picking a couple
of -- of bottles out of a lineup is not a very high
number, particularly when we compare it with the
58.7 percent who are picking out KAH. The numbers for
KAH are substantially higher than the other numbers.
   Q. KAH is the only bottle that has anything
resembling -- that is in the form of anything resembling
a skull in this study, isn't it?
  A. Well, we've also got the Cuervo skull bottle.
And we've got two controls that have elements from --
```

from the KAH bottle as well. 1 2 But they're Cazul 100 bottles. They're not Cazul 100 bottles. They're control 3 Α. 4 bottles. They've been painted. They've been relabeled. 5 The name KAH has been on their neck. 6 Q. But they're not KAH bottles? 7 They're control bottles for KAH. Α. 8 Okay. That you created? Ο. Correct. 9 Α. Could you have used other bottles from the 10 Ο. 11 marketplace as a control bottle? 12 If there was an appropriate bottle, I could have 13 used a different bottle from the marketplace. Q. Could you have found any number of bottles that 14 15 had some skull motif associated with them that you might have used? 16 A. I said this before, I don't think that it's 17 18 appropriate to use a skull as a control. I only used it 19 because it was recommended most heavily by an expert 20 retained by KAH. 21 But I believe there's very good reason to 22 not to use a skull on a control because it's potentially 23 objectionable in this matter.

But yes, physically I could have used a

different bottle that had a skull on it as a control

24

instead of the Cuervo skull bottle.

- Q. Okay. And I'm going to -- I'll just, before I move on to another area. Since -- so you're confident that having shown people a bottle in the shape of a skull, then having shown an array of four bottles, only one of which contained a bottle in the shape of a skull, albeit a calaveras, that you weren't suggesting the answer to your own question?
- A. There's -- there's two ways your question can be interpreted. If you're me was I was unfairly suggesting an answer to respondents, I would say no. But if you're asking would respondents in my survey have picked up from the survey the idea that these two are related, then that is potentially correct. And that mimics the process they would experience when they see two skull-shaped bottles in the liquor store.
- Q. So let's talk about a little bit about the liquor store. Your -- your test measures what happens when someone sees a Crystal Head vodka bottle first, right?
- A. Sees or experiences or is previously familiar with it. It's not that they immediately have to see it prior to, but somehow it's planted in their mind.
- Q. Well, but in your -- in your Squirt survey they do see it immediately prior to. They're shown it.

 They're shown the bottle and the box and given an

```
1
    opportunity to look at it?
2
       Α.
           That's correct.
           Okay. And in the real world, are all of the
3
       Q.
    vodka sections in liquor stores right at the front door
4
    so you have to pass by the Crystal Head vodka bottle to
5
    get to the tequila section?
 6
7
       Α.
           No.
8
           Okay. In fact, there are a lot of instances in
       Ο.
    which you might see the KAH bottles first before you saw
9
10
    the Crystal Head bottle?
11
       Α.
           That's correct.
12
       Q.
           And you didn't test for that?
           I didn't test the scenario where someone sees KAH
13
       Α.
    and then comes to the vodka aisle and encounters Crystal
14
15
    Head; that's correct.
16
           Okay. You just didn't test for it. So you have
       Ο.
17
    no basis one way or the other to know whether anyone
    would be confused?
18
19
           I didn't measure that.
       Α.
20
           Okay. So is that a yes to my question? You have
       Q.
21
    no basis to know whether there's any confusion?
22
                THE COURT: I think the witnesses has
23
    answered the question.
24
                MR. RAFFERTY: Okay, Your Honor. Thank you.
2.5
       Q.
          Now, you did four arrays here, and you only used
```

```
the KAH Blanco bottle. You think you -- you've
1
2
    testified in the past that you -- it was the best
    selling of the bottles?
3
           I believe that KAH Blanco out of the three
4
    different varieties, maybe more than I'm aware of, of
5
    KAH is the best selling.
6
7
       Q. Okay. But you didn't for example, show anybody
8
    in your survey this bottle?
       Α.
           I did not.
9
10
       Q.
           Okay. And you didn't show them this bottle?
11
           I did not.
       Α.
12
          Okay. So do you have any scientific basis for
       Q.
13
    determining whether the results would have been the
    same, different or -- or -- or the same or different had
14
    you shown one of these other bottles in an array to the
15
16
    participants?
17
           I don't have any measurements to show you.
18
           Okay. And the same is true for the black bottle,
       Ο.
19
    you didn't measure that so you don't know?
20
       Α.
           I don't have any measurements to show you on that
    one either.
21
22
       Q. But you did visit a whole variety of liquor
23
    stores, or people did it for you and they took
24
    photographs, didn't they?
2.5
```

A. Both of those were true. I visited some, and

1 then in some cases people visited under my drink.

- Was it your experience that the KAH bottles were typically sold in groups of the different varieties?
 - Α. Oftentimes, yes.

2

3

4

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21

- So you would go into a liquor store and on a Ο. shelf would be two or three of the KAH bottles lined up together in rows of the different colors?
 - That was very common, yes. Α.
- Okay. And you didn't think that it was important Q. to replicate that real world, that a customer going into a liquor store wouldn't just see the Blanco bottle, but would typically see all three of these bottles, maybe even a forth?
 - A. No, I didn't think that was necessary to include in my survey, and I thought it was inappropriate to include that in my survey.
- 17 Ο. And you didn't?
- 18 Α. That's correct.
 - So as we sit here today, you have no idea whether Q. there is any confusion at all as to this bottle and the Globefill Crystal Head bottle, right?
- 22 I don't have a measurement for it, that's 23 correct.
- 24 Q. Okay. And you don't have a measurement for whether there's any confusion at all as to this bottle

```
of the Globefill Crystal Head bottles?
1
2
       Α.
           That's correct.
           Now, is it true, sir, that you don't hold
3
       Q.
4
    yourself out to be an expert in the alcoholic beverage
5
    industry?
 6
       Α.
           That's correct.
7
           And in fact prior to this case, you had never
       Ο.
8
    ever conducted a marketing survey in connection with the
    marketing of alcoholic beverages?
9
           I think that's true.
10
       Α.
11
           Okay. And that's -- that includes the entire
       Q.
12
    period that you've been the president of MMR Strategy?
1.3
       Α.
           It is. I did work at a wine company earlier in
    my career, so I'm not entirely unfamiliar with alcoholic
14
15
    beverages. But at the time that I've been at MMR, prior
16
    to survey I don't believe that I conducted a survey on
17
    alcoholic beverages; although since then I've conducted
    a survey and testified about alcoholic beverages.
18
19
           But this was the first one?
       Q.
20
       Α.
           This was the first one at MMR, not including my
21
    experience working at a wine company.
22
       Q. Okay. Now, if you put up exhibit --
23
    demonstrative 25.
24
                On your direct you put this up -- and you
```

talked about the -- the results being somewhat

2

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consistent with your 14 percent conclusion of --
awareness conclusion versus this 10 percent awareness
conclusion.
  A. Yes.
      Is that right?
   0.
            And -- and this survey that you got here, do
you know what time period it covered?
  A. Well, the research is -- is dated 2011. So --
and if I had the full report in front of me, I could
tell you when it was covered, when it was conducted.
But it would have been prior to May of 2011.
   Q. Prior to testifying today did you have an
opportunity to review that full report?
   Α.
      Yes.
   Q. And 2011 was how many years after Crystal Head
vodka been announced on the market?
   A. I believe approximately three, if I'm correct.
That it was introduced around 2008.
   Q. Okay. And so from the time of its introduction
through the time that this survey was taken a whole lot
of marketing had occurred for Crystal Head vodka, hadn't
it?
      You're asking me about the time between this
survey and the introduction of Crystal Head?
   Q.
      I think just the opposite. The introduction of
```

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Crystal Head up to the time when the data for this
survey is gathered.
            THE COURT: And the question is?
BY MR. RAFFERTY:
       There had been -- during that period from the
   Ο.
time that Crystal Head vodka had been introduced to the
time of this survey there had been a great deal of
marketing activity undertaken on behalf -- by Crystal --
by Globefill on behalf of Crystal Head vodka, right?
       I don't know if it was a great deal. It wasn't a
great deal compared to Absolut or Grey Goose. But it
was a great deal for a fledgling brand. We just have to
put it in perspective.
   Q. Okay. So whatever Mr. Aykroyd did in his various
signings and promotions and whatever anyone else did for
Crystal Head vodka, by the time of this survey it had a
recognition or an awareness among the public between
10 percent in this survey and 14 percent in yours?
   Α.
       Correct.
   Q.
       So not many people knew about it?
       Correct.
   Α.
            Now, I think you testified on direct that
       Okav.
   Ο.
you had been retained from time to time by some
government agencies?
   Α.
       Yes, sir.
```

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And you said that in addition to work you had
done for private parties, you've also have done work for
the -- I think you said the FTC?
      The FTC and the Department of Justice, that's
correct.
   Q. All right. And the FTC is the Federal Trade
Commission?
   A. That is correct.
       Okay. During that time have -- the time that
   Q.
you've been doing these marketing surveys, have you ever
been criticized for the methodology that you've used?
            MR. FAY: Objection. Hearsay.
            THE COURT: Well, we don't -- the question
doesn't ask for the criticism. It just asks has there
been criticism.
            Overruled. You may answer, sir.
            THE WITNESS: I've had a court which in
one -- in a case disagreed with the methodology that I
had used and criticized it.
BY MR. RAFFERTY:
   O. Just one?
       I think there's only one substantive criticism
that I can think of. I've testified on about two dozen
likelihood of confusion surveys, and there's only one
that I can think of where a court criticized the
```

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methodology.
1
2
                There's another one where a court disagreed
    with my use of an Eveready survey. But really only one
3
    that I can think of where there was a critical comment.
4
       Q. And putting aside whether it's limited to -- to
5
    likelihood of confusion studies, has your work ever been
6
7
    criticized by other federal judges in other marketing
8
    survey work?
       A. Not that I'm aware of. I'm aware of a single
9
10
    case where a survey was criticized and another case
11
    where, again, a court disagreed with my use of an
12
    Eveready.
13
       Q. Okay. Are you aware of the Parallel Materials
    case?
14
15
           I'm aware of a case called Parallel Networks.
       Α.
16
           Okay. Did you testify in that case?
       Q.
17
       Α.
           I was deposed in that case. I didn't testify in
18
    court.
19
       Q.
           Okay. And did you offer an expert opinion?
20
       Α.
           Yes.
           And did the -- did that opinion get criticized by
21
       Q.
22
    the court?
23
           I haven't seen any criticism by the court in that
```

Q. You haven't read the published opinion from the

24

2.5

matter.

```
court in the Parallel Networks versus Microsoft case?
1
2
           I have not. It's quite recent, and I haven't --
    I didn't know that an opinion was published.
3
       Q. When you say "quite recent," what do you mean by
4
    that?
5
6
       A. Well, I -- the last I heard about that case, I
7
    believe that the court had reached some kind of decision
8
    about a month ago. And -- but I haven't -- I don't know
    what that decision was or what the court wrote.
9
10
       Q. No one told you that the court had concluded that
    your survey --
11
12
                MR. FAY: Objection, Your Honor. This is --
13
                THE COURT: Sustained.
                MR. RAFFERTY: Your Honor --
14
15
                THE COURT: Objection sustained.
16
                MR. RAFFERTY: Thank you, Your Honor.
17
       Ο.
           Now, you are aware of the Tokey Dokey case?
18
       Α.
           I am.
19
       Q. Okay. And the court in that case --
20
                MR. FAY: Once again, Your Honor, this is
21
    hearsay.
22
                THE COURT: It's not offered for the truth
23
    of the matter asserted so I think it's not hearsay.
24
                MR. FAY: I think --
2.5
                THE COURT: So I would overrule the
```

```
1
    objection.
2
    BY MR. RAFFERTY:
       Q. Do you understand that your survey in Tokey Dokey
3
    was seriously flawed?
 4
           I understand that it was -- that the court had
5
6
    some comments critical of the survey.
7
       Q. Was one of those comments that the survey was
8
    seriously flawed?
       A. It could have been. I don't remember the exact
9
10
    phrasing of the comments.
11
       Q. Was one the comments that the survey was leading
12
    and unrealistic?
13
       A. It could have been. Again, I don't remember the
    exact phrasing.
14
15
       Q. Was another of the comments that the survey was
16
    an artificial matching game?
17
       Α.
          Again, I don't remember the exact phrasing.
           Could have been?
18
       Q.
       A. It could have been.
19
20
       Q.
           Okay. Was another of the comments that the
    survey didn't measure real world confusion?
21
22
           Again, it could have been, but I don't remember
23
    the exact phrasing.
24
       Q. Okay. Was another of the comments in that case
```

that you had excluded from your survey colorful

```
1
    representations of the defendant's products and used
2
    others instead as your -- your array materials?
           Again, I -- I don't recall. But I do recall that
3
       Α.
    the court's opinion was critical. That decision was a
4
    number of years ago, at this point.
5
           Okay. But you don't recall that one of the bases
6
7
    of the criticism was that you had excluded colorful
8
    products and instead used others?
           I do remember that the court did not like the
9
       Α.
10
    product selection that I had used.
       Q. Now, you did in this case a variety of internet
11
12
    research, either directly yourself or having other
13
    people do it for you?
           That is correct.
14
       Α.
           So you did some research on the internet and --
15
       0.
16
    and the purpose of which was to look at the pricing of
17
    KAH tequilas?
18
           Well, that was some of the research that I did.
19
    I did research beyond that. But, yes.
20
           I apologize if I -- I just want to take them one
       Q.
21
    at a time. So I wanted to start with you did some
```

research for -- directed at the pricing issue?

Q. Okay. And -- and part of that research was to go

on to the internet and to pull down web pages that you

22

23

24

2.5

A. Correct.

2

3

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25

tequila?

```
thought supported your view that -- that the price for
KAH Blanco put it into the premium category?
       I didn't have the view about what the price for
   Α.
KAH Blanco was so I wasn't looking for research that
supported it. I was looking for research that reflected
the pricing of KAH Blanco.
   Q. Okay. Can we put up 684.
            Do you remember in -- in -- as an exhibit to
one of your reports you -- and you can just page through
for a second -- you -- you admitted a collection of web
pages dealing with pricing?
      Yes, sir.
   Α.
   Q.
      Okay. So let's go back to the first page.
            Did you factor -- well, first of all, this
first page really doesn't have anything to do with the
pricing, does it, because it's looking at the
50-milliliter bottles, the little tiny guys, right?
      No. I believe this page was looking at cross
   Α.
selling between KAH and Crystal Head.
   Q. Okay. And the cross selling that you're talking
about the section on the left of the page that says
customers who bought this also bought?
   A. Correct.
      Okay. And the first item is KAH Reposado
```

```
A. Correct.
```

2

4

9

23

- Q. The second item Anejo tequila?
- 3 A. Correct.
 - Q. And the third item is Crystal Head vodka?
- 5 A. Correct.
- Q. Is there any confusion reflected in those internet entries as to the brand or the source of those bottles?
 - A. I'm not sure what you're asking me.
- Q. Well, if a person who looked at this page on the web would see KAH Tequila and Crystal Head vodka, wouldn't they?
- 13 A. They would.
- And if you would go to the third page, this is a 14 Ο. 15 KAH Blanco bottle. And flip around to the next one, and 16 at the bottom of this next page is a whole long 17 description, which I won't take up a lot of time 18 reading. But it -- it says that KAH Tequila Blanco 19 bottle was inspired by traditional calaveras, skulls 20 made from sugar, which are used in the Day of the Dead 21 ritual to symbolize death and rebirth. Then it does on 22 from there.
 - Do you see that?
- 24 A. Yes, sir.
- Q. Okay. And let's go to the next page. This page

2

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which you -- you -- you took this down from the internet
and -- and submitted it as an exhibit to your -- to one
of your reports, didn't you?
  A. Yes.
       And this one also has the three KAH bottles, and
   Ο.
they're clearly labeled that they're KAH Tequila.
not Crystal Head and not Globefill?
       They're clearly labeled as KAH Tequila.
   Α.
       Okay. So let's go to Exhibit 754.
   Q.
            THE CLERK: Excuse me, counsel. What's the
exhibit number?
            MR. RAFFERTY: 754.
            THE CLERK: Thank you.
BY MR. RAFFERTY:
       This is again materials that you collected from
   Ο.
the internet and submitted as part of your reply and
additional survey?
   Α.
      Correct.
       Okay. And this too, if you look at it, shows KAH
   Q.
Tequila bottles and it shows a Crystal Head vodka
bottle, and they're all properly labeled with what they
are.
       They're all labeled. Yes, sir.
   Α.
   Q.
      Are they labeled correctly?
   Α.
      Yes, as far as I know.
```

```
1
       Q. And doesn't seem to evidence any confusion on the
    part of whoever created this web page, does it?
2
       A. They're not mislabeled, if that's what you're
3
    asking me. I don't know whether someone would be
4
5
    confused based on this or not.
       Q. Okay. Let's go the -- two pages in. So 7543.
6
7
                THE COURT: 743?
8
                MR. RAFFERTY: 754 Exhibit, page 3, Your
9
    Honor. Sorry.
10
       Q. And this one is a -- looks like it's an offer for
    a 50-milliliter KAH Anejo bottle. And on the right-hand
11
12
    column it says you may also like. And that -- could you
13
    blow that up.
                And there's Crystal Head vodka bottle at the
14
    top. And is it appropriately labeled?
15
16
           It's -- it's labeled. It's labeled as Crystal
17
    Head.
18
           So it's correctly labeled as Crystal Head?
       Q.
19
                THE COURT: I don't know that that witness
20
    could tell us whether it's correctly labeled or not.
21
    But he --
22
                MR. RAFFERTY: Okay. Your Honor, I'll
23
    withdraw the question and I'll move on.
24
                THE COURT: It is so labeled.
2.5
                How much longer does counsel expect to be on
```

```
1
    cross?
2
                MR. RAFFERTY: Another ten minutes, Your
3
    Honor.
4
                THE COURT: All right.
5
    BY MR. RAFFERTY:
6
           So let me short circuit this. If you could go to
7
    Exhibit 754, page 6. This is a page that has a Crystal
    Head vodka bottle on it. And then the customers who
8
    bought this product also bought -- it has the smaller
9
10
    Crystal Head, and then the second item is the Patron
11
    Silver. Do you see that?
12
       A. Yes, I do.
           Okay. So those -- now, if you can go to 754, 12.
13
    This is a -- it looks like an offer to buy a 12-pack of
14
15
    Crystal Head vodka by Dan Aykroyd, 50-milliliter bottle.
16
                Do you see that? It's in the text at the
17
    top.
18
       Α.
           Yes.
19
           And then it goes on. If you skip a little bit it
       Q.
20
    says:
          Brought to us by Dan Aykroyd, known for his
21
    fascination with the invisible world. Crystal Head
22
    vodka ties in the story of the 13 crystal heads that
23
    have been unearthed at various times --
24
       A. Yes, sir.
2.5
           And this was again, you're looking at this for
       Q.
```

the cross marketing issue, right? 1 2 Α. Yes. And down below we also suggest there's two 3 Ο. Crystal Head vodkas, and then there's a KAH Day of the 4 5 Dead Reposado 50-millimeter 3-pack, along with a KAH Day 6 of the Dead Blanco tequila 750-milliliter. 7 Do you see any confusion on this page? Well, I didn't measure confusion so I don't know 8 Α. whether someone could look at this page and -- and, for 9 10 example, come to a conclusion that Crystal Head and KAH 11 are made by the same company or are in some way related. 12 They're all labeled. But I don't know whether or not it's confusion -- confusing. I didn't measure it. 1.3 Q. Okay. So could we go to 754, 17. And if you 14 15 could blow up the text underneath the -- no, the lower 16 text. Sorry. The two lower ones. 17 It says Crystal Head vodka is probably the 18 best known of the bottles we're talking about today, 19 co-founded by Dan Aykroyd and manufactured by Estates 20 Wines & Spirits, LTD. Crystal Head is probably more 21 famous for its bottle than the vodka it contains. 22 Do you see that? 23 Yes, sir. Α. 24 Q. And then if you could blow up the text that

2.5

follows the KAH Blanco bottle.

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It says on the opposite side end of the
design spectrum from the crystal skull are the
hand-painted skull bottles from KAH Tequila designed
to -- designed to -- and then it -- there's a miss -- a
typo. Dead celebration. Every bottle is hand crafted
because each bottle is done by hand. No two bottles
will ever look exactly alike. KAH -- and the final bit
is KAH is the Mayan word for life.
            Do you see that?
   Α.
       Yes, sir.
       And this is all information that you took down
   Ο.
off the internet?
  Α.
       Yes.
      And if you go to 754, 18, this is a picture at
   Ο.
the top of the page of -- the text underneath says KAH
comes in three different varieties, and then there's a
picture of the three varieties.
            Do you see that?
   Α.
       Yes.
   Q.
       Okay. And let me see if I can -- you know,
you -- you used a number of slides -- and why don't we
put up Slide 27.
            And in Slide 27, you said that vodka and
tequila can be sold by the same companies. Do you see
that?
```

```
1
       Α.
           Yes.
2
           Okay. And you also had two slides that I don't
    think counsel used in your direct, but they were given
3
    to us last night, 36 and 37.
4
                 You can take this one down.
5
                 36 and 37.
 6
7
                And the slide title -- and this is a slide,
8
    by the way, that you worked with your counsel for
    Globefill in preparing?
9
10
       Α.
           Yes, sir.
11
           Okay. And the slide caption says some bottles
       Ο.
12
    show the manufacturer.
13
                Do you see that?
14
       Α.
           Yes, sir.
15
           What did you intend to convey by putting those
       Ο.
    words there?
16
17
           Well, if you look at the top bottle, it's Ultimat
18
            It's made by the Patron Spirits Company.
19
                 So this goes to the earlier point that
20
    someone who concludes that a vodka and a tequila come
21
    from the same company is concluding something that is
22
    not unusual and is not a crazy idea, and in some cases
23
    would be reenforced perhaps by bottles that they had
```

previously seen in the marketplace. So a consumer who

knows that Ultmat -- a consumer could easily find out

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that Ultmat comes from the same source as Patron Silver.
A consumer could find out that Don Julio -- it's hard to
read. But that Don Julio bottle on the bottom comes
from a company called Diageo. And Diageo make Smirnoff,
among other vodkas.
            So it's reasonable for a consumer to know
that vodkas and tequilas, in many cases, come from the
same companies. And in many of those cases, those are
the best known or highest selling vodkas and tequilas in
the marketplace.
      And one way they could know that was by looking
at the label?
   A. Correct.
   Q. Okay. And in fact a consumer who had any
question at all about whether KAH Tequila was made by
Globefill or by Crystal Head could resolve that
confusion by just looking at the label, couldn't they?
       They could look at the label. And I don't know
   Α.
whether that would resolve or not resolve the confusion,
but they could certainly look at the label.
   Q. Well, why don't you pick up the KAH bottle.
                                                   On
the cap it says KAH Tequila on the top of the cap,
doesn't it?
   A. You mean on the neck label?
```

O. On the neck label. Okay. And then if you go to

```
the back there's a label, isn't there?
1
2
       Α.
           There is.
       Q. And it says that it's produced and bottled by
3
    Fabrica de Tequilas Finos, and it gives an address in
4
    Mexico, doesn't it?
5
6
       A. It does.
7
           And it then says it's imported by Worldwide
       Q.
8
    Beverage, Inc., doesn't it?
       A. Mine is hard to read, but I'll take your word
9
10
    that it says that.
11
       Q. And if you take out the -- you've got the Crystal
12
    Head bottle up there. We don't want to neglect them.
13
    Back of the Crystal Head bottle it says Crystal Head
    vodka, product of Canada, doesn't it?
14
15
          Yes, sir.
       Α.
16
           Okay. It also says Crystal Head on the cap?
       Q.
           Yes, sir.
17
       Α.
           And one side labeled on the base of the skull is
18
       Ο.
19
    the government warning. And the other label on the base
20
    of the skull says distilled from grain. Sold U.S.
    Importer Wilson Daniels Limited, St. Helena, California,
21
22
    produced and barreled in Canada for Globefill, Inc.,
23
    doesn't it?
24
       A. I'm having troubling reading mine. But -- but
25
    I'll take your word that that's -- that's what it says.
```

```
Q. Okay. So a consumer who had any question at all as to whether these bottles were from the same source could solve that question by simply reading the bottles?
```

- A. If they bothered to read the bottles. And if they could read the bottles and if they concluded based on reading the bottles of what you just read to me, that might -- or it might resolve their confusion, that's correct.
- Q. And it would tell them who the -- what the brand was, who the importer was, and who the manufacturer was, wouldn't it?
- A. Not in every case.

- Q. And the cases that we just looked at would tell them, wouldn't it?
 - A. Well, you're an attorney and you're reading the labels to me. Not every consumer is going to read these labels like an attorney. And even some consumers who read them might not understand them.
 - So you're correct that some consumers will read the labels, others will not. Some will understand the labels that they've read and come away with the understanding that these are separate companies. Others may not.
 - Q. When you did your Eveready survey and you got written comments back from the people who had been given

```
1
    the opportunity to hold the KAH Tequila, the Blanco
2
    bottle, didn't some of them say it's KAH Tequila, it
3
    says so on the label?
       Α.
           Yes.
 4
           They read the label, didn't they?
5
       Ο.
           That's correct. Not everybody was confused in
 6
       Α.
7
    the survey. That's correct.
8
          But some of the people who weren't confused
       0.
    weren't confused because they took the simple expedient
9
    of reading the label?
10
11
           I don't know that that's the simple expedient.
12
    These two companies have invested a lot money in
    unusually shaped bottles, and those bottles communicate
13
    a lot of the marketplace. And some people are visual
14
    and some people are verbal, and some people will read
15
    and some won't. And some will understand it.
16
17
       Q. Okay. I'll ask you one last question.
18
    Eveready study that you conducted, you thought it was a
19
    well-structured Eveready study, didn't you?
20
       Α.
           I thought it was well structured but
21
    inappropriate for the context.
22
       Ο.
           Okay. But the actual structure of the survey was
23
    well done, in your opinion?
           Though inappropriate, yes, well done.
24
       Α.
```

Okay. And in that survey, numbers of people got

2.5

Q.

2

3

4

5

6

7

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9

10

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the affiliation of KAH Tequila correct, and they
expressly said in their written comments that they did
so on the basis of having read the label; isn't that
right?
       Some people did that, that's correct.
            MR. RAFFERTY: I have no further questions,
Your Honor. Thank you.
            THE COURT: Redirect.
                REDIRECT EXAMINATION
BY MR. FAY:
       Dr. Isaacson, we're almost done here.
   Ο.
            The case Tokey Dokey, the survey that you
did here, was that exactly like the one you did in that
case?
       It was not exactly and not at all like the one I
  Α.
did in that case. I did that --
   Q. So the survey in Tokey Dokey was different than
the one you did here?
  A. Correct. I did the Tokey Dokey survey nine years
ago, approximately, and the court criticized the format,
and I learned some things from that format, and those
are reflected in this survey.
   Q. Okay. So the survey you did in this case
reflects some changes based on criticisms from Tokey
Dokey?
```

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A. Correct. Based on things the court said, I learned not to do that. And I -- this was a different form. This was a different structure than Tokey Dokey.
```

- Q. Why is it inappropriate to use all three of these bottles in your Squirt survey?
- A. There's -- there's a few reasons. Remember what the survey is doing. It's replicating a scenario where someone encounters KAH amidst other tequilas after they're aware of or they see Crystal Head.

And we don't need all three of those bottles in order to replicate that. We only need a single bottle, I picked what I believed to be the highest selling bottle to replicate that.

Had I included all three or two of those KAH bottles in the lineup, that might have increased the numbers because now there's more KAHs to pick from than if I just have a single bottle.

There's an infinite number of arrays that I could have set up in the research, but I felt that the arrays that I did set up were the most appropriate ways to represent KAH in a format that for most consumers is probably the format in which they're going to purchase it. And I only need a single bottle to do that.

Q. Okay. And was it unfair to use KAH Tequila and Crystal Head vodka in your survey?

2.5

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A. No. My survey replicates -- it's a little miniature environment to replicate the marketplace, and I used the only two skull-shaped bottles that I was aware of at the time in the marketplace.
```

- Q. Okay. And was it unfair that your qualified participants might have thought that these two products were related?
 - A. No, I didn't test that color of KAH bottle.
- Q. Sorry. Do it again. Okay. Was it unfair that some of your qualified participants thought that these two bottles were related?
- A. No. Any suggestiveness in the survey is reflecting the suggestiveness in the marketplace. It's what you see when you go into a store. And these two products are both in the same store.
 - Q. Could you put up Slide 12.

Dr. Isaacson, when you look at the results from your Squirt survey -- let's look, for example, at Control 1, and you have 24.8 percent of your qualified participants demonstrating some kind of confusion.

What does that tell you about your control?

A. It tells me that my control has elements from the original, and those original from the original are causing people to make a connection.

And remember, the purpose of the control is

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to remove everything except that which is of interest
here. And what's of interest here is KAHs use of a
skull-shaped bottle. So you would expect to see the
controls having non-zero confusion.
            These are not particularly high numbers for
          Numbers like the numbers I was looking at
are -- are routine -- these are relatively routine
numbers for controls. And the fact that these controls
have elements from the original are why you're picking
up some confusion on them.
   Q. Okay. And -- and you subtracted these responses
to your controls from your ultimate data; is that right?
       That is correct.
   Α.
       So you take the gross confusion you saw of KAH
   Ο.
and then you subtract these numbers from it?
   Α.
       Yes. I took the -- let me be more specific.
took the 58.7 percent, and in the Control 1 calculation
I subtracted the 24.8 percent.
            So had that 24.8 percent been lower than the
net number that we ended up with at the end of the
survey would be even higher than it is now.
            These are actually what I would call
conservative controls because they're picking up some
confusion. You want your control to pick up some
```

confusion in a study like this so that you know that all

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you're left with at the end of the day is the confusion
that is specific in case to the use of a skull-shaped
bottle.
      That, Dr. Isaacson, is what we see on this slide
as net confusion?
   Α.
      That's correct. So if we take the left-hand
column, we've got the 58.7 and we're subtracting from
that the 24.8 percent. So -- and we end up in this case
with for Control 1 with 33.9 percent.
            Had the confusion for the control been
lower, then we would have been subtracting a smaller
number and those net numbers would all be higher.
            So again, this is a conservative element of
the research the fact that the controls are picking up
and removing some of the confusion from the marketplace.
That's what they're supposed to do.
            MR. FAY:
                    Okay. Thank you, Dr. Isaacson.
            THE COURT: May the witness be excused?
           MR. FAY: Yes, Your Honor.
            THE COURT: No objection?
           MR. RAFFERTY: No objection, Your Honor.
            THE COURT: And no questions from the jury
apparently. The witness may be excused.
            This is an appropriate time for us to take a
short recess at this point, and we will do so.
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The jurors have expressed through the clerk
that they are willing to work longer today. That's what
the Court understands. And so what I will do is I will
talk with counsel about other witnesses that could be
called today. And depending upon how much time we would
need, then I may make the recess a little bit longer.
            So I'll ask the jurors to just remain in the
jury room for a few minutes until I've had that
conversation, and I'll advise you if this should be a
longer recess. So for those of you who wish to get
something to eat, you will have time to do so.
            We're in recess at this time for the jury.
            THE CLERK: Please rise for the jury.
            (THE JURORS EXIT THE COURTROOM.)
            THE COURT: Okay. I think the jurors have
been excused. Counsel may be seated.
            So counsel identified the witness Alvarez
that you intended to call today. Do you still intend to
call that witness?
           MR. BERG: Please address the Court.
           MS. BIVENS: Yes, Your Honor. Mr. Alvarez
is here in the hallway.
            THE COURT: Okay. And the time estimate, as
I recall, was not a very long one. But give me the time
estimate again.
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1
                MS. BIVENS: For the plaintiff it should be
2
    about 15, 20 minutes max.
                THE COURT: And for the defense.
3
                MR. HUMMEL: Ten minutes.
 4
5
                THE COURT: Okay. Ten.
                MR. HUMMEL: Fifteen. Somewhere along that
 6
7
    line.
8
                THE COURT: And then the other witness that
    counsel was intending to call today, depending upon how
9
10
    much time we had, we have a time estimate for that
11
    witness as well. So I'll ask counsel, Mr. Aykroyd,
12
    whether you are prepared to at least start in
13
    examination of him today.
14
                MR. BERG: Yes, of course.
15
                THE COURT: Okay. And again, just refresh
16
    my recollection as to your time estimate for direct and
17
    cross.
18
                MR. BERG: I hope this is the same thing I
19
    said before. I think it's an hour and a quarter.
20
                THE COURT: Okay.
21
                MR. BERG: Or maybe an -- yes. I'll try
22
    to -- Your Honor, I really do want to try to -- I keep
23
    it that short. And then also we will reaffirm with the
24
    Court that after Mr. Aykroyd, the plaintiff's case will
25
    rest.
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1
                THE COURT: Okay. And the defense, your
2
    cross-examination.
3
                MR. HUMMEL: Yeah, I think it's going to be
4
    an hour and a quarter also, Your Honor.
                THE COURT: Okay. So if the jurors wanted
5
6
    to stay to permit us to complete this examination,
7
    Mr. Aykroyd's examination, they would be staying about
8
    three hours past our time today. It's 1 o'clock now.
                So I'll ask the clerk to inquire of the
9
10
             If the jurors are willing to stay until four to
11
    try to complete these two witnesses, do you wish to
12
    place anything on the record concerning that, this is
13
    the time to do so. I don't know how long they were
    willing to stay. But the clerk advised me they said we
14
15
    could stay longer today. So if they wish to stay
16
    longer, that's fine with counsel? No problems? I'm
17
    assuming no problems.
18
                           No, Your Honor. No.
                MR. BERG:
19
                THE COURT: Defense, no problem?
20
                MR. HUMMEL: No, Your Honor.
21
                THE COURT: Okay. Thank you. I'll tell the
22
    clerk to tell the jurors that we could take other
23
    witnesses today. The recess will probably be about
24
    4 o'clock. If that's fine with them, then I'll make
    this break a half hour instead of 15 minutes. Come back
2.5
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at 1:30. Unless there were matters that counsel wished
1
2
    to raise with the Court, then we'll take our break, and
    the break will be between 15 and 30. So maybe the
3
4
    better plan is just to have counsel wait here in the
    courtroom, I think some of you, so you'll know is this
5
6
    is a lunch break, 30 minutes or is it a 15-minute break.
7
                We're in recess at this time.
8
                MR. VERA: Thank you, Your Honor.
                (LUNCH RECESS TAKEN.)
9
10
                THE COURT: Thank you. Please be seated
11
    next witness to be called.
12
                MS. BIVENS: Your Honor, the plaintiff calls
13
    Mr. George Alvarez.
14
                THE CLERK: Please raise your right hand.
15
                         JORGE ALVAREZ,
16
    called as a witness on behalf of the Plaintiff, being
17
    first duly sworn, was examined and testified as follows:
18
                THE WITNESS: I do.
19
                THE CLERK: Please have a seat. State and
20
    spell your name for the record.
21
                THE WITNESS: Jorge Alvarez. J-O-R-G-E,
22
    A-L-V-A-R-E-Z.
23
                    DIRECT EXAMINATION
24
    BY MS. BIVENS:
2.5
       Q. Good afternoon, Mr. Alvarez.
```

- A. Good afternoon.
- Q. Thank you for being here today.
- 3 Can you again introduce yourself to the jury?
 - A. My name is Jorge Alvarez.
- 5 Q. Go ahead.

4

6

- A. That's it.
- 7 Q. And what's your current occupation?
- A. I am the chief financial officer for a company called Whittier Distributors.
- 10 Q. And what is Whittier Distributors?
- 11 A. We are a sub wholesaler of beer wine and liquor 12 beverages.
- 13 Q. Is Whittier Distributors affiliated with East
- 14 L.A. Wholesale Beverages?
- 15 A. We are doing business as East L.A. Wholesale.
- 16 Q. What exactly does Whittier Distributors, East
- 17 | L.A. Wholesale Beverages do?
- A. We service retail customers, stores, markets,
- 19 restaurants, nightclubs with beverages.
- 20 Q. Do they come to you to purchase the beverages?
- 21 A. Yes, they do. We are what they call a cash and
- 22 | carry. So the customers call in or walk in and place
- 23 their Orders and we fill the orders and take them out to
- 24 the car.
- Q. Who exactly are your customers specifically?

```
I can name some stores. We have -- Self Produce
1
       Α.
2
    is a market. Ramiro's Liquor Store. We have -- Legal's
    Restaurant is a nightclub that -- I mean we have like
3
    900 different customers.
 4
           And how long has East L.A. Wholesale Beverages
5
6
    been in existence?
7
       A. It was founded in 1933, right after prohibition.
    And it's been in business since.
8
           What are your responsibilities as chief financial
9
       Q.
10
    officer at East L.A. Wholesale Beverages?
11
           My job there is to purchase the merchandise that
12
    we sell from other wholesalers. And choose which
1.3
    products we bring in. And the other part is to pay all
    the bills, and make sure our money is correct.
14
15
       Q. Okay. And so how long have you been with the
16
    company?
       A. I have been there since 1986. And -- I've been
17
18
    working there.
19
          For about 31 years then?
       Q.
20
       Α.
           Yes. I started June 26th of 1986.
21
           And how did you come to work at East L.A.
       Q.
```

I had another job, and my wife was wanting me to

leave that company that I was working for. And she

worked at East L.A. Wholesale. And she talked to her

22

23

24

2.5

Wholesale Beverages?

```
1
    boss and told her about me. And he interviewed me and
2
    brought me onboard.
3
       Q. What were you doing before that? What were the
    specifics?
4
           I was a security officer. And I worked my way up
5
    to operations manager for a security company.
6
7
       Q. Why did your wife want you to leave the security
8
    business?
       A. I got shot it. And she was kind of worried that
9
10
    I would get hurt.
11
       Q. So you went to work at East L.A. Wholesale
12
    Beverages in 1986?
13
       Α.
          '86.
           What was your first position with the company?
14
       Q.
15
           I started off as a forklift operator and a truck
       Α.
    driver.
16
17
       Q. And what were the positions that you held after
    that?
18
19
       A. From there I went to warehouse manager, cashier,
20
    store manager. After that I went as general manager and
21
    took the position of doing the IT at the store. And
22
    after that I became the chief financial and operating
23
    officer.
24
       Q. So you worked your way up essentially?
2.5
       A. Yes.
```

```
Q. Do you have any hobbies?
```

- A. Bowling, golfing, playing around with computers.
- Q. Let's talk a little bit about Crystal Head Vodka.
- Are you aware of Crystal Head Vodka?
- 5 A. Yes, I am.

2

3

4

6

7

8

9

10

- Q. How did you become aware of the product called Crystal Head Vodka?
 - A. The rep, Ray Ramos, who worked for Young's Market at the time brought it to my attention and asked me if I would carry the product.
- Q. So Ray Ramos -- now does he work for Young's
 Market, you said?
- 13 A. I think he works for Infinium Spirits now.
- Q. Do you understand the relationship between
 Infinium Spirits and Crystal Head Vodka?
- 16 A. Yes.
- 17 Q. What is that relationship?
- A. They represent the product. They call it the supplier. They supply the product to Young's Market.
- 20 And from there -- we buy it from Young's Market.
- Q. Just to make sure that I'm clear. So you said
 Crystal Head Vodka is the supplier?
- A. No. Infinium Spirits has the right to the product. And they sell it to Young's Market. And from there we buy it from Young's Market.

1 So your store, East L.A. Wholesale beverages 2 actually purchases Crystal Head Vodka? 3 Α. Yes. From a company that's affiliated with Ray Ramos? 4 Ο. Yes. 5 Α. So Ray Ramos came to you and spoke to you about 6 7 the Crystal Head Vodka? 8 A. He presented the product and told me -- actually he brought it to my attention before it was even out 9 10 that they were going to acquire new product. And he'd 11 like me to carry it in our store and sell it. 12 Q. So did you decide to sell Crystal Head Vodka? 13 Α. Yes, I did. How long have you been selling Crystal Head 14 Q. 15 Vodka? 16 You know, right now I couldn't tell you. information was burned up in a fire that we had in 2010. 17 18 Our business was shut down for two years. It was 19 completely burned down. And all the computer 20 information was lost. 21 Q. So when you first saw Crystal Head Vodka, did you 22 like the product? A. Yes, I did. I thought the bottle was unique. 23 24 And the way Ray Ramos presented the product, explained

it to me, it seemed like it would be a good product to

1 bring in. 2 What did you like about the bottle? 3 Α. Well, I liked the skull shape. And I -- he told me who was backing it financially. And I thought that 4 there would be plenty of advertising, you know, of the 5 6 product and it would be helpful to sell. 7 Q. And have you ever seen a skull-shaped bottle 8 before this? A. No, no. That was the first one that I personally 9 had seen. 10 11 Q. When is the next time that you saw a product with 12 a skull-shaped bottle? When I was, you know, checking out the industry 13 Α. magazines. I think it was the BIN magazine or Beverage 14 15 Wolf. I couldn't remember exactly which one I saw a 16 tequila in a skull-shaped bottle, which is KAH Tequila. 17 And it caught my attention. 18 So after you saw KAH Tequila, what did you do? Q. 19 I placed a call to Ray Ramos and asked him why Α. 20 hadn't he told me that Crystal Head had come out with a 21 new -- different type of spirit in a new bottle -- I 22 mean, a similar shape bottle, and like a line extension 23 of the product. 24 Q. So you thought KAH Tequila was made by Crystal

Head Vodka?

```
A. Yes.
```

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23

- Q. And you made a connection then between Crystal Head Vodka and KAH Tequila?
- A. Yes.
- Q. And what was the connection that you made between the two products?
- A. You know, the similar shape skull. The bottle.

 And it just seemed like to me was a logical conclusion
 that somebody else would, you know, come with the line
 extension which would be, you know, Crystal Head, with
 the line extension of the product. And I thought it was
 theirs.
- Q. So you used this phrase "line extension" several times. Can you explain to the jury what you mean by line extension?
 - A. Let's say, for example, Seagrams. Seagrams had come out -- I knew them as whisky. But they'd come out with rum, flavored vodkas. And they'd continuously expand their portfolio of products that they sell.
 - Q. So when you saw KAH Tequila you thought it was a line extension the Crystal Head Vodka?
 - A. Yes. An expansion of the portfolio, you know, like a Seagrams product.
- MS. BIVENS: All right. Thank you. I pass the witness.

1 THE COURT: Cross? 2 CROSS-EXAMINATION 3 BY MR. HUMMEL: Good afternoon, Mr. Alvarez. 4 Ο. 5 Α. Good afternoon. 6 Do you know William Anderson, Bill Anderson? Q. 7 Α. Yes, I do. Who's Bill Anderson? 8 Ο. 9 I knew him from Corona. He represented Corona, Α. 10 which is a beer imported from Mexico. 11 Q. So at time that you were contacted and saw KAH 12 Tequila, you were familiar with Mr. Anderson, right? 13 A. Yes. And you knew that Mr. Anderson was working for 14 15 Infinium Spirits, right? 16 Α. Yes. 17 And you knew that Infinium Spirits represented 18 Crystal Head Vodka, right? 19 Α. Yes. 20 Q. Now at the time -- you described -- withdrawn. 21 You described your store as a wholesaler? 22 Uh-huh. Yes. Α. 23 You're a wholesaler, correct? Q. 24 Α. Correct. 2.5 You're sitting her today testifying in your Q.

```
1
    capacity as a wholesaler of alcoholic beverages, right?
2
       Α.
          Yes.
       Q. Your job as a wholesaler is to buy from the
3
4
    distributor and then ultimately sell to the other stores
5
    the 900 customers that you described, correct?
6
       A. Yes.
7
       Q. And the first time that you saw Crystal Head
8
    Vodka -- sorry. Withdrawn.
9
                 The first time you saw KAH Tequila was in a
10
    magazine, right?
11
       Α.
           Yes.
           And therefore, you saw a picture?
12
       Q.
13
       Α.
           Yes.
14
           You did not see the actual bottle?
       Q.
15
           No, I did not see the actual bottle.
       Α.
16
           Okay. Now, you have now seen the actual bottle
       Q.
    of KAH Tequila, right?
17
18
       Α.
           Yes.
19
           And you agree that there are differences between
       Q.
20
    the Crystal Head Vodka bottle and the bottle of KAH
21
    Tequila, right?
22
       A. Yes.
23
           And you are personally not confused between the
24
    two bottles, correct?
2.5
       A. No, no.
```

```
When you found out that KAH Tequila was not made
1
2
    by Crystal Head Vodka, the same people that make Crystal
3
    Head Vodka, you still made a decision to purchase KAH
4
    Tequila, right?
5
       Α.
           Yes.
 6
           And you stocked it in your store, right?
       Q.
7
       Α.
           Yes.
8
           Now, do you know what the retail price of the
       0.
    Tequila Blanco is?
9
10
       Α.
               Not off the top of my head, no.
11
           Do you know what the retail price is for the
       Q.
12
    Reposado?
13
       Α.
           No.
           Do you know what the retail price is for the KAH
14
       Q.
15
    Anejo?
16
       Α.
           No, I don't.
17
           Do you know what the suggested retail price is
    for the KAH Tequila Extra Anejo?
18
19
       Α.
           No.
20
           Now, you used the word "natural extension"
       Q.
21
    several times in your testimony, right?
22
       Α.
           Yes.
23
           And the first time you got involved in this case
24
    is when you were contacted by the lawyers from
2.5
    Globefill, right?
```

```
1
       Α.
           Yes.
2
           And they asked you if you would sign an affidavit
    in this case, right?
3
4
       Α.
           Yes.
5
           And they prepared an affidavit for you, right?
       Q.
 6
       Α.
           Yes. After phone conversations.
7
           And they brought the affidavit to you, I think
       Q.
8
    while you were on the golf course, right?
9
       Α.
           Yes.
10
       Q.
           And you took a look at it as best you could,
11
    right?
12
       Α.
           I read it, yes. I read the whole thing.
13
       Q.
           And then you signed it, right?
14
       Α.
           Yes.
15
           And in that affidavit it does use the word
       0.
    "natural extension," right?
16
       A. Yes.
17
18
                 MR. HUMMEL: No further questions.
19
                 THE COURT: Redirect?
20
                 MS. BIVENS: Your Honor, may I ask you to
21
    please explain to the jury what an affidavit or
22
    declaration is?
23
                 THE COURT: I'm not sure that needs an
24
    explanation. It doesn't necessarily have a legal
2.5
    meaning.
```

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But a declaration or an affidavit would be a document that someone would sign. It has some content indicating that you either declare or you agree or -there's content in it. And at the end it may be signed under penalty of perjury or not. Sometimes they are signed under penalty of perjury, sometimes they are not. But that would be my explanation for what an affidavit or declaration is. MS. BIVENS: Thank you, Your Honor. REDIRECT EXAMINATION BY MS. BIVENS: Q. Mr. Alvarez, Mr. Hummel asked you about your declaration. And you said that you remember reading it, correct? Α. Yes. Have you read that recently? Q. Α. Yes. It was presented to me again. When you read it the first time, did you make any Q. edits to it? Α. Yes, I did. The name was not complete, so I filled it in and initialed it. You read it very closely? Ο. Α. Yes. Are any of the statements that you made in your Q. declaration -- how do I say this?

```
1
                Would you change anything that you wrote in
2
    your declaration?
3
       Α.
           No.
           When you asked "Were you on the golf course,"
4
       Ο.
5
    where were you at?
           I was playing at a charity golf -- charity golf
6
7
    event that I was invited by one of the suppliers as a
8
    thank you for doing a good job of representing our
    product.
9
10
       Q. Okay. One more question.
11
                So Mr. Hummel also asked you if are confused
    between the two bottles.
12
13
       A. No.
                There are the differences. One is painted,
    one is not. One is clear. But that -- that didn't
14
    change my thought about it being the same, you know,
15
16
    same people making it, because of the bottle.
17
                The bottle was unique at the time that it
18
    was presented to me. And the uniqueness is what really
19
    interested me in the product without tasting it.
20
    Second, then afterwards, Ray Ramos tasted me on the
    product. I found it good quality and brought it into
21
22
    our store.
23
                MS. BIVENS: All right. Thank you,
24
    Mr. Alvarez. I really appreciate it.
25
                THE COURT: May the witness be excused?
```

```
1
                MS. BIVENS: Yes, Your Honor.
2
                THE COURT: No objection by the defense?
                MR. HUMMEL: No objection, Your Honor.
3
                THE COURT: You are excused and free to
 4
            Thank you.
5
    leave.
                Next witness to be called by the Plaintiff.
 6
7
                MR. BERG: Good afternoon, Your Honor,
8
    members of the jury, counsel.
9
                I call Dan Aykroyd to the stand.
10
                THE CLERK: Please raise your right hand.
11
                         DANIEL AYKROYD,
12
       Called as a witness on behalf of the Plaintiff, being
13
    first duly sworn, was examined and testified as follows:
14
                THE WITNESS: I do swear.
15
                THE CLERK: Please have a seat. State and
16
    spell your name for the record.
17
                THE WITNESS: Daniel Edward Aykroyd.
18
    A-Y-K-R-O-Y-D.
19
                THE COURT: Counsel may proceed.
20
                DIRECT EXAMINATION
    BY MR. BERG:
21
22
       0.
           I don't know if it's necessary, but would you
23
    please introduce yourself to the jury, sir.
           Yes. Well, Dan Aykroyd. Just Dan or Danny.
24
       Α.
    mother calls me Daniel. So that's me.
2.5
```

```
1
       Q. Mr. Aykroyd, let me ask you a little bit about
2
    your history.
3
                 Where were you born, sir?
           I was born in Ottawa, Ontario, Canada.
4
       Α.
           You're a Canadian citizen?
5
       Ο.
           I am. 551 holder. I'm a resident alien here in
6
       Α.
7
    the United States. So Canadian citizen.
8
           Where do you have your residence, sir?
       0.
           California.
9
       Α.
10
       Ο.
          And can you tell the jury exactly where it is in
11
    California?
12
                 THE COURT: Does Counsel -- are you asking
13
    for an address or just the southern, northern?
    BY MR. BERG:
14
15
       Q. Could you give us an idea the subdivision you
    live in?
16
       A. Pacific Palisades.
17
18
       Q.
           Thank you.
19
           Do you live there with your family?
20
       Α.
           I do.
           Would you tell us, sir, are you a married man?
21
       Q.
22
           I am.
       Α.
23
           Who are you married to?
       Q.
24
       Α.
           Donna Dixon Aykroyd.
2.5
           Is this Donna Dixon here in the back of the
       Q.
```

```
courtroom?
1
2
           Yes. That young woman right there.
       Α.
           How long have you and Donna been married?
3
       Q.
           34 years.
4
       Α.
5
           Do you and Donna have children?
       Q.
6
           Yes. Three daughters.
       Α.
7
           Are some of your daughters here in the courtroom?
       Q.
8
           Two are.
       Α.
           Could you tell the jury the ages of your
9
       Q.
    children?
10
11
       Α.
           Yes. I've got a 23 and a 19.
           And the third also?
12
       Q.
          The eldest is 27.
13
       Α.
           Where do you spend the principal amount of your
14
       Q.
15
    time, sir. Strike that.
           Do you have another residence, sir?
16
          Yes. In Canada.
17
       Α.
           Where do you spend the principal amount of your
18
       Q.
19
    time?
20
       Α.
           It's half and half. But lately more at the old
    farm at Canada.
21
22
       Q. And why have you spent more time up there of
23
    late, sir?
24
       A. Well, I'm graced with two parents who are
    elderly. My mom's going to be 99 in April. My dad's
2.5
```

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going to be -- or was 95. And I run their care for
    them. I run the rotating care. I'm their primary care
    giver for 24-hour help. And their minds are good and
    it's so enjoyable to be with them. It's really fun.
       Q. Can you tell me a little bit about your
    educational background. Where did you attend elementary
    school?
       A. Our Lady of the Annunciation Elementary School in
    Hull, Quebec.
       0.
           Where?
       A. Hull, Quebec. That's the town across from
    Ottawa. There's the twin -- as you would say, twin
13
    cities, Ottawa, Hull, twin provinces, Ontario, Quebec,
    side by side. The French Province and the English
    Province. And we lived in Hull after I was born.
       Q. What kind of -- how would you describe your
16
    family background, if you would, sir?
17
           Would you like me -- I'm sorry. Education, I'm
       Α.
    not sure whether I finished.
19
       Q.
           I know. I was going to come back to it. But go
    ahead. Tell us where you went to high school.
22
           Just to get all of them. So as I remember,
23
    elementary school was Our Lady of the Annunciation.
24
    High school was St. Pius X. Minor Preparatory Seminary
2.5
    for Boys. And then final high school was at St.
```

```
1
    Patrick's School Educational High in Ottawa. Both the
2
    latter in Ottawa.
3
       Q.
          You were in seminary?
       Α.
           Yes.
 4
5
           Were you considering the priesthood?
       Q.
 6
           For a few minutes.
       Α.
7
           Where did you go -- you didn't finish at the
       Q.
8
    seminary, I take it?
           I did not finish at the seminary, no. I went to
9
       Α.
    a coeducational school after that.
10
11
           Did you obtain a college degree, sir?
       Q.
12
       Α.
           No, sir.
13
       Q.
           Did you attend college?
           For three and a half years.
14
       Α.
15
           While going to school -- and I'm going to take
       Ο.
16
    you back to high school -- did you maintain employment
17
    to -- to supplement your income?
18
       Α.
           I did.
19
           And could you tell the jury what age you were
       Q.
20
    when you had your first job and what the job was.
21
       A. I started at the Canadian National Railway, 14,
22
    15 years old. I was a warehouseman. I unloaded box
23
    cars.
24
       Q. And I kind of lost a word there. Did you say the
2.5
    Canadian Railway?
```

- A. Canadian National Railway, yes. CN Rail.
- Q. What did you do after that?

2.5

A. I worked for the Department of Transport as an airport runway load technician. And then I went on to work for the Canadian Penitentiary Service as a clerk 5. I wrote a manual for correctional workers, the employment manual.

And then after that I worked for the

Department of Public Works as a road surveyor. And I

was promoted to assistant mechanic on the Tundra

Crawlers. That's the flex drive vehicles. We had to

fix them a lot. And so I was assistant mechanic.

By the time I left college, I was driving full time for Rod's Service, a mail contractor, as a royal mail courier truck driver. And then subsequently went to Toronto and worked for Bacon Brothers, another mail hauler, hauling royal mail.

- Q. In that period of time, were you a member of any union?
- A. Yes, sir. I was proud to have been one of the last members of the Letter Carriers Union of Canada, and then the Canadian Unit of Postal Workers, at the time that I was working for the mail haulers.
- Q. To carry you forward in point of time, are you still a union member?

A. Multiple unions, yes.

- Q. Would you tell us what those are?
- A. The Association of Canadian Television Radio

 Artists. The American Federation of Television and

 Radio Artists Screen Actors Guild. The Writers Guild of

 America, Directors Guild of America. And the American

 Federation of Musicians Union, Memphis Chapter.
 - Q. Why the Memphis chapter, out of curiosity?
- A. Well, because I had an incredible base player in Blues Brothers Band. His name was Donald "Duck" Dunn. He played all the sax folk records. He was Otis Redding's guitar player. And he got me into the Memphis union. He got me my card, because he was in my band.
- Q. Mr. Aykroyd, we know you've had a career in entertainment. Could you give us an idea how that came about?
- A. Well, I performed in high school and college. In 1969 I went to Toronto to work with Lorne Michaels on a television special. Kind of got bit by the show biz bug. And left the potential career in corrections and deviant psychology behind and went into show business permanently as an announcer at a TV station in Toronto.
- Q. You mentioned Lorne Michaels. You're speaking of the producer of Saturday Night Live?
 - A. That's correct.

- Q. When you knew him -- did you say in '66?
- 2 A. '69.

7

8

9

- Q. How did you know Mr. Michaels in '69?
- A. I auditioned for a role on his television program
 that he was producing at the time.
 - Q. Where was that?
 - A. At CBC in Toronto.
 - Q. Let me bring you forward in point of time. Did you do a stint at Second City? If you did, please tell the jury what that is.
- A. Sure. Second City is a live cabaret. It's an improv theater. And I worked there from about 1971 to
- Q. Where is it, sir?
- A. Well, there's two of them. One in Chicago where
 it was founded. It's an offshoot of the Compass Players
- 17 in Chicago. It started as a WPA program in the '30s,
- 18 | interestingly enough. And then there's a shop in
- 19 Toronto where I came out of. So there's two franchises.
- 20 I worked in the Toronto office.
- Q. And did you work with others who you would work
 later -- with later in life?
- A. Oh, sure, yes, uh-huh.
- $24 \mid Q$. Tell the jury who was there with you.
- 25 A. John Candy, Gilda Radner, Eugene Levy, Catherine

```
1
    O'Hara.
2
       Q. I guess for the younger people in the room, tell
    us a little bit about who those -- where you worked with
3
4
    those people.
                 Start with Gilda Radner.
5
           I worked at Second City with Gilda. And then we
6
7
    went on to Saturday Night Live together. And John Candy
8
    and I did films together. And Gene Levy and I also
    worked in film. And Catherine O'Hara worked on stage
9
10
    with me, and -- they were my colleagues at the time.
11
           When did you first join Saturday Night Live?
       Q.
12
       Α.
           It was September 1975.
13
       Q.
           And who contacted you to be part of that show?
           Lorne Michaels.
14
       Α.
15
           And was that the premiere year of Saturday Night
       0.
    Live?
16
17
       Α.
           It was.
18
           And were you a permanent cast member for some
       Q.
19
    time?
20
       Α.
           Yes.
           And from when till when?
21
       Ο.
22
           Until the -- basically the summer of 1979.
       Α.
23
    we finished in '79. In the autumn, I left in -- after
    four years. '75, '6, '7, '8, '9, we're done -- done
24
2.5
    with the show and moving on to other things.
```

```
1
           In 1979, did you have a chance to meet John
2
    Alexander?
3
       Α.
           Yes.
           And can you tell us the circumstances under which
4
5
    you met him?
6
           We were introduced by a mutual acquaintance.
7
           Would that be the woman he spoke of in his
       Q.
8
    testimony?
       Α.
           Yes.
9
           So it's true, this man, this balding man over
10
       0.
    here stole your girlfriend; is that correct?
11
12
       Α.
           He did.
13
       Q.
           What happened between the two of you?
           Well, after we were introduced, we kind of fell
14
15
    in love as friends, you know. And we became very close.
16
    And as Rosi has said to us subsequently, Well, at least
17
    you have each other.
18
           Rosi is the woman who introduced you?
       Ο.
19
       Α.
           Yes.
20
       Q.
           You still remain friends with her?
21
           Yes. A wonderful lady. Certainly.
       Α.
22
           Let me ask you: Over the years, did you follow
       Ο.
23
    John's art career?
24
       Α.
           I did.
           Did your friendship deepen?
2.5
       Q.
```

A. It did.

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2.5

Q. And could you tell us a little bit about what you observed about his art career?

A. His talent, his skill, his knowledge of art.

- 5 Knowledge of art history. His commitment to his work.
 6 His originality. And the dynamism and wonderful color
 7 and motion in his painting. He's really quite a
- 8 spectacular artist. And his work can be seen on
 9 electronic media after this is all over, or in his book,
- John Alexander, very impressive. One of the great
- 11 painters of our time.
- 12 Q. Have you collected his work?
- 13 A. Yes, I have several pieces I'm privileged to say.
 - Q. And have you seen his work in museums?
- 15 A. Yes, I have.
- Q. Could you give us an idea some museums that have acquired his work?
- A. I saw his work at the Corcoran Museum in
 Washington, D.C.; at the Smithsonian Museum, the western
 wing. He also has a piece at the Metropolitan Museum of
 Art, the Houston Museum of Art.
 - I've seen the Houston piece and the Corcoran piece and the Smithsonian piece. The Metropolitan

 Museum of Art piece, they must have it in the basement there somewhere. But time to haul it out. I haven't

seen that one.

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- Q. It goes without saying that I take it that you respected his art skills?
 - A. Unquestionable.
- Q. Would you take us to the night that he described where the two of you first discussed the notion of selling alcohol in a skull-shaped bottle?
- A. Yeah, sure. We went out to dinner and I was so excited about this new Patron product.
 - Q. Can you tell us about when this happened?
- 11 February '05, '06. I'm thinking '06, you know, again. February '05, '06. We went out to dinner. I 12 was looking to show him this beautiful new beverage that 1.3 we were bringing into Canada, Patrón XO. It's a cafe 14 15 tequila. It's a beautiful product. And I was looking around in Manhattan to find a bar room. Found it. Had 16 17 a few shots of it. He was impressed by it. And then went to his house after that. 18
 - Q. How did the subject come up?
 - A. I was telling him how excited it was to work with John Paul DeJoria to bring Patron Tequila into Canada.
 - Q. Let me stop you there. Tell the jury who John
 Paul DeJoria is. And if you will, I'll ask you a
 question after that.
 - A. John Paul DeJoria is an entrepreneur. He owns

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Paul Mitchell Hair Systems. He owns Patron Tequila.
                And simply because I wanted a better
3
    Margarita at the dock in the summer, I wanted to bring
    Patron into Canada. I love its beautiful smoky silver
    aroma. So I worked to bring it into the country.
                He said, Well, Dan, you can't just bring it
7
    to your home town down at the dock. You've got to bring
    it to the whole country. So we worked together to bring
    it into the country.
9
                And he granted me the commission of the
10
11
    importing license for Patron to Canada. Now it's the
    No. 1 luxury tequila in the country.
13
       Q.
           You were telling John about this?
           Yes. I was relating how exciting it was to work
    with JP and have all these new products. And he
    responded, Well, I've always wanted to see a
16
17
    skull-shaped bottle with a tequila in it.
18
                And I thought, skull-shaped bottle, that's a
19
    great idea.
20
                When I responded to him, I said, I couldn't
    do tequila because I do Patron into Canada. I wanted --
21
22
    it would be disloyal to JP if I was coming up with my
23
    own tequila. There's no way I could do that.
24
       Q. Because he has Patron in the United States, a
    tequila?
```

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He had Patron in the states. And that would be a And he'd been so good to me, I could not be conflict. disloyal. I said, I won't put a tequila in that. But I think I know what I'd put in it. My mind is worrying. And I'm thinking that I was coming up with the idea just as he mentioned it. I said, Well, John, maybe draw that up sometime, that bottle. I turned out to the blowing snow on the windows over Broadway there, and looked out for a second and looked back and in two-minutes he had sketched up essentially our skull bottle on a piece of paper with a charcoal. I looked at it. I said, this looks like a Mitchell Hedges' skull, one of the 13 crystal heads. I said, I know exactly what to put in it. He said, What? We won't do tequila. We won't do tequila, but we'll do a stripped down, no additive vodka. I've been researching vodka. I did not like the smell of some vodkas. You open them up, they smell like Chanel No. 10. That's because they put a fragrance in there called lemony. I did not like the sweet kind of over-sucrose taste that you get in a lot of vodkas. That's because they put in fatty acid, a lipid, a glyceride. We all have it in our body, but these are put in as a sugar additive. And then sometimes they put

1 straight cane sugar right in there. 2 I said, We'll do a pure spirit. And we'll put it in this beautiful Crystal Head bottle, which 3 4 we'll sell our story of enlightened drinking, of purity and cleanliness, because the crystal heads were used by 5 the Mayan, the Aztec and the Navajo in legend as scrying 6 7 devices, crystal balls, if you will, or devices to 8 advance the tribe in a positive manner. I thought, We'll take these positive 9 10 elements of the story and basically imbue them into the 11 fluid we're going to make. 12 Q. Did you set about the business of creating the bottle? 13 At that point, immediately we got going. 14 Α. 15 And what did that consist of? Ο. 16 And I want to ask you, because it is a 17 little confusing, you were creating the bottle, and you 18 were seeking out the proper distiller; is that correct?

Well, we worked on the bottle first. I took that original drawing. I said, John, do more.

19

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At some point he came up with the sculpture and then more detailed drawings.

I took it to our -- to a wine company that I was working with in Ontario, and I took it to a couple of people there. There were some skeptics about it

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1
    couldn't be done. Too expensive, too -- the engineering
2
    on it. No. I stayed on it. Stayed on it.
3
                And the company agreed, Well, yeah, we'll
    help you find some -- the glassmaker. And then we began
4
    to simultaneously in parallel the concept of the fluid
5
    as the bottle began to come together.
 6
7
       Q. Did John produce few or many sketches of the
    bottle?
8
           Many sketches.
9
       Α.
10
       Q.
           Did he send them to you?
11
       Α.
           Oh, yes.
12
       Q.
           Did the two of collaborate on the bottle?
13
       Α.
           We did.
           What were your concerns? What is that you
14
       Q.
    wanted -- you've told us what you wanted to put in it.
15
16
    What did you want to do with that bottle?
       A. We wanted it to look beautiful. We wanted it to
17
18
    have a smile. We wanted it to convey the image of
19
    purity and cleanliness and no additives.
20
                So, again, we went with the Crystal Head
21
    legend. And we wanted it to just look aesthetically
22
    pleasing all the way around. And that's what I
23
    collaborated with him on.
24
       Q. What did you -- strike that.
2.5
                How did you go about finding a bottle maker?
```

- A. I went to a trade show, the World Spirits and Wine Show in Florida, and we looked at a few bottle makers, and eventually settled on a company in Italy called Bruni Glass. They have been around since the 1950s and they do sophisticated pieces of work like this. They're the only company in the world that really could do it.
- Q. Did you talk to other bottle companies too before deciding on Bruni?
- A. We did. But no one could have handled the complexity of this particular model.
- Q. When you say "We did" -- you were personally involved in this search, I take it?
- A. Yes. Myself and an executive who no longer works
 with us.
 - Q. And tell us a little bit about the process of going from sketches -- you told us a little bit about it -- to the modeling to the bottle itself.
 - A. Well, we got the sketches. We got the model.

 And then in order to cut a mold -- for a bottle you need a mold. You need a steel mold. Usually they're made out of steel. And they're cut by laser. And you need a precise software program to do that, for the lasers to cut this mold.
- 25 So what we did was we translated John's

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designs into a schematic on AutoCAD, the computer system
that is used in design. And we had an operator in L.A.,
Los Angeles. He worked at Warner Brothers, this kid,
very talented. He's deceased now. But we worked with
him. And he came up with an AutoCAD design. We were
then able to take that computer design, give it to
Bruni. They inserted it into their hardware and
software platform and then cut the mold. And from that
mold, we were able to begin to build bottles and test
the firing of them to see whether we really had a
feasible product here or not.
  Q.
      When did you determine whether you had a feasible
product or not? Do you have an idea along this time
line?
  A. Well, it would have been around 2007 that we
finally had the glass we needed. After 400 -- we had to
run 400 bottles. They were melting, and you know,
breaking up and cracking, and were all kinds of
problems. But then we got it right. And here we are.
You know, 11 million sold around the world. And they've
held up. And they'd be a terrible Molotov cocktail
because they just don't break.
  Q. Mr. Aykroyd, do you remember when you first saw
the bottle, when you first held it?
  Α.
       Yes. It would have been in '07. Probably summer
```

```
of '07, I think.
1
2
           What was your reaction when you saw it?
           Very pleased. Very satisfied. So happy with the
3
    result. And just thrilled with how it looked.
4
           I take it you had concerns that it come out
5
       Ο.
 6
    right?
7
       Α.
           Oh, at the price point that we were expecting to
8
    sell this premium luxury product, it had to be right.
           Now, I'd like to take you back. Tell us a little
9
       Q.
10
    bit about what efforts, if any, you personally made
11
    regarding the distillation of the vodka itself.
12
       Α.
           Well, sure. You know, vodka's an old Russian
13
    word for water. Great vodka starts with water. Clean
14
    water.
15
                We sourced water in Newfoundland, Canada.
16
    Newfoundland is a province that joined Canada in 1949.
    And there's water there under the province. It's a deep
17
18
    glacial lake. We decided we were going to use the most
19
    beautiful, pristine sweet water that we could, never
20
    touched by pollution, the acid rain of the '70s.
21
                The still where we make the product is the
22
    Newfoundland Liquor Distillery Corporation.
23
    last state-owned still in the world. It's owned by the
24
    province, the government of Newfoundland and Labrador.
```

It sits right above this beautiful glacial lake.

2.5

So here we had incredible manufacture possibilities. We had great water. And we had a government facility where quality could be absolutely assured when it came time to build our final product. So we settled on that distillery.

And then I worked with them to strip out the fusel oils that I mentioned, the lemony, the glyceride and all the sugars. And we worked with them to come up with a mash and a formula that just simply met the taste profile that we wanted.

- Q. Did you have to do that -- to get to the distillation that you wanted, was that an easy process?
- A. No. Well, they expressed a little concern that we were taking the fusel oils out, because -- you see, these oils are there to mask the smell and the fragrance of alcohol. I don't mind the fragrance or smell of alcohol. We are in the alcoholic beverage business. If it's clean, it should smell like alcohol and not like perfume.

So they said, Well, you know, we better try to play around a little bit. Strip the fusel oils out. Try different distillations. We tried three, four, five, six, seven. We got to the point of four, where we were able to maintain a little of the taste of our mash, which is peaches and cream corn.

```
1
       Q. Could I stop you there for a moment, Mr. Aykroyd.
2
                What is the role of mash? You said it was
3
    peaches and cream. Would you explain a little bit of
    the role of the mash?
4
           It's the plant matter, the vegetable matter that
5
    ferments to produce the ethyl alcohol that eventually
6
7
    becomes an alcoholic beverage, yeah.
8
                So we use cream corn from Chatham, Ontario.
    And we distilled it only four times, enabling the
9
10
    consumer to taste the corn sweetness. So we didn't have
    to put the sugar in, because that sweetness is there
11
12
    already in that corn.
13
                We were really pleased with the four-times
    distillation. And we began to get into production.
14
15
           Is it a fair statement that the content in that
16
    bottle was critical to you?
17
       A. You know, a nice package is fine to have. But if
18
    the juice ain't in the jug, you don't have a business.
19
    And the consumer knows it.
20
       Q. Let me talk to you now about the roll out of
21
    Crystal Head Vodka.
22
                And by roll out, would you explain to the
23
    jury what that -- what I'm talking about, if you will,
24
    sir.
```

A. Well, certainly. When you've got a new product,

```
1
    you have to get it out into the world, got to do media.
2
    You have to get it imported. You've got to get it
3
    distributed. You've got to get it into the retail
    space. That's on premise, which we call in the business
4
    bars; and then off premises we call the retail.
5
    that has to be done, right through the chain:
6
7
    importation, distribution, retail.
8
                And the people have to know it's coming.
    And we have to advertise to make sure that it moves off
9
10
    the shelves. So it's got to be on the shelves, and then
    there has to be a launch or a publicity campaign to
11
12
    inform the trade, the industry and the world of beverage
13
    alcohol consumers that that product is there now.
           Do you remember, first, where the launch took
14
    place, the first launch in America?
15
16
       Α.
           Yes. I'm proud to say we went over to the House
    of Blues here in Anaheim -- the old House of Blues, and
17
18
    we launched in September '08.
19
           Some question's been raised, sir. So let me ask
       Q.
20
    you: Where were you on the night of September 23, 2008?
21
       Α.
           I was shaking hands and taking pictures with
22
    everybody in the room; meeting wholesalers,
23
    distributors, consumers, bartenders, waiters,
24
    waitresses. Just so proud to explode and expose this
25
    product to the world. I was right there in the House of
```

```
Blues the entire time.
1
2
       Q. What kind of reaction did you get that night to
    Crystal Head Vodka?
3
       A. People were smiling when they saw the bottle.
4
    You know, the little grin we have there. It just made
5
6
    them feel good.
7
                And when we started to play around with
8
    things like White Cosmos and the Bar Car Martini, and
    the clean taste of it, and the fact that it's a
9
10
    no-additive vodka that bartenders can put additives in
    as a virgin canvas or a clean slate. Everybody was just
11
12
    blown away. The reaction was just as we would have
    dreamed.
13
       Q. I take it a White Cosmos is a kind of mixed
14
15
    drink?
16
           Yes. White cranberry juice, elderberry flower,
17
    with a little soda water, and then the vodka poured in
18
    there.
19
       Q. Let me ask you: Was there much media coverage at
20
    that time?
21
       A. Oh, quite extensive.
22
           Please give us some idea of the media coverage,
       Ο.
23
    if you will, sir?
24
       Α.
           Well, we did morning television, breakfast
```

television there in L.A. for that launch.

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And then subsequently as we would go across
the country, we would do radio -- morning radio. Come
in for breakfast television. Maybe a noon television
show. And then we would do a print ad for a local
newspaper or magazine. And then there would be
electronic media at the bottle signings we did.
            So we really did a comprehensive publicity
program; starting with radio and ending with electronic
media at the signing. So exposure and print and
television and radio in every town we went to.
      Let me take you across country now. Did you
start a tour in Florida?
  A. Yes, we did.
      How soon was that after the opening in Anaheim;
   0.
do you have an estimate?
      A month later, about October '08.
   Α.
   0.
      And at that point, did you have the Crystal Head
mobile as yet or no?
          We had two tour buses which we rented for
   Α.
      No.
our group. Because I don't like to fly.
       Did you -- do you recall the cities you visited
   Ο.
on that first tour?
      Uh-huh. Sure. Well, Miami, Tampa, New Orleans,
Houston, Dallas, San Antonio. I believe we ended up in
Vegas. We ended in Vegas.
```

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Q. Let me ask you now, you've told us in general
what happened. Give us an idea about a typical bottle
signing. Do you remember any specific store, for
instance, you opened at?
      Oh, sure. ABC, Total Wine. I mean, specific
store? Yeah. I can tell you, say ABC Beverages in
Florida, in Tampa.
  Q. What kind of reaction -- I'm talking about bottle
signings now, how is that set up? Who would attend?
      Well, we would do our advance publicity.
store would know we were coming a couple of weeks in
advance. They would put up posters. They would do
radio ads. I'd often call in and say, Hi, I'm coming to
your town. Come and see my bottle. Come and meet me
and greet me. So we would set it up for the public to
have access to a table at the back of the room.
bottles would be piled up, and I would sign the bottle.
I'd have everybody sit down next to me and take a
picture. I'd meet them. Give them a moment. Ask them
what they were doing. Ask what they drank or why they
were there. So it was a great exposure to the consuming
public.
      Did you enjoy it?
  Q.
  Α.
      Oh, I did. It was a lot of fun, because -- you
know, they'd come with their kids and grandkids. And
```

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they'd come with, you know, Ghostbusters CD's and Blues
1
2
    Brother's stuff, and I'd sign them. The kids would
    dress up. And, you know, I'd see the third generation
3
4
    of enjoying my work from the past. And it was just
    wonderful. And I'm sending people home with a fluid I'm
5
6
    proud of. Consumers who would go home and enjoy it.
7
       Q. Did you that sort of response continue through
8
    your trip all the way to Vegas?
       A. All the way to Vegas. All the way through today.
9
10
    Wherever I go and do a bottle signing, people show up
11
    and they -- the response is great.
12
       Q. Let me restrict this question to the first couple
13
    of years. Do you have an idea of how many states you
    visited in those first two years?
14
15
           35. Roughly -- over 30.
       Α.
           What about the cities? Did you visit some of
16
       Ο.
    those cities more than once?
17
18
           Oh, yeah. Oh yeah. We went back. We went back
       Α.
19
    over Florida. And went back over Texas. And we did the
20
    Northeast. I probably visited about 50 cities.
21
    Indianapolis we were in a couple of times. Chicago.
22
           Did you come back to the L.A. area?
       0.
23
           Oh, frequently.
       Α.
24
       Q.
           Could you give us an idea of some of the stores
2.5
    where you visited here or some of the media -- well, you
```

```
already have talked about the media, but some of the
1
2
    stores?
3
       A. Yeah. Mission Liquor, we were at. Stater Bros.
    in Temecula. Costco on Sepúlveda Boulevard. BEVMO.
4
    Couple other retailers. Napa Cabs, they're down
5
6
    there -- and then Orange Coast Liquors down there in
7
    Orange County.
8
       Q. Did you cover just L.A. or did you also go
    farther south?
9
10
       A. We were down in Temecula, down in San Diego, down
11
    that way, yes.
12
       Q. Now, when you first opened up -- or first
13
    launched your product, did you have a Website?
14
       A. Yes.
15
       Q. And could you tell the jury what happened with
16
    the Website and how soon it happened?
17
       A. Well, we opened a Website, we wanted to just get
18
    the story out about the fluid, about the legend the
19
    crystal heads. And I kind of -- I don't know. I quess
20
    you could think -- if you had to say I had a religion it
21
    would be spirituality. I do believe in the spirit, the
22
    endurance of life after death. And I also believe in
23
    the positive energy of a legend of the heads. And so I
24
    got that across in a web video that we put up there.
```

2.5

And it was well received.

Q. And that was part of the marketing of the bottle, the Legends of the Crystal Head?

A. Yes.

2.5

Q. Did it continue to be the basis of your marketing?

A. Once we were launched and on our way, we began to stress the quality of the fluid more not than the story of the heads; because the fluid was winning awards by that time.

O. And --

- A. And we had our tasting notes, which were spectacular.
 - Q. Couple of questions. First about the awards.

 Could you give the jury some idea of the awards Crystal

 Head has won?
 - A. We've won the World Spirits Competition in San Francisco twice. We won the Australian Luxury Brand Award. And we won the ProdExpo in Moscow. Two years ago at a Russian contest out of 400 beverages, we were voted "Excellent Taste" by the Russians.

And our notes are spectacular. Anthony Dias Blue, he's like the Robert -- Robert Parker's the guy when you have a hundred point wine, he's the guy with the tongue that tells you it's 90 or a hundred points. So we had a great tasting.

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Anthony Dias Blue rated us with the
following notes: Sweet, vanilla, dry, crisp, with a
kick of heat off the finish. My car left the highway
when I heard those notes. It was just -- as a vodka
maker, to get that approbation from a professional, it
was really gratifying.
       His job is to critique --
   Q.
       Exactly.
   Α.
       -- alcohol?
   Q.
   Α.
       Yes.
       Tell us about the Website. Do you remember what
   Q.
happened right at the first with the Website; did you
get any hits on it?
       Yeah. This is back -- relatively back before
social media has exploded to the point where it is. We
got 60,000 hits, more than the servers for the Toyota
Motor Company were handling across Canada.
            So people were responding around the world
to the story of the heads and anticipating this new
product coming to market.
       Danny, do you recall how many -- you got 60,000
   Ο.
       Was that in one day, one week, or do you know?
hits.
       That was in the first day.
   Α.
       Now, did you have a goal -- to go to the business
   Q.
side here. Did you have a goal for the first year of
```

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how many cases of Crystal Head you wanted to sell?
1
2
           That would have been determined by the buyer of
3
    the product, who was Infinium Beverages, the importer.
4
    And they basically set the goal -- or they set the --
    they set the demand. And they -- yeah.
5
 6
           What was the goal?
       Q.
7
           Well, they agreed to order 5,000 cases.
       Α.
8
           And that was for the -- that was the goal for a
       0.
    year, I take it?
9
10
       Α.
          Correct.
           And how long did it take to sell those
11
       Ο.
    5,000 cases?
12
           Well, you know, about under two months.
13
       Α.
          And did that create production issues for you?
14
       Ο.
15
    Did you have to produce some more?
16
       Α.
           We did have to start to ramp things up and
    accelerate production, because the orders were coming in
17
18
    on the product. The turn was good.
19
           During the past -- let's see, it would be -- the
20
    bottle came out in 2008. You began work in 2006 or so?
21
       A. Yeah.
22
           How much time have you devoted between the
       Ο.
23
    beginning of this idea and now to Globefill and Crystal
    Head Vodka?
24
```

A. Basically I would say three quarters of my

2

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2.5

Q.

working time now is spent on the product. Has this been at the sacrifice of your movie career? Α. Yes, I would say so. And during this period of time, have you done any 0. roles? Α. Two years ago I was in the remake of Ghostbusters, with the spectacular women comedians. And I had a small role in it; half day's work. 9 Prior to that, I was in a movie called Get on Up, the life story of James Brown. I didn't seek that out, but I would have when I was pursuing my movie 13 career. Two people came to me as a favor to ask me to be in it. And I knew James Brown. He was -- we were friends. And I wanted to kind of pay tribute to his legacy so I agreed to play the part of his manager. But 17 that's the only two movies I have been in in the last I quess eight years. 19 Did you put your own money into this project? Q. Α. I did put family money in the project, yes. Can you give us an estimate of how much went into Q. 22 the business?

Two and a half million Canadian.

are speaking of Canadian dollars?

When you say two and a half million Canadian, you

```
A. Right.
```

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- Q. And that converts into real money in America, does it not?
 - A. Green money.
 - Q. And how much, sir? About how much?
- A. It's now -- you get a good deal going to Canada
 now. It's like 30 cents you get on your dollar there.

 It was a little less at the time. So like two million,
 say. A little less.
- Q. Did it take a while to recoup that investment, if you did?
 - A. I got that back within three years, I guess.
- Q. Did you have an agreement about -- with your partners -- well, first of all, tell us who are the partners in the business?
 - A. Well, John, obviously the artist, first partner. Second partner, David Brown, who brings Patron Tequila into Canada with me. He's an ex-postee as well.
 - Q. Wait a minute. What is a postee?
 - A. Postal worker.
 - We're kind of that fraternity. He delivered mail in Toronto for many years. And then we got into Patron. He retired from the post office. Again, working full time on that. And then we did the vodka.

 And then we brought in a manger, Jonathan

```
1
    Hemi.
           And we liked him at the time, and we made him a
2
    partner.
           You liked him at the time?
3
       Q.
       Α.
           Yeah.
 4
           What about now?
5
       0.
           Oh, well, we have our issues. But, no, we love
 6
       Α.
7
    him.
8
       Q. Let me -- I know you are going to be asked this
9
    so let me ask you: Do you charge appearance fees to the
10
    company?
       A. Yes. I'm doing the work. I've got to be paid
11
12
    for my time. And I do have a rate schedule for personal
13
    appearances, media signings, bartender education
14
    sessions, yes.
15
       Q. Do you charge the full rate -- the full boat, if
16
    you will, for your appearances for the company as you
    would, for instance, for a Blues Brothers concert?
17
18
           Blues Brothers concert, I take that figure, I
19
    chop it in half, and then I discount 10 percent to the
20
    partners.
21
       Q. Over the years, do you have an idea -- well, let
22
    me ask you this: When you charge back to the company --
23
    or when you send an invoice to the company for your
24
    appearance, do you demand immediate payment?
2.5
       Α.
           No.
```

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0. Have you been paid everything that you have earned? Α. No. Have there been some -- you might want to talk to Ο. Mr. Hemi after this. Do you have an idea of how much money you have taken out in terms of your appearance fees? A. Well, seven figures, it would be. Because if you add it all up -- I mean, I've done so many appearances, and if you take the rate, I would say around -- over the life of the projects, say from inception to now, a couple of million. During this period of time, have your partners -any of your partners complained about that? No. In fact, it was really their idea for me to be compensated. Because they knew the level of work that I was doing and the level of commitment. And so they -- they agreed that I should be compensated. And that's when I come up with the rate. I said, Well, I'll take the Blues Brothers concert rate and I'll chop that in half and I'll discount it to you. When you have taken a distribution, have you 0. taken -- you're the 62 percent owner of the business? Α. The business breaks down 62 percent; 20 percent for John; 10 percent for Hemi; and 8 percent for David

```
Brown. And that's the way the percentage breaks down.
1
2
    I wanted to get them all in there. I don't own all of
3
    the company.
4
           Is Davey Brown -- who else, related to Davey
       Q.
5
    Brown, is in this business, sir?
6
       A. Well, Martha Mendoza, his wife. She handles our
7
    point ever sale. That's all the bar mats and shot
8
    glasses and shakers, all the neat stuff that bartenders
    like to work with the product.
9
       Q. Just parenthetically, Davey could not attend,
10
11
    could he?
12
       A. He's tending to his wife. She's very, very ill
13
    right now, I'm sorry to say.
       Q. Has it been a family affair with all the
14
15
    partners?
16
       A. No doubt.
17
       Ο.
           Let me ask you this --
18
           Excuse me. You did have a question about
       Α.
    distribution.
19
20
       Q.
           I did. I did.
                You're also a member of the Directors Guild;
21
22
    is that correct, sir?
23
       Α.
           Yes.
24
       Q.
           If you don't mind, let me direct.
2.5
       A. Yes, sir.
```

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Q.

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The question I have is when you get your
distributions, what have you done with those funds?
       Well, I don't take the full 62. I never take
   Α.
more than -- I take about 50 percent. So I take the 12,
and I kind of spread it around in the office.
   Q.
       Among employees?
   Α.
      Yeah.
       Mr. Aykroyd, did there come a point in time when
   Ο.
you became aware of KAH Tequila?
   Α.
       Yes.
       If you want to go ahead and pour some water, go
   Ο.
ahead, sir.
            Do you recall when that happened?
       March 2010.
   Α.
       And under what circumstances? Where was this?
   Ο.
       It was the Las Vegas Nightclub and Bar Show, a
   Α.
trade convention for the beverage and alcohol industry.
   Q. We've heard a lot of discussion about that. Can
you tell us: How did you first become aware of it?
What did you see?
   Α.
       I saw a magazine.
      Let me show you Exhibit 618. This is the
   0.
magazine, of course, you're talking about?
   A. Yes, correct.
```

You see on the top on the front that it features

```
1
    KAH Tequila: Spirit of the Afterparty?
2
           That was not the alarming element of the magazine
3
    that got to me.
           Tell us what you saw. Where was it? And we'll
4
       Ο.
5
    put it up on the screen?
6
           The alarming element was the back cover.
       Α.
7
       Q.
          Please go to 618-52.
8
                MR. BERG: Would you blow that up, please.
    BY MR. BERG:
9
10
       Ο.
           Tell us what you -- you said it was alarming.
    Why, sir?
11
12
       A. It was obvious to us that our bottle had been
13
    replicated. And what the giveaway was, the catted
14
    spout. That told me right there that this was a feature
15
    of our bottle that was copied by the makers of KAH.
16
    That catted spout. And then there were other things.
    But the caudad spout, that's the giveaway.
17
18
                Because logically, for a machine fill in a
19
    vodka or -- I mean, a tequila or bottle of any kind, you
20
    would have that spout straight up. But KAH was copying
21
    our aesthetic of that caudad spout. Which on our bottle
22
    it's -- may I pick this up?
23
           Please, go ahead.
       Q.
24
       Α.
           The caudad spout comes beautifully off the angle
2.5
    of the forehead and off the angle of the head. And it's
```

```
1
    got that slight cant to it.
2
                The KAH Tequila bottle has taken that same
3
    angle, that same cant, because this is aesthetically
    pleasing. The KAH creators saw the aesthetically
4
    pleasing value of that, and they put it into their
5
6
    bottle.
7
                Now, logically, if they were going to go for
8
    cost and they thought about it, they'd put that straight
    up, but it doesn't look as good.
9
           Why would they put it straight up?
10
       Ο.
11
           Because a machine can fill it much easier.
12
    requires a hand-fill. You've got to put this under --
13
    because it's canted, you have to have someone push a
    button to fill it.
14
15
                So the logic would be to do a machine fill.
16
    But here, that was overridden by their desire to copy
    our aesthetic.
17
18
           Is there a bottle, another bottle by you, a KAH
19
    Tequila bottle, 772?
20
                MR. BERG: And if not, may I ask the deputy
21
    courtroom clerk to please hand that to Mr. Aykroyd.
22
    772.
23
                THE COURT: Yes. The clerk will place it in
24
    front of the witness.
25
    BY MR. BERG:
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Q. Mr. Aykroyd, you might want to remove that blue piece of paper and put it back on after you...
```

A. Thank you.

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- Q. Would you be so kind as to compare -- when you say canted spout, you mean tilted?
 - A. Yes. Tilted back. Yes.
- Q. Could you show the jury what you're talking about.
- A. Here's the cant here and the cant here, coming off the forehead and producing a very pleasing visual aesthetic, much more pleasing than if it had been straight up and down.
- And we were the first ones to do this. So you can see the angle here of the cant.
- Q. You mentioned the problem with the filling of your bottle with the canted spout, the tilted spout.
- Tell the jury again what the problem was and then how it was fixed.
 - A. Well, a straight-up spout enables the bottles to just go right in the line and get filled automatically with an automatic filler. A canted spout requires a hand-fill. Now we did go to the Newfoundland Corporation and we did adapt machines to fill the canted spouts eventually; but it was expensive.
 - Q. Do you know about how much it cost to fix that

```
1
    problem?
2
           $700,000 to adjust the line.
           Do you recall about how long after you brought
3
       Q.
    the bottle to -- well -- yes. After you brought the
4
5
    bottle to market, about how long did it take before your
    company could afford to fix it?
6
7
           It was several years; two, three years at least.
       Α.
8
           As of now, is it filled by machine?
       Ο.
           It's filled by machine now.
9
       Α.
10
       Q.
           If you were looking to save money on a bottle,
11
    would you tilt that spout like that?
12
       Α.
           No.
13
       Q.
           Did you read the magazine?
14
       Α.
           Yes.
15
           And did you read an article in the magazine about
       Ο.
    KAH Tequila?
16
       Α.
           I did.
17
           Would you please go to 628 -- 618-28 and 29.
18
       Q.
19
                 Is this the article you are referring to?
20
       Α.
           It is.
21
       Q.
           And would you go to page 30.
22
                 MR. BERG: Could you blow that up again.
23
    BY MR. BERG:
24
       Q.
           Were those the same pictures?
2.5
       Α.
           Yes, sir.
```

```
1
                MR. BERG: And if you go back to page 28 for
2
    a moment.
               If you would blow up this paragraph.
3
    the first full paragraph, Kim Brandi.
    BY MR. BERG:
 4
           Was this the first time you had heard of Kim
5
       0.
    Brandi or Elements?
6
7
       Α.
           It was.
           What did you take away from just the very first
8
    part `of this story?
9
10
       A. Well, I was -- naturally, I was struck by the
    near exact similarity to our bottle in many respects;
11
12
    dimensions and proportions, near exact replica.
13
       Q.
           They're not exact, I take it?
14
           Near exact. Near exact enough so as to cause
    confusion in the marketplace as to the source; who makes
15
16
    the bottle; or as to the sponsorship.
17
       Q. Were you concerned about the confusion about who
    made the bottle?
18
19
       A. Yes. As a manufacturer, it was unacceptable for
20
    me -- people think I am making a premium vodka -- to
    believe we have a line extension into tequila. Because
21
22
    I don't have quality control over KAH Tequila.
23
    make it. So to have people think and be confused and
24
    think that this is a line extension of Crystal Head,
2.5
    which we had to go around and try to correct eventually,
```

```
1
    it created the type of confusion that a manufacturer
2
    fears.
                I don't know what's in the quality. I can't
3
    police the quality of that tequila or the bottle that's
4
5
    it made in.
                If I were doing a line extension of Crystal
 6
7
    Head into tequila, we would be sure that quality was
    first class.
8
                I don't have control over that. And that's
9
10
    why confusion is so egregious here. And just one person
11
    being confused is enough.
12
                You saw Christina's testimony where she
13
    showed that one lady there with the -- you know, going
    out over the Internet to thousands of people with the
14
15
    two bottles: tequila, Crystal Head. Of course there's
    confusion.
16
17
           What if KAH Tequila had superb vodka? Just
18
    assume it was excellent. Would you then have an
19
    objection to KAH Tequila being on the market?
20
       Α.
           Yes.
           What would the objection be, to make it very
21
       Q.
22
    clear why you are here?
23
           We believe that the law protects our rights to
24
    our skull-shaped bottle and to the containment of
2.5
    beverage alcohol in that bottle.
```

2

3

4

5

6

7

8

9

10

11

12

1.3

14

15

16

17

18

19

20

21

22

23

24

```
And we believe that we have been infringed
upon, and intentionally infringed upon, with a
quick-follow product that was contemplated and
premeditated by its creators once the creators saw our
bottle.
   Q. It's been asked several times: Are you trying to
put Ms. Brandi out of the tequila business?
   Α.
       Absolutely not.
       What is it that you are trying to do?
   Q.
   Α.
       We are trying -- we are here to try to protect
our rights under the law against trade dress
infringement, against a bottle that we believe copies
many features of ours, so enough to cause confusion in
the marketplace as to sponsorship, or source of
manufacturer of the goods.
       They are also dissimilarities?
   Ο.
   Α.
       Oh.
            No. No. Absolutely, sure.
       If Ms. Brandi were to sell something else,
   Ο.
something other than an alcoholic beverage in a
skull-shaped bottle, would you have an objection then?
      Not at all.
   Α.
       Do you have -- didn't you suggest one idea
   Ο.
already that would be perfect?
   Α.
       I suggested a line of food stuffs for
supermarkets in mini bottles. I think it would be a big
```

```
hit. And, you know, Kim, go for it. I give you that.
1
       Q. Were you made aware that Crystal Head vodka was
2
3
    asked to put an ad in this magazine -- not Crystal Head
    Vodka, but Infinium was asked ad in the magazine?
4
           Not at the time of the bar show, no.
5
                MR. BERG: Could we go to that page. That
 6
7
    would be 618-4 and -5.
    BY MR. BERG:
8
           What was your reaction when you saw this?
9
       Q.
10
       Α.
           I felt that -- that Kim, we see here, was
    attempting to associate our product with hers in a way
11
12
    that implied a sponsorship or approval?
13
       Q. What does that mean to you, sir?
       A. That Crystal Head would approve of or would
14
    sanction in some way KAH Tequila. I believe that she
15
16
    was attempting to draw that as an inference.
17
       Ο.
           Thank you. What did you do after you saw this
18
    magazine?
19
       A. Well, we conferred as a company and decided, this
20
    is our trade dress. This is our life. We've worked
21
    years on this. And we have dependents and people -- you
22
    know, from the line in Newfoundland to foreign sales.
23
    We had to protect ourselves.
```

So we prepared a legal letter which we sent

24

2.5

to Elements and to Kim.

```
1
           And that legal letter, is that called "A cease
2
    and desist letter"?
3
       Α.
          As I recall, yes.
           Could we please -- before we leave, there has
4
       Ο.
    been some discussion of this. Did you speak at that
5
 6
    convention?
7
       A. Yes.
           And could you tell the jury what -- a little bit
8
       0.
    about the convention, why Globefill would be there, and
9
10
    why you would be there?
           Well, the bar show begins the trade show.
11
12
    wanted to talk about some of the recipes we'd come up
13
    with, and sort of just basically be a presence in market
14
    for Vegas and for the bar show.
15
                So I agreed to be a key note speaker and do
16
    a seminar on the product.
17
           Is this attended -- who attends the -- a
    convention like this?
18
19
           Wholesalers, retailers, the public. Bartenders,
20
    bar owners, bar operators. Multiple operators; hotel,
21
    dining room, beverage managers, beverage buyers,
22
    distributors. Basically anyone interested in bar
23
    service.
24
       Q. Did that enhance your concern about this magazine
2.5
    and about KAH Tequila?
```

```
A. Well, it was very widely exposed, this Liquid
Living Magazine. And we had people coming up to us
congratulating us on our new tequila at the convention.

O. Let me just divert a little bit here.
```

Have you had people over the years say that to you more than at that convention?

A. Yes.

2.5

- Q. Can you estimate how often that has been said?
- A. I -- I really couldn't count how many people have come and asked me about our new tequila in the skull bottle, no. Numbers. Numbers of people. I couldn't count.
- 13 Q. Could you give us a couple of names?
 - A. Well, sure. Rocky Wirtz; Wirtz Beverages up there in Chicago. Bill Goldring there with RNDC down in the south. David Jabour in Austin, Texas. Mike Binstein; Binny, our pal in Chicago with Binny's Liquor. Burt Notarius and his son up there at Premier Beverages up there in Buffalo.

All of them were calling and saying, Why didn't you tell us? We would have promoted this for you. They wanted to know why we didn't tell them about this. Why it just appeared on the market without us telling them. We had to say: It's not ours.

Q. And, Mr. Aykroyd, are they -- this is always

2

3

4

5

6

7

10

12

14

15

16

17

18

20

```
asked: Are they coming here to testify?
           Not that I am aware of, no.
       Α.
           And what are you asking of the jury then?
       Q.
           I'm asking the jury to look at the law carefully,
       Α.
    to listen to Judge Marshall's instructions, and to find
    in favor of Globefill; that there is a trade dress
    infringement here, which is on the part of KAH Tequila,
    which has caused and continues to cause confusion in the
8
    industry trade and the consumer marketplace as to the
9
    source, the origin of the goods. And that's simply what
    we want to take care of today. Hopefully we can have a
11
    proper resolution, in our view.
13
       Q. Mr. Aykroyd, have you bought a bottle of KAH
    Tequila?
       A. Yes.
          And what was your experience with the bottle
    itself?
       A. Well, I bought a white one and -- I prefer
19
             So, you know -- I prefer Patron. So, you know,
    I love that Blanco. So I wasn't sure about the taste.
    As I said, I'm kind of bias there.
21
22
                There was a glass, a little chip of glass.
23
    The original now -- they make them out of ceramic now,
24
    the KAH. But this was -- the infringing product
    originally was glass.
```

```
Q. Show that to the jury, the bottom, if you would, sir.
```

A. So somehow, somehow, now, now, look, now maybe I dropped it or it shipped badly or something, but there was a chip of glass in the bottle that I poured. And I poured it all out just to take a look at the liquid.

And about halfway through this chip was there.

I thought to myself, even more reason for me to be concerned about source. What if someone got hurt? And then to have someone think that we have a product on the market that's inferior to our vodka, unacceptable.

- Q. When you went shopping for a bottle manufacturer, did you consider any Chinese companies?
 - A. No, we did not.

3

4

5

6

7

8

9

10

11

12

13

14

15

16

18

19

20

21

22

23

24

- Q. Were you concerned about quality?
- A. Concerned about quality and replication.
- 17 Q. And in the -- pardon me.

Let's get back to the cease and desist letter. To time that, was that about March of 2010?

- A. Right after the bar show, yes.
- Q. And did you take other steps at that point in addition to your trade dress protection? Did you take other steps as a company to protect your bottle?
 - A. We filed a trademark.

25 MR. BERG: Could we go to Exhibit 700,

```
1
    please.
2
                Now, this is hard to read, so I'm going to
3
    ask Willa to please go to the line beginning with "First
    use."
4
    BY MR. BERG:
5
6
           Now, do you understand why this -- these words
7
    "first use" are in here, Mr. Aykroyd?
       A. Yes. "First use" is the standard which is
8
    accepted in law and business for the protection of trade
9
10
    dress. Once you have first use in commerce, it's
11
    assumed that your trade dress has been established as an
12
    original presentation to the market.
13
       Q. This indicates if you -- if I could read it,
    "First use 9, 0, 2008," September 2008. Is that
14
15
    consistent with your memory of when you went to Anaheim
    and launched the bottle?
16
17
       A. Yes, it is.
18
           Let's go now to where it starts with the serial
19
    number, right there. Next to bottom line, right there.
20
                I just want to point out the first line
    there. Do you see the word "filed," sir?
21
22
           Yes, sir.
       Α.
23
           And does that comport with your memory? It says
       Q.
24
    it was filed on 3/24/2010.
2.5
       Α.
           Uh-huh.
```

```
1
       O. And it issued -- we have --
2
                MR. BERG: Let's go up to the first line.
    Let's see first where it says "for alcoholic beverages."
3
    Right there.
4
    BY MR. BERG:
5
       Q. And the purpose was for alcoholic beverages;
6
7
    namely, vodka; in class 33.
8
                MR. BERG: And then go down, if you would,
    to "Principal register." And then -- please.
9
    BY MR. BERG:
10
       Q. Do you see where it says "The mark" -- right
11
    there, "The mark consists of"?
12
13
                And it says, "The mark consists of a
    configuration of a bottle in the shape of a skull."
14
15
                Is that your understanding of your
    trademark?
16
17
       A. Correct.
18
       Q. And if we go to the -- we'll get the date --
19
                MR. BERG: If you'll take that down.
20
    BY MR. BERG:
21
       Q. -- and it was registered or issued on -- do you
22
    see where it says "Registered" -- October 25th, 2011.
23
    So that's your trademark.
24
       A. Yes.
       Q. And this -- why did your company apply for this?
2.5
```

2

3

4

5

6

7

8

9

10

11

14

15

18

20

```
Supplemental protection of our product and our
       Α.
    trade dress.
       Q. If you would, have you noticed something in
    particular about this application or this trademark?
           With regards to the copy or the graphic?
    sorry.
                I would ask you to clarify the question,
    "noticed" what?
                THE COURT: Maybe counsel can just state a
    different question.
                MR. BERG: Yes.
    BY MR. BERG:
12
13
       Q.
           Would you tell jury what this is. Describe that
    top.
       A. Right. That's a little bit of nostalgia. That's
16
    our original hexagonal wooden top. In the beginning, we
    matched the hexagonal pattern on the bottle here. There
17
    is a little X pattern on the bottle. We matched it with
19
    a hexagonal top.
                Subsequently, in order to reduce price, we
    found that we could get a savings if we just went to a
21
22
    round top.
23
                But we filed the trademark with the original
24
    hex top. And that's the drawing of it right there. You
    can see the facets all around making it a hexagonal
```

```
1
    shape, not round.
2
       Q. By mention hexagonal, you mean it has six sides
    to it?
3
       A. Yes. The facets. You can see the facets there
4
5
    depicted in the drawing.
6
           I would like to go now to Exhibit 574-A.
                                                       This is
7
    the original top that you had?
8
       A. Original top. No longer. Now we're round. But
    that was the original, yeah.
9
10
       Q. Mr. Aykroyd, are you familiar with these pictures
11
    that are on the screen?
12
       Α.
           I am.
13
       Q.
           When did you become familiar with these?
           During our preparation.
14
       Α.
15
           And can you tell us, sir, if any of those
       0.
16
    pictures drew your attention in particular?
17
       Α.
           Well, the one on the right, because --
18
           On your right, sir?
       Q.
19
           Well, the blue one. That brought attention
       Α.
20
    because it's so obviously a mold replica of our bottle,
    inspired by our bottle.
21
22
                And then the picture next to it, I -- I --
23
       Q. Could you use your finger to draw a circle around
24
    the picture you are talking about.
```

Did you notice something in particular about

```
1
    that picture?
2
                MR. HUMMEL: Your Honor, I object to these
3
    questions.
 4
                THE COURT: The basis for the objection?
5
                MR. HUMMEL: There is no foundation. He is
6
    offering opinion about something he didn't see until
7
    this lawsuit.
8
                THE COURT: Overruled.
    BY MR. BERG:
9
10
       Q.
           What was it that got your attention about that
    top --
11
12
       Α.
           That --
13
       Q.
           -- that mold?
           That was one of our hexagonal tops sitting on her
14
       Α.
15
    mold. That is one of our tops taken from one of our
    bottles.
16
                You can see the facet there. And that was
17
    placed on the mold to assist her in her -- create her
18
19
    project. You can see the facets.
20
       Q. And what about?
21
           It's not even a copy. It's one of our tops.
       Α.
22
    do really believe that.
23
           What about the color, did that match?
       Q.
24
       Α.
           It matched, yep. Matched the brown color, yes.
2.5
       Q. As a result of these pictures -- now so that the
```

```
jury may be reminded, would you go do 574, please, page
1
2
    2.
3
                 This is the clay calavera prototype of
    May 2009?
4
5
       A. Uh-huh.
       Q. Now, as a result of seeing that, did you take
6
7
    other action; of seeing that top, did that draw your
8
    attention?
       A. Yes. It just reinforced our conviction that we
9
10
    had been copied.
11
       Q. When you say our conviction, who are you talking
    about?
12
13
       Α.
           The partners.
           Did that cause you to do further comparisons?
14
       Q.
15
           Oh, yes. Absolutely, sure.
       Α.
           What comparisons did you make?
16
       Q.
17
                 Do you have 772 in front of you, sir?
18
           Yes, uh-huh.
       Α.
19
           And 45?
       Q.
20
       Α.
           Uh-huh.
21
           Tell the jury what other comparisons you made.
       Q.
22
           Well, we were stricken by the overall
       Α.
23
    presentation and similarity in presentation.
24
                 Now, of course, there are differences in the
25
    skulls, and they are obvious.
```

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

```
But we actually -- we actually -- John and I
were struck by the proportions and the dimensions that
seem to copy our bottle in exact -- exactly.
            If I might, if you look at this angle here,
from the back of the skull right to the jaw, right here,
that angle right there, and this angle, they -- they are
exactly the same.
            If you were to take a line from the back of
the skull to the front the jaw, that is a linear plane.
That is exactly the same.
      Could you let all the jurors see that angle, sir?
   Ο.
   Α.
      May I stand up?
            THE COURT: Well, do you wish to have them
circulated among the jury?
                The witness has held them up. And I
think the jurors have seen them, but do you wish --
            THE WITNESS: I will do --
            THE COURT: Wait just a moment.
            Do you wish to have him do something more?
            MR. BERG: He needs the bottles for a while,
Your Honor.
            THE COURT:
                       Okay.
            MR. BERG: And I thought the angle was --
            THE WITNESS: Okay. So there and there.
                                                      Ιf
you just take the base of the skull through the chin,
```

```
1
    now that's eliminating our base there. But if you chop
2
    that off, there is an angle, linear angle there.
3
                    Next, you look at the caps, if we might.
    So here's our round cap. And here is the KAH cap. This
4
    is an old bottle from the past, so I can't quite get
5
    this off. Sorry. I'll tell you what, same diameter of.
 6
7
                    And, Your Honor, I do not have to use
    the blackboard, but I will take up this ruler.
8
                THE COURT: Oh, that's fine.
9
10
                THE WITNESS: I won't go there.
11
                    And this is one and three, about --
    yeah. I would say about one and a half -- yeah, one and
12
13
    a half inches across according to this ruler.
    BY MR. BERG:
14
15
           When you say "this is," what are you talking
       Ο.
    about?
16
17
       Α.
           The top of the cap.
           Of which bottle?
18
       Q.
19
       A. Of the Crystal Head bottle. And then this is the
20
    same, one and a half inches across. So the cap's
21
    exactly the same dimension.
22
                Moving on down, if we look at the top of the
23
    skull to the top of the bottle, that's one and a quarter
24
    inches. If we take the top of our bottle and go
2.5
    there -- excuse me.
```

2

3

4

5

6

7

8

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10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

```
That is one and a quarter inches, maybe 1/16
or so higher than that. But really near exact.
  Ο.
      But they're not exact. To be clear, they're not
exact?
      Okay. Next, let's look at the eye sockets.
   Α.
Okay. So eye sockets could be any size in the skull.
Why are they exactly the same? Ours from the top of the
orbit here, the eye, to the bottom, is -- that would be
one inch. One inch. And across, across the orbit, a
little less. About one inch. One inch across as well,
if you took -- there may be -- it would be one and a
quarter, one inch this way and here. If you look at the
orbit from top to bottom, one inch, one inch. And then
an inch and a quarter, as in our bottle.
            Next from the center of the eye to the chin.
Okay. We'll take our bottle first. Center of the eye
to the chin, right here roughly. And that's three and a
half inches. Center of the eye to the chin, three and a
half inches.
            Width of the nose at the bottom. Our
bottle, one inch. KAH bottle, triangular nose again,
one inch.
            And that brings me to the angle and the
cant. We have this base here which put a label on.
Now, we do that because the fluid has to sit level in
```

```
1
    our clear bottle. If it were canted -- if we didn't
2
    have the base, such as the KAH bottle does not have the
3
    base -- they have an opaque bottle so the liquid doesn't
    have to be -- it doesn't have to sit quite level.
4
    Because we have a clear bottle, so we have this base.
5
    And we didn't want to put a label on our bottles so we
6
7
    built this base.
8
                But if you were to take the KAH bottle and
    put a base on it, the profile and the cant gives you an
9
10
    idea of the replication that has occurred here.
       Q. Mr. Aykroyd, why did you do this by yourself,
11
12
    these measurements?
          John Alexander and I did it.
13
       Α.
           What did you do it do begin with?
14
       Q.
           Because we noticed proportions and dimensions
15
16
    that matched our skull exactly in the KAH replica.
17
       Q. Are you suggesting that every measurement you
18
    could take of those two bottles is similar or very close
19
    to being exact?
20
       Α.
           No. The cheeks are wider. The -- well, this
21
    skull is almost -- just about the same.
22
                Now, their new bottles are a little wider in
23
    terms of the back and the front of the skull, the cheeks
24
    are wider.
```

Otherwise, there is so much that matches up,

```
1
    I -- I -- I see there that -- why someone would think
2
    that this is a line extension of ours. And confusion is
    obvious.
3
       Q. Is that the -- did you just use the Blanco to
4
    compare?
5
6
       Α.
           I did, yeah.
7
       Q. Obviously -- this has been pointed out -- they
8
    have a chiseled mouth, you don't?
       A. Right. Right. Well, their piece of glass --
9
10
    that's less expensive. Because they have it painted on,
11
    it's a less expensive piece to make. They're saving
12
    money there.
13
                It's quite expensive to make the chiseled
    mouth, but they don't need it, because they painted on a
14
15
    smile.
16
       Q. Are there other -- you've told us about some
    dissimilarities.
17
18
                You are here to talk about the similarities,
19
    are you not, sir?
20
       Α.
           Yes.
21
           And that is why I take it you filed this suit?
       Q.
22
           Because it's so obviously a quick-follow copy of
       Α.
23
    the Crystal Head bottle with another similarities to go
24
    into the market and confuse as to the source of the
2.5
    manufactured goods or as to sponsorship.
```

```
1
           Let me take you to one last subject matter, if I
2
    might. Are you aware of a lawsuit Elements filed in
    Mexico?
3
 4
       A. Yes.
           What was the allegation in that lawsuit about the
5
       0.
6
    bottle -- KAH Tequila bottle and another skull-shaped
7
    bottle?
8
           That they were confusingly similar.
           And as a result of that lawsuit, what happened to
9
       Q.
10
    your stock or your bottles in Mexico?
11
       A. Our goods were seized at a retail store,
12
    impounded, and taken off the shelves away from the
13
    public view on the basis of confusion.
       Q. And if I might ask you, sir, they're saying in
14
15
    Mexico the bottles are similar?
16
       Α.
          Yes.
           They're saying here -- well, first, let me ask
17
       Ο.
18
    you: What do you think of that --
19
       A. I --
20
       Q. -- allegation?
21
                THE COURT: Excuse me. What's the question?
22
                MR. BERG: Yes.
23
    BY MR. BERG:
24
           In Mexico, Elements is saying the bottles are
    similar.
2.5
```

```
1
                And I'm asking you, sir, do you agree or
2
    disagree?
                MR. HUMMEL: Object, Your Honor.
3
                THE COURT: Overruled.
 4
                THE WITNESS: I agree with the Mexican
5
6
    filing.
7
                MR. BERG: Let me confer with my colleague
8
    for a moment.
                (PAUSE.)
9
    BY MR. BERG:
10
       Q. One last thing, Mr. Aykroyd. When you first saw
11
12
    the bottle, did you characterize it -- and I'm talking
13
    about KAH Tequila. What was your emotional response to
14
    that?
15
       A. Well, I was pretty mad. You know, a lot of work
    had gone into this. A lot of time and a lot of effort.
16
17
    And it just seemed like these operators were
18
    piggybacking on our hard work and coming with a
19
    quick-follow replica. And I was upset.
20
       Q. Did you say something you might regret?
21
           Well, I don't know. I don't know how you can
       Α.
22
    regret insulting a material object. But I -- I insulted
    the bottle, the KAH bottle. I was mad and I threw out a
23
24
    comment about it.
       Q. What kind of comment?
2.5
```

```
1
       Α.
           Said it looked -- I said one of them looked like
2
    a monkey.
3
                But I don't feel that today. And didn't at
    the time. I was just being -- kind of reacting. And
4
    the heat of the emotion took me to that insult, I quess.
5
       Q. I just have a couple more questions.
6
7
                You told us what happened in -- how much
8
    work you've done in the last almost ten years. It's a
    fair statement that it's been at the sacrifice of your
9
    movie career?
10
11
           I would say so, yeah.
       Α.
12
       Q. Have you observed Mr. Alexander's career in the
13
    last ten years; has he in fact sacrificed his career to
    some extent as well?
14
15
       A. He has less time in the studio to work, because
16
    we've been on the road. And he has -- his production
17
    output is down from his usual -- his usual schedule of
18
    work.
19
                MR. BERG: I'll pass the witness, Your
20
    Honor.
21
                THE COURT: Cross?
22
                Before we commence cross, if anyone wishes
23
    to stand and stretch, you may do so.
24
                 (PAUSE.)
2.5
                THE COURT: I think everyone has now
```

```
returned.
1
2
                 So I will just indicate to the jurors -- the
    jurors will remember that we have two defendants in the
3
4
    case, Elements Spirits and Kim Brandi, and they are
    represented by different counsel.
5
 6
                     So during the cross-examination, you may
7
    see counsel representing the entity, counsel
8
    representing the individual, conducting
    cross-examination.
9
10
                     And the Court would just ask: Which
11
    counsel is going to go first?
12
                MR. HUMMEL: I am going to go first, Your
13
    Honor.
14
                 THE COURT: All right.
15
                MR. HUMMEL: I have my own props.
16
                May I begin, Your Honor?
                 THE COURT: Yes. You may proceed.
17
18
                        CROSS-EXAMINATION
19
    BY MR. HUMMEL:
20
       Q.
           Good afternoon, Mr. Aykroyd.
21
       Α.
           Good afternoon, Mr. Hummel.
22
           Globefill sent the cease and desist letter to
       Ο.
23
    Ms. Brandi in Elements on March 18th, right?
24
       Α.
           I believe that's the date.
2.5
       Q.
           And in that cease and desist letter, you asked
```

```
her to stop selling KAH Tequila in the bottle of which
1
2
    it was intended to be launched, correct?
       A. Stop selling beverage alcohol in a skull-shaped
3
    bottle, yes.
4
5
           And you gave her a week to comply, right?
       Q.
 6
           If that is in the record, I will say yes.
       Α.
7
           And then you know that Globefill filed a lawsuit
       Q.
8
    against Elements and Ms. Brandi just a few days later,
    right?
9
10
       Α.
           Yes, we did.
11
           And, in fact, you filed a lawsuit on March 22nd,
       Q.
12
    correct?
13
       A. If that's what's in the record, I will accept
14
    that as fact, yes.
15
                MR. HUMMEL: And let's pull up Exhibit 700.
16
    Let's pull up Exhibit No. 700.
    BY MR. HUMMEL:
17
18
           This is the trademark application that Globefill
       Ο.
19
    filed on its bottle, right?
20
       Α.
           It is.
21
           You just testified to that on direct, correct?
       Q.
22
       Α.
           Yes.
23
           As you see, there is a configuration of a bottle,
       Q.
24
    right?
2.5
       Α.
           Yes.
```

```
1
           So the trademark that you have is on that
2
    configuration?
           A skull-shaped bottle.
3
       Α.
           And that configuration, right, sir?
 4
       Q.
5
           That configuration of a skull-shaped bottle, yes.
       Α.
           And if you -- I think you testified on direct
6
7
    that it says that the trademark is for alcoholic
8
    beverages; namely, vodka. Right?
           That's what it says, yes.
9
       Α.
10
       Q.
           And if you look, it was filed -- if you look
    here -- there I go obliterating it -- on March 22nd,
11
    2010, right?
12
13
       Α.
           Correct.
           24th. Sorry. March 24th, 2010. Correct?
14
       Q.
15
       Α.
           Yes.
           That was just a few days after this lawsuit was
16
       Q.
    filed, right?
17
18
       Α.
           Yes.
19
           Now, if you look up here, you were talking about
       Q.
20
    the cap, right?
21
       Α.
           I was.
22
           And if you look carefully on this trademark
       Q.
23
    application right here, it says, "The bottle cap is
    shown in dotted lines and is not part of the mark,"
24
25
    right?
```

```
A. I see that.
```

2

3

4

5

- Q. So the cap that's depicted here is the hexagonal cap you were talking about, right?
- A. The hexagonal cap that originally was placed in our production run when the bottle -- when we began production.
- Q. Right. You have no rights to that cap; you have no trademark right to that cap, correct?
- 9 A. No, we don't have any trademark rights to the 10 cap.
- Q. Have you seen a single bottle of KAH Tequila in the market that had a hexagonal cap?
- 13 A. I have not.
- Q. You believe that the document you showed the jury in your opinion has a hexagonal cap, right?
- A. A hexagonal cap, taken from our bottle, and placed on the mold that was Kim was working with.
- 18 Q. Just based on your observation, right?
- 19 A. Of course.
- Q. You've never actually seen that cap?
- 21 A. That particular cap?
- 22 Q. Right?
- 23 A. Of course not.
- 24 Q. Now, soon after you filed this lawsuit --
- 25 Mr. Aykroyd, I noticed that, particularly early in your

```
1
    testimony, you were giving a lot of details.
2
                Do you consider yourself to have a good
3
    memory?
4
       A. For someone my age, a reasonable memory; a
5
    reasonable human memory.
6
       Q. And do you recall that soon after you filed the
    lawsuit you submitted a declaration to the Court?
7
8
       A. I don't recall the specifics of that.
       Q. You don't recall submitting a declaration
9
    March 31st, 2010?
10
       A. I don't recall specifics. I would have to be
11
    refreshed there.
12
                MR. HUMMEL: I will ask the clerk to hand
13
    you Exhibit No. 39, sir.
14
15
                THE COURT: This is an exhibit not in
16
    evidence?
                MR. HUMMEL: No. This is marked for
17
18
    identification, Your Honor.
19
                THE COURT: The clerk may place it before
20
    the witness.
21
                THE WITNESS: Thank you.
22
    BY MR. HUMMEL:
23
       Q. Mr. Aykroyd, I want to direct your attention to
24
    paragraph No. 4 here.
2.5
       A. Yes.
```

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

```
Now, do you recall -- actually, having taken a
look at this affidavit declaration, you can take as long
as you want to examine it.
            Do you recall now submitting an affidavit --
a declaration to the Court in March?
            THE COURT: You may review it before you
answer.
            THE WITNESS: Well, it has my signature on
it. So it was submitted with my signature on it.
            And I will say, although I don't
specifically recall when I signed it, it is obviously a
submission, so I accept what you are saying here.
BY MR. HUMMEL:
      And do you recall that in this affidavit you
described the idea of commemorating the legend of 13
crystal skulls as originating with Mr. Alexander?
  A. We originated the idea together with Alexander,
yes.
       Do you see that the affidavit says that he's the
   Q.
one that suggested that?
       John drew the skull up suggesting the design of
  Α.
the skull. And I connected the Mitchell Hedges legend
to it once I saw his drawing.
  Q. So Mr. Alexander was not the one who came up with
the idea of connecting Crystal Head Vodka with the
```

```
1
    legend of the 13 crystal heads?
2
       Α.
           No.
3
       Q. Did you prepare this affidavit or did your
4
    lawyers?
5
           Oh, undoubtedly the lawyers prepared this.
           The idea for Crystal Head Vodka was hatched in
 6
7
    2005, I think you testified, right?
8
       Α.
           '5 or '6. I -- around then, yeah.
           And you described the process that you went to in
9
       Q.
10
    detail to get to the final bottle, right?
11
       Α.
           Yes, sir.
12
           And that process took from 2005 in the winter
13
    until the introduction of the vodka -- of the vodka in
    2008, correct?
14
15
       A. Well, the -- '07 was when we had a final product.
16
    And then the introduction in '08, correct.
17
       Q. You recall that -- so the total process took
18
    about four years; is that correct?
19
           That would be about right.
       Α.
20
           I just want to go back once again to the
       Q.
    trademark application -- the trademark.
21
22
       Α.
           Yes.
23
           Do you recall when that trademark was applied
24
    for, that color was not claimed as a feature of the
2.5
    mark?
```

```
A. Color is not mentioned in the mark.
```

- Q. And you understand that when you applied for the mark, you applied for a clear bottle, correct?
- A. Well, our bottle is clear. We applied for a skull-shaped bottle. It didn't specify clear in the trademark. But that's obviously our -- you know, our package starts there with the clear bottle.
 - Q. With the clear bottle?
 - A. Yeah.

2

3

4

5

6

7

8

9

10

16

17

- Q. Are you aware --
- 11 A. Clear, skull-shaped bottle, yes.
- Q. Are aware that the lawyers when they filed the application for this trademark disclaimed color?
- A. Can you clarify for that for me? I'm not sure I follow you there.
 - Q. Right. Are you aware that the lawyers when they applied for this trademark told the trademark office that Globefill was not claiming a colored glass?
- A. I don't remember specifically that aspect of the trademark. And it certainly doesn't eliminate -- it's not stated here.
- Q. Do you have Exhibit 492 in front of you?

 THE COURT: Marked for identification is

 492?
- MR. HUMMEL: I think, your Honor, this is an

```
actual exhibit.
1
2
                THE COURT: All right. You think it's in
    evidence?
3
                MR. HUMMEL: I don't think it's been
4
    admitted into evidence, your Honor.
5
6
                THE COURT: Is there any objection -- does
7
    counsel offer it? Are you offering it or not?
8
                MR. HUMMEL: No, I'm not offering it --
                THE COURT: Okay.
9
10
                MR. HUMMEL: -- I'm just --
11
                THE COURT: All right. It will be placed
12
    before the witness. It's 492.
13
                The jurors will remember not every exhibit
    or every document that you see here in the courtroom is
14
15
    in evidence.
16
                And you also remember the instruction that I
17
    read earlier before we started the trial was the jury
18
    may consider only those things that are received into
19
    evidence.
20
                So when you go into the jury room to
21
    deliberate, you may notice not every piece of paper that
22
    may be used during the trial is actually in evidence.
23
    Apparently, this is an example of one of those.
24
                The witness has before him 492.
    BY MR. HUMMEL:
2.5
```

```
1
       Q. All right. Mr. Aykroyd, would you take a look at
2
    492, please.
3
       A. Yes.
4
           I want you to look down about -- see the part
       Q.
5
    that says "Marked information"?
6
       Α.
           Yes.
           Do you see the part that says "Colors claimed"?
7
       Q.
8
       Α.
           Yes.
           Do you see it says, "Color is not claimed as a
9
       Q.
    feature of the mark"?
10
11
                 THE COURT: I will ask Counsel not to go
    into the contents since it's not in evidence. But the
12
13
    witness may use it to refresh recollection or for other
14
    purposes.
15
                 THE WITNESS: Oh, I'm happy to read this:
    "Color is not claimed as a feature of the mark."
16
    BY MR. HUMMEL:
17
           Mr. Aykroyd, you did some measurements with your
18
19
    ruler earlier today?
20
       Α.
           I did.
21
           You said that you and Mr. Anderson had?
       Q.
22
       Α.
           Alexander, yes.
23
           Mr. Alexander. Sorry. You're right.
       Q.
24
                Mr. Alexander had done a bunch of
25
    measurements of both of those skulls, right?
```

```
A. We did, after seeing proportions and dimensions
1
2
    that we believe were near exact copies of our bottle,
3
    yes.
       Q. You sat together and you measured every part of
4
    both skulls and compared them, right?
5
           Where we saw similarities, obvious similarities,
6
7
    yes.
8
       Q. When you did measurements, you found a bunch of
    areas where there were dissimilarities, right?
9
10
       Α.
           Oh, absolutely.
           You didn't testify about those?
11
       Q.
           No. I believe I said that the --
12
       Α.
13
                MR. BERG: Excuse me. Objection.
                                                    That is a
    misstatement of his exact testimony, your Honor.
14
15
                THE COURT: Objection sustained.
    BY MR. HUMMEL:
16
17
       Q. All right. Mr. Aykroyd, could you pick up your
18
    ruler, please.
19
       A. Uh-huh.
20
       Q. Would you take up the Crystal Head vodka bottle,
21
    please.
22
       A. Sure.
23
       Q. Could you measure the base from the front to the
24
    back, please.
```

A. From the chin to the --

```
1
       0.
           Yes.
2
       Α.
           -- the stern?
                 It's four and a quarter inch.
3
           Would you take up the bottle -- do you have the
4
       Q.
5
    bottle of KAH Tequila still there?
6
       Α.
           I don't see where it went.
       Q. Okay. We'll put that one in front of you.
7
                THE CLERK: 772.
8
                MR. HUMMEL: 772.
9
                THE WITNESS: So that's four. From chin
10
11
    to -- four and a quarter inch.
    BY MR. HUMMEL:
12
13
       Q. What is the same measurement on the KAH Tequila
    bottle?
14
15
       A. It's five inches across at the bottom here.
16
       Q.
           Is it exactly five inches or is it about five and
17
    a quarter?
18
           Well, I would say -- oh, yes, five and a quarter,
19
           It's full inch longer in the base than the
20
    original.
21
       Q. Would you please then compare -- do the same
22
    measurement going -- at the widest part of both bases,
23
    please.
24
       A. Okay, sure.
2.5
                Across our base is 2 and 3 quarter inches.
```

```
1
    And now the KAH would be at the base -- well, about the
2
    same here. I am seeing two and three-quarter widest
3
    part.
       Q. Are you sure the widest part is not three and a
4
5
    quarter, Mr. Aykroyd?
6
       A. Let me just check here. That's two and
7
    three-quarter inches across the bottom here.
8
           And -- no. It's two and three-quarter according
    to what I see, across the bottom.
9
10
       Q.
           Mr. Aykroyd, let's be clear about something.
11
       Α.
           Yeah.
           This bottle of KAH Blanco --
12
       Q.
           Uh-huh.
13
       Α.
          -- is not simply a painted copy of the Crystal
14
       Ο.
15
    Head Vodka bottle, right?
16
           It's -- it's a painted copy of -- well, it's a
17
    painted skull-shaped bottle which has enough
18
    similarities to our original bottle, leading us to
19
    believe there will be confusion in the marketplace as to
20
    the source of goods.
21
                But, no, it is not simply a painted copy of
22
    our bottle.
23
           Someone didn't take this bottle, copy it exactly
24
    and paint it, right?
2.5
       A. They --
```

```
1
       0.
           Yes or no?
2
       Α.
           No.
           And someone didn't take this bottle and paint it
3
       Q.
4
    and produce the KAH Reposado --
5
       Α.
           No.
 6
       Q. -- right?
7
                 And someone didn't take the Crystal Head
8
    Vodka bottle, paint it, and make the Anejo bottle --
9
       Α.
           No.
10
       Q.
           -- right?
11
           Now, Mr. Aykroyd you testified that you owned
    62 percent of Globefill, right?
12
13
       Α.
           My family and I. My family. Yes.
           And you're involved in all aspects of Globefill's
14
       0.
15
    business, right?
16
           I have a very capable manager. And I am more
17
    involved in the publicity side. But I do follow the
18
    progress of the company. But I'm not a -- I'm not a
19
    managing director.
20
       Q. But you are very involved in all aspects of
    Globefill's business, right?
21
22
       Α.
           I am.
23
           You are the only one that has voting shares in
24
    Globefill, right?
2.5
       Α.
           No.
```

```
Q. Was there a time in which you were the only one who had voting shares in Globefill?
```

- A. There was. That was altered recently so that everyone -- it's all equal shares now.
- Q. Mr. Aykroyd, would you agree with me that consumers of premium alcoholic spirits exercise common sense?
 - A. Yes.

4

5

6

7

8

9

10

11

- Q. Would you agree with me that purchasers of super premium or premium liquors exercise care in their purchases?
- A. Yes.
- Q. You would agree with me that purchasers of Crystal Head Vodka are sophisticated, right?
- A. Yes, sure. Well, sophisticated in terms of tasting a superior vodka, sure.
- Q. What's the demographic of the target audience of Crystal Head Vodka?
- A. Everyone. I mean, we would like to see, you
 know, 21 to 81. And, indeed, that is our target. We
 would like all consumers of beverage alcohol to try our
 product. That would be the target.
- MR. HUMMEL: Can you put up Exhibit 755.
- 24 BY MR. HUMMEL:
- Q. Mr. Aykroyd, are you familiar with this document?

```
1
       Α.
           Yes.
2
           This is a Crystal Head presentation that was made
    to Wilson Daniels?
3
 4
       A. Correct.
5
           And Wilson Daniels is the importer of Crystal
       Ο.
6
    Head Vodka in the United States, right?
7
       Α.
          Correct.
8
           Can you turn to page 755-6.
       Ο.
           Will they do that for me?
9
       Α.
10
       Q.
           Yeah. They'll do that for you.
11
                 So this is a presentation that Crystal Head
    Vodka made on "Who drinks super premium vodkas," right?
12
13
       Α.
           Yes.
           The characteristics of that person are male and
14
       0.
15
    female, right?
16
       Α.
           Yes.
17
       0.
           Mainly white, but that is changing. Right?
18
           Well, this is according to industry survey.
       Α.
19
    hope it's changing.
20
       Q.
           This is a presentation that Crystal Head Vodka
21
    made to its importer, right?
22
       A. Based upon industry surveys. I did not prepare
23
    this, but it was presented to the importer, yeah.
24
       Q. It was presented on behalf of Globefill, the
```

2.5

company?

```
A. Yes, it was.
```

2

3

4

5

6

7

8

9

16

17

18

19

20

21

22

- Q. You said to Wilson Daniels that it has limited ethnic exposure, right?
- A. Again, this is a result of a survey in the white spirits industry that seemed to indicate that statistic.

 Again, I did not prepare this document. We presented it as part of a data to try to isolate the demographic -- or widen our demographic.
- Q. Let's go to the next page.
- A. We would want to open that up. We don't want to limit ethnic exposure. We want to open it up to all ethnicities.
- Q. This is a page that Globefill presented to Wilson Daniels about who drinks the luxury vodkas, right?
- 15 A. Yes.
 - Q. And No. 2 says, "We can assume income plays an even more important role than in the super category." Right?
 - A. That is the assumption that is here.
 - Q. If you go to the second-to-last bullet point, it says, "Most likely a professional of some sort," right?
 - A. Yes.
 - Q. If you go to page 755-9.
- MR. BERG: Your Honor, may I interpose an objection under Rule 406?

```
Mr. Hummel has raised a point that his
1
2
    answers are completed by the second line of this page.
                 If I made read it to the jury?
3
                 THE COURT: Well, counsel will have an
 4
5
    opportunity for redirect.
    BY MR. HUMMEL:
6
           If you look at page 755-9, there's an underline
7
       Q.
8
    of the second bullet. It says, "People that" --
                 "Who will drink Crystal Head," first of all,
9
10
    is the title of this page, right?
11
       Α.
           Yes.
12
       Q.
           The second bullet point, which is underscored,
13
    says, "People that care about what is in their vodka."
    Is that correct?
14
15
       A. Yes.
16
       Q.
           And this is an important selling point for
    Crystal Head Vodka, the liquid that's actually in the
17
18
    bottle, right?
19
       Α.
           It is.
20
       Q.
           And the liquid that's in the bottle is marketed
21
    as being absolutely pure, right?
22
       Α.
           It is marketed as such.
23
           In fact, you pride yourself as having a pure,
       Q.
24
    no-additive vodka, right?
2.5
       Α.
           We do.
```

```
If you look at the bottom here, this again is
1
2
    Globefill's presentation to its importer under, "Who
    will drink Crystal Head Vodka?" You have -- the
3
4
    second-to-last bullet point, it says, "Collectors, they
5
    will not drink it, but they will buy it."
 6
                 Do you see that?
7
           I do.
       Α.
8
           And you've had experience with collectors buying
       0.
    a single bottle of Crystal Head Vodka, right?
9
10
       Α.
           We have.
11
           And then the last bullet point says, "It will not
       Ο.
12
    be Goths or bikers to niche, " right?
13
       Α.
           That's what it says. But that has changed.
           Again, this was Crystal Head Vodka's presentation
14
       0.
15
    to its U.S. importer, right?
           Yes. But Goths and bikers like our vodka.
16
       Α.
17
           Now, Crystal Head Vodka was inspired by the
18
    legend of the 13 crystal heads, right?
19
           Our packaging, yes.
       Α.
20
       Q.
           In fact, Crystal Head Vodka is named after the
    legend of 13 crystal heads?
21
22
           It is. It's named after the crystal heads that
23
    were part of the legend, yes.
24
       Q. You've always been an avid researcher of the
25
    legend of the 13 crystal heads, right?
```

2

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24

2.5

the beyond.

```
Α.
       Yes. Love a good story.
       In fact, you are a fourth generation of
   Q.
researcher into mystical or spiritual phenomena, right?
      My great-grandfather Sam Aykroyd was a dentist.
   Α.
And he was an Edwardian spiritualist. We inherited that
interest in spirituality, yes.
      The 13 crystal heads have been found all around
  0.
the world, right?
      Well, the legend is that there were 13 of them.
And that there are five in the possession of mankind and
eight of them are missing.
            Now, there's two schools of thought. How
could they be circulated around the world? Some people
think it's a hoax.
            The woman at the Smithsonian, she's
analyzing it. Says, no, no. They were all made in the
1800s by a German lapidary.
            But I choose to believe the bright and
positive side of it, that they were really given to the
Navajo, the Aztecs and the Mayans. And that they were a
scrying device, and that they positivized the tribe's
energy. And that's why we stayed with the legend.
```

But no one can say whether they really

existed or not or whether they were from someplace in

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25

It made a great marketing story. And one which told our story of pure liquid and the cleanliness of it. Q. You believe Mr. Aykroyd that eight of the crystal heads have actually been found on the earth, right? Well, there are five -- there are five -- eight in the possession of mankind. And five of them are missing. The owners purport to -- represent them as the genuine Crystal Head and such. And Mitchell Hedges found the first one. She was a little girl. She found it. And subsequent to her death, she gave it to her caretaker. He has it. There's a woman in Mexico City that's got one with a cross stuck right in the top of it. It's a mini. How do you put that in there without breaking it? There's one named Max owned by Phyllis Newman. And a few others around the world. They speak of them as being the genuine artifacts. Hewlett-Packard engineers took the Mitchell Hedges skull in the 1960s and said, How could a solid block of quartz be carved into this without splitting it? So they believed that the age on these heads was genuine.

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24

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Again, I can't speak with authority.
look at both sides of the myth. I look at the hoax side
of it and I look at the positive side of it, and come
down somewhere in the middle.
       You yourself believe that these crystal heads,
   0.
you know were placed on the earth by some aliens, right?
      Well, the Navajo, the Aztec and the Mayans speak
   Α.
about the star children, that they were delivered --
       I'm sorry, Mr. Aykroyd. I asked about your
  Q.
belief.
            MR. BERG: Pardon me. Your Honor, may I
object on grounds of relevance and materiality?
            THE COURT: Yes. The objection is
overruled.
BY MR. HUMMEL:
   Q.
      Okay. You --
       I don't -- I would like to believe that because
it's such a positive story. But again, as I say,
there's a -- I look at both sides of the evidence. Some
believe it's a hoax, some believe it's not.
            Personally I would like to believe that,
because I would say that's a part of my religious
makeup, is the belief in higher powers. And more -- and
positive energy from beyond that can help us here on
earth. Whether that be a God-head, whether that be the
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cosmic engineer or alien species that have our
benevolent -- a benevolent view of mankind. I like to
believe that.
           But I'm a pragmatist. So I also know that
there are some people that believe the whole thing's a
hoax.
  Q. Now, there are some people that believe that
crystal heads are actual living things, right?
      They -- the Navajo, the Aztec, the Mayans, they
  Α.
believe that they were Santillan pieces of crystal that
would store energy, store images and they were living
things. That was what the nativist belief was, yes.
  Q. And you believe that they are living things too,
right?
  A. Again, I want to believe that there is power
there. I've seen the Mitchell Hedges skull. But people
reported to me that the Mitchell Hedges skull when it
was uncovered by the black velvet cloth that Anna kept
it in, a feeling of well-being and warmth would come
over the viewer.
            And wouldn't that be a nice thing to believe
that there's such objects on this planet that would give
us that healing feeling. I want to believe that.
            But again, I have to look at science. And
I've got to look at the woman at the Smithsonian that
```

```
1
    says, you know, they really are not genuine. So I see
2
    both sides of it.
3
       0.
           Would you agree that the head -- a head is a
4
    living thing, and that's the way we connect to the
5
    legend, positive thinking, positive drinking,
6
    enlightenment from a replica of a living device used by
7
    the average tribes -- is that a fair statement about the
8
    connection of crystal skulls to Crystal Head Vodka?
       Α.
           Sure. I said that.
           Now, I think we are clear about this, but the
10
       Ο.
11
    Crystal Head bottle you believe looks like the Mitchell
12
    Hedges Crystal Head, right?
13
       Α.
           Yes.
           Now, the Mitchell Hedges skull is the purest and
14
       Ο.
15
    the clearest of the 13 heads, right?
16
       Α.
           It is the prettiest. There's a green one;
17
    there's an orange one. Two of them are owned by the
    Victorian Museum in London -- or one of them is there.
18
19
    Two of them are in the Smithsonian. And Phyllis
20
    Newman's Max, and then the one with the cross. So all
21
    of are them clear, except there's an orange one and a
22
    cloudy green one. So the Mitchell Hedges is the
23
    prettiest of them all.
24
       Q.
          And it's the purest, right?
```

Well, purity. I don't know about pure. I don't

2.5

Α.

```
1
    know how you can say pure. It's the most beautiful.
2
    wouldn't use the word pure in terms of like the image.
    The fluid inside is pure.
3
           So we can agree that the legend of the 13 crystal
4
       0.
    skulls has been used by Globefill as part of its sales
5
    story, right?
 6
7
       Α.
          Definitely.
8
           Even until this day, it is used as part of its
       0.
    sales story, right?
9
10
       A. Less so. We don't suppress it. People want to
    talk about it in bars and bartenders wants to talk about
11
12
    it, we do speak of it. But it's less. We apply it
1.3
    less. Now we are more about the fluid in the bottle.
    That's our marketing push now.
14
15
           When you sell the Crystal Head Vodka, you include
    an insert in that box?
16
       A. Yes.
17
           And the box tells the story of the purity of the
18
19
    liquid, right -- the insert tells the story of the
20
    purity of the liquid, right?
           There are old inserts and there are new inserts.
21
       Α.
22
    I'm not sure which insert you're referring to.
23
           There are inserts that talked about the legends
24
    of the 13 crystal skulls, right?
2.5
       A. Yes, sir.
```

```
1
           Now, you're the public face -- there's no doubt
2
    that you're the public face of Crystal Head Vodka,
    right?
3
 4
       Α.
           Tam.
           And you worked tirelessly to promote Crystal Head
5
       0.
6
    Vodka, right?
7
           Pretty much full time now.
       Α.
8
           And you use the legend in your own marketing of
       Ο.
    Crystal Head Vodka, right?
9
           If people inquire about it, I go through it. But
10
11
    generally now in our bartender education sessions, we
12
    don't volunteer that. We're more of a -- making
13
    cocktail and recipes and the purity of the vodka and
    the -- you know, the recipes. But I will talk about it
14
15
    happily. I love talking about it. It's such a great
16
    story.
17
           And over the years you've talked about the legend
18
    and connected it to Crystal Head Vodka on TV, right?
19
       Α.
           Yes.
20
       Q.
           And on radio?
21
       Α.
           Yes.
22
           Including the Howard Stern show?
       Q.
23
       Α.
           Uh-huh.
24
       Q.
           And in print media?
2.5
       Α.
           Yes.
```

```
1
       Ο.
           And you've also done that in YouTube videos?
2
       Α.
            Sure.
3
       Q.
           You've done it at bottle signings?
 4
       Α.
           I have.
5
           You've done it at industry events, right?
       Q.
 6
       Α.
           I have.
7
           In fact, you made a rather lengthy promotional
       Q.
8
    video right at the beginning in 2008 that talked all
    about the legend, right?
9
10
       Α.
           Yes.
11
           You've also talked about the legend in 2009 when
       Ο.
12
    you were out promoting Crystal Head, right?
13
       Α.
           Yes.
           And you made comments and connected the legend to
14
       0.
15
    Crystal Head Vodka in 2010, right?
16
       Α.
           Yes.
17
       Ο.
           And you did the same thing in 2011, right?
18
           Yes. Again, less so than in the beginning; but
       Α.
19
    yes.
20
       Q.
           You continued to do that. In fact in 2012, you
21
    gave an interview on Bloomberg where you talked about
22
    the legends of the crystal heads, right?
23
       Α.
           Yes.
24
       Q.
           And then in 2013 you made a YouTube video where
```

you talked all about the legend of the 13 crystal skulls

```
1
    and connected it to Crystal Head vodka, right?
2
       Α.
           Yes.
           And in 2014 you made a presentation at Total Wine
3
       Q.
    & More where you talked all about Crystal Head Vodka and
4
5
    the legend of the 13 crystal skulls, right?
 6
       Α.
           Yes.
7
       0.
           And even today Crystal Head Vodka's Website
8
    discusses the legend of the 13 crystal skulls, right?
           It does. It's part of our story.
9
       Α.
           Now you understand that KAH Tequila doesn't have
10
       Ο.
11
    any connection to the 13 crystal skulls, right?
12
       Α.
           No. Yes, I understand that.
13
       Q.
           You understand that KAH Tequila has a story
    that's connected to the Day of the Dead, right?
14
15
       Α.
           I do.
16
           And as far as you know, is there any connection
       Q.
17
    between the legend of 13 Crystal skulls on one hand and
18
    the Mesoamerican Day of the Dead celebration on the
19
    other?
20
       Α.
           Only that they are associated with the same
21
    geographical region of the world; Mexico, Central
22
    America, South America. They're associated in that way.
23
    But only in that way, I would say.
24
                MR. HUMMEL: Your Honor, I would like to
25
    read from Mr. Aykroyd's deposition.
```

```
THE COURT: Reference.
1
2
                MR. BERG: May we have the reference?
3
                MR. HUMMEL: Yes. It's page 37, lines 1
4
    through 5.
5
                MR. BERG: May we impose on the court
6
    reporter to hear the question that was asked again, Your
7
    Honor.
8
                THE COURT: If the court reporter will read
    back the outstanding question.
9
10
                (RECORD READ.)
11
                MR. BERG: We don't have any objection to
12
    that, your Honor.
13
                THE COURT: You have no objection to counsel
    reading the portion of the deposition that he's
14
15
    designated; is that correct?
16
                MR. HUMMEL: Right.
17
                THE COURT: Is that correct?
18
                MR. HUMMEL: He has no objection.
19
                THE COURT: Mr. Berg?
                MR. HUMMEL: Mr. Berg.
20
21
                MR. BERG: Your Honor?
22
                THE COURT: You have no objection --
23
                MR. BERG: No. No. I thought I -- yes,
24
    ma'am.
2.5
                THE COURT: All right. Counsel.
```

```
1
                MR. HUMMEL: As far as you know -- this was
2
    the question you were asked.
3
                 "QUESTION: As far as you know, is there any
    connection between the legend of the 13 crystal skulls
4
    on the one hand and the Mesoamerican Day of the Dead
5
 6
    celebration on the other?
7
                 "ANSWER: No.
8
    BY MR. HUMMEL:
           The Mesoamerican Day of the Dead celebration
9
       Q.
10
    never entered into your design concept for Crystal Head
11
    Vodka?
12
       Α.
           Never.
13
           During the design process for Crystal Head Vodka,
    this period of years, there was no consideration
14
15
    whatsoever to implementing design features that might
16
    tie back to the Day of the Dead Celebration, correct?
       Α.
17
           No.
18
           No, it's correct?
       Q.
19
           Correct.
       Α.
20
           In your view, KAH Tequila bottles do not evoke
       Q.
21
    any aspects of the legend of the 13 crystal skulls,
22
    correct?
23
          Only that they are -- it's a skull-shaped bottle.
24
    That's the only connection.
2.5
                MR. HUMMEL: I would like to read, Your
```

```
1
    Honor, from Mr. Aykroyd's deposition, 228, lines 19
2
    through 23.
                MR. BERG: No objection, Your Honor.
3
 4
                THE COURT: All right. You may read it.
                MR. HUMMEL: "QUESTION:
                                          In your view, do
5
    the KAH bottles evoke any aspects of the legend of the
6
7
    13 skulls?
8
                "ANSWER: The 13 crystal heads?
                "QUESTION: Yes.
9
10
                "ANSWER: No.
11
    BY MR. HUMMEL:
12
       Q.
           In all of your research about the legend of the
13
    13 crystal skulls, have you ever heard of the skulls or
    the heads referred to as calaveras?
14
15
       A. Well, calaveras is -- is it not, it's a Spanish
    word for skull, calavera.
16
17
       Q. Let me make sure I got my question. In
    connection with your research into the legend of the 13
18
19
    crystal skulls, have you ever seen the 13 crystal skulls
20
    referred to as calaveras?
21
           In the Spanish language, they would have had to
       Α.
22
    have been. But I've never seen them, no.
23
           The answer is no, right?
       Q.
24
       Α.
           No. It's no.
2.5
           Now, I believe you acknowledged, Mr. Aykroyd,
       Q.
```

2

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24

```
that there are differences between the Crystal Head
Vodka bottle and the KAH Tequila bottles?
  Α.
      There are.
      In fact, there are substantial differences in
   Q.
terms of the molding and painting?
   Α.
      There are differences in the paint and some of
the molding.
   Q. There are substantial differences, right?
       I wouldn't say substantial, no.
   Α.
           MR. HUMMEL: I would like to read from
Mr. Aykroyd's deposition, page 214, line 23 to page 215,
line 6.
            THE COURT: Repeat the reference again,
please.
           MR. HUMMEL: Sure. 214, line 23, to 215,
line 6.
           MR. BERG: No objection, Your Honor.
            THE COURT: You can read it.
           MR. HUMMEL: "QUESTION: Do you notice any
differences between the KAH Tequila bottles and the
Crystal Head Vodka bottle?
            "ANSWER: Well, they are substantially
different in terms of the molding and painting. But
they are still skulls. And they are saying to the
customer, 'I am a skull. I'm a painted skull, but I'm a
```

```
skull.'
1
                "Of course I notice the differences."
2
                MR. BERG: Your Honor, if I might rise to
3
    correct the misreading. The word was consumer, not
4
5
    customer.
 6
                And may we have that again?
                THE COURT: Yes. Counsel reread it. If you
7
8
    believe that you did not read it correctly.
9
                MR. HUMMEL: I said customer? I thought I
10
    said consumer.
11
                THE COURT: So just read it again.
12
                MR. HUMMEL: "QUESTION: Do you notice any
13
    differences between the KAH Tequila bottles and the
    Crystal Head Vodka bottle?
14
15
                "ANSWER: Well, they are substantially
    different in terms of the molding and painting. But
16
    they are still skulls. And they're saying to the
17
18
    consumer, 'I am a skull. I'm a painted skull, but I'm
    still a skull.
19
20
                "Of course I notice the differences."
    BY MR. HUMMEL:
21
22
           So your testimony is that they are skulls in
       Ο.
23
    general appearance, but they have substantial
24
    differences, correct?
2.5
       A. Both are skull-shaped vessels conveying alcohol.
```

```
1
    And I have said on the stand today that they do have
2
    differences, yes.
3
       Q. In fact, the Crystal Head Vodka bottle is shaped
    like an anatomically correct human skull, correct?
4
       A. As close as one could get, I guess, to an
5
    anatomically correct skull. But, you know -- again, if
6
7
    it wasn't anatomically -- I would say as close as one
8
    could get to an anatomically correct skull, yes.
       Q. Would you say it's an accurate glass rendering of
9
    a human skull?
10
       A. Well, an infant skull? A small woman's skull?
11
12
    It's as close a rendering as we could get. I would say
13
    close to the anatomy of a real skull, sure.
14
       Q. Do you believe this is an accurate glass
    rendering of a human skull, sir?
15
       A. As I look at it today, it is not entirely
16
    accurate. But it has anatomical features. But not
17
18
    entirely accurate. You know, you couldn't say that
19
    really.
20
       Q. All right.
21
                MR. HUMMEL: Can I play -- this is a video.
22
    I would like to play a clip from Exhibit 626, Your
23
    Honor.
24
                This is in evidence. So can you play it,
25
    please.
```

```
1
                 (VIDEO PLAYED.)
2
    BY MR. HUMMEL:
3
       Q.
          Now, the KAH Tequila bottle was originally made
    out of glass, right?
 4
5
       Α.
           Yes.
           And then at some point in time, the production
6
7
    was switched to ceramic, right?
8
       A. As far as I understand, yes.
           And, in fact, you know that the KAH Tequila
9
       Q.
10
    bottles after about 2011 were switched to ceramic,
11
    right?
12
       A. Yes.
13
           And now you said on direct that you had made an
    offhand comment in anger I believe about the KAH Tequila
14
15
    bottle looking like a monkey; is that correct?
16
       Α.
           I said that. In emotional heat, yes.
17
       Ο.
           You said that right after KAH Tequila was
    introduced?
18
19
           Upon seeing the bottle and -- the actual bottle.
       Α.
20
       Q.
           And then you regretted making that statement, I
21
    think?
22
       A. Well, it was an insult. I don't -- I don't feel
23
    that way now.
24
       Q. And you didn't feel that way after making the
    first comment?
2.5
```

```
1
           Again, I was angry. And it was an insulting
       Α.
2
    thing to say.
3
          So that was back in 2010?
       Ο.
 4
       Α.
          Yes.
5
           And do you recall also making that comment at
       Ο.
6
    your deposition in 2013?
7
           About?
       Α.
8
           About the monkey skull.
       0.
9
           I don't recall. I don't recall that, no.
       Α.
                MR. HUMMEL: I would like to read, Your
10
    Honor, from Mr. Aykroyd's deposition, page 212, line 23
11
    to page 213, line 5.
12
13
                THE COURT: Repeat the reference again,
14
    please.
                MR. HUMMEL: It's 212, line 23 to 213, line
15
16
    5.
17
                MR. BERG: Objection, Your Honor. This is
    not proper impeachment. We would ask the Court to
18
19
    review that. The question was --
20
                THE COURT: I will review it.
21
                MR. BERG: Thank you, ma'am.
22
                THE COURT: The Court would sustain the
23
    objection and find it was not impeaching.
24
    BY MR. HUMMEL:
       Q. Do you recall making the comment that the KAH
2.5
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```
Tequila bottle looked like a monkey sometime after 2010?
1
2
           Yes. I did say that in a statement in
3
    preparation. I did say it again. Yeah.
4
       Ο.
           When did you say it again, sir?
           In -- being deposed.
5
       Α.
       Q.
           And that was in 2013?
 6
           Yes. I -- I think so, yeah.
7
       Α.
8
           Now, you believed that the KAH Tequila bottles
       Ο.
    are much rounder than the Crystal Head vodka bottle,
9
10
    right?
11
       A. Well, I don't know if they are equally as round.
12
    But they are both spheres. And they are equally as
13
    round. And they contain the same volume.
                And, you know, as I said, there is
14
15
    difference in the width of the skull at the head in the
    back.
16
17
       Q. Mr. Aykroyd, would you agree with me that the KAH
18
    Tequila bottles are much rounder than the Crystal Head
    Vodka bottle?
19
20
       A. No, I don't agree.
21
                MR. HUMMEL: Your Honor, I would like to
22
    read from Mr. Aykroyd's deposition page 216, line 1
23
    through 4.
24
                MR. BERG: Your Honor, may I ask the Court
25
    to please review this. That's -- we object.
```

```
THE COURT: Yes. I'm reviewing it now.
1
2
                 (PAUSE.)
3
                THE COURT: Yes. Counsel may read it.
                MR. HUMMEL: "QUESTION: And you would agree
 4
    with me that the bottles are much rounder than the
5
6
    Crystal Head Vodka bottle?
7
                "ANSWER: They are a rounder skull."
8
                THE WITNESS: I don't believe that today.
    They don't look rounder to me.
9
                If I said that then, that's what I thought
10
11
    then.
           So --
    BY MR. HUMMEL:
12
       Q. The Crystal Head Vodka bottle is narrower than
13
    the KAH Tequila bottles, right?
14
15
       Α.
           It is.
           And the Crystal Head bottle is taller than the
16
       Q.
17
    KAH Tequila bottles, right?
18
       Α.
           Yes.
19
           And you did a demonstration where you put a roll
       Q.
20
    of tape under the KAH Tequila bottle?
21
       A. Yes.
22
           In the real world, the KAH Tequila bottle is not
       Ο.
23
    propped up by rolls of tape, right?
24
           It does not have a base under it as ours does,
2.5
    correct.
```

```
It lies flat, correct?
1
       Ο.
2
       Α.
           It does.
           And the Crystal Head Vodka bottle has this
3
       Q.
    feature here, right?
4
5
       Α.
           Correct.
6
           And this feature, this base you call the ashtray,
7
    right?
8
       A. That's been referred to as the ashtray, yes,
    uh-huh.
9
10
       Q. Right. So the Crystal Head Vodka bottle has an
11
    ashtray, and the KAH Tequila bottle has a flat bottom,
12
    right?
13
       A. Correct.
          Now, the Crystal Head vodka bottle has an
14
15
    indentation at the temples, right?
16
       Α.
           It does.
17
           You can actually pick it up by the indentation in
    the temples, right?
18
19
       Α.
           Yes.
20
       Q.
           And the KAH Tequila bottles do not have an
21
    indentation at the temples, right?
22
           This one has an indentation. I am looking at the
23
    -- this bottle right here. It has an indentation right
```

there behind the eye socket, above the cheek bone.

Q. So you believe that there's an indentation here

24

```
above the cheek?
1
2
           As I look at this bottle today and hold it, yes,
    I believe there's an indentation there.
3
           The KAH Tequila bottle, while we're talking about
4
       Ο.
5
    the cheek, has a pronounced cheek, right?
 6
       Α.
           Yes.
7
           And the Crystal Head Vodka bottle does not have
       Q.
8
    that pronounced cheek, right?
           Not as pronounced.
9
       Α.
10
       Ο.
           The -- you would agree with me that the
    indentation as you see it on the KAH Tequila bottle
11
12
    which you put right above this cheek, that that's is not
13
    nearly as deep as the indentation in the Crystal Head
    Vodka bottle, right?
14
15
       Α.
           It is not.
16
           And, actually, the cheek is an important feature
       Q.
17
    of the Crystal Head Vodka bottle, right?
18
       Α.
           It is.
19
           It's a feature that evolved during the design and
       Q.
20
    which is in your view distinctive, right?
21
           It's distinctive, sure.
       Α.
22
           And it evolved during the design, right?
       Ο.
23
           Well, it was in the original drawing. It was in
24
    the original drawings. So it evolved from John's
```

drawing to final production in the way we see it here.

```
Now, you think you testified that the mouth of
1
       Ο.
2
    the Crystal Head Vodka bottle is open, right?
3
       Α.
           Yes, it is open. Grinning, smiling.
           And that's intentionally so, right?
 4
       Ο.
           It is.
5
       Α.
           And the KAH Tequila bottle does not have an open
 6
       Q.
7
    mouth, right?
8
           It has a painted smile.
       Α.
           Has a painted series of teeth, and the teeth are
9
       Q.
10
    clenched closed, right?
11
       Α.
           That's correct.
12
       Q.
           And that's a difference between the two bottles
13
    also, right, sir?
           That's a difference.
14
       Α.
15
           On the Crystal Head Vodka bottle, it has a lot of
       Ο.
16
    contours, including the teeth, which create a certain
    look and feel, right?
17
18
       Α.
           Yes.
19
           And on the KAH Tequila bottles, it's entirely
       Q.
20
    smooth to the touch, right?
21
       Α.
           Yes.
22
           If you're having trouble, you can pick it up.
       Ο.
23
           Yes. Well, except for the nose.
                                               The nose has a
24
    profile as does ours. It is exactly one inch across the
2.5
    bottom, so...
```

```
The mouth is smooth, but not the nose part.
1
2
    It's basically the same volume there.
       Q. And it's smooth throughout? The texture is
3
    smooth on the KAH Tequila bottle, right?
4
           It is. Again, the nose, it protrudes as ours
5
       Α.
6
    does.
       Q. Does -- the nose protrudes -- you're making the
7
8
    -- keep wanting to make the distinction that the nose
    protrudes. And you're -- you're talking about this
9
10
    little bump that's here on the KAH Tequila bottle,
11
    right?
12
       Α.
           Right. Uh-huh.
13
       Q.
           You're also then comparing that with this nose
    here on the Crystal Head Vodka bottle, right?
14
15
       Α.
           Yep.
16
           And on the Crystal Head Vodka bottle, it's much
       Q.
    more pronounced, isn't it?
17
18
           It is.
       Α.
19
           Now, this is obvious, but the Crystal Head Vodka
       Q.
20
    bottle is clear, right?
21
           It is.
       Α.
22
           And all the KAH Tequila bottles are painted?
       Q.
23
           They are.
       Α.
24
           The Crystal Head Vodka bottle has no decoration,
25
    design on it at all?
```

```
1
       Α.
           No.
2
           And the KAH Tequila bottles, in fact, have
    elaborate decorations, right?
3
 4
       Α.
           Yes.
5
            Including on the Reposado bottle an image of el
       0.
6
    diablito, right, the little devil?
7
           Uh-huh.
       Α.
8
           Now, you talked about bit about the cap also.
       Ο.
    And maybe before I get to the cap -- so I'll withdraw
9
10
    that. I'll say: Each of the KAH Tequila bottles says
    quite clearly in the front "KAH," right?
11
12
       Α.
           Yes.
13
           It says right there on the cap for everyone to
    see, K-A-H, right?
14
15
       Α.
           It does.
16
       Ο.
           And it describes it as being whatever the type of
    tequila it is, right?
17
18
       Α.
           Right.
19
           And the Crystal Head Vodka bottle has no text at
       Q.
20
    all in the front, right?
21
       Α.
           No.
22
           But on the back of the bottle there is text on
       Ο.
23
    the KAH Tequila bottles telling you who the producer is,
24
    correct?
2.5
       A. Correct.
```

```
1
           And on the Crystal Head Vodka bottle, the
 2
    producer is on the back of the bottle, right?
 3
       Α.
           Correct.
            It also identifies the producer and the importer,
 4
 5
    correct?
 6
       Α.
           Yes.
7
            So let's talk about the cap for a second.
       Q.
 8
    Crystal Head Vodka uses a wood cap, right?
 9
       Α.
            It does.
10
       Q.
            And KAH Tequila uses a plastic cap, right?
11
       Α.
           Yes.
12
       Q.
            And KAH Tequila actually identifies itself on the
13
    cap as KAH Tequila, right?
14
       Α.
            It does.
15
           And on the cap of the Crystal Head Vodka bottle,
       0.
    there is something completely different, right, if you
16
    look at it?
17
18
           There is.
       Α.
19
            The cap of the Crystal Head Vodka bottle has a
       Q.
20
    stag, right?
21
       Α.
           Yes.
22
           And it has -- and the stag is the Aykroyd family
       Ο.
23
    crest, right?
24
       Α.
           A component of it.
2.5
           There is a crescent, right?
       Q.
```

```
1
       Α.
           Yes.
2
           And the crescent is intended to convey the City
       Q.
3
    of New Orleans, right?
           An affection to the City of New Orleans.
 4
       Α.
           And then these other characters which are the
5
       Ο.
6
    fleur-de-lis?
7
           The fleur-de-lis, celebrating the Province of
       Α.
8
    Ouebec and the state of Louisiana.
           And it also says, "Crystal Head Vodka, Crystal
9
       Q.
10
    Head" on the cap, right?
11
       Α.
           It does.
12
           And it identifies as being a triple distilled
    vodka?
13
14
       Α.
           It does.
15
           The overall impression of this cap is meant to
       0.
16
    create the sense of a dubloon, a Spanish dubloon, right?
17
       Α.
           Yes.
18
           And you associate that with pirates, right, and
       Q.
19
    buccaneers?
20
       Α.
           Sure.
           Sure? Or you do? Are you agreeing with me today
21
       Q.
22
    or do you actually believe it?
23
           Well, I associate dubloons with -- you know,
```

with -- well, not only pirates and buccaneers but the

great Spanish fleet that came over and conquered South

24

2

3

4

5

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7

8

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14

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24

```
America. The treasure that was taken out of South
America, the pieces of eight, the dubloons. I associate
them with King Philip of Spain and his wealth, as well
as pirates and buccaneers.
       The reason that the -- sorry. Did you finish?
   Ο.
   Α.
       Yes.
      The reason that the dubloon is there is to make
   Q.
an association with skulls of pirates or buccaneers,
right?
      More the gold, the pieces of eight, the gold that
was in treasure ships. And one could make that
association, sure.
  Q. Well, you would make the association? You would
make it a reference to buccaneers and pirates and that
kind of aspect of skulls, right?
       One could do that.
   Α.
   Ο.
       And you do that, right?
       I do. But, again, you evoke so much history when
   Α.
you look at that. The cross and the pieces of eight, I
think of the -- you know, the conquest of the New World
and the treasures that came out of South America, the
gold mines and stuff.
   Q. Let me move on to another topic. So you often
describe Crystal Head Vodka as being a pure spirit,
right?
```

A. Yes.

1

2

3

4

5

6

7

8

16

17

18

19

20

21

22

- Q. And one of the ways you differentiate Crystal Head Vodka as we discussed before is it has no additives, right?
- A. No additives.
 - Q. One of the other differentiating factors that you use for Crystal Head Vodka is that it's from pristine

 Newfoundland glacial water, right?
 - A. Correct.
- Q. And you also differentiate Crystal Head Vodka by saying that it's filtered many times, right?
- 12 A. Seven times, yes.
- Q. And the last time it's filtered through something called Herkimer diamonds, right?
- 15 A. Herkimer diamonds, correct.
 - Q. In your view, filtering the Crystal Head Vodka through the Herkimer diamonds adds the last spiritual psychic touch to the vodka, right?
 - A. Well, Herkimer diamonds are a double-sided quartz crystal. They're found in only two parts of the world, Afghanistan and upstate New York. They have a mysterious property to them. They are only found there. And they are beautiful, double-ended quartz crystals.
- They are commonly used in the distillery industry. And when we do our pour, we do our pour --

2

3

4

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21

22

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24

```
we've done it where we don't pour it through the diamond
cone. We've done it where we pour it through the
diamond cone. And in tests, people like it poured
through the diamond cone.
            Now, if you went to your high school
chemistry teacher and said, What does pouring alcohol
over Herkimer diamonds do for your fluid? They'd say,
Well, nothing.
           But, you know, we are here in the realm of
the spiritual in our marketing. And people do like the
taste. And, honestly, when we pour the vodka through
the cone, it just has that beautiful, satiny finish.
And it's the touch that I like.
            When I found out that other vodka producers
used Herkimer diamonds, they said, Throw them in there,
they kind of fit with our legend.
  Q. Next topic. You've never considered putting
tequila in Crystal Head Vodka's bottle, right?
  A. Well --
           MR. BERG: Excuse me, your Honor. May we
have a date? That's vague. Could we have a time
period?
            THE COURT: Yes. If counsel will include a
time period. "Never" --
            THE WITNESS: We never have.
```

```
THE COURT: -- is broad.
1
2
                 THE WITNESS: Never have considered.
3
                MR. HUMMEL: It was intended to be broad,
4
    Your Honor.
5
                MR. BERG: I'll withdraw my objection.
6
                 THE WITNESS: To answer your question,
7
    again, we did not consider it because of my association
    with Patron.
8
    BY MR. HUMMEL:
9
           And you -- but you've always wanted to put vodka
10
       Ο.
11
    in the Crystal Head Vodka bottle, right?
12
       A. Yes.
13
       Q. And Crystal Head Vodka has not -- sorry.
14
    Withdraw that.
15
                Globefill has never introduced tequila in
    this bottle, right?
16
       A. No.
17
18
           And to your knowledge, KAH has never introduced a
    vodka in this bottle?
19
20
       Α.
           No.
21
          Or this bottle?
       Ο.
22
       Α.
           No.
23
           Or any of other KAH Tequila bottles?
       Q.
24
       Α.
           No.
2.5
       Q.
          Now, Globefill is not the first entity to ever
```

```
put alcohol in a skull, right?
1
2
           I am not aware of any other brand that has
    alcohol in a skull.
3
       Q. What about other types of alcohol, like medicinal
4
    alcohol; that has been input in skulls before, right?
5
       A. At the turn of the century there would have been
6
7
    medicinal alcohol put into skulls.
8
                Laudanum, which is opium, was a liquid form.
    And there are some old skull bottles that had laudanum
9
10
    in them, and there would have had alcohol in them, yes.
    In medicinal proportions.
11
           And industrial, right, also?
12
       Q.
13
       Α.
           I suppose. But not 40 proof potable alcohol.
           I think you testified a little bit about going to
14
       Q.
15
    bottle signings; is that correct?
16
       Α.
          Yes, sir.
17
       Ο.
           And you go -- you've done about a hundred of
    them, I think?
18
19
          More than that.
       Α.
20
           Is correct that you've signed about a quarter of
       Q.
21
    a million bottles of Crystal Head Vodka?
22
           That's way beyond, that estimate. I would say
23
    100,000. About a hundred thousand. About a hundred
24
    thousand.
```

Q. Mr. Aykroyd, you would agree with me that these

```
1
    KAH Tequila bottles are neat, right?
2
       Α.
           Are...
           They're neat?
3
       Q.
       Α.
           They are neat.
 4
           And they speak to Kim Brandi's artistic
5
       0.
6
    abilities, right?
7
           No one's denying Kim Brandi's artistic abilities
       Α.
8
    or her eureka moment when she saw an opportunity to do a
    quick-follow product after ours. No one is denying
9
10
    that.
11
       Q. No one is denying that Ms. Brandi is an
12
    entrepreneurist, right?
13
       A. Certainly, certainly not. But -- yeah, an
    entrepreneurist who saw an opportunity and took
14
15
    advantage of it and made a mistake. Let's just say
16
    that. She made a mistake. By infringing on our trade
    dress.
17
           You think that the KAH Tequila bottles have a
18
19
    pleasing appearance, right?
2.0
       A. You know, I do now. I do.
21
           You, I think, alluded to this in your direct, but
       Q.
22
    you would have no objection to Ms. Brandi selling other
23
    products in her bottles, right?
24
       Α.
           Whatever she would like, as long as it's not
2.5
    beverage alcohol in a skull-shaped design as defined by
```

```
our trade dress. But we're true to fact, we were in the market first.
```

- Q. And the specific things that you suggested that she sell were salsa or honey, or moly, or maybe peppers in her calaveras, right?
 - A. I love honey, salsa, moly and peppers.
- Q. Those things are things that you think Ms. Kim Brandi should sell in her bottles, right?
- A. Well, as food stuff, sure, salt, pepper. I mean, Kim Brandi could probably take and put motor oil in there, whatever she'd like, as long as it's not alcohol. That is my point.
- Q. You don't want her to sell any alcohol in her KAH
 Tequila calaveras, right?
 - A. Because we have rights to this trade dress, skull-shaped bottle with alcohol. And anything she would like to put in that, other than alcohol, I have no problem with that.
 - Q. Wouldn't matter if she wanted to put tequila, like she does, or gin or whisky or any other type of alcohol, it wouldn't matter to you; you want to keep her off the market?
- A. We don't want to keep a -- we don't want to keep

 her off the market. We do not want to keep her off the

 market. That is incorrect.

2

3

4

5

6

7

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13

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22

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24

```
We merely want to protect our trade dress.
And if Kim came up with a -- say another design for a
tequila bottle that she put a skull on it embossed, a
nice little jug, you know what, put it right next to
ours, we'd have no problem.
   Q. You don't want her to put --
            THE COURT: Excuse me for a moment. I just
want to ask counsel about how much longer are you likely
to be?
            MR. HUMMEL: Like two minutes, Your Honor.
            THE COURT: All right.
BY MR. HUMMEL:
   Q.
       Let's be clear, Mr. Aykroyd, you don't want her
to put tequila in any skull-shaped bottle, right?
       That's why we are here.
   Α.
   Ο.
       She can -- there are no alterations she can make
to this bottle to make it work for you, right?
       Yes. There is an alteration.
   Α.
       What would that be, sir?
   Q.
   Α.
       To eliminate the resemblance and the replication
of a skull-shaped design.
       So as long as she has a skull-shaped design, you
want her to stop selling KAH Tequila, right?
  Α.
      We believe it infringes on our trade dress and
hurts our company and makes people believe that we are
```

```
now in the line extension of tequila and we are not.
1
2
           And your view is that any alcohol in any
    face-shaped or head-shaped or skull-shaped bottle would
3
4
    infringe your trade dress, right?
5
           Yes, we do believe that.
6
           So you claim an absolute right to the use of a
7
    head-shaped bottle or a skull-shaped bottle?
8
       A. As Coca-Cola does to their design; as Nike does
    to their swoosh; as any trade dress which claimed
9
10
    exclusive exclusivity, yes.
11
           So the answer is yes, any skull-shaped bottle, no
12
    matter how different to Crystal Head Vodka you claim is
13
    covered by your trade dress; is that correct?
14
       Α.
           Yes, sir.
15
           You want an absolute right to sell in the United
       Ο.
16
    States alcohol in a skull-shaped bottle, right?
           Just like Nike does -- sells with their swoosh.
17
       Α.
    Just like Coca-Cola does with their Coke design.
18
19
    Pepsi does with their bottle. This is our trade dress.
20
    This is our company life right here. So we have to
21
    protect it.
22
           The answer to my question is --
       Ο.
23
           We're not here -- Brandi or anybody else. She's
24
    a hero.
```

Excuse me. I think you've

THE COURT:

```
1
    answered the question.
2
                THE WITNESS: Sure. Sure. Excuse me, Your
3
    Honor.
4
                MR. HUMMEL: No further questions, Your
5
    Honor.
6
                THE COURT: I assume there's redirect. But
7
    how long?
8
                MR. BERG: Ten minutes at most, Your Honor.
    If the jury can stand that.
9
                THE COURT: Well, I will -- if we don't have
10
11
    to take a recess, then I let you finish.
12
                Does any -- any of the jurors feel the need
13
    for a recess? Apparently not. So counsel may proceed.
                Oh, I'm sorry. Mr. Miller asked me to not
14
15
    forget that he wanted to conduct some examination. And
    I did forget.
16
17
                Mr. Miller.
18
                MR. MILLER: It's all right, your Honor.
                                                            Ι
19
    have that effect on people.
20
                        CROSS-EXAMINATION
    BY MR. MILLER:
21
22
           Just a few questions, Mr. Aykroyd.
       Ο.
23
          Certainly.
       Α.
24
       Q.
           The early broken bottles back in 2007, when you
    had -- I think -- I believe it was about 400 different
2.5
```

```
1
    bottle iterations that broke in the design process.
2
                Do you recall that?
3
       A. We -- what happened was, the bottles went through
    the fire, went through the line. And they just didn't
4
    hold up. And it wasn't until we got to about the 400th
5
    bottle in the first run that we had an integral product.
 6
7
       Q. Was there tweaking to the product that helped fix
    the problem?
8
       A. At the factory. In terms of the heat of the
9
10
    furnaces and the molding process there. We didn't tweak
    it. It was them that tweaked to get it right.
11
12
                They had the mold. The mold was finalized.
13
    But they had to play around with furnace temperature and
    that stuff.
14
       Q. Did you take photographs of the failed efforts of
15
    the bottle?
16
17
       A. I did not personally take any photographs. But I
    think there's evidence of a failure that was forwarded
18
19
    to us by Bruni.
20
                MR. MILLER: Okay. I haven't seen those.
    BY MR. MILLER:
21
22
           Did you take photographs like any of the earlier
       0.
23
    prototypes for the bottles?
24
       A. Yes. I didn't personally. But, you know, Bruni
2.5
    would have, I suppose.
```

```
1
           Is Crystal Head Vodka currently available for
2
    sale in Mexico?
       A. I'm not sure. I don't know.
3
 4
                MR. MILLER: That's all I have. Thank you,
5
    sir.
6
                THE COURT: Redirect?
7
                       REDIRECT EXAMINATION
8
    BY MR. BERG:
       Q. Mr. Aykroyd, let me point your attention first to
9
    Exhibit 755.
10
11
                MR. BERG: If Willow will bring that up.
12
                Could we go to just 755 to remind the jury
    what this was.
13
    BY MR. BERG:
14
15
       Q. Tell us -- this is a presentation to Wilson
16
    Daniels. If you'll tell us who Wilson Daniels is, sir?
17
       A. Wilson Daniels is a sub group of Infinium --
18
    essentially importer of the product.
19
                So Wilson Daniels was acquired by Infinium
20
    is now under the Infinium umbrella. Same company
    basically.
21
22
           Could you tell us, sir, who put this together?
       Ο.
23
           That was put together in the Globefill offices.
       Α.
24
       Q.
           What was --
2.5
       Α.
          By one --
```

```
1
           I'm sorry.
       0.
2
           By one of our executives who is no longer with
3
    us.
4
           And what was it based on?
       Ο.
5
           It was based on industry studies.
       Q. You remember counsel took you to page 755-6.
6
7
    Let's go there. He pointed out: "Who drinks the super
8
    premium vodkas?"
                And on that page, he pointed out, "Mainly
9
10
    white, but that is changing."
11
                 When was this presentation made, by the way?
12
       Α.
           Probably '07.
           '07?
13
       Q.
14
       Α.
           I think so.
15
       Q. Counsel did not -- went to the next page.
16
                MR. BERG: If we could go to the next page.
17
    BY MR. BERG:
18
           For reasons best known to him, did not point this
       Ο.
19
    sentence out (indicating).
20
                Now, was this based on industry studies,
    sir?
21
22
       Α.
           It was based on some industry study.
23
           And what was this business about white people?
       Q.
24
    Is that part of the demographic of people at the time
2.5
    who drank vodka?
```

```
I guess according to the industry study this was
1
2
    based on, the data seemed to indicate that.
3
       Q.
           In your experience, as the study said, has that
4
    demographic changed?
5
           For our product?
       Α.
       Q.
           Yes.
 6
7
           Oh, yes.
       Α.
8
           To whom do you sell your product?
       Ο.
9
       Α.
           Everyone.
           Where it says "Goths and bikers are not likely to
10
       Q.
11
    drink your vodka"; is that true?
12
       Α.
           No. I know quite a few motorcycle enthusiasts
13
    who enjoy the product. In fact, theirs is a Goth bar in
    Hollywood they've totally devoted a wall to the product,
14
15
    and Goths and bikers have embraced it.
       Q. Counsel also said -- pointed to the trademark.
16
17
                MR. BERG: Let's go to 700 if we can.
18
    want to see if I can figure this out myself.
19
                 If we can blow up the trademark, the
20
    principal register, the first line there.
    BY MR. BERG:
21
22
           Now, let me ask you: As a businessman, do you
       Ο.
23
    have an understanding of the difference between trade
24
    dress rights and trademark rights?
```

2.5

Α.

I believe I do.

```
Do trademark rights exist without a trademark?
1
       Ο.
2
           Trade dress rights?
       Α.
3
       Q.
           I'm sorry. Trade dress rights, yes.
           Trade dress rights exist by being in the market
 4
       Α.
    first, being in the commerce first, you get your rights
5
    to your trade dress, without having to have a trademark.
6
7
       Q. And counsel said -- spoke about the cap. And he
8
    said, You don't have a trademark on the cap, it's on the
    bottle itself, the skull-shaped bottle.
9
10
                Do you remember that?
11
           Right. No. Yes. That's what it says in the
       Α.
12
    registration.
13
                MR. BERG: Now, could we go back to 574-A,
    the lower left-hand corner.
14
15
    BY MR. BERG:
16
       Ο.
           Is it a fair statement that trade dress applies
17
    to the full appearance of your bottle, sir?
18
       Α.
           Yes.
19
           And did you have the trade dress rights in that
       Q.
20
    cap, sir?
21
          Do we have a trade dress right in the cap?
       Α.
22
       Ο.
           Yes.
23
           Not according -- well, in trade dress, we do,
       Α.
```

We have a trade dress right to whatever was

24

25

yes.

```
1
    in the -- whatever package went up into the market
2
    first, we have a trade dress right to, yes.
3
       Q.
          And this brown cap, did you give Ms. Brandi
    permission to use that in her mold?
4
       Α.
5
           No.
           And are you convinced that's your cap?
 6
       Q.
7
           The facet, the brown, it really looks like one of
       Α.
8
    our caps that came right off her bottle and that she was
    utilizing in the production of her near exact replica.
9
10
       Q. Counsel pointed out on that trademark --
11
                MR. BERG: We don't have to go back to that.
12
    If you will take that down.
    BY MR. BERG:
1.3
       Q. Counsel pointed out that the lawyers, your
14
15
    lawyers then disclaim color.
16
                 Do you remember that?
17
       Α.
           So it says in the document.
18
           Did anywhere -- did your lawyers disclaim
19
    trademark rights to a skull-shaped bottle?
2.0
       Α.
           No.
           Does the color make any difference? If you paint
21
       Ο.
22
    your bottle -- if you paint a skull-shaped bottle, as
23
    Ms. Brandi did, does that make any difference to you and
24
    why you're in Court?
```

No. It's still a skull-shaped design purveying

```
alcohol, painted or not.
1
2
       Q. Do you remember what -- Mr. Alexander's testimony
    about creating illusions?
3
       A. Yes.
 4
       Q. And, clearly, there are many tiny, little
5
6
    differences in these bottles and some substantial
7
    differences, true?
8
       Α.
           I agree.
           What is the illusion that is created when you
9
       Q.
10
    hold -- show those bottles side by side and at the same
11
    angle?
           It is the illusion of sister skulls. One
12
    associated with the other.
13
       Q. Is this case, in your mind, sir, about the
14
15
    dissimilarities in those bottles or about the
    similarities in those bottles?
16
17
       A. Oh, unquestionably the similarities in the
    replica of our original creative design.
18
19
       Q. When Mr. Hummel questioned you about your
20
    religious beliefs earlier, did you mean to imply that
    that's the only basis for marketing of Crystal Head
21
22
    Vodka?
```

A. Oh, no. We market on the quality of our fluid and the unique design package.

2.5

Q. Does the fact that Ms. Brandi marketed on Day of

2

3

4

5

6

7

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9

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the Dead and you marketed it first, at least, for a
couple years, on the legend of the 13 crystal skulls,
does that change the fact for you that those bottles --
that her bottle is a knockoff of yours?
       It does not change that fact. Two separate
marketing stories; two similar skulls.
            MR. BERG: Pass the witness.
            THE COURT: The witness may step down.
            And we will recess today.
                                      And we will
return tomorrow morning at 8 o'clock.
            Tomorrow's schedule, the jury will be
recessed no later than 12. 12, noon.
            You are excused for now. See you tomorrow
morning at 8:00 o'clock.
            THE CLERK: Please rise.
            (JURY EXCUSED.)
            THE COURT: Just a couple of comments for
          My expectation is that the plaintiffs will
rest tomorrow subject to the right to reopen for
purposes of offering exhibits, if you should discover
that there are some that are not in evidence that you
believe to be in evidence.
            Is that correct?
            MR. BERG: That is correct, Your Honor.
specifically as Mr. Vera informed the Court, we will
```

```
1
    have a proffer of the existing trademarks.
2
                THE COURT: I'm actually prepared to listen
3
    to that proffer today if those who are going to make the
4
    proffer are here. Just as I think about the planning, I
    will read the designations of the deposition this
5
6
    evening. And as I indicated we'll meet early tomorrow
7
    and the Court will rule. But you will need time to make
8
    any adjustments. So maybe it is better for me to hear
    the proffer, if everyone is here and ready to make that
9
10
    proffer, before I read rather than after I read.
11
    don't know if you're ready to do that or not.
12
                MR. BERG: My counsel -- my esteemed
13
    colleague Mr. Vera is shaking his head in frustration, I
14
    think.
15
                MR. VERA: Your Honor, maybe I was not
16
    clear. We were talking about two things. One is the
17
    oral argument on the designations. And another is a
    separate proffer on the trademarks for which we would
18
19
    like to have all the trademarks lined out and that
20
    organized. So those are two different things.
21
                And if Your Honor has any desire to hear
22
    argument on the designations, then, yes, we can do that
23
    now. But not on the trademark proffer.
24
                THE COURT: All right. I am prepared to
25
    listen to the argument on the designations if defense
```

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counsel is prepared to do that. But you may not be
prepared. I said differently this morning.
                                            But I
thought if you were ready to do it now, I would just
listen.
           MR. HUMMEL: Your Honor, I actually excused
Ms. Rettig so I'm not prepared.
            THE COURT: All right. So we'll go back to
the original plan and meet tomorrow morning.
           MR. HUMMEL: Thank you, your Honor.
            THE COURT: So let me ask the defense, if
the plaintiff is going to rest the first thing tomorrow,
other than the deposition that's outstanding that needs
to be read and ruled on and certain arguments made, are
you prepared to go forward with other witnesses?
           MR. HUMMEL: Yes. We are prepared to go
forward with -- I think with the video witness tomorrow
morning.
            THE COURT: How long do you think that will
take?
           MR. HUMMEL: I lost my sheet of paper that
has my timing, but I think it was 45 minutes for ours.
            THE COURT: And then once the video is
played, who would be the next witness to be called in by
the defense?
           MR. MILLER:
                        Your Honor, the video is
```

```
1
    actually a live testimony like we did today.
2
                MR. HUMMEL: Sorry.
                THE COURT: The witness testifying by video?
3
                MR. HUMMEL: We have a witness testifying by
4
5
    video, and then we have a video, which I believe we will
6
    be able to get together. I think that's what we have.
7
                THE COURT: Just trying to figure out
8
    whether or not we will have enough to complete the
    session tomorrow.
9
                So I have the 45 minutes with the witness
10
11
    who will be testifying by depo. And then what else?
12
                MR. HUMMEL: Well, it's 45 minutes on our
           I'm not sure how much cross will --
13
    side.
14
                THE COURT: How much cross?
15
                MS. KIM: Probably around 30, Your Honor.
                THE COURT: Just to make sure we are talking
16
    about the same thing, I'm asking about the witness who
17
18
    will be testifying by video --
19
                MS. KIM:
                         Right.
20
                THE COURT: -- as we this morning.
21
                MR. HUMMEL: Yes, just to be clear, we will
22
    use names maybe. Just to be clear. Videotape witness.
23
                So Mr. Poret is going to testify on the
24
    screen here. He is going to go 45 minutes on direct and
2.5
    about a half an hour on cross. So that gets us about an
```

```
1
    hour and 15 minutes.
2
                THE COURT: That's what I understood.
3
                MR. HUMMEL: And the videotape itself is I
4
    believe is an hour and a half, hour and 15 minutes,
5
    somewhere around there. Hour and 15 minutes.
 6
                THE COURT: So the videotape itself, you are
7
    referring to the deposition?
8
                MR. HUMMEL: Escarcega, correct.
                THE COURT: That needs the Court to rule on
9
10
    objections to?
11
                MR. HUMMEL: Correct.
                THE COURT: And adjustments would have to be
12
13
    made depending upon how the Court rules.
14
                MR. HUMMEL: These guys are unbelievable.
15
    They can do it.
16
                THE COURT: So I'm just not sure that -- so
    how long is that videotape deposition?
17
18
                MR. HUMMEL: I think that videotape
19
    deposition is about an hour and 15 minutes, Your Honor.
20
                I could have another witness here. But I
    would rather not have him wait if he is not going to
21
22
    testify.
23
                THE COURT: Who would the other witness be?
24
                MR. HUMMEL: Mr. Zeigler.
                THE COURT: And what is the time estimate of
2.5
```

```
his direct?
1
2
                MR. HUMMEL: If we have time, he can come
    tomorrow, I think the direct will be about 10 minutes,
3
4
    15 minutes maybe. Short.
                THE COURT: And the cross, similar,
5
6
    probably?
7
                MS. KIM: Yes, Your Honor.
8
                THE COURT: All right. Then I will just
    make sure that I am ready to give counsel the rulings on
9
10
    the video deposition tomorrow. I will listen to the
11
    arguments. And I think the Court suggested 7:00 o'clock
12
    and no one seemed to object to that. So we'll meet here
13
    tomorrow morning at 7 o'clock. I will be prepared to
    listen to the argument that's going to be made
14
15
    concerning the video deposition and issue the rulings on
16
    the video deposition prior to Mr. Poret's testimony. So
17
    that would be of those who need to make adjustments to
    the video time to do that.
18
19
                MR. HUMMEL: Thank you, Your Honor.
20
                THE COURT: So that should work.
21
                MR. HUMMEL: Thank you, Your Honor.
22
                THE COURT: Are there other matters to be
23
    discussed tonight? I think I've provided the proposed
24
    jury instructions and the verdict form. We are not
25
    going to discuss those tomorrow. But I just wanted you
```

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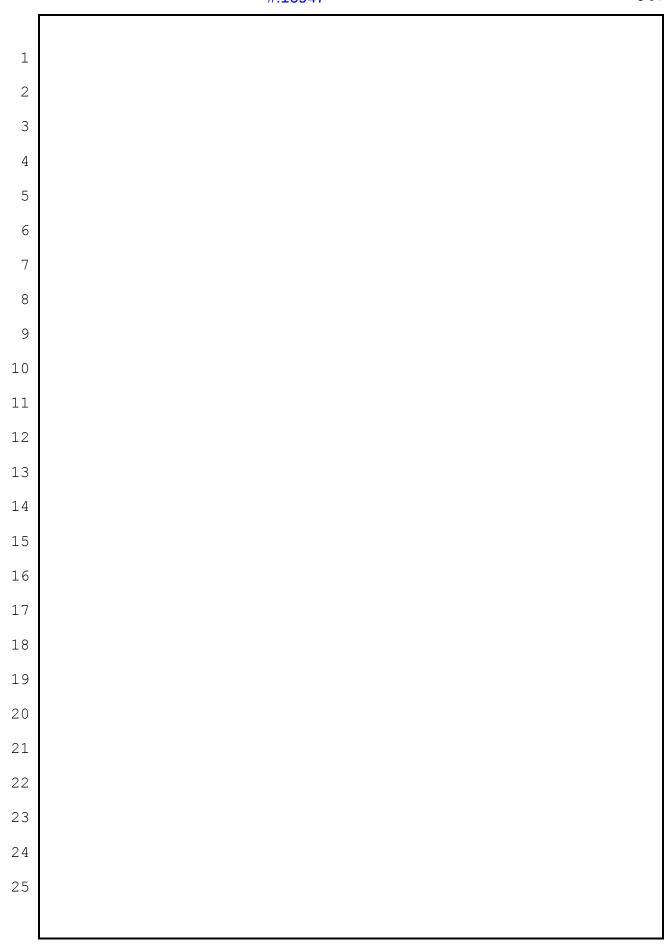
23

24

```
to have them so you could begin looking at them.
would think that we would be discussing those, as I said
earlier, on Tuesday, after the session. So counsel
should be prepared to discuss those at that time.
            Are there exhibits that are going to be used
with the witnesses who will be testifying tomorrow that
you have not previously agreed upon?
            MS. KIM: There is definitely a slide and a
demonstrative for Mr. Poret where we actually asked
counsel for a clarification on where one of the images
came from. And at least I -- I wasn't copied on that
e-mail. I was on the original e-mail that went out. So
I don't know if there was a response back or if you've
worked it out.
            THE COURT: Do you think you worked it out
from the defense perspective?
            MR. RAFFERTY: I think we either have or
will before tomorrow morning.
            THE COURT: You don't think that there will
be anything that the Court needs to do with that?
            MR. RAFFERTY: I would hope not.
            MR. BERG: Just as a practical matter, Your
Honor, I don't think the guards let us in until 7:00.
So it might be 7:15 when we can get up here.
            THE COURT: Okay. That's fine.
```

```
1
                MR. BERG:
                           Thank you.
2
                MS. KIM: And then just one last thing, Your
    Honor. With Thomas Zeigler, who I believe defendants
3
4
    are planning on calling tomorrow if there's time, the
5
    vast majority of Mr. Zeigler's deposition had to do with
6
    defendant's trademarks and copyrights. Obviously, those
7
    are all out, so we just want to make sure that that
8
    testimony isn't covered tomorrow.
9
                THE COURT: I think this is something that
    you could discuss among yourselves. But maybe it should
10
11
    have a response since it's been raised.
12
                MR. HUMMEL: Your Honor, we are well aware
13
    of Your Honor's motions in limine rulings, and we will
14
    not tread over them.
15
                THE COURT: Anything else that you wish to
    raise at this time?
16
17
                Then I will see you tomorrow morning at
    7:15.
18
19
                THE CLERK: Please rise. This court's is
20
    adjourned.
21
                 (PROCEEDINGS CONCLUDED.)
22
23
24
2.5
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1
2
3
                CERTIFICATE OF REPORTER
4
5
    COUNTY OF LOS ANGELES )
6
                              ) SS.
7
    STATE OF CALIFORNIA
8
9
    I, SHERI S. KLEEGER, OFFICIAL COURT REPORTER, IN AND FOR
10
    THE UNITED STATES DISTRICT COURT FOR THE CENTRAL
11
    DISTRICT OF CALIFORNIA, DO HEREBY CERTIFY THAT PURSUANT
12
    TO SECTION 753, TITLE 28, UNITED STATES CODE, THE
    FOREGOING IS A TRUE AND CORRECT TRANSCRIPT OF THE
13
14
    STENOGRAPHICALLY REPORTED PROCEEDINGS HELD IN THE
15
    ABOVE-ENTITLED MATTER AND THAT THE TRANSCRIPT PAGE
16
    FORMAT IS IN CONFORMANCE WITH THE REGULATIONS OF THE
    JUDICIAL CONFERENCE OF THE UNITED STATES.
17
18
19
20
    DATE: MARCH 25, 2017
21
    /s/____
22
23
    SHERI S. KLEEGER, CSR
24
    FEDERAL OFFICIAL COURT REPORTER
2.5
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\$	10-2034 [1] - 1:13	16 [1] - 3:6	280:16, 302:21,	51:5
Ψ	10-2034-CBM [1] -	17 [1] - 185:18	311:9, 312:7	26th [1] - 202:25
	4:6	17.8 [1] - 119:1	2011 [7] - 137:10,	27 [3] - 187:1, 187:2,
\$230 [1] - 27:23	100 [6] - 78:5, 161:5,	18 [2] - 25:14, 186:18	173:12, 173:15,	216:18
\$30 [2] - 64:9, 107:17	161:7, 162:20, 167:6,	1800 [5] - 110:10,	173:19, 264:3,	276,331 [1] - 3:5
\$35 [1] - 107:18	167:7	114:7, 114:23, 157:1,	302:23, 310:16	28 [2] - 254:7, 347:12
\$40 [1] - 69:5	100,000 [1] - 326:4	160:12	2012 [3] - 98:4, 98:7,	29 [1] - 253:24
\$700,000 [1] - 253:8	10019 [1] - 2:17	1800s [1] - 295:23	303:1	2:00 [4] - 10:7, 10:15,
	10036 [1] - 2:9	1875 [1] - 2:11	2013 [15] - 49:2,	11:7, 11:15
•	10340 [1] - 1:23	18th [1] - 277:4	49:5, 50:2, 69:18,	2:30 [1] - 11:2
	11 [4] - 49:2, 49:9,	19 [2] - 216:16, 306:7	75:12, 75:13, 75:24,	
'05 to 225.46	97:5, 231:25	192 [1] - 3:4	76:5, 76:22, 77:8,	3
'05 [2] - 225:16, 225:17	12 [9] - 69:19, 69:24,	1933 [2] - 41:11,	80:8, 81:6, 303:5,	
	93:24, 184:17,	202:12	311:12, 312:12	
'06 [3] - 225:16, 225:17	194:20, 249:10,	1949 [1] - 232:21	2014 [5] - 76:22,	3 [9] - 106:9, 120:1,
	338:18	1950s [1] - 230:10	77:8, 80:8, 81:6,	120:12, 132:15,
'07 [5] - 232:5, 232:6,	12-pack [1] - 184:18	1960s [1] - 297:3	303:9	133:10, 134:5,
282:21, 333:18, 333:19	120 [1] - 2:8	1969 [1] - 220:23	2016 [2] - 79:3, 79:4	134:14, 183:12, 288:6
'08 [3] - 235:23,	1200 [1] - 155:25	1971 [1] - 221:17	2017 [3] - 1:20, 4:2,	3-pack [1] - 185:9
237:21, 282:22	12:00 [4] - 9:18, 10:2,	1974 [1] - 97:4	347:20	3/24/2010 [1] - 263:5
237.21, 202.22 '30s [1] - 221:22	10:11, 11:9	1975 [1] - 222:17	21 [3] - 107:11,	30 [7] - 91:23, 200:7,
30s [1] - 221:22 '6 [1] - 282:14	12:30 [1] - 11:3	1978 [1] - 26:7	125:5, 291:1	200:10, 239:20,
	13 [30] - 26:8, 26:25,	1979 [2] - 223:2,	210 [2] - 79:18, 79:23	245:12, 254:2, 341:21
'66 [1] - 221:6	83:7, 119:4, 149:14,	223:6	212 [4] - 3:4, 3:5,	30th [3] - 49:1, 49:5,
'69 [2] - 221:7, 221:8	185:1, 227:19,	1980s [2] - 31:20,	311:17, 311:21	50:1
'70s [1] - 232:25	281:21, 282:7,	34:17	213 [2] - 311:18,	31 [1] - 202:24
' 74 [1] - 221:18	294:24, 295:2, 295:6,	1986 [3] - 202:22,	311:21	312 [1] - 1:24
'75 [1] - 223:4	295:13, 295:15,	202:25, 203:17	213)894-6604 [1] -	31st [1] - 280:16
' 79 [1] - 223:3	299:21, 300:10,	1:30 [1] - 200:5	1:25	33 [1] - 263:13
'80s [1] - 32:1	301:5, 303:6, 303:11,		214 [2] - 307:17,	33.9 [4] - 120:13,
106 111 000.40				100 10 :
'86 [1] - 203:18	303:14, 303:17,	2	307:21	120:19, 120:22,
'86 [1] - 203:18	303:14, 303:17, 303:23, 305:10,	2	307:21 215 _[2] - 307:17,	196:13
*86 [1] - 203:18	· · · · · · · · · · · · · · · · · · ·		307:21 215 [2] - 307:17, 307:21	196:13 34 [1] - 216:9
'86 [1] - 203:18	303:23, 305:10, 306:2, 306:13, 306:14, 306:19,	2 [13] - 28:7, 113:15,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3	196:13 34 [1] - 216:9 35 [1] - 239:20
I	303:23, 305:10, 306:2, 306:13,	2 [13] - 28:7, 113:15, 114:20, 120:1,	307:21 215 _[2] - 307:17, 307:21 216 _[1] - 313:3 22 _[1] - 51:4	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8,
/ S [1] - 347:22	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10
I	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18,	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8,
/S [1] - 347:22 /TPHAOEBG [1] -	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9
/S [1] - 347:22 /TPHAOEBG [1] - 32:22	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22,	2 _[13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2,	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5
/S [1] - 347:22 /TPHAOEBG [1] -	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5,	2 _[13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25,	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1
/S [1] - 347:22 /TPHAOEBG [1] - 32:22	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1	2 _[13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17,	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13
/S [1] - 347:22 /TPHAOEBG [1] - 32:22	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1,	2 _[13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 _[2] - 137:10, 137:15 20 _[5] - 78:8, 78:10,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17,	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 135:11, 136:11,	2[13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13
/S [1] - 347:22 /TPHAOEBG [1] - 32:22	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 135:11, 136:11, 138:5, 138:13	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 135:11, 136:11, 138:5, 138:13 14.8 [1] - 119:1	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 136:11, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14,	303:23, 305:10, 306:2, 306:13, 306:24, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20
/ /S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0[1] - 262:20 1 1[15] - 113:14, 115:2, 115:9, 119:25,	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14,	303:23, 305:10, 306:2, 306:13, 306:24, 306:19, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20,
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14, 142:15, 164:20,	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 136:11, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10, 51:5, 52:6, 52:7, 92:3,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20, 331:5	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19 24-hour [1] - 217:8	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20, 126:7, 133:18,
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14, 142:15, 164:20, 194:23, 195:21,	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10, 51:5, 52:6, 52:7, 92:3, 92:12, 114:9, 114:21,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20, 331:5 2008 [7] - 173:22,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19 24-hour [1] - 217:8 24.8 [5] - 119:1,	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20, 126:7, 133:18, 134:17, 200:3, 281:5,
/ /S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14, 142:15, 164:20, 194:23, 195:21, 196:13, 199:12,	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 136:11, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10, 51:5, 52:6, 52:7, 92:3,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20, 331:5 2008 [7] - 173:22, 235:25, 243:25,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19 24-hour [1] - 217:8 24.8 [5] - 119:1, 194:23, 195:22,	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20, 126:7, 133:18, 134:17, 200:3, 281:5, 313:4
/ /S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14, 142:15, 164:20, 194:23, 195:21, 196:13, 199:12, 226:17, 304:9, 313:3	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 136:11, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10, 51:5, 52:6, 52:7, 92:3, 92:12, 114:9, 114:21, 114:22, 115:11, 135:7, 135:24,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20, 331:5 2008 [7] - 173:22, 235:25, 243:25, 262:20, 282:20,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19 24-hour [1] - 217:8 24.8 [5] - 119:1, 194:23, 195:22, 195:23, 196:12	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20, 126:7, 133:18, 134:17, 200:3, 281:5, 313:4 40 [4] - 35:24, 86:23,
/ /S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14, 142:15, 164:20, 194:23, 195:21, 196:13, 199:12, 226:17, 304:9, 313:3 1.13 [1] - 15:3	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 135:11, 136:11, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10, 51:5, 52:6, 52:7, 92:3, 92:12, 114:9, 114:21, 114:22, 115:11, 135:7, 135:24, 142:23, 198:6, 200:4,	2[13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20, 331:5 2008 [7] - 173:22, 235:25, 243:25, 262:20, 282:20, 302:14	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19 24-hour [1] - 217:8 24.8 [5] - 119:1, 194:23, 195:22, 195:23, 196:12 24th [2] - 278:20	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20, 126:7, 133:18, 134:17, 200:3, 281:5, 313:4 40 [4] - 35:24, 86:23, 120:14, 325:19
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14, 142:15, 164:20, 194:23, 195:21, 196:13, 199:12, 226:17, 304:9, 313:3 1.13 [1] - 15:3 1/16 [1] - 270:7	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 136:11, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10, 51:5, 52:6, 52:7, 92:3, 92:12, 114:9, 114:21, 114:22, 115:11, 135:7, 135:24, 142:23, 198:6, 200:4, 200:7, 219:2, 342:7,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20, 331:5 2008 [7] - 173:22, 235:25, 243:25, 262:20, 282:20, 302:14 2009 [2] - 267:10,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19 24-hour [1] - 217:8 24.8 [5] - 119:1, 194:23, 195:22, 195:23, 196:12 24th [2] - 278:20 25 [10] - 49:2, 49:9,	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20, 126:7, 133:18, 134:17, 200:3, 281:5, 313:4 40 [4] - 35:24, 86:23, 120:14, 325:19 400 [4] - 231:21,
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14, 142:15, 164:20, 194:23, 195:21, 196:13, 199:12, 226:17, 304:9, 313:3 1.13 [1] - 15:3 1/16 [1] - 270:7 10 [12] - 69:19,	303:23, 305:10, 306:2, 306:13, 306:4, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10, 51:5, 52:6, 52:7, 92:3, 92:12, 114:9, 114:21, 114:22, 115:11, 135:7, 135:24, 142:23, 198:6, 200:4, 200:7, 219:2, 342:7, 342:10, 342:11,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20, 331:5 2008 [7] - 173:22, 235:25, 243:25, 262:20, 282:20, 302:14 2009 [2] - 267:10, 302:17	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19 24-hour [1] - 217:8 24.8 [5] - 119:1, 194:23, 195:22, 195:23, 196:12 24th [2] - 278:20 25 [10] - 49:2, 49:9, 51:4, 64:9, 164:18,	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20, 126:7, 133:18, 134:17, 200:3, 281:5, 313:4 40 [4] - 35:24, 86:23, 120:14, 325:19 400 [4] - 231:21, 231:22, 241:24, 331:6
/ /S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14, 142:15, 164:20, 194:23, 195:21, 196:13, 199:12, 226:17, 304:9, 313:3 1.13 [1] - 15:3 1/16 [1] - 270:7 10 [12] - 69:19, 69:24, 88:1, 138:6,	303:23, 305:10, 306:2, 306:13, 306:14, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 136:11, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10, 51:5, 52:6, 52:7, 92:3, 92:12, 114:9, 114:21, 114:22, 115:11, 135:7, 135:24, 142:23, 198:6, 200:4, 200:7, 219:2, 342:7,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20, 331:5 2008 [7] - 173:22, 235:25, 243:25, 262:20, 282:20, 302:14 2009 [2] - 267:10, 302:17 201 [1] - 3:4	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19 24-hour [1] - 217:8 24.8 [5] - 119:1, 194:23, 195:22, 195:23, 196:12 24th [2] - 278:20 25 [10] - 49:2, 49:9, 51:4, 64:9, 164:18, 164:23, 165:9, 173:2,	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20, 126:7, 133:18, 134:17, 200:3, 281:5, 313:4 40 [4] - 35:24, 86:23, 120:14, 325:19 400 [4] - 231:21, 231:22, 241:24, 331:6 400-plus [1] - 153:15
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14, 142:15, 164:20, 194:23, 195:21, 196:13, 199:12, 226:17, 304:9, 313:3 1.13 [1] - 15:3 1/16 [1] - 270:7 10 [12] - 69:19, 69:24, 88:1, 138:6, 138:12, 173:6,	303:23, 305:10, 306:2, 306:13, 306:4, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 136:11, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10, 51:5, 52:6, 52:7, 92:3, 92:12, 114:9, 114:21, 114:22, 115:11, 135:7, 135:24, 142:23, 198:6, 200:4, 200:7, 219:2, 342:7, 342:10, 342:11, 342:25, 343:10 15-minute [2] - 92:2,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20, 331:5 2008 [7] - 173:22, 235:25, 243:25, 262:20, 282:20, 302:14 2009 [2] - 267:10, 302:17	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19 24-hour [1] - 217:8 24.8 [5] - 119:1, 194:23, 195:22, 195:23, 196:12 24th [2] - 278:20 25 [10] - 49:2, 49:9, 51:4, 64:9, 164:18, 164:23, 165:9, 173:2, 347:20	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20, 126:7, 133:18, 134:17, 200:3, 281:5, 313:4 40 [4] - 35:24, 86:23, 120:14, 325:19 400 [4] - 231:21, 231:22, 241:24, 331:6 400-plus [1] - 153:15 400th [1] - 331:11
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14, 142:15, 164:20, 194:23, 195:21, 196:13, 199:12, 226:17, 304:9, 313:3 1.13 [1] - 15:3 1/16 [1] - 270:7 10 [12] - 69:19, 69:24, 88:1, 138:6, 138:12, 173:6, 174:22, 227:25,	303:23, 305:10, 306:2, 306:13, 306:4, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 135:11, 136:11, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10, 51:5, 52:6, 52:7, 92:3, 92:12, 114:9, 114:21, 114:22, 115:11, 135:7, 135:24, 142:23, 198:6, 200:4, 200:7, 219:2, 342:7, 342:10, 342:11, 342:25, 343:10 15-minute [2] - 92:2, 200:10	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20, 331:5 2008 [7] - 173:22, 235:25, 243:25, 262:20, 282:20, 302:14 2009 [2] - 267:10, 302:17 201 [1] - 3:4 2010 [9] - 205:22, 249:20, 261:25,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19 24-hour [1] - 217:8 24.8 [5] - 119:1, 194:23, 195:22, 195:23, 196:12 24th [2] - 278:20 25 [10] - 49:2, 49:9, 51:4, 64:9, 164:18, 164:23, 165:9, 173:2, 347:20 25,000 [1] - 140:13	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20, 126:7, 133:18, 134:17, 200:3, 281:5, 313:4 40 [4] - 35:24, 86:23, 120:14, 325:19 400 [4] - 231:21, 231:22, 241:24, 331:6 400-plus [1] - 153:15 400th [1] - 331:11 402 [1] - 1:24
/S [1] - 347:22 /TPHAOEBG [1] - 32:22 0 0 [1] - 262:20 1 1 [15] - 113:14, 115:2, 115:9, 119:25, 120:12, 142:14, 142:15, 164:20, 194:23, 195:21, 196:13, 199:12, 226:17, 304:9, 313:3 1.13 [1] - 15:3 1/16 [1] - 270:7 10 [12] - 69:19, 69:24, 88:1, 138:6, 138:12, 173:6,	303:23, 305:10, 306:2, 306:13, 306:4, 306:19, 306:24, 306:25, 338:8 134 [5] - 123:2, 143:3, 145:6, 145:14, 149:2 14 [5] - 114:22, 115:11, 173:5, 174:22, 219:1 14.5 [5] - 135:1, 136:11, 138:5, 138:13 14.8 [1] - 119:1 144 [1] - 3:4 15 [29] - 20:10, 20:13, 21:1, 21:12, 27:5, 49:2, 49:10, 51:5, 52:6, 52:7, 92:3, 92:12, 114:9, 114:21, 114:22, 115:11, 135:7, 135:24, 142:23, 198:6, 200:4, 200:7, 219:2, 342:7, 342:10, 342:11, 342:25, 343:10 15-minute [2] - 92:2,	2 [13] - 28:7, 113:15, 114:20, 120:1, 120:12, 122:7, 125:23, 132:15, 134:12, 142:9, 267:8, 288:6, 292:22 2,000 [2] - 137:10, 137:15 20 [5] - 78:8, 78:10, 122:9, 198:6, 248:5 2000-E [1] - 78:18 2005 [2] - 282:13, 282:18 2006 [2] - 79:2, 243:25 2007 [2] - 231:20, 331:5 2008 [7] - 173:22, 235:25, 243:25, 262:20, 282:20, 302:14 2009 [2] - 267:10, 302:17 201 [1] - 3:4 2010 [9] - 205:22,	307:21 215 [2] - 307:17, 307:21 216 [1] - 313:3 22 [1] - 51:4 228 [1] - 306:7 22nd [3] - 69:18, 277:17, 278:17 23 [9] - 1:20, 4:2, 216:16, 235:25, 306:8, 307:17, 307:21, 311:17, 311:21 232 [1] - 122:11 23RD [1] - 2:12 24 [2] - 3:3, 76:24 24,772 [1] - 140:19 24-hour [1] - 217:8 24.8 [5] - 119:1, 194:23, 195:22, 195:23, 196:12 24th [2] - 278:20 25 [10] - 49:2, 49:9, 51:4, 64:9, 164:18, 164:23, 165:9, 173:2, 347:20 25,000 [1] - 140:13 250-page [1] - 5:12	196:13 34 [1] - 216:9 35 [1] - 239:20 36 [3] - 69:19, 187:8, 187:10 37 [3] - 187:8, 187:10, 304:9 3704 [1] - 2:5 38 [2] - 39:18, 71:1 38th [1] - 29:13 38TH [1] - 2:8 39 [1] - 280:20 4 4 [9] - 112:23, 113:13, 113:20, 126:7, 133:18, 134:17, 200:3, 281:5, 313:4 40 [4] - 35:24, 86:23, 120:14, 325:19 400 [4] - 231:21, 231:22, 241:24, 331:6 400-plus [1] - 153:15 400th [1] - 331:11

410 [1] - 2:19 42.99 [1] - 69:10 427 [1] - 2:19	618-52 [1] - 250:13 62 [4] - 248:4, 248:5, 249:9, 289:18	9	262:15 - access [1] - 238:21 accommodate [2] -	228:5, 236:15, 294:5 additives [6] - 66:4, 66:5, 229:24, 236:15,
43.9 [3] - 120:16,	626 [1] - 310:3	9 [4] - 118:1, 120:14,	11:22, 125:22	322:10, 322:11
120:20, 120:22	628 [1] - 253:24	223:4, 262:20	accommodates [1] -	address [8] - 19:25,
45 [6] - 22:4, 267:25,	63 [1] - 141:1	90 [1] - 242:4	10:20	46:1, 75:3, 96:24,
341:2, 341:16,	684 [1] - 180:11	900 [2] - 202:9,	according [6] -	155:6, 189:8, 197:24,
341:18, 342:5	689 [4] - 3:6, 15:22,	209:10	108:14, 269:19,	215:18
455 [3] - 105:19,	16:3, 16:4	90012 [1] - 1:24	288:14, 291:24,	addressing [3] - 6:2,
155:25, 156:1		90067-2561 [1] - 2:12	334:7, 336:4	21:8, 57:25
45TH [1] - 2:8	7	92101 [1] - 2:20	accurate [7] - 78:5,	adds [1] - 322:23
46 [2] - 134:7, 134:16		93 [3] - 3:4, 134:7,	78:6, 78:9, 309:15,	adjourned [1] -
48 [1] - 3:3	7 [4] - 119:4, 166:20,	134:13	309:20, 309:23,	346:1
49 [1] - 141:5	223:4, 343:19	95 [1] - 217:6	309:24	adjust [2] - 9:14,
492 [5] - 284:3,	7.4 [1] - 166:11	99 [1] - 217:5	achieve [1] - 57:14	253:8
284:5, 284:18, 285:5,	700 [4] - 262:6,	A	achievement [1] -	adjustments [3] -
285:8	277:21, 277:22,	A	88:3	339:14, 342:18,
_	334:23		acid [2] - 228:3,	343:23
5	74.5 [1] - 135:3	A-L-V-A-R-E-Z [1] -	232:25	administer [1] -
	743 [1] - 183:11	201:1	acknowledged [1] -	92:19
5 [10] - 106:9,	750-milliliter [2] -	A-Y-K-R-O-Y-D [1] -	307:6	administration [3] -
114:24, 116:13,	107:15, 185:10	214:23	acquaintance [1] -	41:14, 95:19, 95:21
117:1, 219:10,	753 [1] - 347:12	a.M [1] - 4:3	223:11	admitted [6] - 16:1,
257:13, 282:14,	754 [7] - 182:13,	A.M [1] - 1:20	acquire [1] - 205:15	16:2, 16:3, 18:10, 180:14, 284:11
304:10, 311:18,	182:16, 183:12,	ABC [2] - 238:10,	acquired [3] - 99:18, 224:22, 332:25	ADMITTED [1] - 16:4
311:22	184:11, 184:17,	238:11	act [1] - 37:7	admittedly [1] -
5,000 [2] - 243:12,	185:18, 186:18	abide [1] - 89:8	acted [1] - 57:7	86:25
243:17	7543 [1] - 183:10	abilities [2] - 326:12,	action [13] - 29:15,	adopted [2] - 39:9,
50 [4] - 27:22, 41:22,	755 [3] - 291:4,	326:13	29:19, 29:21, 29:25,	53:23
239:25, 249:10	332:16, 332:18	ability [1] - 87:24	48:4, 48:21, 51:24,	ads [1] - 238:18
50-milliliter [3] -	755-6 [2] - 291:14,	able [12] - 8:14, 9:14,	70:23, 97:22, 97:23,	advance [3] -
180:21, 183:15,	333:12	23:9, 25:13, 87:15,	99:1, 136:15, 267:13	228:13, 238:15,
184:19	755-9 [2] - 293:4,	95:10, 131:17,	active [3] - 112:5,	238:17
50-millimeter [1] -	293:13	135:11, 231:11,	112:8, 112:10	advantage [2] -
185:9	77002-9550 [1] - 2:6	231:14, 234:4, 341:12	activity [1] - 174:12	39:16, 326:21
551 [1] - 215:11	772 [7] - 123:25,	ABOVE [1] - 347:15	Actors [1] - 220:10	advertise [1] -
574 [1] - 267:7	124:2, 251:25, 252:3,	ABOVE-ENTITLED	actual [28] - 9:2,	235:14
574-A [2] - 265:12,	267:23, 287:14,	[1] - 347:15	70:16, 70:20, 71:6,	advertises [1] -
335:19	287:15	absence [1] - 129:5	74:6, 74:14, 74:24,	65:23
58.7 [5] - 118:24,	7:00 [4] - 8:14, 8:16,	Absolut [19] - 33:1,	78:4, 85:20, 86:3,	advertising [6] -
120:10, 166:23,	343:17, 345:4	37:12, 40:3, 67:20, 68:1, 76:15, 76:17,	91:3, 109:1, 109:15,	26:16, 27:13, 37:14,
195:21, 196:11	7:15 [2] - 345:5,	131:13, 131:25,	109:16, 109:17,	94:14, 94:19, 206:10
•	345:24	132:13, 132:14,	109:19, 109:22,	advice [1] - 25:6
6	•	134:8, 134:12, 135:2,	110:7, 131:8, 135:24,	advise [4] - 10:21,
	8	138:1, 138:6, 138:9,	156:13, 192:1,	49:12, 69:21, 197:13
6 [8] - 126:14, 160:6,		174:15	209:19, 209:20,	advised [1] - 199:18
160:7, 166:20,	8 [3] - 223:4, 248:6,	absolute [4] - 61:22,	209:21, 284:7,	aesthetic [3] - 251:2,
184:11, 223:4,	338:16	102:17, 329:12,	298:14, 310:25	251:23, 252:17
307:18, 307:22	81 [1] - 291:1	329:21	ad [3] - 237:9, 257:9,	aesthetically [3] -
6.6 [2] - 166:9,	825 [1] - 2:16	absolutely [8] -	257:10	230:1, 251:9, 251:10
166:15	83.6 [1] - 135:2	48:15, 149:6, 233:8,	adapt [2] - 39:15, 253:4	affair [1] - 248:20
60 [2] - 36:7, 78:11	85 [2] - 134:8, 134:14	256:14, 256:23,	add [2] - 7:4, 247:15	affect [1] - 32:23
60,000 [2] - 242:21,	86 [1] - 3:3	267:21, 286:16, 294:2	add [2] - 7.4, 247.15 added [1] - 162:21	affected [2] - 31:8,
243:1	8:00 [3] - 11:9, 11:25,	accelerate [1] -	addition [4] - 27:16,	42:18
60-plus [1] - 35:23	338:20	243:22	132:22, 175:5, 262:3	affecting [1] - 62:11
618 [1] - 250:3		accept [3] - 46:7,	additional [3] - 54:1,	affection [1] - 320:10
618-28 [1] - 253:24		277:19, 281:18	80:22, 182:21	affidavit [12] - 211:7,
618-4 [1] - 257:13		accepted [2] - 78:13,	additive [4] - 227:22,	211:10, 211:12, 211:20, 212:1, 212:6,
			~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	211.20, 212.1, 212.0,

040-40 004-0	050.40 050.40
212:13, 281:8,	250:12, 250:16
281:10, 281:20,	albeit [1] - 168:11
281:25, 282:9	alcohol [40] - 24:22,
affiliated [2] -	26:4, 26:6, 28:11,
201:18, 205:9	29:8, 29:12, 39:19,
affiliation [1] - 192:5	41:1, 41:14, 89:15,
afford [1] - 253:12	90:1, 225:12, 233:21,
affordable [1] -	233:22, 233:23,
32:20	234:11, 235:18,
Afghanistan [1] -	242:14, 249:23,
323:2	256:6, 277:9, 291:2,
afternoon [14] - 7:20,	309:6, 323:12, 325:7,
10:17, 17:14, 17:15,	325:9, 325:10,
	325:11, 325:13,
18:3, 93:14, 106:11,	325:16, 325:19,
201:5, 201:6, 208:9,	
208:10, 214:12,	327:6, 327:17,
277:1, 277:2	327:19, 327:22,
Afterparty [1] - 250:7	327:23, 328:2, 329:8,
afterwards [1] -	329:22, 337:7
213:25	alcoholic [19] -
agave [1] - 67:4	71:20, 72:12, 84:2,
age [3] - 218:24,	84:18, 107:12, 125:6,
280:10, 297:5	172:8, 172:13,
agencies [1] - 175:3	172:18, 172:21,
ages [1] - 216:14	172:22, 209:6,
aggregate [1] -	233:22, 234:12,
165:22	256:25, 263:9,
	263:12, 278:13,
ago [8] - 40:24,	290:12
102:7, 141:25,	alcohols [1] - 82:6
177:12, 179:9,	Alexander [9] -
192:24, 241:24,	
	772.7 771.15
244:12	223:7, 224:15,
agree [23] - 18:22,	271:19, 281:22,
<b>agree</b> [23] - 18:22, 29:20, 57:11, 62:13,	271:19, 281:22, 281:23, 282:5, 286:3,
agree [23] - 18:22,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5
<b>agree</b> [23] - 18:22, 29:20, 57:11, 62:13,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 <b>Alexander's</b> [2] -
<b>agree</b> [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 <b>Alexander's</b> [2] - 275:18, 337:8
<b>agree</b> [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 <b>Alexander's</b> [2] - 275:18, 337:8 <b>alien</b> [2] - 215:11,
<b>agree</b> [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 <b>Alexander's</b> [2] - 275:18, 337:8
<b>agree</b> [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 <b>Alexander's</b> [2] - 275:18, 337:8 <b>alien</b> [2] - 215:11,
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 Alexander's [2] - 275:18, 337:8 alien [2] - 215:11, 298:7
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 Alexander's [2] - 275:18, 337:8 alien [2] - 215:11, 298:7 aliens [1] - 297:12
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 <b>Alexander's</b> [2] - 275:18, 337:8 <b>alien</b> [2] - 215:11, 298:7 <b>aliens</b> [1] - 297:12 <b>alike</b> [1] - 186:11
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 Alexander's [2] - 275:18, 337:8 alien [2] - 215:11, 298:7 aliens [1] - 297:12 alike [1] - 186:11 allegation [2] - 273:11, 274:1
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 Alexander's [2] - 275:18, 337:8 alien [2] - 215:11, 298:7 aliens [1] - 297:12 alike [1] - 186:11 allegation [2] - 273:11, 274:1 allowed [1] - 145:22
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 <b>Alexander's</b> [2] - 275:18, 337:8 <b>alien</b> [2] - 215:11, 298:7 <b>aliens</b> [1] - 297:12 <b>alike</b> [1] - 186:11 <b>allegation</b> [2] - 273:11, 274:1 <b>allowed</b> [1] - 145:22 <b>allowing</b> [1] - 8:23
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 Alexander's [2] - 275:18, 337:8 alien [2] - 215:11, 298:7 aliens [1] - 297:12 alike [1] - 186:11 allegation [2] - 273:11, 274:1 allowed [1] - 145:22 allowing [1] - 8:23 alluded [1] - 327:2
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 Alexander's [2] - 275:18, 337:8 alien [2] - 215:11, 298:7 aliens [1] - 297:12 alike [1] - 186:11 allegation [2] - 273:11, 274:1 allowed [1] - 145:22 allowing [1] - 8:23 alluded [1] - 327:2 almost [4] - 35:8,
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 Alexander's [2] - 275:18, 337:8 alien [2] - 215:11, 298:7 aliens [1] - 297:12 alike [1] - 186:11 allegation [2] - 273:11, 274:1 allowed [1] - 145:22 allowing [1] - 8:23 alluded [1] - 327:2 almost [4] - 35:8, 192:15, 272:2, 275:14
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5  Alexander's [2] - 275:18, 337:8  alien [2] - 215:11, 298:7  aliens [1] - 297:12  alike [1] - 186:11  allegation [2] - 273:11, 274:1  allowed [1] - 145:22  allowing [1] - 8:23  alluded [1] - 327:2  almost [4] - 35:8, 192:15, 272:2, 275:14  alteration [1] -
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5, 17:3, 245:18	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5 Alexander's [2] - 275:18, 337:8 alien [2] - 215:11, 298:7 aliens [1] - 297:12 alike [1] - 186:11 allegation [2] - 273:11, 274:1 allowed [1] - 145:22 allowing [1] - 8:23 alluded [1] - 327:2 almost [4] - 35:8, 192:15, 272:2, 275:14 alteration [1] - 328:24
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5, 17:3, 245:18 ahead [5] - 201:10,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5  Alexander's [2] - 275:18, 337:8  alien [2] - 215:11, 298:7  aliens [1] - 297:12  alike [1] - 186:11  allegation [2] - 273:11, 274:1  allowed [1] - 145:22  allowing [1] - 8:23  alluded [1] - 327:2  almost [4] - 35:8, 192:15, 272:2, 275:14  alteration [1] - 328:24  alterations [1] -
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5, 17:3, 245:18 ahead [5] - 201:10, 218:1, 249:17,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5  Alexander's [2] - 275:18, 337:8  alien [2] - 215:11, 298:7  aliens [1] - 297:12  alike [1] - 186:11  allegation [2] - 273:11, 274:1  allowed [1] - 145:22  allowing [1] - 8:23  alluded [1] - 327:2  almost [4] - 35:8, 192:15, 272:2, 275:14  alteration [1] - 328:24  alterations [1] - 328:22
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5, 17:3, 245:18 ahead [5] - 201:10, 218:1, 249:17, 249:18, 251:4	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5  Alexander's [2] - 275:18, 337:8  alien [2] - 215:11, 298:7  aliens [1] - 297:12  alike [1] - 186:11  allegation [2] - 273:11, 274:1  allowed [1] - 145:22  allowing [1] - 8:23  alluded [1] - 327:2  almost [4] - 35:8, 192:15, 272:2, 275:14  alteration [1] - 328:24  alterations [1] - 328:22  altered [2] - 133:11,
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5, 17:3, 245:18 ahead [5] - 201:10, 218:1, 249:17, 249:18, 251:4 aided [1] - 136:4	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5  Alexander's [2] - 275:18, 337:8  alien [2] - 215:11, 298:7  aliens [1] - 297:12  alike [1] - 186:11  allegation [2] - 273:11, 274:1  allowed [1] - 145:22  allowing [1] - 8:23  alluded [1] - 327:2  almost [4] - 35:8, 192:15, 272:2, 275:14  alteration [1] - 328:24  alterations [1] - 328:22  altered [2] - 133:11, 290:9
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5, 17:3, 245:18 ahead [5] - 201:10, 218:1, 249:17, 249:18, 251:4	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5  Alexander's [2] - 275:18, 337:8  alien [2] - 215:11, 298:7  aliens [1] - 297:12  alike [1] - 186:11  allegation [2] - 273:11, 274:1  allowed [1] - 145:22  allowing [1] - 8:23  alluded [1] - 327:2  almost [4] - 35:8, 192:15, 272:2, 275:14  alteration [1] - 328:24  alterations [1] - 328:22  altered [2] - 133:11, 290:9  altogether [2] -
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5, 17:3, 245:18 ahead [5] - 201:10, 218:1, 249:17, 249:18, 251:4 aided [1] - 136:4	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5  Alexander's [2] - 275:18, 337:8  alien [2] - 215:11, 298:7  aliens [1] - 297:12  alike [1] - 186:11  allegation [2] - 273:11, 274:1  allowed [1] - 145:22  allowing [1] - 8:23  alluded [1] - 327:2  almost [4] - 35:8, 192:15, 272:2, 275:14  alteration [1] - 328:24  alterations [1] - 328:22  altered [2] - 133:11, 290:9  altogether [2] - 32:25, 40:3
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5, 17:3, 245:18 ahead [5] - 201:10, 218:1, 249:17, 249:18, 251:4 aided [1] - 136:4 ain't [1] - 234:23	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5  Alexander's [2] - 275:18, 337:8  alien [2] - 215:11, 298:7  aliens [1] - 297:12  alike [1] - 186:11  allegation [2] - 273:11, 274:1  allowed [1] - 145:22  allowing [1] - 8:23  alluded [1] - 327:2  almost [4] - 35:8, 192:15, 272:2, 275:14  alteration [1] - 328:24  alterations [1] - 328:22  altered [2] - 133:11, 290:9  altogether [2] -
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5, 17:3, 245:18 ahead [5] - 201:10, 218:1, 249:17, 249:18, 251:4 aided [1] - 136:4 ain't [1] - 234:23 airport [1] - 219:9	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5  Alexander's [2] - 275:18, 337:8  alien [2] - 215:11, 298:7  aliens [1] - 297:12  alike [1] - 186:11  allegation [2] - 273:11, 274:1  allowed [1] - 145:22  allowing [1] - 8:23  alluded [1] - 327:2  almost [4] - 35:8, 192:15, 272:2, 275:14  alteration [1] - 328:24  alterations [1] - 328:22  altered [2] - 133:11, 290:9  altogether [2] - 32:25, 40:3
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5, 17:3, 245:18 ahead [5] - 201:10, 218:1, 249:17, 249:18, 251:4 aided [1] - 136:4 ain't [1] - 234:23 airport [1] - 219:9 aisle [3] - 115:16,	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5  Alexander's [2] - 275:18, 337:8  alien [2] - 215:11, 298:7  aliens [1] - 297:12  alike [1] - 186:11  allegation [2] - 273:11, 274:1  allowed [1] - 145:22  allowing [1] - 8:23  alluded [1] - 327:2  almost [4] - 35:8, 192:15, 272:2, 275:14  alteration [1] - 328:24  alterations [1] - 328:22  altered [2] - 133:11, 290:9  altogether [2] - 32:25, 40:3  ALVAREZ [2] - 3:4,
agree [23] - 18:22, 29:20, 57:11, 62:13, 108:9, 108:11, 147:4, 160:3, 209:24, 212:8, 274:7, 274:11, 290:11, 290:15, 290:19, 299:9, 300:10, 312:23, 313:1, 313:10, 315:16, 326:6, 337:14 agreed [9] - 7:6, 15:8, 106:5, 229:8, 243:12, 244:21, 247:24, 258:21, 344:13 agreeing [1] - 321:2 agreement [3] - 14:5, 17:3, 245:18 ahead [5] - 201:10, 218:1, 249:17, 249:18, 251:4 aided [1] - 136:4 ain't [1] - 234:23 airport [1] - 219:9 aisle [3] - 115:16, 160:17, 169:18	271:19, 281:22, 281:23, 282:5, 286:3, 286:4, 286:5  Alexander's [2] - 275:18, 337:8  alien [2] - 215:11, 298:7  aliens [1] - 297:12  alike [1] - 186:11  allegation [2] - 273:11, 274:1  allowed [1] - 145:22  allowing [1] - 8:23  alluded [1] - 327:2  almost [4] - 35:8, 192:15, 272:2, 275:14  alteration [1] - 328:24  alterations [1] - 328:22  altered [2] - 133:11, 290:9  altogether [2] - 32:25, 40:3  ALVAREZ [2] - 3:4, 200:19

```
200:25, 201:5, 201:9,
208:9, 212:17, 214:4
 ambassador [1] -
38:16
 America [9] - 220:11,
235:20, 245:7, 304:3,
321:7, 321:8, 322:2
 AMERICA [1] - 1:1
 American [2] - 220:9,
220:11
 amidst [3] - 108:19,
108:21, 193:12
 amount [17] - 8:4,
8:5, 21:5, 64:3, 64:5,
107:21, 111:20,
111:22, 113:6,
119:16, 120:5,
152:12, 152:17,
152:19, 152:20,
216:19, 216:23
 Amsterdam [1] -
76:12
 Anaheim [3] -
235:22, 237:19,
262:21
 analogous [1] -
125:12
 analytics [1] - 28:13
 analyze [2] - 94:7,
97:19
 analyzed [1] - 98:21
 analyzing [1] -
295:22
 anatomical [1] -
309:23
 anatomically [4] -
309:10, 309:12,
309:13, 309:14
 anatomy [1] - 309:19
 AND [3] - 347:9,
347:13, 347:15
 Anderson [22] -
29:16, 29:23, 45:5,
45:7, 45:8, 48:12,
48:20, 52:3, 52:8,
52:19, 53:1, 53:4,
53:10, 53:13, 53:19,
55:13, 208:11,
208:13, 208:17,
208:19, 286:2
 ANDROPHY [2] -
2:3, 2:7
 Anejo [5] - 181:6,
183:15, 210:20,
210:23, 289:14
 ANGELES [5] - 1:21,
1:24, 2:12, 4:2, 347:5
 Angeles [1] - 231:8
 anger [1] - 310:20
 angle [13] - 251:5,
```

```
251:6, 251:9, 252:20,
268:10, 268:12,
268:17, 269:4, 269:8,
271:4, 337:17
 angry [1] - 311:7
 Anna [1] - 298:24
 announced [1] -
173:20
 announcer[1] -
221:2
 annual [2] - 27:22,
28:16
 Annunciation [2] -
217:13, 218:3
 answer [44] - 47:3,
47:16, 58:12, 58:13,
59:10, 66:16, 75:2,
75:4, 88:22, 88:24,
89:3, 89:5, 106:3,
116:24, 117:20,
117:25, 126:6,
126:14, 128:13,
133:12, 133:15,
146:9, 147:12,
148:16, 150:20,
150:25, 151:5, 154:4,
154:8, 154:10,
154:11, 154:21,
158:5, 163:22, 164:8,
165:14, 168:12,
168:15, 175:20,
281:13, 307:4,
324:12, 329:17, 330:3
 ANSWER [12] - 51:9,
51:12, 51:17, 51:21,
51:25, 70:4, 305:13,
306:14, 306:16,
308:3, 308:21, 313:13
 answered [6] -
46:23, 46:24, 47:17,
158:4, 170:2, 330:7
 answering [1] -
146:17
 answers [12] - 49:18,
49:24, 100:20, 111:9,
111:10, 111:11,
111:13, 111:16,
145:12, 154:19,
158:14, 293:8
 Anthony [2] - 242:1,
242:6
 anticipate [3] - 10:7,
11:10, 17:22
 anticipating [1] -
242:24
 Antonio [1] - 238:4
 apologies [1] -
126:22
 apologize [2] -
154:16, 179:24
```

```
appear [6] - 101:3,
103:1, 103:3, 131:23,
132:8, 132:10
 appearance [7] - 4:9,
246:15, 247:5,
247:13, 309:4,
326:25, 335:23
 appearances [3] -
246:19, 246:22,
247:15
 APPEARANCES [1] -
 appeared [1] - 260:4
 appearing [1] - 11:20
 appetizers [1] - 72:5
 application [5] -
264:10, 277:24,
279:4, 283:2, 283:19
 applied [5] - 283:4,
283:8, 283:9, 283:10,
283:23
 applies [1] - 335:22
 apply [3] - 36:16,
264:6, 300:18
 appoint [1] - 41:21
 appreciate [1] -
214:4
 approached [2] -
29:18, 155:24
 approbation [1] -
242:10
 appropriate [21] -
17:4, 101:17, 102:5,
102:18, 128:15,
128:19, 129:11,
138:21, 138:24,
147:9, 147:24,
150:17, 151:1,
152:20, 158:14,
158:15, 160:18,
167:16, 167:22,
193:24, 197:3
 appropriately [1] -
183:19
 approval [6] - 104:4,
104:8, 104:9, 126:21,
127:13, 257:18
 approve [1] - 257:20
 approved [14] -
104:5. 104:12.
104:21. 117:18.
117:22, 118:2,
118:18, 127:1, 127:2,
127:4, 127:6, 164:25,
165:2, 165:24
 approximate [1] -
102:25
 April [1] - 217:5
 arduous [1] - 57:1
 are.. [1] - 326:8
```

area [6] - 80:25,
= =
85:24, 94:10, 94:16,
168:7, 240:2
areas [2] - 94:9,
286:15
argue [3] - 8:17,
18:6, 58:19
argument [12] - 6:5,
6:6, 7:16, 7:21, 19:22,
19:24, 20:16, 21:4,
339:23, 340:3, 340:6,
343:20
arguments [8] -
6:10, 6:13, 7:24, 8:11,
9:3, 19:8, 340:19,
343:17
<b>aroma</b> [4] - 65:15,
67:2, 67:9, 226:10
aromas [1] - 65:12
arranged [1] - 11:3
array [21] - 101:8,
110:6, 110:8, 113:10,
113:14, 119:3,
122:16, 157:19,
158:7, 159:7, 159:15,
162:18, 163:1,
163:19, 164:4,
164:24, 165:10,
165:13. 168:9.
170:19, 179:6
arrays [17] - 110:13,
113:9, 113:16, 114:6,
115:20. 115:21.
115:20, 115:21, 118:21, 152:2, 152:5,
158:2, 158:3, 160:7,
162:9, 166:3, 170:4,
193:22, 193:24
arrive [2] - 11:22,
16:8
<b>art</b> [5] - 224:3, 224:8,
224:9, 224:10, 225:8
Art [3] - 225:1, 225:4
article [2] - 253:21,
253:25
articles [1] - 96:23
articulate [2] -
154:22, 157:2
artifacts [1] - 297:1
artificial [1] - 178:20
artist [2] - 224:13,
245:21
artistic [2] - 326:11,
326:13
Artists [2] - 220:9,
220:10
ashtray [3] - 314:12,
314:14, 314:17
aside [1] - 176:9
aspect [3] - 38:10,
<b>aspect</b> [3] - 38:10, 283:25, 321:21

aspects [6] - 26:14, **ATTORNEY** [4] - 2:4, 27:12, 289:20, 290:1, 2:5, 2:7, 2:15 306:2, 306:12 attorney [2] - 190:19, asserted [1] - 178:2 190.21 assigned [1] -113:15 assist [1] - 266:24 83:13 assistance [2] -18:23, 19:4 290:23 assistant [2] -219:15, 219:17 221:9 assisted [5] - 42:6, 106:16, 106:17, 136:3, 136:5 associate [4] -241:22 257:17, 320:24, 321:4, 321:8 associated [7] -231:10 83:3, 83:7, 147:15, 167:19, 304:1, 304:3, 337:19 253:1 association [4] -321:14, 321:18, 321:19, 324:13 Association [1] -220:8 assortment [1] -299:13 71:18 assume [8] - 18:2, 44:7, 44:17, 67:8, 132:7, 255:24, 292:22, 330:12 assumed [2] - 87:1, 262:17  $\pmb{\text{assuming}}\ [2] \textbf{-} 21:5,$ 199:21 assumption [1] -292:25 assured [1] - 233:9 **AT** [4] - 2:4, 2:5, 2:7, attempt [3] - 59:10, 87:1, 88:13 attempting [3] -159:16, 257:17, 257:22 attend [4] - 217:11, 218:18, 238:14, 248:16 attended [2] - 38:22, 258:23 attends [1] - 258:23 attention [12] - 65:4, 111:12, 155:15, 204:14, 205:14, 206:22, 265:22, 265:25, 266:16,

267:14, 281:4, 332:15

attitudes [2] - 137:2,

137:7

attorneys [1] - 96:22 attribute [2] - 81:22, audience [1] auditioned [1] -August [1] - 75:12 Austin [1] - 259:22 Australian [1] authority [1] - 297:7 AutoCAD [2] - 231:6, **automatic** [1] - 253:2 automatically [1] autumn [1] - 223:3 available [4] - 30:16, 36:2, 71:25, 332:7 **AVENUE** [1] - 2:16 average [2] - 152:16, avid [1] - 295:5 avoid [1] - 6:1 Award [1] - 241:23 award [1] - 96:14 awarded [1] - 96:9 awards [5] - 96:5, 96:12, 241:13, 241:18, 241:19 aware [41] - 57:3, 58:3, 65:22, 69:4, 69:9, 72:10, 76:21, 76:22, 76:25, 77:4, 77:6, 80:12, 82:14, 82:25, 85:19, 85:23, 86:5, 86:7, 92:21, 126:8, 137:24, 170:9, 176:13, 176:17, 176:19, 177:21, 193:13, 194:8, 204:9, 204:11, 249:15, 249:25, 257:8, 260:8, 273:8, 283:16, 283:18, 283:22, 325:8, 345:18 awareness [18] -37:7, 129:5, 130:16, 132:6, 132:23, 136:2, 136:10, 136:19, 137:18, 137:25, 138:15, 138:20, 147:23, 148:3, 173:6, 174:21 AYKROYD [2] - 3:5,

214:16 Aykroyd [51] - 7:8, 11:10, 15:24, 38:13, 146:14. 147:16. 149:11. 174:18. 184:19, 184:24, 185:23, 198:15, 199:3, 214:14, 214:22, 215:4, 215:6, 216:4, 220:19, 232:3, 234:6, 249:14, 252:2, 252:7, 260:6, 260:19, 262:13, 265:16, 271:17, 274:17, 277:1, 280:6, 281:4, 285:7, 285:24, 286:23, 288:11, 288:16, 289:17, 290:11, 291:6, 295:10, 296:10, 297:15, 307:6, 312:23, 320:3, 326:6, 328:19, 331:3, 332:15 Aykroyd's [12] -9:21, 10:5, 38:10, 39:1, 81:23, 82:2, 199:11, 304:6, 306:7, 307:17, 311:17, 313:3 Aztec [3] - 228:11, 297:13, 298:15 Aztecs [1] - 296:1 В

**B-R-U-C-E**[1] - 93:9 Bacardi [26] - 27:2, 27:10, 27:20, 28:3, 28:9, 28:19, 28:23, 29:18, 33:3, 40:10, 43:18, 52:3, 52:6, 52:7, 52:10, 52:14, 52:16, 52:19, 67:17, 67:20, 67:21, 67:25, 68:1. 81:17 bachelor [1] - 95:17 background [3] -95:14, 217:11, 217:22 backing [1] - 206:9 Bacon [1] - 219:21 bad [1] - 111:17 badly [1] - 261:10 balding [1] - 223:15 ballpark [1] - 40:23 **balls** [1] - 228:12 band [2] - 120:19, 220:18 **Band** [1] - 220:15 bar [17] - 37:8, 55:21,

62:20, 90:23, 90:25,

103:4, 139:11, 225:21, 248:13, 257:11, 258:17, 258:20, 259:1, 259:3, 262:1, 334:19 Bar [2] - 236:13, 249:22 barreled [1] - 190:1 bars [7] - 30:23, 42:4, 90:15, 90:17, 90:19, 235:10, 300:17 bartender [2] -246:19, 301:17 bartenders [5] -236:3, 236:15, 248:14, 258:25, 300:17 base [23] - 35:19, 141:18, 142:1, 142:2, 142:17, 189:22, 189:23, 220:14, 269:6, 269:7, 271:5, 271:8, 271:9, 271:11, 271:13, 271:15, 287:4, 287:25, 288:6, 288:7, 314:5, 314:12 based [34] - 11:9, 18:2, 35:16, 39:7, 48:21, 49:18, 51:24, 65:22, 66:21, 67:22, 70:24, 73:3, 85:25, 109:11, 114:10, 135:5, 136:6, 137:10, 137:15, 140:13, 140:18, 144:8, 161:19, 183:9, 190:9, 193:3, 193:5, 279:24, 292:3, 333:10, 333:11, 334:1, 334:3, 334:8 basement [1] - 225:4 bases [3] - 141:9, 179:10, 288:3 basic [1] - 100:22 basis [14] - 25:7, 77:11, 77:14, 98:18, 98:19, 140:16, 169:21, 169:25, 170:16, 192:7, 241:9, 266:10, 273:19, 338:2 bathroom [2] - 128:5 batteries [1] - 115:24 Beam [2] - 142:3, 142:4 bear [1] - 136:18 bearing [1] - 137:17

beautiful [10] -

225:18, 225:20,

226:9, 228:8, 229:22,

232:24, 233:5, 300:7,

	<u> </u>			T
323:4, 323:18	198:22, 198:25,	beverage [25] -	318:14, 325:20	228:4
beautifully [1] -	199:22, 214:12,	24:21, 25:18, 26:3,	Bivens [1] - 4:10	Bombay [3] - 28:4,
251:5	215:1, 215:19,	26:5, 28:10, 29:8,	BIVENS [15] - 2:4,	37:18
became [5] - 32:8,	250:14, 250:15,	29:12, 39:19, 41:1,	4:10, 4:13, 15:21,	bone [1] - 315:5
40:9, 204:2, 223:20,	252:1, 252:6, 254:3,	41:14, 89:15, 172:8,	16:5, 197:25, 198:5,	<b>book</b> [2] - 78:21,
249:15	254:4, 254:7, 254:10,	225:18, 233:22,	200:16, 201:4, 208:4,	224:14
become [5] - 37:3,	257:12, 257:14,	234:12, 235:17,	211:25, 212:14,	<b>born</b> [3] - 215:8,
139:14, 204:11,	262:6, 262:11, 263:8,	249:23, 256:6,	212:16, 214:3, 214:6	215:9, 217:20
249:25, 265:19	263:11, 263:14,	256:25, 259:2, 277:9,	<b>biz</b> [1] - 220:24	borrowed [1] - 38:13
becomes [4] - 37:6,	263:16, 263:25,	291:2, 327:6	<b>black</b> [3] - 112:19,	<b>boss</b> [1] - 203:6
40:4, 71:15, 234:12	264:1, 264:17,	beverages [19] -	170:22, 298:24	bothered [1] - 190:8
beer [2] - 201:16,	264:18, 266:15,	71:20, 72:12, 84:2,	blackboard [1] -	<b>bottle</b> [416] - 34:15,
208:15	269:1, 269:4, 269:20,	84:18, 107:12, 125:6,	269:14	37:18, 37:19, 37:21,
began [12] - 32:10,	274:3, 274:4, 274:13,	172:13, 172:19,	<b>Blanco</b> [44] - 69:4,	38:23, 40:13, 40:18,
32:11, 32:13, 32:19,	274:16, 275:25,	172:21, 172:22,	110:10, 112:18,	40:21, 41:1, 43:2,
37:11, 75:24, 229:9,	286:19, 293:5, 297:17, 304:8,	201:17, 201:24,	112:20, 112:21,	45:4, 59:17, 60:8,
229:11, 234:19,	304:11, 304:17,	201:25, 205:6, 209:6, 241:24, 263:9,	123:19, 123:22,	60:14, 60:15, 62:4,
241:11, 243:25,	305:2, 305:4, 306:9,	263:12, 278:14	124:15, 124:21,	62:16, 62:20, 63:2,
279:11	307:23, 308:9,		126:1, 127:18,	69:5, 83:15, 83:16,
<b>begin</b> [5] - 41:21, 231:14, 271:20,	311:23, 312:2, 313:5,	<b>Beverages</b> [10] - 201:19, 201:22,	127:22, 145:15, 145:17, 145:21,	83:20, 83:23, 85:4,
, ,	324:1, 324:11,	202:10, 202:15,	146:9, 146:18,	85:7, 85:8, 87:10,
276:22, 344:7	330:14, 332:14,	203:2, 203:17,	147:13, 149:10,	91:1, 107:15, 107:17,
<b>beginning</b> [8] - 25:2, 38:14, 40:14, 244:3,	332:17, 332:20,	238:11, 243:8,	147:15, 149:10,	107:18, 109:1, 109:7,
262:9, 264:22,	333:22, 333:23,	259:20, 259:24	160:19, 161:20,	109:8, 109:9, 109:13, 109:16, 110:14,
302:14, 302:24	334:23, 335:2,	<b>BEVMO</b> [1] - 240:9	161:25, 162:7,	110:15, 111:8,
begins [2] - 42:3,	335:19, 335:21,	beyond [9] - 38:12,	162:10, 162:15,	111:21, 111:23,
258:17	336:17, 336:19,	39:1, 71:2, 103:6,	163:21, 164:6, 170:5,	112:12, 112:23,
BEHALF [2] - 2:3,	338:13, 339:5,	154:1, 179:23, 296:6,	170:8, 171:15, 180:6,	112:24, 113:7,
2:13	339:18, 345:3, 345:7	298:5, 326:3	180:8, 180:10,	113:24, 114:3,
behalf [6] - 78:14,	best [12] - 13:20,	bias [1] - 261:2	181:19, 181:22,	115:19, 119:17,
174:12, 174:13,	41:13, 66:16, 77:17,	<b>big</b> [3] - 39:24,	185:10, 186:4, 191:5,	120:6, 120:15,
200:20, 214:17, 292:5	97:2, 114:4, 170:6,	85:10, 257:6	210:14, 261:1,	122:12, 123:15,
behavior [6] - 28:10,	170:10, 185:22,	bigger [1] - 115:6	272:10, 288:18	123:16, 123:22,
70:11, 70:13, 70:17,	188:13, 211:15,	biggest [2] - 75:18,	<b>Blancos</b> [2] - 160:15,	124:7, 124:10,
95:25, 96:2	333:24	115:5	160:16	124:12, 124:14,
behind [6] - 82:19,	better [8] - 9:22,	<b>bikers</b> [4] - 294:18,	<b>blank</b> [1] - 157:10	124:21, 124:22,
82:22, 82:23, 82:25,	14:20, 113:25,	294:22, 334:16,	<b>blends</b> [1] - 32:2	124:24, 125:7,
221:1, 315:5	163:10, 200:8, 226:7,	334:21	block [1] - 297:4	125:14, 126:1,
<b>belief</b> [5] - 75:8,	233:25, 339:14	<b>bill</b> [4] - 29:16, 45:8,	Bloomberg [1] -	127:18, 127:22,
75:9, 297:16, 298:4,	<b>between</b> [45] - 7:2, 7:3, 33:23, 36:5,	52:13, 259:21	303:2	130:24, 131:10,
298:18	59:19, 67:24, 67:25,	<b>Bill</b> [5] - 45:5, 45:7,	<b>blow</b> [7] - 183:17,	131:12, 131:15,
beliefs [1] - 338:1	70:17, 77:7, 80:8,	45:11, 208:11, 208:13	185:19, 186:3,	131:18, 131:19, 131:20, 131:21,
belong [1] - 20:24	81:5, 85:20, 86:6,	billion [1] - 28:7	250:14, 254:3, 254:8,	131:25, 132:1, 132:3,
<b>below</b> [2] - 137:23,	86:15, 98:17, 102:2,	bills [1] - 202:19	334:25	132:20, 133:6, 133:7,
185:7	105:20, 112:7,	BIN [1] - 206:19	blown (4) 226:17	133:8, 135:12,
bench [1] - 16:7	128:20, 129:22,	Binny [1] - 259:23	blown [1] - 236:17	135:22, 136:5, 136:6,
benefit [1] - 39:10	135:19, 142:2, 144:6,	Binny's [1] - 259:23	<b>blue</b> [3] - 37:19, 252:7, 265:25	136:8, 141:13,
benefits [1] - 44:19	146:2, 152:9, 165:7,	Binstein [1] - 259:23	Blue [2] - 242:2,	141:14, 145:11,
benevolent [2] -	174:2, 174:21,	<b>BIRD</b> [1] - 2:10 <b>bit</b> [26] - 9:18, 66:18,	242:6	145:15, 145:17,
298:8 here (4) 305:1	180:23, 200:7,	88:5, 100:25, 119:12,	Blues [7] - 220:15,	145:18, 145:20,
berg [1] - 305:1 Berg [4] - 7:7, 19:17,	204:19, 207:7,	164:16, 168:21,	235:22, 236:6, 239:6,	145:21, 145:22,
19:21, 304:25	207:10, 209:24,	184:23, 186:11,	246:23, 248:1	146:3, 146:7, 146:11,
BERG [84] - 2:3, 2:4,	210:3, 213:17,	197:10, 204:8, 215:6,	blues [1] - 246:24	146:18, 147:13,
2:7, 10:4, 10:12,	223:18, 244:2,	217:10, 220:24,	board [1] - 97:16	147:14, 147:15,
10:15, 11:5, 19:22,	303:23, 305:10,	222:8, 224:7, 230:21,	boards [2] - 97:9,	148:13, 148:22,
20:2, 20:9, 21:13,	307:7, 308:1, 308:19,	230:22, 232:15,	97:11	149:10, 149:20,
21:17, 21:22, 22:17,	316:18, 335:4	234:1, 234:8, 258:14,	boat [1] - 246:21	151:12, 151:23,
197:24, 198:18,	Beverage [2] -	259:10, 264:21,	<b>body</b> [2] - 163:13,	152:5, 152:7, 152:13,
	189:12, 206:19			

152:21, 153:1, 153:2,	253:16, 254:17,	335:15, 335:23,	270:14, 270:19,	31:9, 31:11, 31:12,
160:10, 160:20,	254:22, 254:24,	336:14, 336:25,	271:1, 287:21,	31:18, 32:9, 32:11,
160:21, 160:24,	255:10, 256:5, 256:6,	337:3, 338:10	288:13, 288:15,	32:13, 32:18, 32:19,
161:2, 161:4, 161:5,	256:11, 256:18,	bottle's [1] - 61:6	294:7, 314:17, 317:6	32:20, 32:23, 33:6,
161:7, 161:8, 161:12,	257:1, 259:17,		bought [6] - 181:1,	33:8, 33:11, 33:12,
161:13, 161:14,		bottled [1] - 189:7	•	33:19, 33:23, 36:12,
· · · · · · · · · · · · · · · · · · ·	260:19, 260:22,	<b>bottles</b> [125] - 61:16,	184:13, 260:19,	
161:16, 161:20,	261:11, 261:18,	61:20, 62:6, 64:2,	260:24	36:17, 36:22, 37:2,
161:22, 161:25,	262:4, 262:22,	84:20, 86:6, 86:15,	Boulevard [1] -	37:4, 37:5, 37:17,
162:8, 162:10,	263:20, 264:23, 264:24, 266:1, 266:2,	88:1, 89:22, 112:13,	240:9	37:24, 38:16, 39:23,
162:15, 162:19,		112:17, 114:6,	bourbons [1] - 32:2	56:22, 57:4, 57:8,
162:20, 163:3, 163:7,	268:9, 269:11, 269:24, 269:25,	115:10, 115:11,	bowling [1] - 204:7	58:20, 59:2, 61:13,
163:13, 163:14,	, ,	120:9, 121:4, 121:6,	<b>box</b> [21] - 5:6, 109:1,	62:25, 64:11, 64:15,
163:15, 163:17,	270:4, 270:5, 270:20,	121:13, 121:16,	109:2, 109:8, 109:9,	64:22, 65:4, 65:20,
163:19, 163:21,	270:22, 271:2, 271:7,	123:17, 123:19,	109:13, 109:16,	72:9, 76:14, 77:1,
164:4, 164:6, 164:19,	271:8, 271:9, 271:11,	130:24, 132:4, 132:6,	109:24, 124:14,	77:2, 77:5, 78:5,
165:7, 165:12, 166:3,	271:14, 273:4,	132:18, 133:22,	151:12, 151:13,	126:8, 129:11,
166:25, 167:3, 167:5,	273:12, 273:13,	133:23, 153:10,	151:23, 152:13,	132:15, 132:16,
167:15, 167:16,	274:18, 275:4, 277:7,	157:19, 158:3, 158:7,	160:9, 169:4, 219:2,	134:11, 135:6, 137:8,
167:17, 168:4, 168:5,	277:10, 277:25,	159:7, 162:13, 163:1,	300:22, 300:24	137:21, 137:23, 138:1
168:8, 168:10,	278:4, 278:9, 278:11,	163:19, 166:7,	<b>BOXER</b> [1] - 2:10	break [11] - 21:21,
168:23, 169:4, 169:9,	279:4, 279:11,	166:12, 166:21,	boxes [1] - 154:1	22:16, 22:19, 92:2,
169:14, 170:5,	279:17, 279:22,	167:6, 167:7, 167:8,	Boys [1] - 218:5	92:8, 200:4, 200:6,
170:12, 170:14,	282:16, 283:9,	167:10, 167:11,	brand [55] - 26:21,	200:7, 200:10, 232:2
170:22, 171:15,	283:10, 283:11,	167:14, 167:18,	34:1, 34:4, 34:5, 35:4,	BREAK [1] - 22:23
171:24, 171:25,	283:13, 283:14,	168:9, 168:20,	35:8, 37:6, 37:8,	breakfast [2] - 237:4,
172:4, 181:19,	283:17, 286:8, 287:1,	169:13, 170:7,	38:14, 39:1, 41:7,	237:8
181:23, 182:25,	287:10, 287:11,	170:19, 171:6,	41:10, 41:23, 42:10,	breaking [2] -
183:15, 183:18,	287:20, 288:18,	171:10, 171:16,	42:17, 43:17, 57:1,	231:23, 296:22
184:12, 184:19,	288:21, 288:23,	172:5, 180:21,	62:11, 69:7, 69:9,	breaks [2] - 248:5,
185:25, 186:4, 186:9,	288:24, 289:3, 289:4,	181:12, 182:9,	71:17, 71:21, 71:24,	248:7
186:10, 187:21, 188:7, 188:25,	289:9, 289:14,	182:24, 185:22,	72:12, 82:2, 82:19,	bridge [1] - 78:12
189:16, 189:17,	293:24, 294:1, 294:15, 299:17,	186:7, 186:10,	82:22, 82:23, 114:20,	<b>brief</b> [2] - 6:6, 41:11
191:6, 193:16,	300:19, 302:9, 306:4,	187:15, 188:2, 190:6,	114:24, 115:2,	briefly [1] - 81:9
193:17, 193:21,	307:8, 308:2, 308:20,	190:7, 190:8, 190:9,	126:11, 128:17,	bright [1] - 295:24
194:2, 194:12, 195:7,	309:9, 310:9, 310:21,	190:10, 191:17,	128:18, 131:13,	<b>bring</b> [11] - 143:19,
194.2, 194.12, 193.7,	310:25, 312:7,	193:9, 193:14,	131:15, 131:18,	202:18, 206:6,
206:12, 206:17,	312:15, 312:25,	193:19, 194:7, 194:15, 210:4,	132:17, 133:18,	221:13, 226:1, 226:8,
206:21, 207:1, 207:2,	313:12, 313:19,	213:17, 231:14,	134:1, 134:13,	226:10, 226:11,
207:12, 209:19,	313:22, 314:1, 314:3,	231:22, 238:22,	134:14, 134:15,	226:12, 226:13,
209:20, 209:21,	314:9, 314:16,	251:22, 256:22, 252:25, 255:21,	136:19, 137:18,	332:17
209:25, 213:21,	314:17, 314:20,	257:6, 266:22, 269:1,	142:9, 142:15,	<b>bringing</b> [1] - 225:19
213:22, 225:12,	315:4, 315:8, 315:10,	271:12, 271:24,	148:14, 148:22,	brings [4] - 22:16,
226:22, 226:23,	315:13, 315:17,	272:3, 273:16,	149:18, 174:16,	129:1, 245:22, 271:4
227:13, 227:16,	315:20, 315:23,	273:21, 274:5, 306:1,	181:11, 190:13, 325:8	broad [4] - 32:15,
228:8, 228:18,	316:8, 316:12,	306:12, 307:8, 308:1,	Brand [1] - 241:22	69:2, 324:7, 324:9
228:22, 228:24,	316:21, 317:10,	308:19, 310:16,	brand's [1] - 58:10	Broadway [1] -
229:11, 229:13,	317:16, 317:20,	312:14, 312:24,	BRANDI [1] - 1:16	227:14
229:17, 229:21,	317:22, 318:1, 318:5,	313:11, 313:20,	Brandi [16] - 5:1,	<b>broke</b> [1] - 331:7
230:5, 230:7, 230:13,	318:11, 318:25,	313:23, 315:1,	254:9, 254:12,	<b>broken</b> [1] - 331:5
230:23, 230:25,	319:3, 319:7, 319:8,	316:18, 316:25,	256:13, 256:24,	<b>Bros</b> [1] - 240:8
232:4, 234:21, 236:9,	319:21, 319:25,	318:3, 318:8, 318:16,	276:10, 277:4,	Brother's [1] - 239:7
237:11, 238:7,	323:24, 324:17,	319:4, 325:4, 325:15,	277:14, 326:17,	Brothers [6] -
238:13, 238:19,	324:22, 324:25,	326:2, 326:7, 326:24,	327:3, 327:14,	219:21, 220:15,
238:22, 239:15,	325:2, 325:21,	327:4, 327:14, 331:5,	327:16, 330:4, 336:9,	231:8, 246:23,
241:6, 243:25,	327:22, 328:9,	331:9, 332:4, 337:12,	337:4, 338:6	246:24, 248:1
250:18, 250:21,	328:20, 328:23,	337:16, 337:21,	Brandi's [3] - 14:14,	brought [12] - 86:17,
250:25, 251:2, 251:8,	329:9, 329:13,	337:22, 338:9	326:11, 326:13	124:8, 184:24, 203:7,
251:12, 251:24,	329:17, 329:22,	<b>bottom</b> [15] - 112:17,	brands [65] - 25:3,	204:14, 205:14,
251:25, 252:22,	329:25, 331:7,	120:8, 181:20, 188:7,	26:19, 27:16, 28:5,	211:12, 214:1, 246:6,
253:10, 253:11,	331:12, 331:22,	261:7, 262:25,	28:21, 30:22, 31:1,	253:9, 253:10, 265:25
		,		

calculations [1] -

CALIFORNIA [7] -

California [4] - 1:15,

Camarena [1] -

campaign [1] -

Canada [18] - 76:20,

Canadian [20] - 1:12,

Candy [2] - 222:5,

cane [1] - 228:6

cannot [5] - 41:16,

canted [6] - 251:19,

canvas [1] - 236:16

cap [36] - 189:1,

Brown [7] - 43:19, 244:16, 244:19, 245:22, 248:7, 248:10, 248:11 brown [3] - 267:5, 336:9, 336:13 Brown-Forman [1] -43.19 **BRUCE** [1] - 93:2 Bruce [5] - 3:4, 91:20, 92:17, 93:8, 93:16 Bruni [5] - 230:9, 230:14, 231:12, 331:25, 332:5 buccaneers [5] -320:25, 321:5, 321:10, 321:14, 321:20 budget [2] - 27:23, 28:16 **Buffalo** [1] - 259:25 bug [1] - 220:25 build [2] - 231:14, 233:9 building [1] - 8:14 **built** [1] - 271:13 bullet [5] - 293:1, 293:14, 293:18, 294:10, 294:17 bump [1] - 317:16 bunch [2] - 286:5, 286:14 burden [1] - 21:15 burned [2] - 205:22, 205:24 Burt [1] - 259:24 buses [1] - 237:24 business [35] -24:19, 26:6, 28:1, 29:13, 41:24, 44:25, 53:23, 56:7, 77:21, 77:23, 78:8, 78:10, 87:16, 95:19, 95:21, 201:20, 202:13, 203:13, 205:23, 221:1, 228:17, 233:22. 234:23. 235:9, 243:4, 245:2, 245:20. 248:4. 248:5. 248:11, 256:13, 262:15, 289:21, 290:2, 334:4 Business [5] - 95:20, 95:22, 96:13, 97:12 businesses [1] -97:15 businessman [1] -335:3 busy [1] - 7:18

button [1] - 251:20 buy [16] - 62:7, 119:11 62:13, 62:16, 62:19, 90:20, 90:24, 90:25, 1:3, 1:21, 1:24, 2:12, 91:1, 104:9, 104:17, 4:2, 347:7, 347:11 150:1, 184:18, 204:25, 205:5, 209:8, 189:25, 215:14, 215:16 294.11 buyer [1] - 243:7 68:11 buyers [1] - 259:2 **buying** [5] **-** 65:5, 94:13, 158:19, 294:14 235:16 buys [1] - 90:5 **BY** [78] - 2:4, 2:7, 81:7, 189:18, 190:1, 2:11, 2:14, 2:18, 215:9, 216:22, 217:1, 24:10, 48:2, 52:1, 220:1, 225:19, 226:1, 59:12, 70:6, 73:16, 226:9, 226:16, 227:1, 232:20, 232:21, 78:20, 79:1, 79:17, 79:25, 81:4, 86:13, 242:22, 245:11, 87:8, 89:6, 89:13, 245:23 90:12, 93:13, 105:21, 124:5, 144:18, 151:9, 76:23, 77:1, 77:2, 174:8, 175:24, 178:6, 77:3, 77:5, 77:7, 80:9, 182:18. 184:9. 80:18. 215:10. 192:14, 201:4, 208:8, 215:12. 219:1. 219:5. 212:16. 215:1. 219:6, 219:10, 220:2, 215:19, 250:15, 220:8, 245:3, 245:4, 252:6, 254:4, 254:10, 245:5 257:14, 262:11, 263:11, 263:16, 222:12 264:1, 264:18, 266:15, 269:20, 274:4, 274:16, 41:18, 46:24, 46:25, 276:25, 277:23, 130:11 281:3, 281:19, 285:6, 285:23, 286:22, 252:11, 252:22, 287:18, 291:5, 253:2, 253:4, 271:7 293:12, 297:21, 305:14, 306:17, 309:2, 310:8, 312:5, 189:20, 269:10, 313:18, 324:15, 269:23, 279:1, 279:4, 328:18, 331:2, 332:2, 279:8, 279:9, 279:10, 332:14, 332:20, 279:13. 279:14. 333:23, 335:2, 279:16. 279:18. 335:21, 336:19 279:21, 279:22. 280:1, 280:2, 318:14, C 318:15, 318:19, 319:13, 319:14,

319:16, 319:19, **CA**[1] - 2:20 319:21, 319:25, cabaret [1] - 221:16 320:16, 320:21, Cabs [1] - 240:10 335:13, 335:14, cafe [1] - 225:19 336:1, 336:2, 336:9, calavera [2] - 267:9, 336:12 306:22 cap's [1] - 270:1 calaveras [7] capable [1] - 289:22 168:11, 181:23, capacity [2] - 29:6, 306:20, 306:21, 209.6 307:1, 327:11, 327:20 caps [3] - 61:3, calculation [1] -269:9, 336:14

195:21

Captain [2] - 67:18, 67:25 caption [1] - 187:15 Car [1] - 236:13 car [2] - 202:4, 242:8 card [1] - 220:18 care [7] - 12:3, 217:6, 217:7, 260:17, 290:16, 293:19 cared [1] - 163:18 career [10] - 172:18, 220:19, 220:25, 224:3. 224:8. 244:8. 244:18. 275:16. 275:18, 275:19 careful [3] - 64:22, 64:25, 65:2 carefully [2] -260:10, 279:3 caretaker [1] -296:19 Carriers [1] - 220:1 carry [4] - 202:2, 204:15, 205:16, 220:4 cars [1] - 219:3 carved [1] - 297:4 casa [1] - 68:11 case [69] - 5:4, 6:20, 7:6, 12:1, 12:25, 17:19, 17:20, 18:7, 29:3, 29:4, 30:2, 30:20, 38:11, 46:11, 47:7, 50:1, 53:14, 53:15, 53:21, 54:13, 54:18, 55:25, 56:3, 56:14, 58:23, 64:10, 64:18, 65:23, 67:17, 72:19, 74:5, 84:17, 85:19, 108:2, 111:6, 125:7, 129:15, 129:20, 131:7, 143:22, 156:6, 156:10, 166:2, 172:11, 175:22, 176:14, 176:18, 176:19, 176:20, 176:21, 177:5, 177:10, 177:21, 177:23, 179:3, 179:15, 190:16, 192:16, 192:18, 192:20, 193:2, 196:6, 196:12, 199:3, 211:3, 211:8, 276:10, 337:20 cases [11] - 99:19, 99:21, 166:8, 171:5, 188:1, 188:11, 188:12, 190:17, 243:6, 243:12, 243:17 cash [1] - 202:1

cashier [1] - 203:24 cast [1] - 222:23 catalog [2] - 77:17, 77:18 categories [11] -24:23, 32:14, 32:16, 32:19, 33:6, 33:19, 35:13, 65:10, 71:4, 141:16, 141:17 categorize [3] -53:20, 64:17, 64:24 category [17] -31:25, 32:4, 63:21, 63:22, 64:2, 64:12, 75:18, 75:20, 76:4, 80:5, 108:1, 137:6, 137:8, 141:23, 160:15, 180:6, 292:23 Catherine [2] -222:5, 222:14 catted [2] - 250:19, 250:22 caudad [3] - 250:23, 251:2, 251:5 caught [1] - 206:22 caused [2] - 12:6, 260:14 causing [1] - 195:3 Cazadores [1] -43:19 Cazul [5] - 161:5, 161:7. 162:20. 167:6. 167:7 CBC [1] - 221:12 **CBM** [1] - 1:13 CD's [1] - 239:6 cease [4] - 258:7, 261:24, 277:3, 277:6 celebrating [1] -320:13 Celebration [1] -305:22 celebration [4] -186:9, 303:24, 305:12, 305:15 celebrity [6] - 38:11, 38:12, 39:1, 81:24, 82:5, 82:15 center [5] - 37:14, 39:6, 270:21, 270:22, 270:24 **CENTRAL** [2] - 1:3, 347.10 Central [1] - 304:2 cents [1] - 245:12 century [1] - 325:12 **CENTURY** [1] - 2:11 ceramic [4] - 60:6, 261:4, 310:13, 310:16 certain [9] - 64:3,

102:13, 105:14, 323:12 344:16 closer [1] - 66:13 colored [3] - 60:15, 137:6, 145:1, 145:3, Chicago [5] - 221:20, clarify [2] - 264:13, closest [1] - 162:14 111:14, 283:24 145:5, 316:22, 340:19 221:22, 240:1, 283:20 colorful [2] - 179:4, closings [1] - 19:12 certainly [14] - 10:7, 259:21. 259:23 class [2] - 255:14, 179.11 **closure** [1] - 61:1 15:12. 16:22. 48:16. chief [10] - 27:6, 263:13 coloring [1] - 66:4 cloth [1] - 298:24 87:11, 87:20, 87:24, 27:10, 27:20, 28:8, classes [1] - 95:25 colorings [1] - 66:5 cloudy [1] - 300:3 188:24, 224:1, 235:5, 28:19, 52:12, 201:13, classify [1] - 99:8 CN [1] - 219:6 colorless [5] - 65:18, 284:1, 326:19, 331:4 202:14, 204:2 clay [1] - 267:9 co [1] - 185:23 66:11, 66:14, 66:22, CERTIFICATE [1] children [3] - 216:10, clean [5] - 66:23, 68:3 co-founded [1] -347:3 216:15, 297:14 232:18, 233:23, 185:23 colors [1] - 171:11 **CERTIFIED** [1] - 1:12 chin [6] - 269:6, 236:14, 236:16 Coast [1] - 240:11 Colors [1] - 285:13 CERTIFY [1] -270:21, 270:23, cleanliness [3] -Coca [6] - 100:15, column [2] - 183:16, 347:11 270:24, 287:6, 287:16 228:10, 229:24, 296:8 196:11 100:21, 102:8, chain [1] - 235:11 Chinese [1] - 261:19 clear [29] - 35:17. combined [1] -102:10, 329:14, chance [6] - 5:25, chip [3] - 261:3, 37:12, 37:21, 40:13, 329:24 165:20 261:11, 261:13 61:23, 116:17, 57:23, 60:14, 68:2, Coca-Cola [6] comedians [1] -116:23, 117:24, 223:6 chiseled [2] -74:21, 161:16, 205:1, 244:13 100:15, 100:21, 272:14, 272:19 chances [1] - 14:22 213:19, 256:3, 270:9, coming [17] - 11:25, 102:8, 102:10, Chanel [1] - 227:25 choice [3] - 67:24, 271:7, 271:11, 283:9, 34:25, 42:12, 93:24, 329:14, 329:24 change [4] - 213:6, 67:25, 71:24 283:10, 283:11, 104:18, 227:2, cocktail [2] - 232:1, 213:20, 338:9, 338:11 **choices** [1] - 33:6 283:13, 283:14, 227:10, 235:13, 301:19 283:17, 288:16, choose [6] - 32:24, changed [3] -**CODE** [1] - 347:12 238:16, 238:18, 299:16, 300:2, 318:1, 162:18, 294:19, 60:21, 70:21, 72:6, coeducational [1] -242:25, 243:22, 328:19, 339:22, 334:10 202:17, 295:24 252:15, 259:8, 260:7, 218:15 342:2, 342:3 changes [3] - 87:4, **chooses** [1] - 67:13 274:24 Cognac [1] - 26:22 clearest [1] - 299:21 90:7, 193:3 choosing [1] - 70:17 commemorating [1] cognitive [1] changing [3] chop [3] - 246:25, clearly [7] - 38:8, - 281:21 135:18 39:22, 164:3, 182:10, 291:23, 291:25, 248:2, 269:7 commence [1] -Coke [1] - 329:24 182:12, 318:17, 333:16 Chopin [1] - 40:12 276:3 cola [3] - 100:13, channel [2] - 78:7, 337:11 chose [2] - 70:21, comment [10] -100:15 clenched [1] -90:18 160:12 155:14, 156:2, Cola [6] - 100:15, 316:16 Chapter [1] - 220:12 156:20. 176:8. 275:5. chosen [1] - 105:10 100:21, 102:8, clerk [18] - 5:16, chapter [1] - 220:13 275:6. 310:20. 311:6. Christina's [1] -102:10, 329:14, 15:5, 18:11, 18:12, 311:11, 312:6 characteristics [1] -255:18 329:24 291:20 18:15, 21:24, 22:16, comments [20] circle [1] - 266:4 cold [1] - 112:2 92:19, 124:2, 197:5, 153:21, 154:2, characterize [1] circuit [1] - 184:10 collaborate [1] -199:13, 199:18, 154:25, 155:2, 155:8, 274:18 Circuit [1] - 14:6 229:17 200:1, 219:10, 252:2, 155:11, 155:13, characters [1] circulated [2] collaborated [1] -252:4, 280:19, 280:25 156:18, 178:10, 320:11 268:20, 295:19 230:3 **CLERK** [18] - 4:6, 178:11, 178:14, charcoal [1] - 227:17 circumstances [3] colleague [3] -22:20, 22:25, 23:23, 178:15, 178:19, charge [3] - 246:15, 71:10, 223:9, 249:21 29:17, 274:13, 339:19 24:5, 92:4, 92:25, 178:24, 179:3, 191:4, 246:21, 247:3 Ciroc [3] - 43:22, colleagues [2] -93:6. 182:14. 182:17. 192:6, 302:20, 338:23 charged [1] - 27:17 82:8, 84:11 52:6, 222:15 197:17. 200:18. commerce [2] charity [2] - 213:11 cities [5] - 217:18, collected [2] -200:23, 214:15, 262:16, 335:11 chart [1] - 165:21 238:1, 239:21, 182:19, 224:17 214:20, 287:14, commercial [2] -239:22, 239:25 Chatham [1] collection [2] -338:21, 345:25 44:23, 94:10 234.13 citizen [2] - 215:10, 85:18, 180:14 client [1] - 25:7 Commission [2] check [1] - 288:12 215:12 Collectors [1] **clip** [1] - 310:3 95:4, 175:11 checked [2] - 12:4, City [6] - 221:14, 294:10 clock [1] - 150:19 commission [1] -115:12 221:16, 222:11, collectors [1] close [10] - 66:2, 226:15 296:20, 320:8, 320:10 checking [2] - 154:1, 294:14 66:10, 134:21, commissioned [1] -206:18 claim [3] - 65:20, college [4] - 218:16, 138:13, 223:20, 138:16 cheek [7] - 315:5, 329:12, 329:18 218:18, 219:18, 271:24, 309:11, commitment [2] -315:7, 315:11, claimed [5] - 283:5, 220:22 309:13, 309:18, 224:10, 247:23 315:14, 315:18, 285:13, 285:15, Color [1] - 285:15 309:19 common [8] - 43:25, 315:22 285:22. 329:15 color[11] - 60:12, closed [2] - 148:5, 109:12, 141:23, cheeks [2] - 272:1, claiming [1] - 283:24 194:12, 224:11, 316:16 151:19, 153:11, claims [2] - 94:17, 272:4 267:4, 267:5, 283:5, closely [2] - 83:6, 153:12, 171:12, cheese [2] - 103:13 94:22 283:7, 283:19, 213:2 290:12 chemistry [1] clarification [1] -285:22, 336:21, 337:2

commonly [4] -115:13, 115:14, 137:14, 323:5 286:11 communicate [1] -191:17 communication [2] -113:3, 317:19 28:21, 37:14 communication's [1] 267:22, 268:2 -27:13companies [19] -221:21 25:1, 25:2, 68:7, 68:13, 68:15, 94:8, 94:11, 94:18, 94:20, 34:12 94:23, 104:21, 137:4, 141:23, 187:3, 106:10 188:12, 191:1, 191:16, 230:13, 261:19 Company [5] - 25:8, 68:25, 70:8 26:8, 68:9, 187:22, 242:22 69:13, 70:3 company [82] - 25:9, 25:13, 26:7, 26:11, 129:9, 241:21 26:21, 27:3, 41:21, 42:7, 43:21, 44:18, 44:22, 52:20, 53:7, 68:8, 68:16, 74:24, 81:18, 86:18, 87:20, 104:2, 104:20, 104:22, 111:14, 68:3 115:1, 115:4, 115:5, 115:6, 116:4, 116:7, 39:15, 67:18 116:11, 116:15, 116:18, 117:3, 117:6, 247:20 117:18, 117:22, 118:3, 118:16, 118:18, 119:5, 122:4, 126:9, 126:12, 127:2, 127:3, 127:5, 140:7, 293:8 140:9, 140:10, 140:12, 142:3, 142:20, 149:17, 172:17, 172:25, 185:15, 187:25, 188:8, 201:13, 70:13, 78:3 202:21, 203:4, 203:11, 203:19, 70:15, 230:16 205:9, 229:3, 229:8, 230:8, 230:11, 246:16, 246:22, 247:3, 247:4, 248:9, 253:12, 257:25, 320:5 262:4, 264:6, 289:24, 292:6, 329:6, 330:1, 333:1 237:12 company's [1] -27:17 106:20, 113:16, compare [9] - 112:7, 205:24, 231:6, 231:11 119:18, 120:3, 135:2, computers [1] -135:14, 166:22, 204:7

252:10, 272:11, 288:2 compared [3] -136:21, 174:15, comparing [2] comparisons [4] -132:21, 267:20, Compass [1] compelling [2] compensate [1] compensated [2] -247:22, 247:24 compete [3] - 63:23, competing [2] -Competition [2] competition [3] -35:2, 35:6, 67:19 competitive [10] -34:10, 35:13, 35:18, 36:6, 63:5, 63:9, 63:12, 63:15, 67:9, competitor [2] complained [1] complete [5] - 42:15, 199:10, 199:15, 212:25, 341:14 completed [1] completely [5] -41:3, 65:8, 141:16, 205:24, 319:22 completes [1] - 59:9 complex [3] - 70:11, complexity [2] complimentary [2] -103:12. 139:14 comply [1] - 277:11 component [1] comport [1] - 263:4 comprehensive [1] computer [6] -

concept [2] - 229:10, 305:16 concern [5] - 163:16, 163:21, 164:6, 233:18, 259:5 concerned [10] -5:20, 10:2, 12:11, 12:19, 163:24, 164:18, 254:23, 261:15, 261:21, 261:22 concerning [2] -199:16, 343:21 concerns [2] -229:19, 232:10 concert [4] - 39:4, 246:23, 246:24, 248:1 conclude [1] -142:19 CONCLUDED [1] -346:2 concluded [6] -145:25, 149:1, 149:21, 151:17, 177:14, 190:9 concludes [1] -187:24 concluding [1] -187:25 conclusion [7] -36:3, 157:8, 173:5, 173:6, 173:7, 185:14, 207:13 concourse [6] -105:24, 105:25, 106:12, 107:6, 123:8, 131:5 conditions [2] -128:15, 130:5 conduct [16] - 70:15, 70:23, 86:2, 94:5, 96:21, 98:10, 98:25, 99:3, 99:7, 108:12, 122:19, 130:18, 139:1, 140:16, 166:19, 330:21 conducted [33] -28:15, 38:24, 47:12, 96:3, 96:15, 97:3, 97:6, 98:20, 99:4, 99:8, 105:2, 105:5, 105:8, 105:15, 105:16, 105:19, 108:13, 113:18, 122:20, 123:1, 123:3, 123:5, 130:15, 130:20, 137:10, 137:11, 143:13, 153:16, 172:12, 172:20, 172:21,

173:14, 191:22 conducting [6] -56:24, 95:7, 106:19, 109:3, 140:20, 276:14 conducts [1] - 94:25 cone [4] - 323:8, 323:9, 323:10, 323:18 confer [4] - 13:20, 18:21, 21:3, 274:13 CONFERENCE [1] -347:17 conferences [1] -96:23 conferencing [2] -11:12, 23:7 conferred [1] -257:25 confident [1] - 168:7 configuration [5] -263:20, 278:4, 278:8, 278:10, 278:11 confines [1] - 106:7 confirm [1] - 107:10 confirmed [5] -125:4, 125:5, 125:6, 125:8, 125:10 conflict [1] - 227:7 CONFORMANCE [1] - 347:16 confuse [7] - 95:12, 98:12, 100:10, 100:24, 101:14, 143:24, 273:5 confused [23] -14:17, 44:7, 44:15, 45:2, 86:5, 86:14, 100:15, 123:16, 147:1, 147:7, 147:11, 147:18, 147:22, 148:15, 169:22, 183:9, 191:10, 191:12, 191:13, 210:3, 213:16, 255:4, 255:17 confusing [2] -185:17, 228:22 confusingly [1] -273.14 confusion [88] -85:13. 85:20. 85:23. 86:3. 95:10. 98:17. 99:6, 99:9, 99:24, 103:20, 103:21, 103:22, 103:23, 104:3, 104:7, 104:16, 105:20, 111:19, 111:20, 111:22, 113:6, 115:22, 115:25. 117:9. 119:16, 120:4, 120:5,

120:24, 121:2, 121:23, 127:12, 127:13, 129:17, 129:25, 143:23, 144:6, 144:25, 146:1, 147:9, 147:24, 148:17, 149:7, 156:6, 156:10. 157:9. 164:15, 164:16, 164:17, 165:5, 165:6, 165:23, 169:25, 171:24, 172:4, 176:3, 176:10, 178:25, 181:10, 183:5, 185:11, 185:12, 185:17, 188:21, 188:23, 190:11, 194:24, 195:8, 195:14, 195:18, 196:3, 196:4, 196:5, 196:9, 196:14, 196:19. 254:21. 254:23, 255:7, 255:16, 255:22, 256:19, 260:14, 272:8, 273:19, 288:25 **Confusion** [1] - 99:5 congratulating [1] -259:9 connect [2] - 102:15, 299:10 connected [5] -282:3, 301:24, 302:20, 303:7, 303:20 connecting [1] -282:6 CONNECTION [1] -45:19 connection [18] -13:15, 102:1, 129:1, 135:18, 156:5, 156:9, 172:12, 195:3, 207:7, 207:10, 299:14, 303:17, 303:22, 305:10, 306:5, 306:24 conquered [1] -321:6 conquest [1] - 322:1 conservative [2] -196:2, 196:17 consider [16] -23:19, 29:24, 47:8, 50:11, 50:16, 63:14, 107:14, 150:10, 150:11. 150:14. 150:22. 158:18. 261:19, 280:8, 284:24, 324:13 consideration [1] -305:20

considered (7)	32:13, 32:15, 33:5,	112.12 112.14	000V(40) 54:22	161:01 160:0
considered [7] -	33:11, 34:11, 35:23,	113:13, 113:14,	<b>copy</b> [10] - 54:23,	161:21, 162:2, 162:11, 162:22,
55:4, 74:3, 77:25,		113:15, 113:20,	251:22, 264:11,	165:2, 165:3, 165:11,
78:2, 144:25, 323:23,	35:24, 38:17, 42:9, 44:8, 64:21, 65:7,	119:25, 120:1,	267:2, 268:9, 273:3,	166:1, 167:13,
324:8 considering [3] -	70:16, 70:20, 71:6,	120:12, 164:20, 194:23, 195:21,	288:20, 288:22, 289:2, 289:4	168:18, 169:6,
•	71:10, 71:17, 71:20,	194.23, 195.21,	,	169:15, 169:19,
23:18, 46:9, 218:10	72:11, 94:3, 94:21,	control [32] - 46:15,	copying [1] - 251:1	171:22, 172:2, 172:6,
consist [1] - 228:20	95:12, 98:11, 101:4,	78:9, 110:17, 110:20,	copyrights [2] -	171:22, 172:2, 172:0, 172:10, 173:21,
consistent [10] -	101:13, 102:22,	110:22, 111:5,	13:15, 345:12	174:23, 174:25,
32:7, 35:25, 36:8,	108:3, 130:23, 137:6,	111:25, 112:15,	Corcoran [2] - 224:23, 225:2	175:9, 175:12,
37:1, 50:7, 50:13,	140:11, 140:14,	112:16, 112:22,		179:18, 180:2, 181:2,
134:10, 142:21, 173:5, 262:21	140:11, 140:14,	113:25, 120:14,	cork [2] - 85:9, 85:10	181:5, 181:7, 181:9,
*	157:18, 190:21,	120:15, 120:18,	corn [4] - 234:5,	182:22, 188:17,
consistently [1] - 31:20	190:23, 193:25,	129:14, 145:19,	234:13, 234:15, 234:17	190:12, 190:23,
	235:18, 236:3,	145:20, 162:19,		191:10, 191:11,
consisting [1] - 110:8	239:11, 290:12, 291:2	163:10, 167:7,	corner [1] - 335:20	192:5, 192:9, 192:23,
	consumers' [2] -	167:11, 167:15,	Corona [2] - 208:14 Corporation [3] -	193:5, 195:17,
<b>consists</b> [2] <b>-</b> 263:18, 263:19	103:8, 130:8	167:22, 168:1, 168:4,	•	196:10, 202:19,
construction [1] -	consuming [2] -	194:25, 195:1, 195:4,	24:15, 233:2, 253:4	209:3, 209:4, 209:10,
117:14	32:16, 239:1	196:3, 196:14, 255:3,	corporation [2] -	210:4, 212:19, 221:5,
CONSUELO [1] - 1:7	consumption [2] -	255:15	1:12, 1:15	223:16, 228:23,
consultant [2] - 53:5,	36:15, 105:12	controls [21] -	corporations [1] -	243:15, 249:3, 250:5,
54:1	contact [3] - 53:10,	110:18, 111:2, 113:2,	25:6	255:6, 263:23, 277:8,
Consultant's [1] -	73:20, 74:5	113:5, 113:22, 114:1,	correct [203] - 29:1,	277:18, 278:2,
56:21	contacted [3] -	114:4, 118:25,	29:10, 30:11, 44:13, 48:13, 52:17, 52:18,	278:19, 278:20,
Consulting [13] -	208:16, 211:4, 222:18	119:20, 124:18,	52:21, 53:11, 53:12,	279:14, 282:20,
24:15, 24:19, 24:20,	contain [1] - 312:19	155:5, 163:11,	53:16, 53:17, 53:19,	282:22, 282:24,
25:17, 25:20, 25:25,	contained [1] -	163:12, 167:4, 195:8,	54:11, 54:14, 54:18,	283:9, 291:10,
26:3, 28:25, 52:17,	168:10	195:10, 195:12,	54:21, 55:13, 55:16,	291:13, 293:20,
53:7, 53:11, 53:24,	container [1] -	195:16, 196:2, 196:18	55:23, 55:25, 56:3,	304:21, 304:23,
56:17	100:13	convenience [3] -	56:18, 57:2, 57:13,	305:22, 305:24,
consulting [10] -	containment [1] -	11:23, 13:18, 101:3	58:24, 58:25, 59:5,	305:25, 306:3,
24:21, 52:17, 56:17,	256:5	convention [7] -	59:7, 60:6, 60:7, 60:9,	308:10, 309:5,
56:25, 68:6, 68:12,	contains [1] - 185:25	38:19, 249:23,	60:16, 60:23, 61:3,	309:10, 309:12,
77:21, 77:23, 93:21,	contemplated [1] -	258:12, 258:15,	61:20, 63:25, 65:15,	309:14, 310:21,
94:1	256:9	258:24, 259:9, 259:12	67:6, 67:10, 67:11,	314:6, 314:7, 314:11,
consumed [3] -	content [3] - 212:7,	converge [1] - 128:3	68:4, 68:19, 68:20,	314:19, 316:17,
35:23, 35:24	212:9, 234:20	conversation [3] -	68:25, 73:4, 73:5,	319:5, 319:6, 319:9,
consumer [49] -	contents [2] - 79:12,	48:12, 48:16, 197:13	74:2, 74:9, 75:14,	319:11, 322:15,
28:10, 28:12, 28:18,	285:18	conversations [1] -	76:9, 81:15, 82:4,	322:21, 325:21,
32:19, 36:9, 36:11,	contest [1] - 241:24	211:11	82:21, 83:5, 84:4,	326:1, 329:19, 339:4,
42:12, 42:16, 44:15,	context [11] - 36:21,	converted [1] - 161:3	84:16, 84:24, 85:9,	339:5, 342:14, 342:17
58:11, 58:20, 67:12,	77:20, 85:15, 86:16,	converts [1] - 245:7	86:6, 87:18, 89:17,	CORRECT [1] -
67:24, 70:11, 70:13,	88:10, 88:11, 145:1,	convey [3] - 187:19,	89:20, 90:3, 90:7,	347:13
90:9, 90:24, 95:10,	145:4, 145:5, 150:16,	229:23, 320:8	90:21, 91:5, 91:23,	correction [1] -
95:25, 97:1, 97:2,	191:25	conveying [1] -	91:24, 92:10, 92:11,	52:25
97:10, 98:23, 98:25,	continue [4] - 45:24,	309:6	92:22, 92:23, 109:20,	correctional [1] -
99:3, 99:4, 103:16,	57:18, 239:12, 241:9	conviction [2] -	119:7, 121:5, 124:8,	219:11
120:23, 129:25,	continued [1] - 303:1	267:15, 267:17	128:23, 132:10,	corrections [1] -
141:9, 141:18, 142:1,	continues [1] -	convinced [1] -	135:13, 139:3, 143:1,	220:25
142:16, 142:19,	260:14	336:12	143:4, 143:8, 145:5,	correctly [9] - 54:12,
188:3, 188:4, 188:6,	continuing [1] -	<b>cool</b> [1] - 62:4	145:8, 146:12,	63:21, 84:9, 146:17,
188:10, 188:18,	96:21	<b>cooler</b> [1] - 40:9	146:15, 146:19,	147:14, 183:3,
190:5, 190:20,	continuously [1] -	cooler-type [1] -	146:21, 147:17,	183:22, 183:24,
234:15, 234:24,	207:23	40:9	148:4, 148:24, 149:4,	308:14
260:15, 308:10,	contours [1] -	copied [3] - 250:21,	151:7, 151:24,	corroborates [1] -
308:16, 308:24	316:22	267:16, 344:17	158:11, 159:4,	138:12
consumer's [2] -	contractor [1] -	copies [3] - 46:14,	159:13, 160:11,	cosmic [1] - 298:7
139:21, 140:2	219:19	256:18, 286:8	160:23, 161:10,	Cosmos [2] - 236:13,
consumers [43] -	Control [14] -	<b>COPY</b> [1] - 1:12	161:15, 161:17,	236:19
		1		

cost [2] - 251:14, 253:6 Costco [1] - 240:9 counsel [58] - 4:9, 21:23, 23:20, 47:14, 50:1, 50:6, 50:19, 59:9, 69:21, 73:12, 79:16, 79:21, 80:14, 89:4, 92:20, 93:10, 144:15, 154:15, 164:12, 165:18, 182:14, 184:4, 187:7, 187:12, 197:8, 197:20, 197:21, 198:13, 198:15, 199:20, 200:5, 200:8, 214:13, 214:24, 264:15, 276:11, 276:13, 276:17, 284:13, 293:10, 304:19, 305:6, 313:9, 324:4, 328:14, 330:19, 333:12, 333:21, 334:22, 335:13, 336:16, 336:20, 339:18, 340:7, 343:15, 344:9, 344:16 COUNSEL [1] - 2:2 Counsel [8] - 23:1, 51:5, 79:10, 80:22, 80:25, 215:17, 285:17, 308:13 counsel's [1] - 81:3 count [4] - 57:8, 89:18, 259:15, 259:18 country [12] - 39:25, 105:9, 105:13, 105:17, 122:22, 140:11, 226:10, 226:13, 226:14, 226:17, 237:7, 237:16 counts [1] - 74:20 County [1] - 240:12 **COUNTY** [1] - 347:5 couple [14] - 39:21, 128:21, 166:20, 229:4, 238:16, 239:17, 240:1, 240:10, 241:18, 247:18, 259:19, 275:12, 338:8, 338:23 courier [1] - 219:20 course [22] - 5:17, 7:19, 27:11, 34:2, 36:18, 38:6, 49:8, 61:5, 89:10, 95:24, 96:11, 106:23, 198:18, 211:13, 213:9, 250:4, 255:21,

268:5, 279:25, 280:4, 308:8, 309:1 Court [54] - 6:6, 7:15, 7:22, 7:24, 8:18, 8:23, 9:2, 9:3, 12:11, 12:23, 12:24, 14:3, 15:13, 15:14, 15:18, 16:13, 17:1, 17:10, 21:15, 46:12, 47:16, 47:18, 47:19, 49:12, 49:20, 50:2, 50:4, 50:22, 51:1, 51:2, 59:8, 69:21, 89:2, 92:4, 151:6, 197:7, 197:24, 199:3, 200:6, 276:16, 280:13, 281:11,  $311{:}24,\,312{:}3,\,313{:}5,$ 337:5, 339:6, 339:13, 342:15, 342:19, 343:17, 345:1 COURT [219] - 1:2, 1:23, 4:12, 4:16, 4:19, 4:24, 5:2, 6:12, 6:16, 7:14, 8:3, 8:6, 8:16, 9:10, 9:16, 10:10, 10:13, 10:18, 11:18, 12:16, 12:18, 13:3, 13:6, 13:19, 14:8, 14:18, 15:4, 15:9, 15:17, 15:20, 16:2, 16:6, 16:11, 16:16, 17:18, 18:1, 19:3, 19:13, 19:19, 19:24, 20:5, 20:14, 20:16, 20:21, 21:1, 21:16, 21:19, 21:24, 22:5, 22:8, 22:15, 22:18, 22:21, 23:5, 45:16, 45:20, 47:24, 49:3, 49:8, 49:11, 49:15, 50:22, 51:1, 59:8, 69:20, 70:1, 73:7, 73:12, 78:23, 79:6, 79:8, 79:10, 79:14, 79:19, 80:13, 81:3, 86:10, 87:5, 88:20, 88:24, 89:2, 89:12, 90:11, 91:7, 91:9, 91:11, 91:17, 91:21, 91:25, 92:7, 92:12, 92:15, 92:18, 93:10, 123:23. 124:2. 144:13, 151:4, 154:15, 163:25, 165:17, 170:1, 174:7, 175:17, 177:17, 177:19, 178:1, 178:4, 183:11, 183:23, 184:3, 184:8, 192:12, 196:22, 196:24, 197:1, 197:19, 198:2,

198:7, 198:9, 198:12, 198:19, 198:24, 199:5, 199:9, 199:23, 199:25, 200:14, 208:6, 211:24, 212:3, 214:5, 214:7, 214:9, 214:24, 215:17, 252:4. 264:15. 266:10, 266:14, 268:19, 268:24, 269:3, 269:15, 274:2, 274:10, 276:2, 276:6, 276:20, 276:23, 280:21, 280:25, 281:12, 284:4, 284:8, 284:12, 284:15, 284:17, 285:17, 286:21, 293:10, 297:19, 304:7, 304:14, 304:19, 304:23, 304:25, 305:3, 305:6, 306:10, 307:19, 307:24, 308:13, 308:17, 311:19, 312:1, 312:3, 313:7, 313:9, 324:4, 324:7, 328:13, 328:17, 330:6, 330:12, 330:16, 332:12, 338:14, 338:23, 339:8, 340:5, 340:13, 340:16, 340:24, 341:3, 341:9, 341:13, 341:20, 341:22, 342:1, 342:8, 342:12, 342:15, 342:18, 342:22, 343:4, 343:6, 343:11, 343:14, 344:1, 344:3, 344:21, 344:25, 345:6, 345:15, 345:21, 347:9, 347:10, 347:24 court [19] - 53:15, 175:21, 176:4, 176:6, 176:15, 176:22, 177:1, 177:2, 177:5, 177:11, 177:13, 177:14, 177:23, 178:9, 179:13, 192:24, 193:5, 304:11, 304:14 Court's [3] - 13:18, 16:19, 17:7 court's [2] - 179:8, 345:25 courthouse [1] -23:8 courtroom [10] -11:24, 12:5, 23:10,

23:12, 46:21, 200:9, 216:6, 216:12, 252:2, 284:20 COURTROOM [2] -22:24, 197:18 Courvoisier [1] -26:21 cover [2] - 240:13, 250:12 coverage [2] -236:24, 237:2 covered [4] - 173:11, 173:14, 329:19, 345:14 cracking [1] - 231:23 craft [2] - 34:23, 39:23 crafted [1] - 186:9 cranberry [1] -236:21 **CRAVATH** [1] - 2:14 Crawlers [1] - 219:16 crazy [3] - 142:20, 155:16, 188:1 cream [3] - 234:5, 234:8, 234:13 create [4] - 243:19, 266:24, 316:22, 320:22 created [8] - 25:12, 41:15. 164:19. 165:7. 167:12, 183:6, 255:7, 337:15 **creates** [1] - 37:6 creating [4] - 159:20, 228:17, 228:22, 337:9 creation [1] - 82:25 creative [1] - 337:24 creators [3] - 251:10, 256:10 credibility [5] -23:17, 38:15, 50:9, 50:11, 50:17 credible [2] - 82:21, 82.23 crescent [2] - 320:6, 320:8 crest [1] - 320:4 crisp [1] - 242:7 criteria [1] - 107:19 critical [4] - 176:8, 178:10, 179:8, 234:21 criticism [5] -175:18, 175:19, 176:1, 177:2, 179:11 criticisms [1] - 193:3 criticized [8] -113:22, 175:15. 175:23, 176:4, 176:11, 176:14,

176:25, 192:24 critique [1] - 242:12 cross [21] - 45:16, 47:25, 144:13, 180:22, 180:24, 184:5, 185:5, 198:21, 199:6, 208:6, 276:2, 276:3, 276:12, 276:15, 296:21, 300:1, 321:25, 341:19, 341:20, 342:6, 343:11 CROSS [6] - 3:3, 48:1, 144:17, 208:7, 276:24, 331:1 **CROSS-EXAMINATION** [5] -48:1, 144:17, 208:7, 276:24, 331:1 cross-examination [5] - 47:25, 144:13, 199:6, 276:12, 276:15 crucial [1] - 58:9 crystal [35] - 83:7, 149:14, 185:1, 186:6, 227:19, 228:10, 228:12. 240:24. 281:22, 282:7. 294:24. 295:2. 295:3. 295:6, 295:13, 296:10, 297:11, 298:14, 298:16, 299:14, 300:10, 301:5, 303:3, 303:6, 303:11, 303:14, 303:17, 305:10, 306:2, 306:14, 306:19, 306:25, 323:1, 338:8 Crystal [286] - 29:17, 31:2, 31:3, 31:10, 33:20, 33:23, 34:1, 34:4, 38:2, 38:11, 39:5, 39:8, 39:11, 40:16, 40:21, 41:21, 42:7, 42:21, 43:2, 43:5, 44:2, 44:4, 44:7, 44:15, 44:18, 45:3, 45:8, 48:8, 48:22, 51:18, 51:20, 52:23, 52:24, 64:11, 65:23, 66:1, 66:5, 66:10, 66:19, 72:23, 73:1, 73:24, 74:1, 74:5, 74:7, 74:14, 74:24, 75:1, 75:7, 81:23,

82:1, 83:6, 83:10,

83:23, 85:17, 85:20,

86:18, 86:21, 87:13,

87:14, 87:18, 87:20,

87:21, 89:21, 98:12,	257:20, 269:25,
104:17, 104:19,	273:4, 282:6, 282:12,
105:20, 108:18,	287:1, 288:20,
	289:13, 290:20,
108:21, 108:24,	
109:1, 109:4, 109:12,	290:24, 291:8,
109:24, 110:3,	291:11, 291:17,
115:18, 116:19,	292:1, 293:15,
116:21, 119:6, 119:8,	293:23, 294:9,
121:11, 122:4, 124:14, 127:19,	294:15, 294:20,
	294:23, 295:1,
127:21, 129:20,	296:16, 299:14,
130:14, 130:16, 130:24, 131:10,	299:17, 299:18,
	300:21, 301:8,
132:2, 132:3, 132:16,	301:11, 301:15,
132:19, 132:22,	301:24, 302:18,
134:7, 134:15,	302:21, 303:7,
134:20, 134:22,	303:10, 303:13,
134:23, 135:1, 135:8,	303:23, 305:16,
135:12, 135:16,	305:19, 307:7, 308:2,
135:19, 135:20,	308:20, 309:9,
135:22, 136:1, 136:5,	312:15, 312:24,
136:8, 137:18, 138:1,	313:12, 313:19,
138:4, 138:19,	313:22, 314:9,
139:10, 139:24,	314:16, 314:20,
143:24, 146:3, 146:6,	315:13, 315:19,
146:10, 147:6, 147:15, 149:9,	315:23, 316:8, 316:21, 317:20,
149:23, 151:12,	317:22, 317:25,
151:23, 152:5, 152:13, 160:9,	318:5, 318:25, 319:7, 319:14, 319:21,
160:10, 165:8,	319:25, 320:15,
168:23, 169:9,	322:5, 322:8, 322:13,
169:14, 169:18,	322:16, 322:22,
171:25, 172:5,	323:24, 324:17,
173:19, 173:25,	324:19, 326:2,
174:3, 174:5, 174:10,	329:18, 332:7, 338:2
174:12, 174:13,	crystals [1] - 323:4
174:20, 180:23,	CSR [2] - 1:23,
181:8, 181:15,	347:23
182:11, 182:24,	Cuervo [13] - 33:2,
183:18, 183:20,	43:23, 43:24, 72:4,
183:22, 184:11,	72:7, 88:18, 112:23,
184:14, 184:19,	115:1, 120:15,
184:25, 185:8,	129:13, 163:3, 167:3,
185:14, 185:21,	168:5
185:24, 188:20,	curiosity [1] - 220:13
189:15, 189:17,	<b>curious</b> [1] - 5:19
189:20, 193:13,	current [1] - 201:12
194:4, 204:8, 204:9,	cursive [2] - 100:14,
204:12, 204:20,	102:12
205:2, 205:7, 205:12,	customer [4] -
205:17, 205:19,	171:14, 308:6,
206:1, 206:25, 207:4,	308:11, 308:15
207:7, 207:15, 208:1,	customers [10] -
208:23, 209:12,	94:3, 94:7, 94:13,
209:25, 210:7, 228:8,	181:1, 184:12,
229:25, 235:1, 236:8,	201:23, 202:2, 202:5,
237:22, 241:7,	202:9, 209:10
241:19, 243:6, 244:3,	cut [4] - 230:25,
255:5, 255:12,	231:2, 231:4, 231:13
255:21, 257:8, 257:9,	

:20, 269:25, :4, 282:6, 282:12, 11, 288:20, :13, 290:20, :24, 291:8, :11, 291:17, :1, 293:15, :23. 294:9. :15, 294:20, :23, 295:1, :16, 299:14, :17, 299:18, :21, 301:8, :11, 301:15, :24, 302:18, :21, 303:7, :10, 303:13, :23, 305:16, :19, 307:7, 308:2, :20, 309:9, :15, 312:24, :12, 313:19, :22, 314:9, :16, 314:20, :13, 315:19, :23, 316:8, :21, 317:20, :22, 317:25, :5, 318:25, 319:7, :14, 319:21, :25, 320:15, :5, 322:8, 322:13, :16, 322:22, :24, 324:17, :19, 326:2, :18, 332:7, 338:2 ystals [1] - 323:4 SR [2] - 1:23, :23 uervo [13] - 33:2, 23, 43:24, 72:4, 7, 88:18, 112:23, :1, 120:15, :13, 163:3, 167:3, :5 riosity [1] - 220:13 irious [1] - 5:19 irrent [1] - 201:12 ırsive [2] - 100:14, :12 ıstomer [4] -:14, 308:6, :11, 308:15 ıstomers [10] -3, 94:7, 94:13, :1, 184:12, :23, 202:2, 202:5, :9, 209:10 ıt [4] - 230:25,

Cutty [1] - 26:22 CV [2] - 1:13, 4:6 D D.C [1] - 224:24 dad's [1] - 217:5 **Dallas** [1] - 238:4 Dan [10] - 10:5, 38:10, 81:23, 184:19, 184:24, 185:23, 214:14, 215:4, 226:11 Daniel [3] - 3:5, 214:22, 215:5 **DANIEL** [1] - 214:16 Daniels [10] - 43:20, 189:25, 291:9, 291:11, 292:8, 292:20, 332:22, 332:23, 332:25 Danny [2] - 215:4, 243:1 data [15] - 56:10, 78:9, 107:19, 113:19, 125:11, 140:7, 140:8, 140:15, 141:7, 141:21, 157:8, 174:5, 195:16, 292:13, 334:8 database [8] - 108:6, 137:15, 140:17, 140:18, 155:17, 155:18, 157:6, 157:15 **DATE** [1] - 347:20 date [9] - 49:3, 49:25, 50:1, 75:12, 79:15, 113:20, 263:24, 277:5, 324:2 dated [2] - 49:1, 173:12 daughters [2] -216:11, 216:12 Davey [3] - 248:10, 248:16 **DAVID** [1] - 2:4 David [3] - 245:22, 248:6, 259:22 **DAY** [1] - 1:19 day's [1] - 244:14 day-to-day [1] -77:23 days [2] - 277:14, 278:22 **DBA** [4] - 95:20, 95:23, 96:7 de [3] - 189:8, 320:12, 320:13 dead [1] - 186:9 Dead [10] - 83:4,

181:24, 185:9,

185:10, 303:20, 303:24, 305:11, 305:15, 305:22, 338:7 deal [5] - 174:11, 174:14. 174:15. 174:16, 245:11 dealing [1] - 180:15 **dean's** [1] - 96:8 death [3] - 181:25, 241:2, 296:18 deceased [1] - 231:9 decide [5] - 13:7, 13:20, 13:23, 21:10, 205:17 decided [3] - 41:13, 232:23, 257:25 deciding [3] - 47:7, 50:9, 230:14 decision [7] - 87:14, 87:16, 87:18, 177:11, 177:13, 179:8, 210:8 decisions [1] - 64:22 declaration [10] -212:2, 212:6, 212:13, 212:18, 213:5, 213:7, 280:13, 280:15, 281:8, 281:11 declarations [4] -55:10, 55:12, 73:14 declare [1] - 212:8 decline [11] - 74:1, 74:8, 75:24, 76:1, 76:5. 76:7. 76:15. 76:19, 77:6, 80:17, 81:6  $\textbf{declined}~{\tiny [2]}\textbf{-}76:23,$ 80:10 decoration [1] -318:5 decorations [1] -318:9 deem [1] - 16:2 deemed [2] - 16:1, deep [2] - 232:22, 315:19 deepen [1] - 224:5 defendant [2] - 9:11, 91:23 DEFENDANT [1] -2:13 defendant's [2] -179:5, 345:12 Defendants [1] -78:18 DEFENDANTS [1] -1:17 defendants [6] -6:22, 15:24, 19:25, 92:21, 276:9, 345:9

defendants' [1] -17:19 defense [12] - 8:3, 22:10, 22:12, 91:9, 198:7, 199:5, 199:23, 214:7, 340:6, 340:16, 341:5, 344:22 define [2] - 31:12, 66:12 defined [1] - 327:6 definitely [2] -300:13, 344:14 definition [2] - 65:19, 66:25 **definitions** [2] - 64:7, 66:24 degree [8] - 32:2, 76:1, 76:2, 95:17, 95:19, 95:22, 95:23, 218:16 **DeJoria** [3] - 226:1, 226:3, 226:5 delay [1] - 16:9 deliberate [1] - 285:2 deliberating [1] -18:19 delivered [2] - 246:2, 297:14  $\textbf{demand} \ [2] \textbf{ - } 243:10,$ 247:5 demographic [5] -290:23. 292:13. 292:14, 334:5, 334:10 demographics [1] -31:21 demonstrate [1] -120:23 demonstrated [1] -146:2 demonstrating [1] -194:24 demonstration [1] -313:25 demonstrative [2] -173:2, 344:15 Denning [1] - 4:22 **DENNING** [1] - 2:16 dentist [1] - 295:10 denying [3] - 326:13, 326:15, 326:17 department [1] -28:13 Department [4] -95:5, 175:8, 219:8, 219:14 dependent [1] -67:11 dependents [1] -258:2 depicted [2] -

265:11, 279:8	132:19, 231:6
depo [1] - 341:17	desire [2] - 251:22,
deposed [2] -	340:2
176:21, 312:11	desist [4] - 258:8,
deposition [38] - 5:9,	261:24, 277:3, 277:6
5:11, 5:12, 5:20, 5:24,	despite [1] - 70:15
6:3, 7:12, 7:17, 8:20,	detail [1] - 282:16
9:14, 49:1, 49:3,	detailed [1] - 229:2
49:17, 49:19, 49:20,	details [1] - 280:7
49:21, 49:25, 50:3,	<b>determine</b> [3] - 86:3,
50:6, 50:23, 51:4,	130:17, 231:17
72:19, 304:6, 304:20, 306:7, 307:17,	determined [1] -
311:12, 311:17,	243:7
313:3, 339:11,	<b>determining</b> [2] - 50:11, 170:17
340:18, 342:13,	develop [2] - 28:1,
342:23, 342:25,	94:7
343:16, 343:21,	developing [2] -
343:22, 345:11	27:17, 112:2
deputy [1] - 252:1	development [2] -
describe [6] - 41:9,	38:14, 41:6
108:15, 130:18,	developments [1] -
217:21, 264:19, 322:5	31:24
described [12] -	deviant [1] - 221:1
34:3, 35:8, 127:10,	device [2] - 296:2,
128:20, 131:5, 152:3,	299:12
208:25, 209:1,	devices [2] - 228:12
209:10, 225:10,	devil [1] - 318:12
281:21, 282:15 describes [1] -	devoted [2] - 244:2,
	334:20
318:22	<b>Dewar's</b> [1] - 28:4
318:22 <b>description</b> [3] -	Dewar's [1] - 28:4 diablito [1] - 318:12
318:22	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21,
318:22 <b>description</b> [3] - 18:16, 18:17, 181:21	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4,
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7,
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25,
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21,
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1,
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8,
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3, 329:14, 329:24,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15 DIEGO [1] - 2:20
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3, 329:14, 329:24, 331:7, 337:6, 337:24,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15 DIEGO [1] - 2:20 differ [1] - 65:12
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3, 329:14, 329:24, 331:7, 337:6, 337:24, 338:5 designated [6] - 5:12, 51:2, 79:7, 96:8,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15 DIEGO [1] - 2:20 differ [1] - 65:12 differed [1] - 110:24
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3, 329:14, 329:24, 331:7, 337:6, 337:24, 338:5 designated [6] - 5:12, 51:2, 79:7, 96:8, 106:14, 304:21	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15 DIEGO [1] - 2:20 differ [1] - 65:12 differed [1] - 110:24 difference [10] -
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3, 329:14, 329:24, 331:7, 337:6, 337:24, 338:5 designated [6] - 5:12, 51:2, 79:7, 96:8, 106:14, 304:21 designations [5] -	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15 DIEGO [1] - 2:20 differ [1] - 65:12 differed [1] - 110:24 difference [10] - 69:1, 112:7, 128:19,
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3, 329:14, 329:24, 331:7, 337:6, 337:24, 338:5 designated [6] - 5:12, 51:2, 79:7, 96:8, 106:14, 304:21 designations [5] - 7:6, 339:11, 339:23,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15 DIEGO [1] - 2:20 differ [1] - 65:12 differed [1] - 110:24 difference [10] -
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3, 329:14, 329:24, 331:7, 337:6, 337:24, 338:5 designated [6] - 5:12, 51:2, 79:7, 96:8, 106:14, 304:21 designations [5] - 7:6, 339:11, 339:23, 340:3, 340:6	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15 DIEGO [1] - 2:20 differed [1] - 110:24 difference [10] - 69:1, 112:7, 128:19, 129:21, 312:21,
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3, 329:14, 329:24, 331:7, 337:6, 337:24, 338:5 designated [6] - 5:12, 51:2, 79:7, 96:8, 106:14, 304:21 designations [5] - 7:6, 339:11, 339:23, 340:3, 340:6 designed [5] -	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15 DIEGO [1] - 2:20 differed [1] - 110:24 difference [10] - 69:1, 112:7, 128:19, 129:21, 312:21, 316:18, 316:20,
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3, 329:14, 329:24, 331:7, 337:6, 337:24, 338:5 designated [6] - 5:12, 51:2, 79:7, 96:8, 106:14, 304:21 designations [5] - 7:6, 339:11, 339:23, 340:3, 340:6 designed [5] - 129:24, 155:6, 165:5,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15 DIEGO [1] - 2:20 differ [1] - 65:12 differed [1] - 110:24 difference [10] - 69:1, 112:7, 128:19, 129:21, 312:21, 316:18, 316:20, 335:4, 337:2, 337:4 differences [15] - 209:24, 213:18,
description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3, 329:14, 329:24, 331:7, 337:6, 337:24, 338:5 designated [6] - 5:12, 51:2, 79:7, 96:8, 106:14, 304:21 designations [5] - 7:6, 339:11, 339:23, 340:3, 340:6 designed [5] - 129:24, 155:6, 165:5, 186:7, 186:8	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15 DIEGO [1] - 2:20 differed [1] - 110:24 difference [10] - 69:1, 112:7, 128:19, 129:21, 312:21, 316:18, 316:20, 335:4, 337:2, 337:4 differences [15] - 209:24, 213:18, 268:5, 307:7, 307:10,
318:22 description [3] - 18:16, 18:17, 181:21 deserves [1] - 46:8 design [36] - 43:1, 96:1, 112:19, 112:21, 112:25, 121:14, 121:17, 122:8, 125:22, 128:24, 138:21, 161:19, 186:6, 231:7, 231:10, 231:11, 282:2, 305:16, 305:19, 305:21, 315:25, 316:3, 318:6, 327:6, 328:8, 329:2, 329:3, 329:14, 329:24, 331:7, 337:6, 337:24, 338:5 designated [6] - 5:12, 51:2, 79:7, 96:8, 106:14, 304:21 designations [5] - 7:6, 339:11, 339:23, 340:3, 340:6 designed [5] - 129:24, 155:6, 165:5,	Dewar's [1] - 28:4 diablito [1] - 318:12 Diageo [8] - 43:21, 84:7, 84:9, 115:4, 115:5, 142:11, 188:8 diameter [1] - 269:12 diamond [3] - 323:7, 323:9, 323:10 diamonds [6] - 322:20, 322:21, 322:23, 322:25, 323:13, 323:21 Dias [2] - 242:1, 242:6 Diddy's [2] - 82:8, 82:11 Diego [1] - 240:15 DIEGO [1] - 2:20 differ [1] - 65:12 differed [1] - 110:24 difference [10] - 69:1, 112:7, 128:19, 129:21, 312:21, 316:18, 316:20, 335:4, 337:2, 337:4 differences [15] - 209:24, 213:18,

```
309:1, 309:5, 309:8,
337:12, 337:13
 different [77] - 5:20,
21:22, 23:8, 33:13,
43:17, 50:14, 59:23,
60:8, 60:16, 60:19,
60:21, 61:1, 61:3,
61:10, 61:25, 64:7,
65:10, 65:15, 65:20,
65:21, 66:17, 84:19,
84:20, 89:7, 89:15,
100:1, 101:1, 101:16,
102:19, 110:12,
110:15, 110:20,
111:2, 112:13, 113:2,
115:8, 121:14,
123:13, 125:22,
127{:}23,\ 128{:}2,\ 128{:}5,
128:10, 128:11,
128:12, 128:14,
133:23, 142:5, 142:6,
142:13, 147:25,
166:10, 166:15,
166:18, 167:17,
168:4, 170:9, 170:18,
171:7, 171:11,
186:20, 192:21,
193:6, 193:7, 202:9,
207:1, 234:2, 264:16,
276:11, 308:4,
308:22, 319:22,
329:18, 331:6, 340:1
 differentiate [15] -
37:24, 59:19, 59:22,
60:2, 60:11, 60:18,
60:22, 60:25, 61:6,
61:14, 61:15, 84:25,
87:2, 322:8, 322:16
 differentiated [6] -
33:12, 34:13, 37:5,
57:17, 61:23, 89:25
 differentiating [1] -
322:12
 differentiation [7] -
33:13, 33:15, 34:7,
35:7, 38:9, 59:17,
85:3
 differently [4] -
66:18, 101:15,
125:21, 340:8
 differs [1] - 100:4
 difficult [1] - 69:14
 digital [1] - 26:17
 dimension [1] -
270:2
 dimensions [4] -
254:18, 268:8,
271:21, 286:7
 dining [1] - 259:2
```

dinner [2] - 225:13,

```
225:17
 DIRECT [5] - 3:3,
24:9, 93:12, 201:3,
214:25
 direct [19] - 10:8,
55:19, 59:14, 67:19,
149:1, 159:14, 173:3,
175:1, 187:7, 198:20,
249:5, 278:2, 278:12,
281:4, 310:19, 327:2,
342:5, 343:7, 343:9
 directed [2] - 26:12,
180:1
 direction [1] - 33:1
 directly [3] - 41:16,
69:2, 179:16
 director [6] - 26:9,
28:14, 29:16, 45:8,
52:13, 289:25
 Directors [2] -
220:11, 249:2
 disagree [2] -
159:25, 274:8
 disagreed [3] -
175:22, 176:6, 176:15
 disclaim [2] -
336:21, 336:24
 disclaimed [1] -
283:19
 disclosed [1] - 7:1
 discount [2] -
246:25, 248:2
 discover [1] - 339:1
 discuss [8] - 16:13,
21:3, 30:8, 30:10,
43:8, 344:6, 344:10,
345:16
 discussed [7] - 5:5,
5:8, 122:18, 144:9,
225:11, 322:9, 344:4
 discusses [1] -
303:14
 discussing [5] -
17:16, 36:9, 42:22,
113:22, 344:8
 discussion [4] -
5:24, 14:2, 249:24,
258:11
 disloyal [2] - 227:2,
227:8
 display [5] - 109:4,
109:7, 109:8, 109:9
 dispute [2] - 7:2, 7:3
 disregard [2] - 47:5,
47:21
 disregarded [1] -
155:9
 disrupt [1] - 6:20
 dissertation [1] -
96:4
```

```
dissimilarities [4] -
256:22, 272:23,
286:15, 337:21
 distillation [3] -
232:16, 233:17,
234:19
 distillations [1] -
234.2
 distilled [6] - 25:10,
31:17, 43:10, 189:24,
234:14, 320:18
 distiller [1] - 228:23
 distilleries [1] -
39:24
 Distillery [1] - 233:2
 distillery [2] -
233:10, 323:5
 distinction [1] -
317:14
 distinctive [9] -
37:18, 37:19, 37:24,
38:7, 39:6, 67:1,
88:11, 316:1, 316:2
 distinguish [1] - 34:6
 distinguishing [1] -
35:4
 distributed [1] -
235:8
 distribution [8] -
42:3, 42:8, 42:13,
42:14, 105:12,
235:12. 248:3. 248:25
 distributions [1] -
249:8
 distributor [17] -
41:17, 41:18, 41:25,
42:2, 42:3, 42:6,
44:23, 52:23, 90:2,
90:5, 90:8, 90:9,
90:13, 90:15, 90:21,
209:9
 Distributors [4] -
201:14, 201:15,
201:18, 201:21
 distributors [4] -
38:18, 41:22, 236:3,
259:3
 DISTRICT [5] - 1:2,
1:3, 1:8, 347:10,
347:11
 divert [1] - 259:10
 DIVISION [1] - 1:4
 division [1] - 140:12
 Dixon [2] - 216:4,
216:5
 DO[1] - 347:11
 dock [2] - 226:8,
226:12
 doctor[1] - 95:21
 doctoral [1] - 96:8
```

document [6] -212:7, 279:20, 284:20, 291:6, 292:12, 336:23 documents [8] -13:1, 30:19, 56:2, 56:7, 73:4, 73:25, 136:16, 136:18 **Dokey** [7] - 177:21, 178:7, 192:16, 192:21, 192:23, 193:4, 193:7 dollar [3] - 64:3, 64:5, 245:12 dollars [3] - 28:17, 152:10, 245:5 domestic [2] - 25:16, 76:14 dominate [1] - 32:12 **Don** [12] - 84:13, 84:15, 85:7, 110:10, 114:7, 115:3, 115:4, 142:12, 142:13, 159:11, 188:6, 188:7 **Donald** [1] - 220:15 done [42] - 5:18, 9:1, 9:4, 14:12, 18:11, 36:1, 54:3, 68:12, 85:24, 86:2, 87:12, 95:1, 95:3, 105:22, 105:23, 106:17, 106:20, 108:6, 119:11, 136:22, 175:6, 186:10, 192:2, 192:3, 192:15, 223:4, 229:6, 235:11, 244:10, 247:15, 249:8, 275:14, 286:5, 302:7, 302:9, 302:11, 323:7, 323:8, 325:23 **Donna** [4] - 216:4, 216:5, 216:8, 216:10 door [1] - 169:8 dotted [1] - 279:5 double [2] - 322:25, 323:4 double-ended [1] -323:4 double-sided [1] -322:25 doubt [4] - 43:4, 58:19, 248:22, 301:7 down [32] - 10:7, 84:6, 105:24, 114:11, 148:5, 180:4, 182:5, 185:7, 186:15, 187:9, 205:23, 205:24, 226:12, 227:22, 238:23, 240:10, 240:11, 240:15,

248:5, 248:7, 252:18, drinker [11] - 32:16, 259:21, 263:14, 32:17, 33:1, 36:14, 263:25, 270:3, 67:20, 71:23, 72:3, 275:23, 285:10, 141:14, 141:15 297:10, 336:18, drinkers [4] - 36:8, 338:14 36:15, 36:16, 137:11 dozen [1] - 176:2 drinking [2] - 228:9, dozens [2] - 146:24, 299.11 148:20 drinks [5] - 32:5, 141:18, 291:18, **Dr** [25] - 91:20, 92:17, 93:14, 93:16, 292:20, 333:13 93:17, 95:15, 97:21, drive [1] - 219:16 100:3, 111:3, 120:21, driven [1] - 43:5 121:19, 122:17, driver [2] - 203:21, 124:6, 132:7, 136:15, 219:20 142:24, 143:20, driving [2] - 34:25, 144:19, 144:23, 219:18 150:19, 164:10, **DROOKS** [1] - 2:10 192:15, 194:21, drop[1] - 140:17 196:8, 196:21 dropped [1] - 261:10 dramatic [2] - 76:7, drunk [2] - 32:5, 76:13 66:19 Drambuie [1] - 26:23 dry [1] - 242:7 drank [3] - 67:21, dubloon [3] - 320:22, 238:25, 334:6 321.13 draw [5] - 22:7, dubloons [2] - 321:4, 227:12, 257:22, 321:8 266:4, 267:13 Duck [1] - 220:15 drawing [6] - 228:25, due [3] - 113:6, 265:5, 265:11, 282:4, 119:16, 120:6 316:4, 316:6 duly [4] - 24:2, 93:3, drawings [2] - 229:2, 200:21, 214:18 316:5 **Dunn** [1] - 220:15 dreamed [1] - 236:18 during [18] - 7:18, dress [29] - 88:17, 9:14, 14:14, 96:5, 239:8, 256:17, 258:1, 96:11, 106:25, 260:12, 262:3, 132:12, 174:9, 262:16, 262:17, 175:13, 243:24, 264:8, 326:23, 327:7, 244:10, 247:19, 327:21, 328:7, 329:5, 265:20, 276:12, 329:10, 329:15, 285:3, 305:19, 329:19, 329:25, 315:25, 316:3 335:5, 335:8, 335:9, duty [1] - 62:24 335:10, 335:12, dynamism [1] -

335:22, 335:25,

336:8

282:2

336:2, 336:4, 336:6,

drew [2] - 265:22,

drink [28] - 33:2,

33:8, 36:8, 36:12,

135:4, 140:23,

141:11, 141:12,

171:5, 236:20,

293:15. 294:9.

294:11, 334:17

62:21, 63:1, 70:21,

71:16, 90:25, 105:11,

140:24, 141:1, 141:2,

141:3, 141:4, 141:5,

### Ε

224:11

e-mail [2] - 344:18
early [8] - 7:19, 12:8,
42:11, 92:1, 143:9,
280:6, 331:5, 339:12
earned [1] - 247:8
earth [3] - 296:11,
297:12, 298:6
easier [4] - 100:7,
135:13, 135:14,
251:17
easily [1] - 188:4

EAST [1] - 2:11 East [9] - 201:18, 201:20, 201:21, 202:10, 202:15, 203:1, 203:5, 203:16, 205.6 easy [1] - 233:17 eat [1] - 197:15 editorial [3] - 97:9, 97:11, 97:16 edits [1] - 212:24 education [8] - 46:4, 46:9, 95:15, 96:6, 96:22, 217:23, 246:19, 301:17 educational [1] -217:11 Educational [1] -218:6 Edward [1] - 214:22 Edwardian [1] -295:11 effect [3] - 73:1, 112:9, 330:25 Effen [1] - 142:5 efficient [1] - 44:25 effort [4] - 37:23, 42:6, 57:18, 274:22 efforts [3] - 82:2, 232:15, 331:21 egregious [1] -255:16 eight [8] - 55:7, 244:23, 295:17, 296:10, 296:12, 321:8, 321:16, 321:25 **EIGHTH** [1] - 2:16 either [27] - 11:22, 15:16, 19:2, 37:8, 50:7, 57:17, 90:25, 103:17, 114:9, 118:13, 120:11, 130:7, 135:9, 135:24, 138:18, 140:1, 154:4, 154:20, 164:20, 164:25, 165:15, 165:23, 166:4, 170:25, 179:16, 212:8, 344:23 el [1] - 318:11 elaborate [1] - 318:9 elaborated [1] -55:19 elderberry [1] -236:21

elderly [1] - 217:5

eldest [1] - 216:18

electronic [3] -

224:14, 237:11,

237:13

element [5] - 112:11, 112:24, 196:17, 250:8, 250:12 elementary [2] -217:11, 218:3 Elementary [1] -217:13 **Elements** [13] - 4:7, 4:21, 12:14, 13:11, 48:4, 144:22, 254:12, 258:6, 273:8, 274:5, 276:10, 277:4, 277:14 elements [11] -62:12, 85:2, 107:24, 112:15, 112:21, 112:25, 161:24, 167:4, 195:1, 195:13, 228:15 ELEMENTS [1] -1:15 eliminate [2] - 284:1, 329:1 eliminating [1] -269:7 embossed [1] -328:9 embraced [1] -334:21 emergence [4] -32:9, 32:18, 34:23, 37:16 emotion [1] - 275:11 emotional [2] -274:19, 310:22 employed [4] -81:16, 93:17, 93:19, 139:6 employees [1] -249:12 employment [3] -26:2, 218:21, 219:12 employs [2] - 81:18, 81:19 empty [1] - 109:2 enables [1] - 252:25 enabling [1] - 234:14 encounter [4] -101:4, 102:22, 103:4, 108:21 encounters [3] -108:19, 169:18, 193:12 end [24] - 11:7, 14:10, 14:12, 14:16, 14:23, 14:24, 15:11, 15:14, 46:13, 48:7, 62:1, 62:24, 64:21, 68:21, 70:8, 119:10, 124:1, 143:9, 143:19, 186:5, 195:24, 196:5,

196:12, 212:9 312:18 ended [6] - 143:11, equipment [1] - 12:2 156:1, 195:24, 238:4, Escarcega [5] - 7:1, 238:5, 323:4 7:4, 7:9, 7:11, 342:14 ending [1] - 237:13 Escarcega's [1] endorsement [1] -82.12 **ESQUIRE** [7] - 2:4, endorsements [1] -2:8, 2:11, 2:14, 2:15, 82:15 2:16, 2:18 284:9, 284:11, endurance [1] essentially [4] -241:2 59:14, 204:4, 227:16, 285:3, 285:18, energy [4] - 241:3, 332:24 297:25, 310:5, 296:3, 298:5, 298:17 established [1] engineer [2] - 95:16, 262:17 298:7 establishments [1] -306:12, 321:24 engineering [2] -30:25 Estates [1] - 185:23 95:17, 229:6 37:10 esteemed [1] engineers [1] - 297:2 English [1] - 217:19 339.18 316:3, 316:5 estimate [14] - 17:19, enhance [1] - 259:5 22:2, 22:9, 22:12, enjoy [5] - 32:21, 97:2, 198:2, 198:4, 72:3, 239:3, 239:11, 245:23 198:14, 198:20, 334:19 237:20, 245:1, enjoyable [1] - 217:9 259:14, 326:3, 343:6 enjoying [1] - 239:9 152:17, 154:3, estimation [1] - 88:2 enlightened [1] et [1] - 4:7 228:9 178:21, 179:2, ethnic [2] - 292:9, enlightenment [1] -299:12 292:17 enter [1] - 25:4 ethnicities [1] -292:18 entered [3] - 12:4, ethyl [1] - 234:11 39:9, 305:16 Eugene [1] - 222:5 entering [1] - 41:7 eureka [1] - 326:14 ENTERS [1] - 22:24 147:2, 147:19, evaluate [1] - 94:21 entertainment [1] evangelist [1] -220.20 38:16 enthusiasts [1] -201:21, 202:5, 334:18 evening [3] - 5:15, 7:18, 339:12 entire [4] - 27:15, 28:2, 172:15, 236:6 event[1] - 213:12 268:9, 268:13, events [1] - 302:11 entirely [7] - 7:10, 268:16, 270:2, eventually [5] -65:24, 129:16, 58:22, 230:8, 234:11, 172:18, 309:22, 253:5, 255:6 309:24, 316:25 Eveready [47] entities [1] - 95:7 99:14, 99:17, 100:4, ENTITLED [1] -93:12, 144:17, 100:6, 100:8, 100:23, 347:15 101:20, 102:16, entity [2] - 276:13, 122:18, 122:20, 325:6 123:2, 123:5, 124:17, entrepreneur [1] -125:1, 125:4, 125:16, 226.5 entrepreneurist [2] -127:15, 128:17, 198:17, 199:6, 326:18, 326:20 128:18, 128:24, 129:4, 129:10, entries [1] - 181:11 129:16, 129:22, entry [1] - 85:16 330:21 130:9, 130:11, environment [4] -135:14, 135:15, 70:12, 159:20, 160:4, 124:23, 281:9 136:7, 138:21, 194:6 examined [4] - 24:2, 142:25, 143:10, equal [1] - 290:10 93:4, 200:21, 214:18 143:17, 144:24, equally [2] - 312:17,

145:6, 148:6, 148:12, example [26] - 32:1, 149:2, 153:8, 153:21, 40:3, 59:17, 60:5, 176:7, 176:16, 191:3, 63:9, 67:15, 72:5, 191:22, 191:23 94:15, 95:3, 96:21, evidence [24] - 18:7, 101:2, 101:9, 101:23, 46:10. 46:15. 46:16. 101:25. 102:7. 46:17, 46:19, 47:4, 103:12, 104:7, 47:6, 47:8, 47:22, 107:19, 112:1, 136:2, 79:11, 183:5, 280:22, 139:10, 170:11, 185:14, 194:22, 207:21, 285:4 284:21, 284:25, examples [4] -39:18, 39:20, 84:5, 331:24, 339:2, 339:3 88:7 evoke [3] - 306:1, excellent [1] -255:24 evolution [2] - 37:1, Excellent [1] -241:25 evolved [3] - 315:25, except [4] - 109:17, 195:5, 300:2, 317:4 ex [2] - 111:3, 245:23 excess [1] - 28:16 ex-postee [1] exchange [1] - 106:8 excited [2] - 225:14, exact [22] - 34:20, 225:25 146:25. 150:12. exciting [1] - 226:19 excluded [3] - 13:15, 178:13, 178:18, 179:4, 179:11 exclusive [1] -254:17, 254:18, 329:16 254:19, 254:20, exclusivity [1] -268:9, 270:8, 270:9, 329:16 270:10, 271:25, excuse [16] - 9:17, 286:8, 286:20, 336:15 35:19, 59:21, 80:13, exactly [22] - 106:22, 88:20, 111:3, 163:25, 182:14, 248:24, 148:21, 186:11, 270:6, 274:2, 286:19, 192:17, 192:19, 324:1, 328:13, 330:6, 330:8 206:20, 215:15, EXCUSED [1] -227:20, 242:13, 338.22 excused [12] - 17:15, 22:21, 91:7, 91:13, 270:13, 271:22, 92:3, 196:22, 197:2, 287:22, 289:4, 317:5 197:20, 214:5, 214:9, **EXAMINATION** [13] -338:19, 340:11 24:9, 48:1, 86:12, executed [1] -101:15 192:13, 201:3, 208:7, executive [1] -212:15, 214:25, 230:19 276:24, 331:1, 332:13 executives [2] examination [10] -74:6, 333:8 47:12, 47:25, 144:13, exercise [2] -290:12, 290:16 199:10, 199:11, Exhibit [16] - 15:22, 276:12, 276:15, 16:3, 78:18, 182:13, 183:12, 184:11, examine [2] -250:3, 262:6, 265:12, 277:21, 277:22,

310:3, 332:16

exhibit [14] - 46:17, 46:23, 46:25, 78:24, 79:7, 123:23, 156:11, 173:1, 180:12, 182:6, 182:15. 280:21. 284:7, 284:19 **EXHIBIT** [1] - 16:4 exhibits [12] - 15:23, 18:9, 18:13, 18:15, 18:18, 18:20, 18:24, 92:20, 92:22, 339:1, 344:11 exist [6] - 26:18, 139:8, 139:21, 160:22, 335:7, 335:10 existed [1] - 296:5 existence [1] -202:11 existing [1] - 339:7 exists [1] - 77:18 EXIT [1] - 197:18 expand [1] - 207:24 expanded [1] - 33:7 expansion [1] -208:2 expect [9] - 7:11, 7:18, 18:5, 22:12, 128:2, 135:5, 136:11, 184:4, 195:7 expectation [1] -338:24 expected [1] -135:17 expecting [2] -104:17, 232:12 expedient [2] -191:13, 191:15 expensive [6] -32:11, 229:6, 253:5, 272:16, 272:17, 272:19 Experian [1] - 140:13 experience [20] -40:8, 46:4, 46:9, 54:2, 56:24, 61:9, 70:25, 71:3, 71:8, 71:9, 86:1, 103:16, 139:9, 159:7, 168:19, 171:6, 172:25, 260:22, 294:14. 334:9 experienced [1] -21:10 experiences [2] -103:17, 168:24 expert [33] - 29:5, 29:7, 29:14, 29:19, 29:20, 30:17, 31:6, 31:11, 35:11, 35:22, 280:20, 284:3, 291:4, 41:5, 53:14, 53:15, 53:25, 54:20, 54:23,

55:1, 55:10, 62:3,	F	248:20, 289:19, 320:3	fellow [1] - 96:8	fine [15] - 6:9, 9:12,
62:22, 88:16, 97:22,	•	famous [1] - 185:25	<b>fellowship</b> [1] - 96:9	9:24, 11:7, 13:24,
113:21, 114:3,		fancy [1] - 8:7	felt [3] - 70:25,	15:15, 15:16, 20:13,
120:16, 120:21,	Fabrica [1] - 189:8	fans [1] - 38:25	193:23, 257:16	21:24, 66:13, 199:20,
129:12, 136:14,	face [3] - 301:7,	far [7] - 110:9, 159:9,	female [1] - 291:21	200:3, 234:22,
143:22, 163:9,	301:8, 329:9	183:4, 303:22, 305:7,	ferments [1] - 234:11	269:15, 345:6
167:23, 172:8, 176:23	face-shaped [1] -	305:9, 310:14	few [18] - 45:22,	finest [1] - 38:20
expertise [1] - 56:21	329:9	farm [1] - 217:1	57:21, 86:14, 95:5,	finger [1] - 266:4
experts [3] - 11:12,	facet [2] - 266:23,	fascination [1] -	148:10, 155:1, 155:4,	finish [10] - 7:19,
30:18, 163:14	336:13	184:25	193:10, 197:12,	9:20, 9:23, 10:6,
explain [24] - 27:8,	facets [4] - 265:6,	fashion [3] - 103:18,	218:11, 225:22,	218:12, 218:14,
27:25, 49:20, 99:15,	265:10, 266:25	135:10, 140:1	229:12, 230:7,	242:8, 321:11,
99:25, 100:3, 100:7,	facilities [1] - 105:6	fast [1] - 84:6	277:14, 278:22,	323:18, 330:17
111:4, 116:23,	facility [1] - 233:8	fatty [1] - 228:3	296:25, 331:3, 334:18	finished [2] - 217:24,
117:13, 117:25,	facing [1] - 124:11	fault [1] - 164:3	field [1] - 137:3	223:3
119:14, 119:22,	fact [59] - 9:13,	favor [4] - 53:19,	fifteen [1] - 198:10	Finos [1] - 189:8
123:4, 126:6, 126:14,	18:10, 36:7, 43:16,	53:20, 244:18, 260:12	fifth [1] - 43:8	fire [2] - 205:22,
128:19, 129:21,	50:11, 52:5, 53:7,	favorable [2] - 31:21,	figure [6] - 10:9,	331:10
154:13, 154:14,	53:18, 59:1, 61:13,	34:3	94:12, 94:14, 246:24,	firing [1] - 231:15
207:19, 212:1, 234:8,	62:19, 65:17, 66:1,	favorite [1] - 104:10	334:24, 341:13	firm [3] - 52:17,
235:2	67:20, 70:12, 71:5,	<b>FAY</b> [38] - 2:8, 15:7,	figures [3] - 73:18,	93:21, 97:4
explained [2] -	71:9, 72:11, 72:15,	22:3, 23:2, 23:21,	80:7, 247:14	first [102] - 5:7, 6:13,
164:14, 206:4	73:23, 76:22, 81:16,	24:10, 45:13, 50:20,	file [1] - 10:18	19:18, 20:21, 21:25,
explanation [3] -	82:5, 126:23, 130:17,	69:25, 79:5, 79:7,	filed [15] - 15:1,	24:2, 25:1, 31:5,
117:7, 212:4, 212:12	146:16, 148:20,	86:11, 86:13, 87:8,	262:5, 263:2, 263:5,	31:19, 37:12, 38:5,
<b>explode</b> [1] - 236:4	149:16, 150:2,	89:6, 89:13, 90:12,	265:4, 273:2, 273:8,	40:20, 41:24, 41:25,
exploded [1] -	154:23, 155:5,	91:6, 91:8, 91:19,	277:13, 277:17,	44:3, 45:2, 51:8, 55:9,
242:20	160:24, 164:18,	91:24, 92:16, 92:23,	277:25, 278:16,	89:21, 90:2, 93:3,
<b>explore</b> [1] - 64:25	164:23, 165:12,	93:11, 93:13, 105:3,	278:23, 280:5,	98:4, 99:19, 99:21,
explored [1] - 30:21	169:12, 172:11,	105:21, 123:21,	280:12, 283:18	105:2, 107:10,
exploring [1] - 25:15	188:18, 195:12,	123:25, 124:5,	filing [3] - 10:17,	108:23, 109:14,
<b>expose</b> [1] - 236:4	196:18, 236:14,	144:11, 175:16,	15:2, 274:12	115:18, 120:13,
exposed [1] - 259:7	247:21, 275:19,	177:16, 177:24,	fill [10] - 11:21,	124:9, 129:8, 133:6,
exposure [4] -	277:17, 277:20,	178:3, 192:14,	154:18, 202:3,	134:9, 147:20,
237:14, 239:1, 292:9,	294:4, 295:1, 295:8,	196:21, 196:23	250:24, 251:17,	148:12, 168:23,
292:17	302:13, 303:1,	Fay [1] - 23:3	251:18, 251:20,	169:13, 172:23,
expressed [2] -	307:10, 309:9,	fears [1] - 255:8	251:21, 253:3, 253:4	172:24, 180:17,
197:5, 233:18	310:15, 318:8, 327:7,	feasible [2] - 231:16,	filled [8] - 42:9, 58:7,	180:18, 180:19,
expressly [1] - 192:6	334:19, 338:6, 338:9,	231:17	58:9, 153:25, 213:1,	181:3, 200:21,
extends [1] - 103:6	338:11	feature [8] - 250:20,	253:1, 253:14, 253:15	203:19, 206:1,
extension [17] -	factor [2] - 50:16,	283:5, 285:16,	filler [1] - 253:2	206:14, 209:12,
51:18, 86:20, 87:3,	180:18	285:22, 314:10,	filling [1] - 252:21	209:14, 211:3,
87:9, 207:2, 207:15,	factors [2] - 81:22,	314:12, 315:22,	film [1] - 222:14	212:23, 214:18,
207:16, 207:18,	322:12	315:25	films [1] - 222:13	218:25, 222:16,
207:20, 208:1,	factory [1] - 331:15	features [5] - 122:8,	filtered [2] - 322:17,	225:11, 228:24,
210:25, 211:21,	fail [8] - 57:12, 57:15,	250:6, 256:19,	322:19	232:3, 232:4, 235:19,
255:2, 255:5, 255:12,	57:16, 58:24, 59:3,	305:21, 309:23	filtering [1] - 322:22	235:20, 238:2,
272:8, 329:7	61:17, 62:6, 129:16	February [1] - 225:16	final [11] - 22:8, 27:5,	239:17, 239:19,
<b>extensions</b> [1] - 57:9	failed [1] - 331:21	february [1] - 225:17	42:24, 157:6, 157:15,	240:17, 241:18,
extensive [1] - 237:1	failing [1] - 62:1	Federal [2] - 95:4,	186:11, 218:5, 233:9,	242:17, 243:3, 243:5,
extent [4] - 13:12,	failure [1] - 331:24	175:10	282:16, 282:21, 316:6	245:19, 245:21,
17:3, 63:18, 275:20	fair [5] - 20:2,	<b>FEDERAL</b> [2] - 1:23,	finalized [1] - 331:18	249:25, 252:19,
Extra [1] - 210:23	234:20, 275:15,	347:24	finally [9] - 25:11,	254:9, 254:11,
<b>eye</b> [7] - 270:11,	299:13, 335:22	federal [2] - 41:12,	33:10, 97:9, 110:21,	254:14, 255:14,
270:12, 270:14,	familiar [9] - 76:25,	176:11	115:3, 125:10, 127:8,	262:13, 262:14,
270:21, 270:22,	108:20, 110:3, 158:7,	Federation [2] -	142:11, 231:21	262:16, 263:1, 263:8, 263:9, 270:22
270:24, 315:5	168:24, 208:17, 265:16, 265:19, 291:6	220:9, 220:12	financial [4] - 56:10,	263:9, 270:22, 273:23, 274:17,
	family [7] - 215:24,	fees [2] - 246:15,	201:13, 202:14, 204:2	276:17, 276:18,
	217:22, 244:25,	247:13	financially [1] -	293:15, 296:17,
	Z11.ZZ, Z44.ZJ,	fell [1] - 223:19	206:9	200.10, 200.17,

forward [5] - 92:18,

220:4, 221:13,

forwarded [1] -

311:6, 325:6, 327:8, 331:12, 332:15, 335:1, 335:11, 336:8, 338:7, 340:17 First [2] - 262:9, 262:20 fit [1] - 323:22 **five** [19] - 8:1, 10:19, 30:2, 30:7, 30:14, 40:24, 55:9, 115:8, 138:3, 152:10, 234:3, 287:21, 287:22, 287:24, 295:16, 296:12, 296:13 **FIVE** [1] - 1:19 fix [4] - 219:17, 253:6, 253:12, 331:13 fixed [1] - 252:24 flagship [1] - 26:21 flat [2] - 314:7, 314:17 flatten [1] - 58:17 flattening [5] - 72:22, 73:25, 74:7, 75:7 flattens [1] - 58:4 flavor [3] - 40:2, 40:4, 40:7 flavored [4] - 67:10, 70:5, 76:3, 207:23 flavorful [1] - 68:4 flavors [2] - 40:2, 89:18 flawed [2] - 178:8, 178:12 fledgling [1] - 174:16 fleet [1] - 321:6 fleur [2] - 320:12, 320:13 fleur-de-lis [2] -320:12, 320:13 flex [1] - 219:16 flights [1] - 11:2 flip [1] - 181:19 FLOOR [2] - 2:8, 2:12 Florida [5] - 24:18, 230:7, 237:17, 238:12, 239:24 flower [1] - 236:21 fluid [11] - 228:16, 229:10, 239:10, 240:23, 241:12, 241:13, 271:6, 300:9, 300:19, 323:13, 338:4 fly [1] - 237:25 focus [1] - 94:6 focused [2] - 105:13, 122.23 folk [1] - 220:16 folks [1] - 107:1

follow [16] - 6:14, 40:6, 45:1, 47:22, 58:20, 88:13, 88:16, 340:20, 340:22 126:23. 126:24. 224:2. 256:9. 273:3. 274:25. 283:21. 289:23. 326:15 follow-on [1] **follow-up** [1] - 45:1 followed [2] - 40:10, follower [8] - 39:9, 39:12, 81:10, 81:14, 81:20, 85:16, 88:6, followers [1] - 66:11 following [1] - 242:7 follows [6] - 24:3, 46:2, 93:4, 186:4, 200:21, 214:18 food [2] - 257:5, football [1] - 104:10 **FOR** [2] - 347:9, forces [1] - 44:22 FOREGOING [1] forehead [2] - 251:6, foreign [1] - 258:3 forget [3] - 121:21, 330:21. 330:22 forklift [1] - 203:20 form [12] - 16:14, 16:18, 16:20, 41:8, 43:12, 96:4, 139:15, 163:2, 167:1, 193:7, 325:14, 344:5 Forman [1] - 43:19 format [17] - 99:12, 99:14, 100:22, 101:6, 101:12, 108:17, 123:13, 123:14, 137:13, 137:14, 138:23, 139:22, 192:24, 192:25, 193:25, 194:1 **FORMAT** [1] - 347:16 formats [4] - 95:11, 99:20, 99:23, 101:15 formatted [1] formed [2] - 52:16,

126:24

40:15

89:8

327:15

347:10

347.13

252:16

125:21

102:13

162:19

former [2] - 29:17,

formula [1] - 233:14

forth [1] - 171:17

339:19

FTC [3] - 175:7,

175:8, 175:10

331:24 foundation [1] -266:11 founded [3] - 185:23, 202:12, 221:21 **founding** [1] - 25:22 four [26] - 11:15, 11:16, 55:9, 55:10, 110:8, 110:12, 110:23, 113:9, 113:18, 113:19, 138:5, 143:15, 143:18, 152:2, 168:9, 170:4, 199:14, 223:4, 234:2, 234:3, 234:14, 234:18, 282:24, 287:9, 287:16, 287:17 four-times [1] -234:18 fourth [3] - 107:13, 110:21, 295:8 fragrance [3] -227:25, 233:20, 233:21 franchises [1] -221:24 Francisco [1] -241:22 fraternity [1] - 246:1 free [2] - 62:24, 214:9 French [1] - 217:19 frequently [3] -66:15, 142:21, 240:3 fresh [1] - 14:22 Friday [3] - 7:12, 11:1, 17:22 friends [3] - 223:20, 223:25, 244:20 friendship [1] -224:5 front [21] - 54:24, 78:21, 124:11, 124:22, 126:1, 131:9, 131:12, 135:23, 136:8. 169:8. 173:13. 250:6. 252:5. 267:23. 268:15, 272:4, 284:3, 287:4, 287:13, 318:17, 319:1 frosted [2] - 37:21, 40:13 frustration [1] -

full [11] - 173:13, 173:17, 219:19, 246:4, 246:21, 249:9, 254:9. 287:25. 301:13, 335:23 fun [2] - 217:9, 239:4 function [3] - 103:10, 103:11, 139:16 fundamental [1] -107:24 funds [1] - 249:8 funny [1] - 99:15 furnace [1] - 331:19 furnaces [1] - 331:16 fusel [3] - 233:12, 233:19, 234:1 future [2] - 150:6, 150:22 fuzzy [2] - 131:16, 131:23 G

Gallo [2] - 25:8, 68:9 game [1] - 178:20 gap [1] - 78:12 gather [3] - 94:2, 94:4, 140:15 gathered [2] -140:19, 174:6 Gene [1] - 222:13 general [7] - 65:14, 77:3, 123:6, 203:25, 238:6, 309:4 generalize [1] - 65:8 generally [16] - 11:1, 57:16, 57:19, 61:24, 64:8, 64:17, 64:19, 64:20, 64:21, 65:6, 77:15, 113:12, 144:24, 155:16, 160:3, 301:17 generate [1] - 120:3 generation [2] -239:8, 295:8 genuine [4] - 296:16, 297:1, 297:6, 299:7 geographical [1] -304:2 George [1] - 200:17 German [1] - 295:23 germane [1] - 156:3 get-go [1] - 58:24 Ghostbusters [2] -239:6, 244:13 Gilda [3] - 222:5, 222:10, 222:11 Gin [2] - 28:4, 37:17 gin [7] - 32:3, 32:17,

34:9, 63:12, 63:23, 65:11, 328:1 girl [1] - 296:17 girlfriend [1] -223:16 giveaway [2] -250:19, 250:23 given [23] - 5:13, 9:13, 14:17, 23:11, 30:1, 46:10, 47:10, 49:18, 50:8, 50:9, 50:13, 50:15, 50:18, 54:19, 88:25, 122:2, 124:11, 124:23, 165:13, 169:4, 187:7, 191:4, 295:25 giver [1] - 217:8 glacial [3] - 232:23, 233:5, 322:14 glass [17] - 59:20, 59:23, 59:24, 59:25, 60:3, 60:9, 86:23, 231:21. 261:3. 261:6. 261:11. 272:15. 283:24. 309:15. 309:20. 310:10 Glass [1] - 230:9 glasses [1] - 248:14 glassmaker [1] -229:9 GLOBEFILL [1] -1:11 Globefill [55] - 4:6, 7:4, 23:3, 29:4, 29:15, 31:5, 35:11, 36:19, 41:5, 43:9, 56:3, 56:8, 56:11, 73:4, 74:25, 92:17, 97:22, 136:15, 136:20, 138:16, 147:16, 164:12, 164:21, 164:25, 165:7, 165:15, 165:24, 166:5, 171:25. 172:5. 174:13, 182:11. 187:13, 188:20, 190:1, 211:5, 244:3, 258:15, 260:12,

277:3, 277:13,

277:24, 283:24,

292:5, 292:19,

325:6, 333:4

233:12

300:11, 324:21,

Globefill's [3] -

goal [5] - 243:4,

243:5, 243:9, 243:11,

289:20, 290:2, 294:8

glyceride [2] - 228:4,

289:18, 290:5, 290:8,

243:13 132:14, 134:8, 60:14, 60:15, 67:1, 75:8, 81:23, 82:2, 228:8, 229:25, 235:1, 134:13, 135:3, 138:1, 78:17, 93:1, 147:19, 83:6, 83:11, 83:24, God [1] - 298:6 236:8, 237:22, 241:7, 183:15, 186:7, 186:9, 85:18, 85:20, 86:18, 138:8, 174:15 241:20, 243:6, 244:4, God-head [1] - 298:6 grin [1] - 236:10 186:10, 196:10, 86:21, 87:13, 87:14, 255:5, 255:13, gold [5] - 144:25, 145:2, 321:16, 322:3 grinning [1] - 316:9 200:18, 214:15, 87:18, 87:20, 87:21, 255:21, 257:8, 257:9, Goldring [1] - 259:21 grocery [3] - 78:7, 251:18, 252:2, 253:3, 89:22, 98:12, 104:17, 257:20, 269:25, 280:19, 303:23, 104:19, 105:20, 273:4, 282:6, 282:12, golf [4] - 211:13, 90:18, 91:1 305:11. 335:20 108:18. 108:21. 287:1. 288:21. 213:9, 213:11 gross [1] - 195:18 hand-fill [2] - 251:18, 108:24, 109:1, 109:2, 289:13, 290:20, golfing [1] - 204:7 grounds [1] - 297:18 253:3 109:4, 109:12, 290:24, 291:8, goods [5] - 256:21, Group [4] - 93:21, hand-painted [1] -109:24, 110:3, 291:12, 291:17, 260:16, 273:6, 93:23, 93:25, 97:3 115:18, 116:19, 292:1, 293:15, 186:7 273:17, 289:1 group [7] - 24:20, 116:21, 119:6, 119:8, 293:23, 294:9, handbook [4] -Goose [19] - 28:3, 112:3, 112:4, 145:19, 121:11, 122:4, 294:15, 294:20, 77:11, 77:13, 78:11, 37:20. 40:14. 43:18. 163:17, 237:25, 124:14, 127:19, 294:23, 295:1, 79:2 71:25. 72:16. 131:20. 332:23 127:21, 129:20, 296:16, 299:14, handed [2] - 123:22, 131:21, 131:23, groups [3] - 94:6, 299:17, 299:18, 130:14, 130:16, 148:12 132:1, 132:13, 115:23, 171:7 130:24, 131:10, 300:21, 301:8, handful [1] - 153:18 132:14, 134:8, grow [1] - 32:10 301:11, 301:15, 132:2, 132:3, 132:17, 134:14, 135:3, 138:1, handle [1] - 9:22 grown [1] - 31:20 301:24, 302:18, 132:19, 132:22, handled [1] - 230:15 138:8, 174:15 growth [3] - 31:23, 134:7, 134:15, 302:21, 303:7, handles [1] - 248:12 Goth [1] - 334:19 58:4, 58:8 134:20, 134:22, 303:10. 303:13. handling [1] - 242:22 Goths [4] - 294:18, guards [1] - 345:4 305:16, 305:19, 134:24, 135:1, 135:8, 294:22, 334:16, hands [1] - 236:1 guess [14] - 47:3, 307:7, 308:2, 308:20, 135:12, 135:16, 334:21 happily [1] - 301:21 154:24, 155:2, 155:9, 309:9, 312:15. 135:19, 135:20, government [6] -155:12, 156:19, happy [3] - 155:20, 312:24, 313:12, 135:22, 136:1, 136:5, 41:12, 95:7, 175:3, 157:11, 222:7, 232:8, 285:21 313:19, 313:22, 136:8, 137:18, 138:2, 189:23, 233:4, 233:8 240:24, 244:23, hard [4] - 188:6, 138:4, 138:19, 314:9, 314:16, graced [1] - 217:4 245:17, 275:11, 189:13, 262:8, 274:24 314:20, 315:13, 139:10, 139:24, graduate [1] - 96:5 309:11, 334:7 hardware [1] -143:24, 146:3, 146:6, 315:19, 315:23, grain [1] - 189:24 guessing [1] - 155:7 231:12 146:10, 147:6, 316:8, 316:21, grandfather [1] guided [1] - 28:20 HARRIS [1] - 2:4 147:15, 149:9, 317:20, 317:22, 295:10 Guild [4] - 220:10, Harris [1] - 4:10 149:23, 151:12, 317:25, 318:5, grandkids [1] - 239:5 220:11, 249:2 Harvard [3] - 95:20, 151:23, 152:5, 318:25, 319:7, guitar [1] - 220:17 granted [1] - 226:15 95:22, 96:14 152:13, 160:9, 319:14, 319:21, graphic [3] - 161:19, guy [2] - 242:2, hatched [1] - 282:12 319:25, 320:15, 160:10, 165:8, 264:11 242:3 haul [1] - 225:5 320:16, 322:5, 322:9, 168:23, 169:9, graphics [2] - 162:1, guys [3] - 20:11, hauler [1] - 219:22 169:14, 169:19, 322:13, 322:16, 162:21 180:21, 342:20 haulers [1] - 220:3 322:22, 323:24, 171:25, 172:5, gratifying [1] hauling [1] - 219:22 173:19, 173:25, 324:17, 324:19, head [12] - 17:23, 242:11 Н 174:3, 174:5, 174:10, 326:2, 329:18, 332:7, great [20] - 34:13, 155:22, 157:24, 174:13, 174:20, 338:2 39:2, 56:21, 132:21, 210:15, 251:6, 298:6, 180:23, 181:8, Head's [1] - 74:24 habits [1] - 70:21 174:11, 174:14, 299:9, 312:21, 329:9, 181:15, 182:11, head-shaped [2] -Hair [1] - 226:6 174:15, 174:16, 329:13, 339:19 182:24, 183:18, 329:9, 329:13 half [28] - 21:4, 224:15, 226:24, Head [283] - 29:17, 183:21, 183:22, headed [1] - 28:13 91:22, 97:5, 124:16, 232:18, 233:7, 239:1, 31:2, 31:3, 31:10, 184:12, 184:14, heads [23] - 83:7, 124:17, 141:5, 239:16, 242:5, 33:20, 33:23, 34:1, 184:19, 184:25, 149:14, 185:1, 141:11, 145:16, 295:10. 296:7. 34:4, 38:2, 38:11, 185:8, 185:14, 227:19, 228:10, 145:17, 145:18, 301:21, 321:6 39:5, 39:8, 39:11, 185:21, 185:24, 240:24, 241:3, 145:20, 147:4, 200:4, great-grandfather 40:17, 40:21, 41:21, 188:20, 189:16, 241:13, 242:24, 216:25, 218:19, [1] - 295:10 42:7, 42:21, 43:2, 189:17, 189:20, 282:7, 294:24, 295:2, 244:14, 245:3, 245:4, greater [1] - 61:23 43:5, 44:2, 44:4, 44:7, 193:13, 194:4, 204:8, 295:3. 295:6. 295:13. 246:25, 248:2, green [4] - 37:18, 44:15, 44:18, 45:3, 204:9, 204:12, 296:11, 297:5, 269:18, 269:19, 245:9, 299:22, 300:3 45:9, 48:8, 48:22, 204:20, 205:2, 205:7, 297:11, 298:14, 270:1, 270:24, greet [1] - 238:20 51:18, 51:20, 52:23, 205:12, 205:17, 299:21, 303:3, 270:25, 342:6, 342:10 Grey [19] - 28:3, 52:24, 64:11, 65:23, 205:19, 206:1, 306:14, 306:20 **halfway** [1] - 261:13 37:20, 40:14, 43:18, 66:1, 66:5, 66:10, 206:25, 207:5, 207:8, healing [1] - 299:4 hallway [1] - 198:1 71:25, 72:16, 131:20, 66:19, 72:23, 73:1, 207:15, 208:1, hear [10] - 6:13, 7:21, ham [1] - 103:13 73:24, 74:1, 74:6, 131:21, 131:22, 208:23, 209:12, 9:3, 23:9, 23:10, hand [21] - 23:24,

74:7, 74:14, 75:1,

209:25, 210:7, 210:8,

132:1, 132:13,

183:13, 184:1, 184:7,

45.04 40.7 204.40
45:24, 48:7, 304:12, 339:14, 340:2
heard [13] - 8:11,
18:6, 45:24, 46:3,
49:17, 54:12, 54:16,
62:23, 177:10, 242:9,
249:24, 254:11,
306:19
hearsay [3] - 175:16,
177:25, 178:2
heat [4] - 242:8,
275:11, 310:22,
331:15
heavily [2] - 105:13,
167:23
heavy [1] - 67:20
Hedges [8] - 282:3,
296:16, 297:3,
298:22, 298:23,
299:18, 299:20, 300:3
Hedges' [1] - 227:19
HELD [1] - 347:14
held [6] - 20:3, 20:8,
203:22, 232:1, 232:4,
268:21
Helena [1] - 189:25
help [7] - 18:18,
94:11, 94:12, 94:20,
217:8, 229:9, 298:5
helped [1] - 331:13
helpful [4] - 7:14,
18:14, 19:2, 206:11
helps [1] - 10:8
Hemi [4] - 151:19,
246:7, 247:11, 248:6
HEREBY [1] - 347:11
herein [2] - 24:1,
93:3
Herkimer [6] -
322:20, 322:21,
322:23, 322:25,
323:13, 323:21
Hernan [2] - 4:14,
5:21
HERNAN [1] - 2:11
hero [1] - 330:5
Herradura [1] - 43:20
hewlett [1] - 297:2
hewlett-Packard [1]
- 297:2
hex [1] - 265:5 hexagonal [11] -
264:22, 264:23, 264:25, 265:6, 265:8
264:25, 265:6, 265:8, 266:20, 279:8,
279:10, 279:18,
279:10, 279:16, 279:22
Hi [1] - 238:18
High [1] - 218:6 high [11] - 64:21,

```
68:21, 70:8, 166:21,
195:9, 218:1, 218:4,
218:5, 218:21,
220:22, 323:11
 high-end [3] - 64:21,
68:21. 70:8
 higher [6] - 62:23,
166:24, 195:25,
196:16, 270:8, 298:4
 highest [5] - 134:13,
138:7, 188:13, 193:16
 highlight [1] - 8:2
 highly [2] - 34:9,
67:10
 highway [1] - 242:8
 hired [1] - 53:4
 history [4] - 41:11,
215:7, 224:10, 321:24
 hit [2] - 58:22, 257:7
 hits [3] - 242:18,
242:21, 243:2
 hoax [4] - 295:20,
297:8, 298:1, 298:12
 hobbies [1] - 204:6
 hold [5] - 172:7,
191:5, 315:8, 331:11,
337:16
 holder [1] - 215:11
 Hollywood [1] -
334:20
 home [3] - 226:12,
239:10, 239:11
 honestly [1] - 323:17
 honey [2] - 327:10,
327:12
 Honor [139] - 4:13,
4:14, 4:17, 4:20, 4:25,
5:21, 5:23, 5:25, 6:8,
6:11, 6:25, 8:2, 8:15,
9:9, 9:12, 10:4, 10:8,
10:17, 11:5, 11:6,
12:13, 12:21, 13:10,
13:25, 15:2, 15:7,
15:19, 15:21, 16:5,
16:12, 17:17, 17:21,
17:25, 18:25, 19:11,
20:3, 20:13, 20:18,
21:17, 21:23, 22:3,
22:17, 23:22, 48:25,
49:6, 49:14, 50:20,
51:6, 59:11, 69:25,
78:25, 79:5, 79:9,
81:2, 86:11, 89:1,
89:11, 90:10, 91:16,
91:19, 92:11, 92:16,
92:23, 92:24, 93:11,
123:21, 144:16,
154:16, 164:3, 170:3,
177:16, 177:18,
177:20, 177:24,
```

1:7

260:17

199:12

14.1

217:20

```
192:11, 196:23,
                          309:10, 309:16,
196:25, 197:25,
                          309:21
199:1, 199:8, 199:22,
                            hummel [1] - 20:19
199:24, 200:12,
                            Hummel [10] - 4:21,
200:16, 211:25,
                          6:25, 11:6, 21:14,
212:14, 214:6, 214:8,
                          21:17, 212:17,
214:12. 266:8. 269:2.
                          213:16, 277:2, 293:7,
269:13, 274:9, 276:1,
                          337:25
276:19, 276:22,
                            HUMMEL [126] -
280:24, 284:6,
                          2:15, 4:20, 6:24, 8:5,
284:11, 286:20,
                          8:15, 9:12, 11:6,
293:5, 297:17, 304:5,
                          12:13, 16:9, 16:12,
304:13, 304:18,
                          17:17, 17:21, 18:25,
305:2, 306:7, 306:9,
                          19:9, 19:17, 20:12,
307:23, 308:9, 310:4,
                          20:15, 20:23, 22:6,
311:17, 311:23,
                          45:17, 48:2, 48:25,
313:2, 313:5, 324:1,
                          49:5, 49:9, 51:6, 52:1,
324:10, 328:16,
                          59:12, 69:24, 70:2,
330:9, 330:11,
                          70:6, 73:10, 73:16,
330:14, 330:24,
                          78:17, 78:20, 79:1,
339:5, 339:21, 340:2,
                          79:9, 79:13, 79:17,
340:11, 340:15,
                          79:25, 81:4, 86:8,
341:6, 341:21,
                          88:19, 88:22, 89:1,
342:25, 343:13,
                          89:11, 90:10, 91:10,
343:25, 344:2, 345:4,
                          198:8, 198:10, 199:7,
345:9, 345:18
                          199:24, 208:8,
 Honor's [1] - 345:19
                          211:23, 214:8, 266:8,
 HONORABLE [1] -
                          266:11, 274:9,
                          276:18, 276:21,
 hope [3] - 198:22,
                          276:25, 277:21,
291:25, 345:2
                          277:23, 280:19,
 hopefully [1] -
                          280:23, 281:3,
                          281:19, 284:6,
 hoping [1] - 5:11
                          284:10, 284:14,
 hot [1] - 40:2
                          284:16, 285:6,
 hotel [1] - 259:1
                          285:23, 286:22,
                          287:15, 287:18,
 hour [18] - 10:8,
                          291:4. 291:5. 293:12.
19:23, 20:9, 20:10,
                          297:21, 304:5, 304:9,
20:12, 21:1, 21:8,
                          304:22, 304:24,
21:12, 91:22, 198:23,
                          305:1, 305:7, 305:14,
199:8, 200:4, 342:6,
                          306:6, 306:11,
342:7, 342:10,
                          306:17, 307:16,
342:11, 342:25
                          307:21, 307:25,
 hours [5] - 10:19,
                          308:15, 308:18,
11:15, 11:16, 21:4,
                          309:2, 310:2, 310:8,
                          311:16, 311:21,
 house [1] - 225:23
                          312:5, 313:2, 313:10,
 House [3] - 235:21,
                          313:18, 324:9,
235:22, 236:5
                          324:15, 328:16,
 housekeeping [1] -
                          328:18, 330:10,
                          340:11, 340:15,
 HOUSTON [1] - 2:6
                          340:21, 341:1, 341:8,
 Houston [3] - 225:1,
                          341:10, 341:18,
225:2, 238:4
                          342:2, 342:9, 342:14,
 Howard [1] - 302:3
                          342:17, 342:20,
 huge [1] - 38:8
                          342:24, 343:5, 343:8,
 Hull [4] - 217:14,
                          343:25, 344:2, 345:18
217:16, 217:18,
                           humorous [1] -
```

human [4] - 280:11,

99:18 hundred [7] -160:14, 160:15, 242:3, 242:4, 325:23, 326:4 hundreds [2] - 57:3, 57.7 hurt [2] - 203:15, 261:15 hurts [1] - 329:6

ı I-S-A-A-C-S-O-N [1] -93:9 **Ice** [1] - 40:8 iconic [2] - 37:13, 132:17 **ID** [4] - 122:7, 122:9, 122:11, 122:12 idea [29] - 20:6, 20:22, 123:6, 158:8, 159:6, 168:17, 171:23, 188:1, 215:20, 220:20, 224:21, 226:24, 227:10, 231:18, 237:2, 238:7, 239:18, 240:4, 241:19, 244:3, 247:2. 247:12. 247:21, 257:3, 271:16, 281:21, 281:23, 282:6, 282:12 identical [1] - 112:4 identification [4] -78:19, 117:5, 280:24, 284:4 identified [6] - 92:20, 146:17, 147:14, 166:6, 166:13, 197:21 identifies [3] -319:10, 319:18, 320:18 identify [10] - 31:7, 113:5, 118:6, 119:16, 123:24, 134:18, 135:8, 136:6, 148:13, 166:4 ignorance [1] - 129:6 ignore [3] - 47:2, 47:6, 47:21 **ill** [1] - 248:18 illusion [2] - 337:15,

337:18

illusions [1] - 337:9

image [5] - 102:10,

images [3] - 102:13,

102:11, 229:23,

300:8, 318:11

298:17, 344:16 320:21 incorrect [1] - 328:6 inferior [1] - 261:17 169:12 imagine [3] - 100:12, impressive [1] increase [4] - 35:1, inferred [2] - 127:20, instant [1] - 37:7 107:5, 131:3 224:15 35:2, 37:10, 39:24 134:23 instead [8] - 32:25, imbue [1] - 228:15 72:6, 72:7, 160:13, improper[1] increased [5] infinite [1] - 193:22 immediate [1] -130:11 19:19, 34:16, 34:19, Infinium [21] - 52:20, 168:5, 179:6, 179:12, 247:5 improv [1] - 221:17 35:5, 193:19 52:22, 52:24, 53:2, 200.4 immediately [3] **improve** [1] - 94:12 increasingly [3] -53:4, 53:5, 53:8, Institute [1] - 96:12 168:25, 169:3, 228:19 impulse [1] - 65:7 25:10, 71:15, 71:22 53:11, 73:24, 74:6, instruct [1] - 59:8 impact [2] - 44:1, IN [3] - 347:9, incredible [2] -74:25, 204:18, **instructing** [1] - 14:4 204:20, 205:3, 158:13 347:14, 347:16 220:14, 233:6 instruction [19] impeaching [1] inappropriate [4] indeed [1] - 291:1 208:20, 208:22, 14:8, 14:16, 14:18, 312:4 171:19, 191:25, indentation [9] -243:8, 257:10, 14:25, 15:2, 15:8, 332:23, 332:25, 333:1 15:9, 15:11, 15:17, impeachment [3] -192:3, 193:8 314:21, 314:23, 50:21, 79:9, 311:24 inarticulate [1] -315:2, 315:3, 315:4, inform [2] - 158:5, 17:9, 17:11, 46:1, 315:6, 315:9, 315:17, 235:17 46:12, 47:10, 47:23, imperative [1] -154:22 information [15] -49:16, 50:2, 79:21, 102:17 Inc [2] - 189:12, 315:19 30:16, 51:15, 73:15, imperfect [1] - 77:17 190:1 independent [2] -284:22 74:14, 74:24, 78:1, 96:3, 130:5 instructions [17] implementing [1] -**INC** [1] - 1:15 Indianapolis [1] -94:3, 94:4, 94:6, 14:4, 14:6, 14:7, incentive [1] - 106:9 305:21 140:10, 152:21, 240:1 15:14, 16:14, 16:17, implied [1] - 257:18 inception [1] -186:15, 205:22, 16:20, 16:21, 17:7, indicate [7] - 23:5, imply [1] - 338:1 247:17 205:25, 285:11 17:13, 18:5, 45:22, 80:24, 116:17, import [1] - 26:7 inch [14] - 270:15, informed [5] - 45:11, 74:16, 106:18, 137:23, 276:8, importance [1] -270:16, 270:18, 65:2, 65:3, 158:1, 114:10, 260:11, 344:5 292:11, 334:8 72:2 270:19, 270:20, 339:6 insult [2] - 275:11, indicated [7] - 11:18, 271:2, 271:3, 287:9, important [30] - 6:3, infringe [1] - 329:10 311:3 287:17, 287:25, 317:5 50:1, 50:4, 55:18, 6:4, 23:16, 25:10, inches [10] - 269:19, 121:23, 155:14, infringed [2] - 256:7, insulted [1] - 275:3 28:18, 30:2, 31:7, 31:17, 31:18, 31:24, 270:1, 270:5, 270:7, 339:12 256:8 insulting [2] - 275:3, infringement [2] -32:14, 33:10, 34:22, 270:24, 270:25, indicates [4] - 71:14, 311:7 138:12, 147:23, 256:18, 260:13 integral [1] - 331:12 35:5, 37:3, 42:24, 287:21, 287:22, 262:19 infringes [1] - 329:5 intend [2] - 187:19, 74:13. 74:23. 82:1. 288:6, 288:13 infringing [2] -197:22 84:23, 107:23, include [12] - 12:25, indicating [3] -121:1, 134:23, 212:8 261:5, 326:22 intended [6] - 65:17, 111:21, 122:24, 17:2, 17:5, 17:10, 133:4, 159:19, 21:2, 98:23, 156:14, indicating) [1] infused [1] - 68:18 115:22, 197:22, 171:13, 292:23, 277:8, 320:8, 324:9 160:18, 171:18, 333:25 ingredient [4] -171:20, 300:21, 324:4 indication [1] -112:5, 112:8, 112:9, intending [1] -293:22, 315:22 112:10 198:13 importation [1] included [14] - 17:5, 150:23 inherited [1] - 295:11 intent [1] - 95:9 235:12 17:8, 17:9, 22:11, individual [2] - 1:16, 22:13, 22:15, 28:3, intentionally [3] imported [11] - 32:9, 276:14 initial [1] - 58:16 155:10, 157:5, 157:9, 131:16, 256:8, 316:10 industrial [1] initialed [1] - 213:1 32:11, 32:18, 76:8, 157:15, 157:16, interaction [3] -76:13, 76:20, 76:23, 325:18 innovative [1] - 41:3 81:6, 189:11, 208:15, 157:19, 193:18 industry [40] - 24:21, input [2] - 155:9, 36:4, 67:22 235:7 includes [2] - 95:24, 24:22, 25:18, 26:4, 325:11 interactivity [1] importer [11] - 52:24, 172:15 28:11, 29:9, 29:12, inquire [2] - 199:13, 33:22 74:25, 190:14, 243:8, including [14] -31:8, 31:18, 31:19, intercept [3] - 106:1, 301:16 291:11, 292:2, 292:4, 15:13, 19:24, 20:10, 32:8, 32:10, 34:25, 107:1, 108:8 inscriptive [2] -294:8, 294:21, 20:14, 20:16, 30:17, 38:8, 39:14, 39:19, 108:14, 108:15 interest [8] - 38:13, 319:10, 332:24 97:19, 115:9, 138:5, 41:2, 55:18, 62:3, insert [3] - 300:22, 41:13, 53:22, 65:1, Importer [1] - 189:25 142:14, 172:24, 62:21, 77:18, 78:13, 300:25, 301:3 112:12, 195:5, 195:6, 302:3, 316:22, 318:11 81:19, 89:16, 107:22, importing [1] inserted [1] - 231:12295:12 income [2] - 218:22, 139:6, 172:9, 206:18, 226:16 interested [3] inserts [3] - 301:2, 235:17, 249:23, 292:22 imports [2] - 77:7, 29:19, 213:24, 259:3 301:4 260:15, 291:24, 80:9 inconsistent [2] interesting [4] inside [4] - 28:13, 292:3, 292:11, 6:24, 34:14, 53:22, impose [1] - 304:11 50:8. 50:15 34:15, 109:8, 300:9 302:11, 323:6, inconvenienced [1] -132:19 **impossible** [1] - 35:8 inspired [3] - 181:23, 333:11, 334:1, 334:3, 10.3 interestingly [3] impounded [1] -266:2, 294:23 334:7 **INCORPORATED** [1] 273:18 132:18, 132:20, instance [3] - 86:22, infant [1] - 309:17 221:23 - 1:11 impressed [1] -238:9, 246:23 inference [1] -Incorporated [2] -225:22 internet [7] - 179:15, instances [4] -257.22 4:7 179:19, 180:4, impression [1] -47:11, 58:14, 65:7,

181:11, 182:5, 182:20, 186:16 Internet [1] - 255:20 interpose [1] - 293:5 interpret [1] - 135:25 interpreted [1] -168:14 interrupt [2] - 92:1, 106:2 interview [13] -106:8, 106:11, 106:20, 108:13, 108:25, 110:7, 122:21, 123:10, 131:11, 131:24, 155:24, 158:16, 303:2 interviewed [5] -113:17, 121:22, 123:11, 145:7, 203:6 interviewee [1] -125:25 interviewees [1] -100:17 interviewer [1] -123:12 interviewers [1] -106:18 interviewing [5] -105:6, 106:6, 106:14, 108:12, 109:15 interviews [14] -70:16, 100:16, 105:19, 106:23, 106:25, 109:22, 113:19, 123:3, 140:16, 140:17, 143:11, 143:13, 149:2, 156:1 intrinsics [1] - 67:22 introduce [5] -24:13, 37:12, 93:15, 201:8, 215:3 introduced [12] -57:4, 59:6, 61:10, 61:17, 173:22, 174:10, 223:11, 223:19, 223:23, 310:24, 324:21, 324:24 introduction [6] -72:25, 173:23, 174:3, 174:4, 282:19, 282:22 invested [1] - 191:16 investment [1] -245:15 invisible [1] - 184:25 invited [1] - 213:12 invoice [1] - 247:4 involved [10] - 26:3, 26:5, 29:11, 38:13,

97:7, 211:3, 230:18, 289:20, 289:23, 290:1 involvement [1] - 29:3

involves [1] - 64:11 involving [1] - 64:10 IS [2] - 347:13, 347:16

Isaacson [26] 91:20, 92:17, 93:8,
93:14, 93:16, 93:17,
95:15, 97:21, 100:3,
111:3, 120:21,
121:19, 122:17,
124:6, 132:7, 136:15,
142:24, 143:20,

144:19, 144:23, 150:19, 164:10, 192:15, 194:21, 196:8, 196:21

**ISAACSON** [2] - 3:4, 93:2

**isolate** [2] - 111:20, 292:13

isolating [1] - 111:22 issue [36] - 6:3, 6:6, 12:23, 14:3, 15:22, 21:14, 21:18, 31:5, 31:13, 34:7, 35:10, 35:12, 35:15, 36:19, 36:23, 41:4, 41:6, 41:8, 43:7, 43:8, 43:12, 44:8, 70:11, 70:12, 98:8, 98:13,

111:6, 129:19, 136:19, 140:4, 143:21, 144:2, 180:1, 185:5, 343:21 issued [2] - 263:7.

**issued** [2] - 263:7, 264:2

issues [14] - 8:2, 13:4, 14:13, 30:2, 30:7, 30:20, 38:1, 38:3, 44:1, 45:25, 103:7, 155:6, 243:19, 246:12

IT [1] - 204:1 Italy [1] - 230:8 item [5] - 157:14, 181:3, 181:6, 181:8, 184:14

items [7] - 55:7, 55:10, 65:1, 149:22, 149:23, 152:1, 156:23 iterations [1] - 331:7 itself [16] - 9:5,

1361 [16] - 9.5, 33:17, 34:6, 62:10, 65:23, 66:1, 97:4, 106:20, 106:21, 230:23, 232:16, 260:23, 319:18, 335:15, 342:9, 342:12

#### J

Jabour [1] - 259:22 Jack [1] - 43:20 jalapeno [1] - 70:5 jalapenos [1] - 68:18 James [2] - 244:16, 244:19 jaw [2] - 268:11, 268:15 **JENNY** [1] - 2:7 Jenny [1] - 4:17 Jim [1] - 142:4 job [7] - 202:16, 203:3, 209:8, 213:13, 218:25. 242:12 John [16] - 222:5, 222:12, 223:6, 224:15, 226:1, 226:2, 226:5, 226:18, 227:12, 228:25, 229:12, 245:21, 248:6, 268:7, 271:19, 282:2 John's [3] - 224:3, 231:5, 316:5 JOHNSON [1] - 2:18 join [1] - 222:16 joined [2] - 27:2, 232:21 joint [1] - 6:5 JON [1] - 2:18 Jon [1] - 4:25 Jonathan [2] -151:18, 246:6 JORGE [2] - 200:19, 200:25 **Jorge** [3] - 3:4, 200:25, 201:9 Jose [7] - 33:2, 43:22, 43:24, 72:4, 88:17, 115:1, 163:3 Journal [1] - 97:12 journal [2] - 97:13, 97:18 **JP** [2] - 226:20, 227.2 judge [1] - 23:17 Judge [1] - 260:11 **JUDGE** [1] - 1:8 judged [1] - 46:6

judges [1] - 176:11

judging [1] - 50:17

JUDICIAL [1] -

jug [2] - 234:23,

347:17

328:10 juice [2] - 234:23, 236:21 Julio [13] - 43:22, 84:13, 84:15, 85:7, 110:11, 114:7, 115:4, 142:12, 142:13, 159:11, 188:6, 188:7 **June** [2] - 93:24, 202:25 jurors [24] - 12:5, 19:4, 21:19, 23:6, 45:20, 47:21, 47:22, 49:16, 50:9, 91:11, 92:3, 197:5, 197:11, 197:19, 199:9, 199:14, 200:1, 268:17, 268:22, 276:8, 276:9, 284:19, 330:18 JURORS [1] - 197:18 jury [69] - 5:4, 5:5, 10:20, 10:22, 12:9, 14:4, 14:6, 14:7, 14:9, 14:17, 15:10, 16:7, 16:14. 16:17. 17:15. 18:6, 18:14, 18:18, 18:24, 20:1, 21:8, 22:16, 24:13, 27:8, 50:4, 93:15, 100:1, 111:4, 117:13, 119:14, 123:4, 139:4, 166:14, 197:1, 197:12, 197:16, 197:17, 201:8, 207:19, 212:1, 214:13, 215:3, 215:15, 216:14, 218:24, 221:15, 222:4, 226:2, 235:3, 240:20. 241:19. 252:13, 252:23, 258:14, 260:9, 260:10, 261:7, 264:19, 267:7, 268:2, 268:20, 279:20, 284:23, 285:1, 293:9, 330:15, 332:18, 338:17, 344:5 JURY [2] - 22:24, 338:22

## Κ

Justice [2] - 95:5,

175:8

**KAH** [230] - 31:2, 31:3, 31:10, 39:8, 44:2, 44:3, 44:17, 45:2, 45:4, 48:8,

48:22, 51:8, 51:10, 51:16, 56:14, 68:24, 69:4, 69:13, 70:3, 72:25, 82:14, 83:1, 83:3, 83:18, 83:20, 85:13, 85:20, 86:19, 86:25, 98:12, 104:17, 104:19. 105:20. 108:19, 108:21, 110:4, 110:10, 110:14, 110:17, 111:1, 111:6, 111:7, 112:18, 112:20, 112:21, 113:2, 113:4, 113:21, 114:11, 114:14, 114:22, 115:12, 115:17, 118:22, 119:19, 119:24, 120:10, 121:12, 122:3, 122:16, 123:19, 124:15, 124:21, 125:14, 126:1. 127:18, 127:22, 135:16, 135:19, 139:12, 139:24, 143:24, 145:15, 145:17, 145:21, 146:2, 146:8, 146:18, 146:20, 147:14, 148:23, 149:10, 149:16, 149:18, 149:20, 149:22, 156:25, 157:14, 160:21, 161:20, 161:25, 162:7, 162:9, 162:15, 163:20, 164:5, 166:23, 166:24, 166:25, 167:5, 167:9, 167:10, 167:11, 167:24, 169:13, 169:17, 170:5, 170:8, 170:10, 171:6, 171:10, 179:21, 180:6, 180:8, 180:10, 180:23, 181:3, 181:15, 181:19, 181:22, 182:9, 182:10, 182:12, 182:23, 183:15, 185:8, 185:9, 185:14, 186:4, 186:7, 186:11, 186:12, 186:19, 188:19, 188:25, 189:1, 191:5, 191:6, 192:5, 193:12,

193:18, 193:25,

194:3, 194:12,

195:18, 206:21,

207:25, 208:16,

206:23, 207:4, 207:8,

# _

209:14, 209:22,	14:14, 254:9, 254:11,	label [21] - 37:13,	235:16, 235:19,	Legal's [1] - 202:7
209:25, 210:6, 210:8,	257:7, 257:16, 258:6,	40:13, 60:21, 60:22,	235:20, 237:5	legend [33] - 83:7,
210:19, 210:23,	276:10, 279:23,	110:16, 160:21,	launched [6] - 41:10,	149:13, 228:11,
249:15, 250:7,	326:11, 326:13,	161:13, 188:16,	235:23, 240:18,	230:1, 240:23, 241:3,
250:21, 251:1, 251:8,	327:13, 327:16, 328:8	188:21, 188:22,	241:11, 262:22, 277:8	281:21, 282:3, 282:7,
251:10, 251:24,	<b>KIM</b> [11] - 1:16, 2:7,	188:24, 189:3, 189:4,	launches [1] - 40:4	294:24, 295:2, 295:4,
253:22, 255:3,	4:17, 49:6, 49:14,	189:5, 189:23, 191:7,	launching [1] - 42:22	295:6, 295:15, 296:3,
255:23, 255:25,	69:23, 341:21,	191:9, 191:14, 192:7,	LAW [5] - 2:4, 2:5,	299:11, 300:10,
257:21, 259:6,	341:25, 343:13,	271:5, 271:12	2:7, 2:15, 2:18	301:14, 301:23,
260:13, 260:19,	344:14, 345:8	labeled [13] - 182:10,	law [7] - 5:16, 89:9,	302:15, 302:17,
261:5, 269:10, 271:2,	kind [38] - 8:9, 93:25,	182:12, 182:25,	90:4, 256:4, 256:17,	302:20, 303:6,
271:8, 271:14,	99:3, 99:4, 103:21,	183:2, 183:3, 183:19,	260:10, 262:15	303:11, 303:14,
271:22, 273:12,	103:23, 104:3,	183:20, 183:22,	lawsuit [9] - 266:13,	303:23, 305:10,
274:19, 275:4, 277:7,	104:15, 104:23,	183:24, 184:3,	273:8, 273:11,	306:2, 306:12,
279:17, 287:11,	130:21, 137:4,	185:16, 189:22	273:15, 277:13,	306:18, 306:24,
287:19, 288:7,	139:17, 141:21,	labelling [1] - 60:19	277:17, 278:22,	323:22, 338:8
288:18, 289:10,	154:10, 161:1,	labels [5] - 44:24,	280:5, 280:13	legendary [1] - 38:24
303:16, 303:19,	166:19, 177:11,	190:20, 190:21,	lawyer [5] - 46:16,	Legends [1] - 241:7
306:1, 306:12, 307:8,	194:24, 203:14,	190:24, 190:25	46:18, 46:19, 48:3,	legends [2] - 301:4,
308:1, 308:19, 310:9,	217:21, 219:4,	<b>Labrador</b> [1] - 233:4	48:4	303:3
310:15, 310:20,	220:24, 223:19,	lady [2] - 224:1,	lawyers [9] - 49:23,	lemony [2] - 228:1,
310:23, 312:6,	228:1, 236:7, 236:19,	255:19	211:4, 282:10,	233:12
312:14, 312:23,	238:13, 240:24,	<b>Lady</b> [2] - 217:13,	282:11, 283:18,	lengthier [1] - 12:21
313:20, 313:23,	244:20, 246:1,	218:3	283:22, 336:20,	lengthy [1] - 302:13
314:1, 314:3, 314:17, 315:1, 315:10,	249:11, 250:25,	lake [2] - 232:23,	336:21, 336:24	less [15] - 20:15,
315:17, 316:12,	252:10, 261:2, 275:6, 275:10, 321:21,	233:5	lead [3] - 38:1, 39:4,	22:7, 78:11, 143:5,
316:25, 317:10,	323:22	language [2] - 107:9,	67:17	148:10, 245:13,
317:16, 318:3, 318:8,	kinds [6] - 94:5,	307:2	leading [3] - 90:10,	245:14, 270:16, 272:16, 272:17,
318:16, 318:17,	99:11, 99:20, 103:22,	lapidary [1] - 295:23 large [8] - 27:21,	178:15, 288:24	275:21, 300:16,
318:20, 319:4,	111:11, 231:23	28:6, 40:6, 44:21,	leads [1] - 36:3 leap [1] - 128:25	300:18, 300:19,
319:16, 319:18,	King [1] - 321:9	77:4, 140:9, 140:12,	learned [3] - 84:22,	302:24
319:19, 324:24,	KLEEGER [3] - 1:23,	141:9	192:25, 193:6	lesser [1] - 63:18
325:4, 326:7, 326:24,	347:9, 347:23	largely [1] - 14:12	least [12] - 8:21,	letter [6] - 258:5,
327:19, 329:4	knockoff [1] - 338:10	larger [1] - 25:6	13:1, 47:11, 63:14,	258:7, 258:8, 261:25,
<b>KAH's</b> [9] - 111:20,	knowledge [4] -	largest [7] - 25:7,	82:12, 107:11,	277:3, 277:6
111:23, 112:12,	107:22, 224:9,	25:9, 27:3, 32:4,	134:11, 198:16,	Letter [1] - 220:1
113:6, 114:3, 119:17,	224:10, 324:24	43:21, 43:23, 75:19	223:21, 253:13,	lettering [1] - 100:14
120:6, 120:16, 163:14	<b>known</b> [22] - 6:19,	<b>Las</b> [1] - 249:22	338:7, 344:17	letters [1] - 102:12
<b>KAHs</b> [2] - 193:20,	101:22, 102:6, 102:8,	laser [1] - 231:2	leave [8] - 16:7,	letting [1] - 19:13
195:6	102:17, 128:17,	lasers [1] - 231:3	41:13, 154:14,	level [10] - 41:14,
<b>keep</b> [9] - 18:21,	128:18, 129:18,	last [24] - 14:1, 15:2,	161:11, 203:4,	41:25, 42:5, 52:10,
19:1, 21:7, 199:1, 317:14, 328:2, 328:4,	129:20, 129:21,	28:6, 43:7, 55:1,	203:12, 214:10,	52:14, 57:20, 247:22,
328:5	130:1, 130:3, 130:4,	85:12, 93:9, 122:5,	258:10	247:23, 271:6, 271:10
keeping [1] - 18:22	130:10, 130:11,	177:10, 187:8,	<b>left</b> [21] - 20:20, 26:9,	<b>Levy</b> [2] - 222:5,
<b>Keith</b> [3] - 4:21, 6:25,	130:15, 130:17, 130:25, 184:24,	191:21, 220:1, 233:3,	27:2, 28:23, 48:11,	222:13
11:6	185:22, 188:13,	244:22, 273:7,	52:7, 52:8, 52:9,	license [1] - 226:16
<b>KEITH</b> [1] - 2:15	333:24	274:17, 275:14,	52:16, 52:19, 110:9,	lies [1] - 314:7
kept [1] - 298:24	knows [2] - 188:4,	275:19, 293:1,	131:21, 145:12,	life [8] - 26:6, 186:12,
Ketel [6] - 43:22,	234:24	294:10, 294:17,	180:25, 196:5,	222:2, 241:2, 244:16,
71:23, 71:24, 72:3,		322:19, 322:23, 345:8	196:10, 219:18, 220:25, 223:3, 242:8,	247:17, 258:1, 330:1
72:7, 84:11	L	late [2] - 32:1, 217:3 lately [1] - 216:25	335:20	light [1] - 111:14
key [4] - 38:3, 58:6,	_	latter [2] - 98:7,	left-hand [2] -	95:12, 98:11, 98:17,
81:22, 258:21		218:7	196:10, 335:20	99:24, 120:23, 121:1,
kick [1] - 242:8	<b>L.A</b> [13] - 201:19,	Laudanum [1] -	legacy [1] - 244:21	129:17, 143:23,
kid [1] - 231:8	201:20, 201:22,	325:14	legal [8] - 54:13,	144:6, 176:3, 176:10
kids [2] - 239:5,	202:10, 202:15,	laudanum [1] -	54:17, 65:19, 96:21,	<b>Likelihood</b> [1] - 99:5
239:7	203:1, 203:5, 203:16, 205:6, 231:7, 237:5,	325:15	99:21, 212:4, 258:5,	likely [15] - 101:13,
<b>Kim</b> [15] - 4:18, 5:1,	240:2, 240:13	launch [5] - 25:17,	258:7	105:11, 107:12,
	,			

107:21, 125:7, 125:9,	55:21 56:22 57:3	108:5 110:16
	55:21, 56:22, 57:3,	108:5, 110:16,
143:24, 150:7, 150:9,	57:4, 77:11, 77:13,	112:15, 112:16,
150:15, 150:23,	78:7, 78:11, 79:2,	112:22, 114:5,
157:15, 293:2,	90:16, 90:19, 91:1,	114:18, 114:23,
328:14, 334:16	101:10, 103:3, 103:5,	115:15, 120:8,
limine [2] - 13:16,	139:11, 151:16,	124:12, 127:17,
345:19	153:6, 161:6, 168:20,	131:14, 131:20,
limit [1] - 292:17	168:21, 169:8, 171:1,	134:17, 139:25,
Limited [1] - 189:25	171:9, 171:15, 201:16	140:6, 140:25, 141:3,
limited [2] - 176:9,	<b>Liquor</b> [4] - 202:7,	141:4, 141:22, 142:3,
292:8	233:2, 240:8, 259:23	145:23, 152:8,
LINCENBERG [1] -	liquors [1] - 290:16	152:25, 153:1,
2:10	<b>Liquors</b> [1] - 240:11	155:13, 155:20,
line [52] - 49:2, 49:9,	lis [2] - 320:12,	156:4, 159:16,
51:4, 51:5, 51:17,	320:13	159:21, 162:12,
53:23, 57:9, 86:20,	list [6] - 7:2, 7:4,	163:18, 166:17,
87:3, 87:9, 110:19,	18:15, 30:1, 137:20,	169:5, 179:20,
110:21, 110:23,	137:23	182:23, 185:13,
110:24, 110:25,	listed [4] - 15:23,	186:11, 187:21,
111:1, 143:16,	54:20, 55:15, 142:7	188:22, 188:24,
198:11, 207:2,	listen [7] - 23:16,	194:21, 194:22,
207:14, 207:16,	260:11, 339:8, 340:6,	211:15, 229:22,
207:18, 207:20,	340:10, 343:16,	230:1, 251:15,
208:1, 231:19, 253:1,	343:20	260:10, 261:9,
253:8, 255:2, 255:5,	lists [1] - 55:7	261:12, 268:10, 269:9, 270:3, 270:11,
255:12, 257:5, 258:3,	litigation [2] - 94:25,	
262:9, 262:25, 263:1,	99:24	270:18, 278:16, 278:25, 279:3, 281:8,
263:8, 268:14, 272:8,	live [5] - 11:22,	285:7, 285:10,
293:8, 307:17,	215:21, 215:24,	293:13, 294:7, 297:8,
307:18, 307:21,	221:16, 341:7	297:9, 297:25, 299:5,
307:22, 311:17,	<b>Live</b> [4] - 221:4,	299:6, 309:22,
311:18, 311:21,	222:12, 222:16,	313:15, 315:8,
313:3, 329:7, 331:10,	222:21	316:23, 319:23,
335:1	lived [1] - 217:20	321:25
line-up [1] - 110:21	living [5] - 298:14,	looked [22] - 30:20,
line-ups [5] - 110:23,	298:17, 298:19,	109:4, 114:21,
110:24, 110:25,	299:10, 299:12	121:17, 136:21,
111:1, 143:16	<b>Living</b> [1] - 259:8	138:11, 140:7,
linear [2] - 268:15,	<b>LLP</b> [1] - 2:14	140:18, 153:4,
269:8	load [1] - 219:9	160:17, 161:22,
lined [3] - 101:11,	local [2] - 39:23,	162:23, 181:14,
171:10, 339:25	237:9	190:17, 227:14,
lines [7] - 41:19,	located [8] - 24:16,	227:15, 227:18,
69:19, 69:23, 279:5,	105:6, 105:9, 105:10,	230:7, 232:9, 275:7,
304:9, 306:7	106:7, 106:12,	312:7
lineup [5] - 142:8,	122:21, 123:10	looking [30] - 19:5,
160:14, 160:16,	location [1] - 23:8	102:3, 103:15,
166:21, 193:19	locations [4] -	105:19, 108:2, 112:5,
lipid [1] - 228:3	122:21, 122:23,	112:11, 115:16,
Liquer [1] - 26:23	122:25, 130:21	117:16, 133:15,
liquid [14] - 34:15,	logic [1] - 251:21	139:19, 141:16,
39:2, 62:10, 63:2,	logical [1] - 207:13	141:17, 158:3,
83:15, 261:12, 271:9,	logically [2] -	165:22, 180:8, 180:9,
293:23, 294:1, 296:8,	250:24, 251:13	180:20, 180:22,
300:25, 301:1, 325:14	<b>London</b> [1] - 299:24	185:4, 188:15,
Liquid [1] - 259:7	<b>look</b> [91] <b>-</b> 5:16, 15:5,	188:21, 195:10,
Liquidators [1] -	18:22, 28:9, 56:10,	225:18, 225:20,
129:15	56:13, 62:3, 77:15,	253:16, 310:21,
liquor [31] - 30:22,	79:18, 80:1, 80:4,	315:3, 344:7
37:9, 40:22, 42:3,	80:7, 102:23, 105:12,	looks [7] - 21:19,

159:22, 183:14, 184:18, 227:18, 299:17, 336:13 loosely [1] - 161:19 Lorne [3] - 220:23, 221:3, 222:19 **LOS** [5] - 1:21, 1:24, 2:12, 4:2, 347:5 Los [1] - 231:8 **LOST** [1] - 45:19 lost [3] - 205:25, 219:4, 341:1 loud [1] - 80:4 Louisiana [1] -320:14 love [8] - 20:12, 223:20, 226:9, 246:12, 261:1, 295:7, 301:21, 327:12 low [2] - 166:10, 166:11 lower [11] - 105:18, 112:22, 119:3, 136:12, 138:9, 185:19, 185:20, 195:23, 196:15, 335:20 LTD [1] - 185:24 Lumber [1] - 129:15 lunch [1] - 200:10 **LUNCH** [1] - 200:13 luxury [4] - 32:20, 226:17, 232:13, 292:20 Luxury [1] - 241:22 ly [1] - 49:18

### M

M-A-R-M-O-L [1] -24:8 **M.B.A** [1] - 95:18 ma'am [3] - 151:8, 305:5, 312:2 machine [5] -250:24, 251:17, 251:21, 253:14, 253:15 machines [1] - 253:4 macro [1] - 31:7 mad [2] - 274:21, 275:4 Magazine [1] - 259:8 magazine [13] -97:12, 206:19, 209:15, 237:10, 250:2, 250:4, 250:8, 253:19, 253:21, 257:9, 257:10,

257:24, 259:5 magazines [1] -206:19 mail [8] - 219:19, 219:20, 219:22, 220:3, 246:2, 344:18 main [1] - 105:23 maintain [2] -218:21, 234:4 **major** [3] - 25:13, 43:15, 77:1 majority [4] - 43:15, 57:12, 97:7, 345:11 maker [2] - 230:5, 242:10 Maker's [4] - 26:22, 88:7, 88:9, 88:10 maker's [1] - 37:19 makers [2] - 230:8, 250:21 makeup [1] - 298:4 male [1] - 291:20 mall [11] - 105:22, 105:24, 105:25, 106:7, 106:13, 107:2, 107:7, 123:8, 123:11, 131:5, 145:11 malls [5] - 105:5, 105:7, 105:9, 105:22, 130:20 man [3] - 216:1, 223:15 manager [6] -203:11. 203:24. 203:25, 244:21, 289:22 managers [2] -30:24, 259:2 managing [1] -289:25 manger [1] - 246:6 Manhattan [1] -225:21

#### ••

manual [2] - 219:11, 219:12 manufacture [3] -44:11, 141:24, 233:6 manufactured [5] -104:11, 148:14, 149:17, 185:23, 273:6 manufacturer [11] -41:16, 43:19, 43:23, 90:8, 142:2, 187:16, 190:14, 254:25, 255:7, 256:21, 261:18 manufacturers [7] -43:10, 44:11, 44:20,

mankind [3] -

295:16, 296:13, 298:8

manner [1] - 228:13

65:20 1/1:20
65:20, 141:20, 142:12, 142:18
I and the second
manufactures [2] -
141:20, 142:18
MARCH [3] - 1:20,
4:2, 347:20
March [8] - 249:20,
261:25, 277:4,
277:17, 278:17,
278:20, 280:16,
281:11 MARELLA (4) 2:10
MARELLA [1] - 2:10
Margarita [4] - 72:4,
72:6, 72:7, 226:8 mark [11] - 29:13,
129:18, 263:17,
263:18, 263:19,
279:5, 283:6, 283:7,
I and the second
283:9, 285:16, 285:22 <b>Mark</b> [5] - 26:22,
37:19, 88:7, 88:9,
88:10
Marked [1] - 285:11
marked [3] - 78:18,
280:23, 284:4
market [35] - 25:2,
25:4, 25:13, 25:16,
34:16, 35:5, 39:16,
43:16, 57:4, 59:6,
61:10, 86:17, 134:10,
135:5, 161:9, 161:13,
162:13, 173:20,
202:7, 242:25,
253:11, 255:25,
258:19, 260:4,
261:17, 262:18,
273:5, 279:18, 327:8,
328:3, 328:5, 328:6,
335:10, 336:7, 338:4
Market [6] - 204:13,
204:17, 204:24,
204:25, 205:4, 205:5
marketed [6] -
151:17, 151:20,
294:1, 294:3, 338:6,
338:7
marketers [1] -
140:11
marketing [46] -
26:7, 26:9, 26:12,
26:15, 27:6, 27:10,
27:12, 27:20, 27:22,
27:24, 28:8, 28:19,
37:4, 44:19, 52:13,
66:8, 85:3, 93:20,
94:1, 94:10, 95:23,
95:24, 96:17, 96:20,
96:23, 96:25, 97:10,
97:14, 136:20, 137:3,
137:13, 172:12,

172:13, 173:25, 174:12, 175:14, 176:11, 185:5, 241:6, 241:10, 296:7, 300:20, 301:14, 323:16, 338:2, 338:12 Marketing [1] - 97:13 marketplace [43] -33:24, 34:10, 36:2, 39:3, 39:8, 39:10, 41:7, 42:18, 51:8, 76:11, 83:14, 85:14, 89:23, 101:5, 102:23, 102:25, 108:5, 108:7, 121:10, 121:11, 121:14, 121:17, 134:11, 135:7, 139:25, 142:22, 152:25, 153:1, 153:2, 159:17, 167:15, 167:17, 188:3, 188:14, 191:18, 194:6, 194:8, 194:17, 196:19, 254:21, 256:20, 260:15, 288:25 markets [1] - 201:23 Markets [1] - 96:13 Marmol [26] - 23:4, 24:7, 24:11, 24:14, 24:17, 29:2, 35:10, 37:25, 41:4, 42:20, 45:13, 45:17, 48:3, 48:15, 52:2, 58:12, 59:13, 70:7, 72:10, 78:17, 78:21, 79:18, 86:14, 86:15, 87:21, 89:14 **MARMOL** [2] - 3:3, 23:25 marmol [1] - 23:23 Marmol's [2] - 49:1, 69:18 married [3] - 216:1, 216:3, 216:8 **MARSHALL** [1] - 1:7 Marshall's [1] -260:11 Martha [1] - 248:12 Martini [2] - 28:5, 236:13 mash [4] - 233:14, 234:4, 234:7, 234:9 mask [1] - 233:20 master [1] - 95:19 match [1] - 267:4 matched [5] -264:23, 264:24, 267:5, 271:22

matches [1] - 272:6

matching [1] -178:20 material [1] - 275:3 materiality [1] -297:18 materially [2] -166:10, 166:15 Materials [2] - 55:4, 176:17 materials [14] - 54:5, 54:13, 54:17, 54:21, 55:24, 56:13, 74:2, 74:10, 74:17, 74:19, 82:16, 96:2, 179:6, 182:19 math [2] - 119:12, 120:8 mats [1] - 248:13 matter [23] - 55:16, 59:1, 65:14, 71:5, 95:2, 98:21, 99:6, 101:9, 101:17, 103:2, 120:17, 138:24, 156:3, 168:2, 177:3, 178:2, 234:10, 273:7, 327:25, 328:2, 329:18, 345:3 **MATTER** [1] - 347:15 matters [4] - 59:14, 99:24, 200:5, 344:3 Max [2] - 296:23, 300:1 max [1] - 198:6 Mayan [2] - 186:12, 228:11 Mayans [3] - 296:1, 297:13, 298:15 McCarthy [2] - 129:9, 129:10 mean [25] - 14:12, 16:9, 32:22, 33:13, 33:20, 34:6, 34:13, 39:13, 111:4, 139:5, 157:21, 177:8, 189:3, 202:8, 207:2, 207:19, 238:10, 247:15, 250:25, 252:11, 257:19, 265:8, 290:25, 327:15, 338:1 meaning [3] - 85:23, 145:2, 212:5 meaningful [2] -18:16, 18:17 means [11] - 33:22, 34:8, 39:14, 47:7, 94:2, 103:24, 106:1, 134:20, 138:22, 139:5, 141:12 meant [1] - 320:21

measure [43] - 42:24,

42:25, 58:9, 58:11, 95:10, 95:12, 99:24, 111:19, 115:22, 117:9, 119:24, 119:25, 120:1, 120:4, 120:9, 120:10, 120:13, 120:14, 127:11. 127:13. 128:6, 129:17, 129:25, 130:12, 130:16, 132:5, 138:4, 138:22, 138:23, 138:24, 147:9, 147:24, 150:14, 165:5, 169:23, 170:23, 178:25, 185:12, 185:17, 287:4 measured [4] -115:25, 164:15, 164:17, 286:10 measurement [5] -172:1, 172:3, 271:23, 287:19, 288:3 measurements [6] -170:21, 170:24, 271:18, 285:24, 286:6, 286:14 measures [12] -118:10, 119:19, 120:3, 120:18, 129:4, 129:5, 134:4, 135:1, 138:2, 138:3, 168:22 measuring [8] -128:1, 128:10, 129:7, 135:17, 135:22, 148:17, 148:19 mechanic [2] -219:15, 219:17 media [13] - 26:18, 30:21, 224:14, 235:6, 236:24, 237:2, 237:11, 237:14, 240:5, 240:6, 242:20, 246:19, 302:5 medical [3] - 112:1, 112:6 medicinal [3] -325:10, 325:13, 325:17 medicine [3] - 112:2, 112:3, 112:5 meet [12] - 7:15, 8:13, 12:8, 13:20, 18:21, 21:3, 223:6, 238:19. 238:24. 339:12, 340:14, 343:18 meeting [1] - 236:2

melting [1] - 231:22

member [5] - 78:13,

219:23, 220:5, 222:23, 249:2 members [2] -214:13, 220:1 memory [6] - 136:3, 262:21, 263:4, 280:9, 280:10, 280:11 Memphis [3] -220:12, 220:13, 220:17 Mendoza [1] -248:12 mental [1] - 51:14 mention [3] - 147:6, 149:16, 265:8 mentioned [23] -26:24, 34:5, 63:19, 82:8, 97:1, 102:21, 105:22, 108:13, 127:19, 128:16, 128:23, 142:9, 142:11, 146:6, 149:9, 149:11, 149:13, 151:18, 221:3, 227:11. 233:12. 252:21, 283:7 merchandise [1] -202:16 merely [1] - 328:7 **MERY** [1] - 2:5 Mesoamerican [3] -303:24, 305:11, 305:15 messages [1] -94:22 met [3] - 144:22, 223:10, 233:14 methodology [3] -175:15, 175:22, 176:5 methods [4] - 59:16, 128:2, 128:11 Metropolitan [2] -224:25, 225:3 Mexican [2] - 83:4, 274:11 Mexico [10] - 149:17, 189:9, 208:15, 273:9, 273:16, 273:21, 274:5, 296:20, 304:2, 332:8 Miami [2] - 24:18, 238:3 Michael [1] - 23:3 MICHAEL [1] - 2:8 Michaels [4] -220:23, 221:3, 221:8, 222:19 Microsoft [1] - 177:5 mid [1] - 166:13 mid-teens [1] -

166:13
middle [2] - 131:20,
297:10
might [50] - 12:21,
36:13, 44:15, 47:3,
54:1, 62:16, 64:25,
72:6, 85:17, 87:3,
87:9, 101:4, 101:10,
103:3, 103:4, 103:13,
104:11, 104:12,
106:9, 112:2, 115:15,
139:7, 139:9, 139:10,
139:11, 139:12, 151:3, 153:6, 153:11,
158:12, 158:18,
159:2, 163:22,
167:19, 169:13,
190:11. 190:22.
193:19, 194:10,
247:10, 252:7,
268:10, 269:9, 273:8,
273:20, 275:1,
305:21, 308:9, 345:5
Mike [1] - 259:22
Miller [6] - 5:1,
12:15, 12:16, 21:2,
22:9, 330:20 <b>MILLER</b> [13] - 2:18,
2:18, 4:25, 12:17,
20:17, 20:24, 22:13,
330:24, 331:2, 332:1,
332:2, 332:10, 341:6
miller [1] - 330:23
miller's [1] - 20:16
million [9] - 27:23,
28:16, 88:1, 231:25,
245:3, 245:4, 245:13,
247:18, 326:2
mimics [1] - 168:18
mind [22] - 6:10,
16:13, 16:17, 18:21, 18:23, 21:8, 73:8,
102:2, 102:10,
102:14, 103:8,
128:25, 129:1, 129:3,
135:19, 139:21,
140:2, 169:1, 227:9,
233:21, 249:5, 337:20
minds [3] - 14:23,
130:8, 217:8
mine [3] - 29:17,
189:13, 190:3
mines [1] - 322:3
<b>mini</b> [2] - 257:6, 296:22
miniature [1] - 194:6
minor [2] - 15:22,
218:4
minute [5] - 16:10,
20:20, 102:7, 141:25,

245:24 minutes [33] - 8:1, 12:22, 13:1, 20:10, 20:13, 20:18, 20:25, 21:1, 21:12, 22:4, 91:23, 92:3, 92:13, 184:6, 197:12, 198:6, 198:8, 200:4, 200:10, 218:11, 227:15, 328:16, 330:14, 341:2, 341:16, 341:18, 342:5, 342:7, 342:10, 342:11, 342:25, 343:9, 343:10 misconstrued [1] misimpression [1] mislabeled [1] -183:7 misreading [1] -308:10 miss [2] - 12:6, 186:8 missing [2] - 295:17, 296:14 mission [1] - 240:8 misstatement [1] -67:25 286:20 mistake [2] - 326:21, 326:22 Mitchell [10] - 226:6, 227:19, 282:3, 296:16, 297:2, 298:22, 298:23, 299:17, 299:20, 300:3 mix [3] - 26:15, 37:4, 85:3 mixed [1] - 236:19 mixer [1] - 67:23 MMR [7] - 93:21, 93:22, 93:25, 97:2, 172:16, 172:19, 172:24 mobile [1] - 237:23 model [5] - 14:5, 14:6, 14:18, 230:16, 230:24 modeling [1] -230:23 modern [1] - 9:13 mold [14] - 230:25, 231:1, 231:4, 231:13, 231:14, 266:1, 266:19, 266:21, 266:24, 279:23, 331:18, 336:10

molding [5] - 307:11,

Molotov [1] - 232:1

307:13, 308:4,

308:22, 331:16

334:18 moly [2] - 327:10, 327:12 mouth [5] - 272:14, 272:20, 316:7, mom's [1] - 217:5 316:13, 317:7 moment [13] - 20:6, move [8] - 39:16, 21:13, 49:6, 80:14, 88:20, 163:25, 234:6, 105:1, 121:19, 238:24, 254:8, 122:17, 151:10, 268:24, 274:14, 168:7, 184:2, 322:4 326:14, 328:13 moved [1] - 163:18 movement [1] money [10] - 91:3, 38:25 191:16, 202:19, 244:24, 244:25, moves [1] - 235:14 245:7, 245:9, 247:12, movie [4] - 244:7, 253:16, 272:18 244:15, 244:17, monkey [4] - 275:8, 275:16 310:21, 311:14, 312:7 movies [1] - 244:22 month [6] - 140:16, moving [3] - 33:19, 148:7, 148:9, 148:10, 223:5, 270:3 177:12, 237:21 MR [296] - 4:14, 4:20, months [8] - 25:14, 4:25, 5:21, 6:15, 6:24, 107:13, 107:14, 8:1, 8:5, 8:15, 9:8, 125:8, 140:20, 9:12, 10:4, 10:12, 158:18, 159:3, 243:18 10:15, 11:5, 11:6, mood [1] - 67:23 12:13, 12:17, 12:20, MOORE [1] - 2:14 13:4, 13:9, 13:10, Morgan [2] - 67:18, 13:25, 14:1, 14:11, 15:1, 15:7, 15:16, morning [41] - 4:12, 15:19, 16:9, 16:12, 4:13, 4:14, 4:16, 4:17, 17:17, 17:21, 18:25, 4:19, 4:20, 4:24, 4:25, 19:9, 19:17, 19:22, 5:2, 5:21, 6:9, 7:22, 20:2, 20:9, 20:12, 20:15, 20:17, 20:23, 8:13, 8:17, 8:21, 9:6, 9:15, 10:4, 11:25, 20:24, 21:13, 21:17, 17:24, 18:4, 24:11, 21:22, 22:3, 22:6, 22:13, 22:17, 23:2, 24:12, 24:14, 45:25, 48:3, 128:4, 144:19, 23:21, 24:10, 45:13, 144:20, 237:4, 237:7, 45:17, 48:2, 48:25, 338:16, 338:20, 49:5, 49:9, 50:20, 340:8, 340:14, 51:6, 52:1, 59:12, 69:24, 69:25, 70:2, 340:23, 342:1, 343:19, 344:24, 70:6, 73:10, 73:16, 78:16, 78:17, 78:20, 345:23 79:1, 79:5, 79:7, 79:9, Moscow [1] - 241:23 79:13, 79:17, 79:25, most [15] - 10:8. 37:3, 78:2, 102:9, 81:4, 86:8, 86:11, 86:13, 87:8, 88:19, 109:12, 115:14, 88:22, 89:1, 89:6, 122:23, 133:3, 145:2, 89:11, 89:13, 90:10, 167:23, 193:24, 90:12, 91:6, 91:8, 193:25, 232:23, 91:10, 91:19, 91:24, 300:7, 330:14 92:11, 92:16, 92:23, Most [1] - 293:2 92:24, 93:11, 93:13, mother [1] - 215:5 105:3, 105:21, motif [1] - 167:19 123:21, 123:25, motion [3] - 10:17, 124:5, 144:11, 10:18, 224:12 144:16, 144:18, motions [2] - 13:16, 151:9, 154:16, 164:2, 345:19 165:19, 170:3, 174:8, motor [1] - 327:16 175:16, 175:24, Motor [1] - 242:22 177:16, 177:18, motorcycle [1] -

177:20, 177:24, 178:3, 178:6, 182:16, 182:18, 183:12, 184:1, 184:6, 184:9, 192:10, 192:14, 196:21, 196:23, 196:25, 197:24, 198:8. 198:10. 198:18, 198:22, 198:25, 199:7, 199:22, 199:24, 200:12, 208:8, 211:23, 214:8, 214:12, 215:1, 215:19, 250:14, 250:15, 252:1, 252:6, 254:3, 254:4, 254:7, 254:10, 257:12, 257:14, 262:6, 262:11, 263:8, 263:11, 263:14, 263:16, 263:25, 264:1, 264:17, 264:18, 266:8, 266:11, 266:15, 269:1, 269:4, 269:20, 274:3, 274:4, 274:9, 274:13, 274:16, 275:25, 276:18, 276:21, 276:25, 277:21, 277:23, 280:19, 280:23, 281:3, 281:19, 284:6, 284:10, 284:14, 284:16, 285:6, 285:23, 286:19, 286:22, 287:15, 287:18, 291:4, 291:5, 293:5, 293:12, 297:17, 297:21, 304:5, 304:8, 304:9, 304:11, 304:17, 304:22, 304:24, 305:1, 305:2, 305:4, 305:7, 305:14, 306:6, 306:9, 306:11, 306:17, 307:16, 307:21, 307:23, 307:25, 308:9, 308:15, 308:18, 309:2, 310:2, 310:8, 311:16, 311:21, 311:23, 312:2, 312:5, 313:2, 313:5, 313:10, 313:18, 324:1, 324:9, 324:11, 324:15, 328:16, 328:18, 330:10, 330:14, 330:24, 331:2, 332:1, 332:2, 332:10, 332:14, 332:17,

332:20, 333:22,	212:25, 214:21,	330:18, 339:13,	140:8, 148:7, 158:18,	Northwestern [1] -
333:23, 334:23,	220:15	343:23	159:3, 162:18, 163:5,	95:18
335:2, 335:19,	named [4] - 142:4,	needed [2] - 10:21,	163:6, 181:19,	nose [9] - 271:1,
335:21, 336:17,	295:1, 295:3, 296:23	231:21	181:20, 182:4,	271:2, 317:4, 317:7,
336:19, 338:13,	namely [3] - 137:15,	needs [7] - 9:4, 34:5,	200:15, 206:16,	317:11, 317:13,
339:5, 339:18,	263:13, 278:14	212:3, 269:1, 340:18,	214:11, 238:23,	317:14, 317:19
339:21, 340:11,	names [8] - 43:17,	342:15, 345:1	262:25, 266:3, 269:9,	nostalgia [1] -
340:15, 340:21,	99:15, 99:18, 99:21,	neglect [1] - 189:16	270:11, 270:21,	264:21
341:1, 341:6, 341:8,	132:8, 132:10,	NESSIM [1] - 2:10	292:15, 323:23,	Notarius [1] - 259:24
341:10, 341:18,	259:19, 342:3	net [9] - 119:13,	328:10, 333:21,	note [2] - 51:14,
342:2, 342:9, 342:14,	<b>Napa</b> [1] - 240:10	120:3, 120:12,	333:22, 341:4	258:21
342:17, 342:20,	naps [1] - 10:17	120:13, 120:14,	<b>NFL</b> [2] - 104:9,	notes [4] - 241:16,
342:24, 343:5, 343:8,	narrative [1] - 154:18	164:16, 195:24,	104:11	242:1, 242:7, 242:9
343:25, 344:2,	narrow [1] - 120:19	196:9, 196:16	nice [4] - 134:9,	nothing [3] - 5:8,
344:23, 345:2, 345:3,	narrower [1] -	network [1] - 44:24	234:22, 299:2, 328:10	81:13, 323:14
345:7, 345:18	313:19	Networks [2] -	niche [1] - 294:18	notice [13] - 110:16,
<b>MS</b> [23] - 4:10, 4:13,	<b>NATHAN</b> [1] - 2:16	176:19, 177:5	nickname [4] -	112:16, 112:19,
4:17, 15:21, 16:5,	Nathan [1] - 4:22	never [25] - 16:1,	134:20, 134:25,	112:20, 112:23,
49:6, 49:14, 69:23,	National [2] - 219:1,	19:19, 53:15, 54:3,	135:9, 138:5	131:14, 132:2, 266:6,
197:25, 198:5,	219:6	56:6, 62:21, 63:1,	Nickname [1] -	285:2, 307:25, 308:8,
200:16, 201:4, 208:4,	nativist [1] - 298:18	79:7, 119:7, 119:8,	134:21	308:18, 309:1
211:25, 212:14,	natural [2] - 210:25,	132:11, 135:16,	night [5] - 15:2,	noticed [4] - 264:9,
212:16, 214:3, 214:6,	211:21	172:11, 232:24,	187:8, 225:10,	264:14, 271:21, 280:6
341:21, 341:25,	naturally [1] - 254:16	249:9, 280:1, 305:16,	235:25, 236:7	notion [1] - 225:11
343:13, 344:14, 345:8	nature [1] - 78:4	305:18, 307:3,	Night [4] - 221.4,	novelty [5] - 62:7,
multiple [6] - 33:8,	Navajo [4] - 228:11,	323:23, 324:5, 324:6,	222:12, 222:16,	62:20, 87:22, 87:25,
44:24, 140:19, 220:6,	296:1, 297:13, 298:15	324:8, 324:21, 324:24	222:20	88:2
259:1	navigated [1] - 42:21	new [26] - 25:18,	nightclub [1] - 202:8	November [1] -
N4	navigateu [1] - 42.21		•	
Museum [6] -	DOOF (40) 20.6	33:11. 34:11. 34:25.	Nightclub [1] -	69.18
<b>Museum</b> [6] - 224:23, 224:24,	<b>near</b> [13] - 38:6,	33:11, 34:11, 34:25, 35:8, 41:7, 41:9.	Nightclub [1] - 249:22	69:18 NUMBER (1) - 3:6
	101:4, 114:11,	35:8, 41:7, 41:9,	249:22	<b>NUMBER</b> [1] - 3:6
224:23, 224:24,	101:4, 114:11, 114:22, 115:12,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4,	249:22 nightclubs [1] -	NUMBER [1] - 3:6 number [36] - 18:13,
224:23, 224:24, 224:25, 225:1, 225:4,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2,	249:22 nightclubs [1] - 201:24	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15,	249:22 <b>nightclubs</b> [1] - 201:24 <b>Nike</b> [2] - 329:14,	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24 museums [2] -	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24 <b>museums</b> [2] - 224:19, 224:21	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24 museums [2] - 224:19, 224:21 Musicians [1] -	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24 museums [2] - 224:19, 224:21 Musicians [1] - 220:12	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] -	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24 museums [2] - 224:19, 224:21 Musicians [1] - 220:12 must [6] - 41:17,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24 museums [2] - 224:19, 224:21 Musicians [1] - 220:12 must [6] - 41:17, 47:2, 47:8, 225:4	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24 museums [2] - 224:19, 224:21 Musicians [1] - 220:12 must [6] - 41:17, 47:2, 47:8, 225:4 mutual [1] - 223:11	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9,	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24 museums [2] - 224:19, 224:21 Musicians [1] - 220:12 must [6] - 41:17, 47:2, 47:8, 225:4 mutual [1] - 223:11 mysterious [1] -	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] -	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24 museums [2] - 224:19, 224:21 Musicians [1] - 220:12 must [6] - 41:17, 47:2, 47:8, 225:4 mutual [1] - 223:11 mysterious [1] - 323:3	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] -	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] -	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24     museums [2] - 224:19, 224:21     Musicians [1] - 220:12     must [6] - 41:17, 47:2, 47:8, 225:4     mutual [1] - 223:11     mysterious [1] - 323:3     mystical [1] - 295:9	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4 necessary [2] -	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24     museums [2] - 224:19, 224:21     Musicians [1] - 220:12     must [6] - 41:17, 47:2, 47:8, 225:4     mutual [1] - 223:11     mysterious [1] - 323:3     mystical [1] - 295:9     myth [1] - 297:8	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4 necessary [2] - 171:18, 215:2	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24     museums [2] - 224:19, 224:21     Musicians [1] - 220:12     must [6] - 41:17, 47:2, 47:8, 225:4     mutual [1] - 223:11     mysterious [1] - 323:3     mystical [1] - 295:9	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4 necessary [2] - 171:18, 215:2 necessity [2] - 10:16,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24,	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25
224:23, 224:24, 224:25, 225:1, 225:4, 299:24     museums [2] - 224:19, 224:21     Musicians [1] - 220:12     must [6] - 41:17, 47:2, 47:8, 225:4     mutual [1] - 223:11     mysterious [1] - 323:3     mystical [1] - 295:9     myth [1] - 297:8	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4 necessary [2] - 171:18, 215:2 necessity [2] - 10:16, 160:4	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24     museums [2] - 224:19, 224:21     Musicians [1] - 220:12     must [6] - 41:17, 47:2, 47:8, 225:4     mutual [1] - 223:11     mysterious [1] - 323:3     mystical [1] - 295:9     myth [1] - 297:8      N  name [41] - 24:5,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4 necessary [2] - 171:18, 215:2 necessity [2] - 10:16, 160:4 neck [6] - 110:16,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14 Newman [1] - 296:24	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6 nonphysical [1] -	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25 numbered [1] - 154:1
224:23, 224:24, 224:25, 225:1, 225:4, 299:24     museums [2] - 224:19, 224:21     Musicians [1] - 220:12     must [6] - 41:17, 47:2, 47:8, 225:4     mutual [1] - 223:11     mysterious [1] - 323:3     mystical [1] - 295:9     myth [1] - 297:8      N  name [41] - 24:5, 24:14, 33:16, 34:13,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4 necessary [2] - 171:18, 215:2 necessity [2] - 10:16, 160:4 neck [6] - 110:16, 112:17, 160:21,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14 Newman [1] - 296:24 Newman's [1] -	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6 nonphysical [1] - 103:19	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25 numbered [1] -
224:23, 224:24, 224:25, 225:1, 225:4, 299:24     museums [2] - 224:19, 224:21     Musicians [1] - 220:12     must [6] - 41:17, 47:2, 47:8, 225:4     mutual [1] - 223:11     mysterious [1] - 323:3     mystical [1] - 295:9     myth [1] - 297:8      N  name [41] - 24:5, 24:14, 33:16, 34:13, 62:9, 93:7, 93:8, 93:9,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4 necessary [2] - 171:18, 215:2 necessity [2] - 10:16, 160:4 neck [6] - 110:16, 112:17, 160:21, 167:9, 189:3, 189:4	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14 Newman [1] - 296:24 Newman [1] - 300:1	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6 nonphysical [1] - 103:19 nonresponsive [1] -	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25 numbered [1] - 154:1 numbers [21] - 19:2,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24     museums [2] - 224:19, 224:21     Musicians [1] - 220:12     must [6] - 41:17, 47:2, 47:8, 225:4     mutual [1] - 223:11     mysterious [1] - 323:3     mystical [1] - 295:9     myth [1] - 297:8      N  name [41] - 24:5, 24:14, 33:16, 34:13, 62:9, 93:7, 93:8, 93:9, 93:16, 99:10, 99:13,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4 necessary [2] - 171:18, 215:2 necessity [2] - 10:16, 160:4 neck [6] - 110:16, 112:17, 160:21, 167:9, 189:3, 189:4 need [33] - 5:5, 5:20,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14 Newman [1] - 296:24 Newman*s [1] - 300:1 newspaper [1] -	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6 nonphysical [1] - 103:19 nonresponsive [1] - 88:23	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25 numbered [1] - 154:1 numbers [21] - 19:2, 19:4, 34:20, 35:25,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24     museums [2] - 224:19, 224:21     Musicians [1] - 220:12     must [6] - 41:17, 47:2, 47:8, 225:4     mutual [1] - 223:11     mysterious [1] - 323:3     mystical [1] - 295:9     myth [1] - 297:8      N      name [41] - 24:5, 24:14, 33:16, 34:13, 62:9, 93:7, 93:8, 93:9, 93:16, 99:10, 99:13, 99:14, 116:20, 131:2,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15     nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19     neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10     necessarily [1] - 212:4     necessary [2] - 171:18, 215:2     necessity [2] - 10:16, 160:4     neck [6] - 110:16, 112:17, 160:21, 167:9, 189:3, 189:4     need [33] - 5:5, 5:20, 6:12, 8:1, 8:22, 8:24,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14 Newman [1] - 296:24 Newman's [1] - 300:1 newspaper [1] - 237:10	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6 nonphysical [1] - 103:19 nonresponsive [1] - 88:23 noon [2] - 237:8,	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25 numbered [1] - 154:1 numbers [21] - 19:2, 19:4, 34:20, 35:25, 119:13, 120:22,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24     museums [2] - 224:19, 224:21     Musicians [1] - 220:12     must [6] - 41:17, 47:2, 47:8, 225:4     mutual [1] - 223:11     mysterious [1] - 323:3     mystical [1] - 295:9     myth [1] - 297:8      N      name [41] - 24:5, 24:14, 33:16, 34:13, 62:9, 93:7, 93:8, 93:9, 93:16, 99:10, 99:13, 99:14, 116:20, 131:2, 131:15, 131:17,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15     nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19     neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10     necessarily [1] - 212:4     necessary [2] - 171:18, 215:2     necessity [2] - 10:16, 160:4     neck [6] - 110:16, 112:17, 160:21, 167:9, 189:3, 189:4     need [33] - 5:5, 5:20, 6:12, 8:1, 8:22, 8:24, 10:18, 11:2, 11:19,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14 Newman [1] - 296:24 Newman [1] - 296:24 Newman's [1] - 300:1 newspaper [1] - 237:10 next [50] - 19:9, 23:1,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6 nonphysical [1] - 103:19 nonresponsive [1] - 88:23 noon [2] - 237:8, 338:18	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25 numbered [1] - 154:1 numbers [21] - 19:2, 19:4, 34:20, 35:25, 119:13, 120:22, 134:13, 135:4,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24     museums [2] - 224:19, 224:21     Musicians [1] - 220:12     must [6] - 41:17, 47:2, 47:8, 225:4     mutual [1] - 223:11     mysterious [1] - 323:3     mystical [1] - 295:9     myth [1] - 297:8      N      name [41] - 24:5, 24:14, 33:16, 34:13, 62:9, 93:7, 93:8, 93:9, 93:16, 99:10, 99:13, 99:14, 116:20, 131:2, 131:15, 131:17, 132:2, 133:18, 134:1,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15     nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19     neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10     necessarily [1] - 212:4     necessary [2] - 171:18, 215:2     necessity [2] - 10:16, 160:4     neck [6] - 110:16, 112:17, 160:21, 167:9, 189:3, 189:4     need [33] - 5:5, 5:20, 6:12, 8:1, 8:22, 8:24, 10:18, 11:2, 11:19, 18:8, 19:14, 20:17,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14 Newman [1] - 296:24 Newman [1] - 296:24 Newman [1] - 237:10 next [50] - 19:9, 23:1, 23:4, 41:4, 41:6,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6 nonphysical [1] - 103:19 nonresponsive [1] - 88:23 noon [2] - 237:8, 338:18 normally [3] -	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25 numbered [1] - 154:1 numbers [21] - 19:2, 19:4, 34:20, 35:25, 119:13, 120:22, 134:13, 135:4, 165:21, 166:23,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24  museums [2] - 224:19, 224:21  Musicians [1] - 220:12  must [6] - 41:17, 47:2, 47:8, 225:4  mutual [1] - 223:11  mysterious [1] - 323:3  mystical [1] - 295:9  myth [1] - 297:8  N  name [41] - 24:5, 24:14, 33:16, 34:13, 62:9, 93:7, 93:8, 93:9, 93:16, 99:10, 99:13, 99:14, 116:20, 131:2, 131:15, 131:17, 132:2, 133:18, 134:1, 134:19, 134:20,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4 necessary [2] - 171:18, 215:2 necessity [2] - 10:16, 160:4 neck [6] - 110:16, 112:17, 160:21, 167:9, 189:3, 189:4 need [33] - 5:5, 5:20, 6:12, 8:1, 8:22, 8:24, 10:18, 11:2, 11:19, 18:8, 19:14, 20:17, 21:3, 21:11, 21:14,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14 Newman [1] - 296:24 Newman's [1] - 300:1 newspaper [1] - 237:10 next [50] - 19:9, 23:1, 23:4, 41:4, 41:6, 48:19, 80:19, 90:22,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6 nonphysical [1] - 103:19 nonresponsive [1] - 88:23 noon [2] - 237:8, 338:18 normally [3] - 120:25, 127:25,	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25 numbered [1] - 154:1 numbers [21] - 19:2, 19:4, 34:20, 35:25, 119:13, 120:22, 134:13, 135:4, 165:21, 166:23, 166:24, 192:4, 193:20, 195:9,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24  museums [2] - 224:19, 224:21  Musicians [1] - 220:12  must [6] - 41:17, 47:2, 47:8, 225:4  mutual [1] - 223:11  mysterious [1] - 323:3  mystical [1] - 295:9  myth [1] - 297:8  N  name [41] - 24:5, 24:14, 33:16, 34:13, 62:9, 93:7, 93:8, 93:9, 93:16, 99:10, 99:13, 99:14, 116:20, 131:2, 131:15, 131:17, 132:2, 133:18, 134:1, 134:19, 134:20, 134:22, 134:25,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4 necessary [2] - 171:18, 215:2 necessity [2] - 10:16, 160:4 neck [6] - 110:16, 112:17, 160:21, 167:9, 189:3, 189:4 need [33] - 5:5, 5:20, 6:12, 8:1, 8:22, 8:24, 10:18, 11:2, 11:19, 18:8, 19:14, 20:17, 21:3, 21:11, 21:14, 21:21, 22:11, 22:16,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14 Newman [1] - 296:24 Newman [1] - 296:24 Newman's [1] - 300:1 newspaper [1] - 237:10 next [50] - 19:9, 23:1, 23:4, 41:4, 41:6, 48:19, 80:19, 90:22, 90:24, 92:15, 103:1,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6 nonphysical [1] - 103:19 nonresponsive [1] - 88:23 noon [2] - 237:8, 338:18 normally [3] - 120:25, 127:25, 131:22	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25 numbered [1] - 154:1 numbers [21] - 19:2, 19:4, 34:20, 35:25, 119:13, 120:22, 134:13, 135:4, 165:21, 166:23, 166:24, 192:4,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24  museums [2] - 224:19, 224:21  Musicians [1] - 220:12  must [6] - 41:17, 47:2, 47:8, 225:4  mutual [1] - 223:11  mysterious [1] - 323:3  mystical [1] - 295:9  myth [1] - 297:8  N  name [41] - 24:5, 24:14, 33:16, 34:13, 62:9, 93:7, 93:8, 93:9, 93:16, 99:10, 99:13, 99:14, 116:20, 131:2, 131:15, 131:17, 132:2, 133:18, 134:1, 134:19, 134:20, 134:22, 134:25, 135:9, 135:12,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15     nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19     neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10     necessarily [1] - 212:4     necessary [2] - 171:18, 215:2     necessity [2] - 10:16, 160:4     neck [6] - 110:16, 112:17, 160:21, 167:9, 189:3, 189:4     need [33] - 5:5, 5:20, 6:12, 8:1, 8:22, 8:24, 10:18, 11:2, 11:19, 18:8, 19:14, 20:17, 21:3, 21:11, 21:14, 21:21, 22:11, 22:16, 67:12, 119:11, 136:6,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14 Newman [1] - 296:24 Newman's [1] - 300:1 newspaper [1] - 237:10 next [50] - 19:9, 23:1, 23:4, 41:4, 41:6, 48:19, 80:19, 90:22, 90:24, 92:15, 103:1, 107:13, 107:14,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6 nonphysical [1] - 103:19 nonresponsive [1] - 88:23 noon [2] - 237:8, 338:18 normally [3] - 120:25, 127:25, 131:22 north [1] - 64:9	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25 numbered [1] - 154:1 numbers [21] - 19:2, 19:4, 34:20, 35:25, 119:13, 120:22, 134:13, 135:4, 165:21, 166:23, 166:24, 192:4, 193:20, 195:9, 195:10, 195:12,
224:23, 224:24, 224:25, 225:1, 225:4, 299:24  museums [2] - 224:19, 224:21  Musicians [1] - 220:12  must [6] - 41:17, 47:2, 47:8, 225:4  mutual [1] - 223:11  mysterious [1] - 323:3  mystical [1] - 295:9  myth [1] - 297:8  N  name [41] - 24:5, 24:14, 33:16, 34:13, 62:9, 93:7, 93:8, 93:9, 93:16, 99:10, 99:13, 99:14, 116:20, 131:2, 131:15, 131:17, 132:2, 133:18, 134:1, 134:19, 134:20, 134:22, 134:25,	101:4, 114:11, 114:22, 115:12, 130:7, 254:17, 254:18, 254:20, 270:8, 286:8, 336:15 nearly [5] - 140:13, 141:1, 141:5, 165:9, 315:19 neat [5] - 32:21, 248:14, 326:7, 326:9, 326:10 necessarily [1] - 212:4 necessary [2] - 171:18, 215:2 necessity [2] - 10:16, 160:4 neck [6] - 110:16, 112:17, 160:21, 167:9, 189:3, 189:4 need [33] - 5:5, 5:20, 6:12, 8:1, 8:22, 8:24, 10:18, 11:2, 11:19, 18:8, 19:14, 20:17, 21:3, 21:11, 21:14, 21:21, 22:11, 22:16,	35:8, 41:7, 41:9, 51:15, 56:25, 57:4, 64:25, 143:16, 147:2, 147:19, 205:15, 207:1, 225:14, 225:18, 226:20, 235:5, 242:24, 259:9, 259:16, 272:3, 301:2 New [7] - 11:13, 76:12, 238:3, 320:9, 320:10, 322:1, 323:2 NEW [2] - 2:9, 2:17 Newfoundland [7] - 232:20, 232:21, 233:2, 233:4, 253:3, 258:3, 322:14 Newman [1] - 296:24 Newman's [1] - 300:1 newspaper [1] - 237:10 next [50] - 19:9, 23:1, 23:4, 41:4, 41:6, 48:19, 80:19, 90:22, 90:24, 92:15, 103:1, 107:13, 107:14, 108:10, 109:13,	249:22 nightclubs [1] - 201:24 Nike [2] - 329:14, 329:23 nine [1] - 192:23 Ninth [1] - 14:6 no-additive [2] - 236:15, 294:5 nobody [1] - 149:9 non [2] - 158:9, 195:8 non-premium [1] - 158:9 non-zero [1] - 195:8 none [2] - 89:24, 116:6 nonphysical [1] - 103:19 nonresponsive [1] - 88:23 noon [2] - 237:8, 338:18 normally [3] - 120:25, 127:25, 131:22	NUMBER [1] - 3:6 number [36] - 18:13, 18:17, 34:16, 42:17, 42:19, 64:6, 71:15, 78:12, 95:3, 122:7, 123:23, 136:11, 138:6, 138:7, 138:8, 138:13, 143:2, 143:3, 145:14, 146:25, 154:3, 155:21, 166:3, 166:6, 166:10, 166:12, 166:22, 167:18, 179:9, 182:15, 186:25, 193:22, 195:24, 196:16, 262:25 numbered [1] - 154:1 numbers [21] - 19:2, 19:4, 34:20, 35:25, 119:13, 120:22, 134:13, 135:4, 165:21, 166:23, 166:24, 192:4, 193:20, 195:9, 195:10, 195:12, 195:19, 196:16,

120:2, 120:7, 121:20,

130:13, 130:15,

239:25

northern [1] - 215:18

41:22

NY [2] - 2:9, 2:17

138:5, 144:21, 167:9,

200:24, 201:9, 202:6,

197:10, 230:25,

231:1, 231:2, 272:20,

O
o'clock [7] - 11:15,
199:12, 200:3,
338:16, 338:20,
343:17, 343:19
<b>O'Hara</b> [2] - 222:6,
222:14
<b>oath</b> [4] - 24:2, 49:22, 92:19, 93:4
object [10] - 46:19,
47:15, 50:20, 79:5,
266:8, 274:9, 275:3,
297:18, 313:6, 343:18
objection [40] -
15:25, 46:22, 46:24,
47:1, 47:16, 47:19,
49:12, 69:22, 69:25,
79:6, 88:19, 88:21,
88:24, 91:9, 175:16,
177:16, 177:19,
178:5, 196:24,
196:25, 214:7, 214:8,
255:25, 256:2, 257:1,
266:10, 284:12,
286:19, 286:21,
293:6, 297:19,
304:17, 304:19,
304:24, 305:3, 306:9,
307:23, 312:4,
324:11, 327:3
Objection [3] -
89:11, 90:10, 311:23
objectionable [1] -
168:2
objections [4] - 5:13
14:14, 17:7, 342:16
objects [1] - 299:3
obliterating [1] -
278:17
observation [1] -
279:24
observed [2] - 224:8
275:18
obtain [1] - 218:16
obvious [6] - 130:14
250:18, 268:6, 272:9, 286:12, 317:25
obviously [11] -
43:24, 44:6, 116:20,
134:15, 245:21,
266:1, 272:13, 273:3,
200.1, 212.13, 213.3,

281:17, 283:12,

33:2. 33:8. 67:12.

67:23, 72:4, 72:8

occasionally [1] -

occasion [7] - 28:9,

345:12

19:3

0

occupation [2] -107:20, 201:12 occur[1] - 72:9 occurred [3] - 88:17, 173:25, 271:16 October [5] - 49:1, 49:5, 50:1, 237:21, 264:3 odorless [4] - 65:17, 66:11, 66:14, 66:22 **OF** [13] - 1:1, 1:3, 1:19, 2:2, 2:3, 2:13, 347:3, 347:5, 347:7, 347:11, 347:13, 347:16, 347:17 offer [5] - 84:2, 176:23, 183:14, 184:18, 284:13 offered [3] - 17:2, 84:5, 178:1 offering [5] - 79:11, 266:12, 284:13, 284:14, 339:1 offers [1] - 46:17 offhand [1] - 310:20 office [4] - 221:25, 246:3, 249:11, 283:23 officer [10] - 27:7, 27:10, 27:20, 28:8, 28:19, 52:13, 201:13, 202:15, 203:10, 204:3 offices [1] - 333:4 **OFFICES** [1] - 2:18 **OFFICIAL** [3] - 1:23, 347:9, 347:24 offshoot [1] - 221:21 often [6] - 118:23, 141:18, 151:17, 238:18, 259:14, 322:4 oftentimes [1] -171:8 oil [1] - 327:16 oils [4] - 233:12, 233:19, 233:20, 234:1 old [9] - 107:11, 125:5, 216:25, 219:2, 232:17, 235:22, 269:11, 301:2, 325:15 **older** [1] - 125:5 oldest [1] - 140:17 Olives [1] - 43:25 ON [2] - 2:3, 2:13 on-premise [1] onboard [1] - 203:7 once [29] - 17:1, 17:19, 18:6, 18:18, 42:2, 42:14, 45:7,

51:13, 58:7, 58:9,

77:15, 118:5, 122:21,

124:6, 126:13, 131:4, 131:23, 133:2, 135:4, 139:4, 143:21, 177:24, 239:22, 241:11, 256:10, 262:16, 282:4, 283:1, 341:3 One [5] - 43:22, 71:23, 72:3, 72:7, 84:11 one [228] - 6:17, 11:12, 14:1, 14:5, 15:23, 17:4, 17:13, 19:19, 20:20, 21:8, 22:8, 28:20, 32:5, 33:2, 35:22, 37:3, 38:1, 38:3, 38:4, 38:20, 43:4, 43:7, 44:19, 50:5, 55:9, 56:16, 59:13, 60:14, 60:22, 61:13, 62:12, 63:4, 65:21, 68:15, 73:10, 75:20, 77:10, 78:2, 81:22, 82:10, 84:5, 84:6, 84:14, 85:2, 88:7, 94:10, 94:25, 96:12, 97:11, 99:12, 99:16, 100:9, 100:23, 101:7, 103:4, 103:18, 103:23, 103:24, 104:5, 104:21, 107:17, 107:24, 110:17, 110:25, 111:2, 112:3, 112:15, 113:10, 113:16, 113:17, 113:18, 114:3, 115:19, 115:21, 116:3, 116:10, 116:18, 116:22, 117:8, 117:17, 117:20, 118:13, 118:15, 118:17, 119:21, 119:22, 120:15, 121:20, 121:21, 124:17, 127:18, 128:6, 128:15, 128:17, 129:1, 133:6, 133:7, 133:8, 135:5, 137:19, 139:9, 139:18, 140:23. 142:7. 143:5. 146:9, 146:13, 152:2, 153:8, 156:25, 157:4, 157:14, 160:7, 163:14, 164:25, 165:10, 168:10, 169:21, 170:19, 170:25, 172:23, 172:24, 175:22, 175:25, 176:1, 176:3, 176:6, 176:7, 177:14, 178:11, 178:15, 179:10, 179:24, 180:13, 181:19, 182:6, 182:9, 183:14, 187:9, 188:15, 189:22, 191:21, 192:17. 192:19. 192:22, 198:3, 206:14, 206:20, 213:12, 213:15, 213:18, 213:19, 219:25, 221:20, 224:15, 225:6, 227:19, 230:15, 243:2, 255:16, 255:19, 257:3, 260:24, 265:23, 265:25, 266:20, 266:21, 267:2, 269:17, 269:18, 270:1, 270:4, 270:7, 270:15, 270:16, 270:17, 270:18, 270:19, 271:2, 271:3, 273:7, 274:17, 275:7, 282:1, 282:5, 285:4, 287:13, 290:4, 290:7, 296:4, 296:7, 296:17, 296:21, 296:23, 299:22, 299:23, 299:24, 300:1, 300:2, 300:3, 303:23, 305:11, 309:11, 309:13, 315:3, 317:5, 321:17, 321:22, 322:8, 322:12, 326:15, 326:17, 333:6, 333:8, 336:13, 337:18, 339:22, 343:18, 344:16, 345:8 one's [1] - 326:13 one-third [1] - 143:5 ones [7] - 59:2, 59:3, 63:18, 74:3, 153:14, 185:20, 252:19 online [1] - 137:11 Ontario [4] - 215:9, 217:18, 229:4, 234:13 **opaque** [1] - 271:9 open [6] - 227:24, 292:16, 292:17, 316:8, 316:9, 316:12 opened [3] - 238:9, 240:17, 240:22 opening [1] - 237:19 operating [1] - 204:2 operations [1] -203:11 operator [2] -

203:20, 231:7 operators [3] -259:1, 274:23 opine [2] - 36:20, 43.9 opining [1] - 72:25 opinion [58] - 29:19, 31:6, 31:11, 31:13, 31:16, 35:11, 35:14, 35:19, 36:23, 36:25, 37:25, 41:5, 41:8, 42:20, 43:1, 43:12, 43:14, 43:15, 44:1, 44:2, 46:5, 46:6, 46:10, 63:21, 64:14, 66:21, 70:25, 74:11, 75:6, 75:10, 85:12, 85:13, 85:25, 87:21, 98:9, 98:11, 98:13, 98:15, 98:16, 98:18, 98:19, 99:1, 99:6, 116:9, 120:21, 126:25, 143:22, 144:1, 144:4, 144:5, 176:23, 176:25, 177:4, 177:7, 179:8, 192:2, 266:12, 279:21 opinions [19] - 29:5, 29:7, 29:8, 29:20, 29:24, 30:7, 30:14, 31:4, 45:23, 45:25, 46:5, 54:6, 59:13, 63:4, 67:7, 73:3, 75:11, 97:23 opium [1] - 325:14 opportunities [2] -25:16, 39:17 opportunity [17] -6:2, 6:5, 17:6, 19:25, 33:25, 47:18, 118:5, 124:12, 124:23, 126:6, 126:14, 169:5, 173:17, 191:5, 293:11, 326:14, 326:20 opposed [4] - 36:13, 134:19, 143:18, 145:20 opposite [3] - 141:3, 174:4, 186:5 oral [3] - 6:5, 6:6, 339:23 Orange [2] - 240:11, 240.12 orange [2] - 299:23, 300:2 **orbit** [3] - 270:14, 270:15, 270:19 order [24] - 7:21, 11:19, 30:11, 39:10,

185:11, 185:13,

257:12, 267:7,

291:14, 292:15,

293:13, 293:16,

304:9, 307:17,

313:3, 333:12,

246:17, 247:7

289:9, 289:14,

161:8, 161:14,

213:18, 272:16,

272:20, 288:20,

333:22

311:17. 311:18.

333:15, 333:21,

pages [4] - 113:24,

180:4, 180:15, 183:10

paid [4] - 53:5, 91:4,

paint [9] - 87:10,

161:6, 161:18, 289:5,

307:12, 337:2, 337:3

painted [19] - 86:25,

162:20, 167:8, 186:7,

186:19, 254:2, 254:7,

292:19, 293:4, 293:8,

41:24, 47:4, 98:25, 101:13, 102:4, 106:9, 106:23, 125:1, 128:16, 130:6, 130:9, 133:23, 137:5, 139:1, 161:1, 193:15, 230:25, 243:12, 265:1 ordered [1] - 47:20 ordering [1] - 72:5 orders [3] - 202:3, 243:22 organic [1] - 25:12 organization [2] -27:21, 28:6 organizational [1] organized [1] - 340:1 origin [1] - 260:16 original [21] - 89:24, 99:19, 195:2, 195:13, 228:25, 261:4, 262:18, 264:22, 265:4, 265:13, 265:14, 265:15, 288:1, 288:24, 316:4, 316:5, 337:24, 340:14, 344:18 Original [1] - 28:4 originality [1] -224:11 originally [4] - 95:16, 261:6, 279:10, 310:9 originated [1] -281:23 originating [1] -281:22 Orlando [1] - 38:19 Orleans [3] - 238:3, 320:9, 320:10 otherwise [3] -112:14, 158:6, 272:6 Otis [1] - 220:16 Ottawa [5] - 215:9, 217:17, 217:18, 218:6, 218:7 ourselves [1] - 258:4 outlandish [1] -155:16 output [2] - 165:6, 275:23 outside [4] - 4:23, 5:3, 151:13, 160:10 outstanding [2] -304:15, 340:18 over-sucrose [1] -228:2 overall [4] - 27:17, 162:15, 268:3, 320:21 overlap [3] - 141:10, 141:25, 142:1

overridden [1] -251:22 overrule [2] - 46:22, 178:4 overruled [5] - 8:8, 175:20, 266:14, 274:10, 297:20 overseas [1] - 25:3 own [12] - 25:11, 28:16, 30:19, 87:15, 102:1, 128:25, 168:12, 227:3, 244:24, 248:8, 276:21, 301:14 owned [7] - 115:1, 115:4, 233:3, 289:17, 296:23, 299:23 owner [1] - 248:4 owners [2] - 259:1, 296:15 owns [2] - 226:5, 226:6

### Ρ

288:22, 288:23, 289:2, 308:6, 308:24, P.C [1] - 2:10 316:14, 316:15, Pacific [1] - 215:22 318:3, 337:7 package [8] - 60:5, painters [1] - 224:16 60:22, 62:14, 234:22, painting [4] - 224:12, 283:13, 336:7, 338:5 307:11, 308:4, 308:22 packages [1] - 94:19 pal [1] - 259:23 packaging [36] -Palisades [1] -26:16, 27:14, 33:16, 215:22 34:14, 36:21, 37:3, paper [5] - 8:8, 37:5, 37:11, 37:13, 227:17, 252:8, 285:2, 37:24, 37:25, 38:5, 341:1 39:5, 40:15, 40:16, paperless [1] - 37:13 59:14, 59:16, 59:20, paradigm [1] - 66:10 59:22, 60:2, 60:11, paragraph [3] -60:16, 60:19, 60:25, 254:8, 254:9, 281:5 61:6, 61:7, 61:19, parallel [2] - 117:14, 61:23, 62:1, 62:3, 229:10 62:7, 62:12, 84:22, Parallel [3] - 176:17, 88:12, 89:15, 294:25 176:19, 177:5 packagings [1] pardon [2] - 261:23, 61:10 297:17 Packard [1] - 297:2 parenthetically [1] packet [1] - 15:13 248:16 **PAGE** [2] - 3:6, parents [1] - 217:4 347:15 PARK [1] - 2:11 page [50] - 49:2, Parker's [1] - 242:2 49:9, 51:4, 51:5, 55:1, part [43] - 15:10, 69:19, 79:18, 79:20, 25:5, 25:17, 41:15, 79:22, 79:23, 180:13, 44:7, 44:10, 51:3, 180:17, 180:19, 78:6, 82:12, 82:18, 180:22, 180:25, 83:10, 85:17, 98:7, 181:14, 181:18, 143:13, 147:20, 181:20, 182:4, 183:6, 147:21. 151:15. 183:12, 184:11, 159:19, 180:3,

182:20, 183:6, 202:18, 222:18, 241:6, 244:21, 254:15, 260:13, 279:5, 285:10, 285:13, 286:10, 288:3, 288:9, 288:10, 292:13. 295:4. 298:3. 300:11, 300:14, 303:15, 317:7, 334:5 participant [3] -113:17, 115:19, 124:7 participants [32] -109:24, 113:8, 121:23, 124:25, 125:15, 132:23, 143:3, 143:6, 148:1, 148:11, 149:7, 152:5, 152:22, 153:15, 153:21, 153:25, 154:17, 156:13, 156:16, 158:1, 159:2, 159:6, 160:9, 163:17, 164:7, 164:24, 166:4, 166:6, 170:20, 194:10, 194:14, 194:24 participate [2] -108:9, 108:11 participated [2] -145:7, 153:15 particular [24] -16:13, 16:16, 17:10, 51:23, 62:17, 86:22, 94:13, 99:4, 99:20, 100:9, 104:22, 106:3, 118:14, 125:9, 132:6, 137:9, 150:7, 158:21, 164:24, 230:16, 264:10, 265:22, 266:6, 280:2 particularly [4] -88:4, 166:22, 195:9, 280:6 parties [9] - 7:2, 7:3, 7:15, 13:19, 16:19, 95:1, 95:2, 95:6, 175:6 partner [6] - 24:15, 25:21, 25:22, 245:21, 245:22, 246:8 partners [7] -245:19, 245:20, 247:1, 247:19, 247:20, 248:21, 267:19

partnership [1] -

parts [2] - 37:3,

26:2

323:1

party [1] - 49:23 pass [7] - 45:15, 86:8, 144:11, 169:9, 208:4, 275:25, 338:13 past [9] - 36:13, 40:24, 68:12, 71:3, 170:6, 199:12, 239:9, 243:24, 269:11 Patrick's [1] - 218:6 Patron [24] - 110:9, 114:7, 114:18, 114:19, 142:7, 142:8, 157:1, 157:4, 184:14, 187:22, 188:5, 225:14, 226:1, 226:6, 226:9, 226:16, 227:1, 227:4, 227:6, 245:22, 246:3, 260:25, 324:14 Patrón [1] - 225:19 pattern [2] - 264:23, 264:24 Paul [4] - 226:1, 226:3, 226:5, 226:6 **PAUSE** [4] - 50:25, 274:15, 276:5, 313:8 pay [3] - 65:4, 202:18, 244:20 paying [2] - 111:12, 155:15 payment [1] - 247:5 peaches [2] - 234:5, 234:8 peer [2] - 97:13, 97:17 peer-reviewed [1] -97:17 penalty [2] - 212:10, 212:11 Penitentiary [1] -219:10 Penn [1] - 96:13 people [110] - 32:23, 62:6, 62:13, 62:19, 62:24, 63:1, 71:16, 71:19, 72:11, 100:10, 100:16, 100:24, 102:10, 105:11, 105:24, 107:7, 107:25, 108:2, 108:3, 108:4, 111:10, 111:15, 112:3, 112:4, 114:9, 118:12, 118:20, 122:3, 122:6, 122:15, 123:7, 123:15, 124:20, 125:13, 127:17, 131:4, 131:17, 132:11, 135:7, 135:11, 135:21, 145:7, 149:20,

149:25, 150:18,	134:5, 134:17, 138:3,	171:3, 331:21,	placed [9] - 30:24,	Plus [14] - 24:15,
151:2, 151:12,	166:7, 248:7	331:23, 332:3	124:10, 124:22,	24:19, 24:20, 25:17,
151:21, 153:3, 153:4,	· ·		206:24, 266:24,	25:20, 25:25, 26:3,
	percentages [2] -	phrase [1] - 207:18		
153:9, 154:21,	119:3, 165:22	phrasing [6] -	279:10, 279:23,	28:25, 52:17, 53:7,
154:22, 154:23,	Perez [1] - 78:15	106:24, 150:12,	284:17, 297:12	53:11, 53:23, 56:16,
155:18, 155:25,	PEREZ [1] - 78:16	178:14, 178:18,	places [2] - 94:18,	56:21
156:2, 156:14,	perfect [1] - 257:4	178:21, 179:2	105:11	point [48] - 17:25,
158:16, 164:19,	performed [1] -	<b>Phyllis</b> [2] - 296:23,	plaintiff [12] - 5:22,	20:7, 20:9, 26:17,
164:23, 165:10,	220:22	299:25	9:8, 9:23, 12:18, 29:4,	35:21, 37:17, 44:25,
165:13, 166:20,	perfume [1] - 233:24	physical [3] - 103:6,	91:18, 91:22, 92:16,	63:20, 69:11, 75:15,
168:8, 171:2, 171:5,	perhaps [4] - 37:20,	103:19, 139:7	97:22, 198:5, 200:16,	77:22, 92:3, 92:8,
174:24, 179:17,	102:11, 108:19, 188:2	physically [3] -	340:17	114:15, 125:10,
191:4, 191:12,	<b>period</b> [9] - 172:16,	130:7, 140:1, 168:3	<b>Plaintiff</b> [3] - 200:20,	150:3, 150:8, 150:18,
191:18, 191:19,	173:11, 174:9,	pick [10] - 42:12,	214:11, 214:17	150:23, 157:10,
192:4, 192:9, 195:3,	219:23, 244:10,	114:6, 145:22,	PLAINTIFF [2] -	158:21, 158:22,
210:7, 213:21, 222:7,	247:19, 305:20,	188:25, 193:20,	1:13, 2:3	179:9, 187:23, 197:4,
222:9, 229:5, 235:13,	324:3, 324:5	196:3, 251:3, 286:23,	<b>plaintiff's</b> [1] - 199:3	220:4, 221:13,
236:9, 239:10,	perjury [2] - 212:10,	314:23, 317:3	plaintiffs [9] - 4:11,	228:19, 229:1,
239:15, 242:23,	212:11	pick-up [1] - 42:12	4:15, 4:18, 6:22, 7:8,	232:12, 234:3,
244:18, 255:1, 255:4,	permanent [1] -	picked [4] - 132:13,	15:6, 18:2, 129:17,	237:22, 242:3,
255:20, 258:2, 259:8,	222:23	165:10, 168:16,	338:24	242:20, 248:13,
259:11, 259:15,	permanently [1] -	193:16	plaintiffs' [2] - 69:20,	249:14, 262:2, 263:1,
259:17, 295:19,	221:2	picking [6] - 42:9,	101:21	293:1, 293:7, 293:18,
298:11, 298:13,	permission [2] -	166:20, 166:23,	plan [11] - 6:17, 8:16,	293:22, 294:10,
298:22, 300:16,	104:13, 336:10	195:13, 196:2, 196:18	9:17, 10:1, 27:18,	294:17, 310:12,
301:16, 323:9,	permit [5] - 8:17,	picture [12] - 131:9,	27:24, 28:1, 28:2,	327:18, 332:15,
323:16, 329:6,	8:18, 10:23, 51:3,	131:12, 133:10,	28:6, 200:8, 340:14	333:24
330:25, 334:4, 334:5	199:10	133:12, 134:7,	plane [1] - 268:15	pointed [7] - 74:3,
<b>People</b> [2] - 293:14,	permitted [2] - 46:4,	186:18, 186:21,	planet [1] - 299:3	272:13, 333:13,
293:19	46:18	209:17, 238:24,	planning [4] - 16:15,	333:15, 334:22,
pepper [1] - 327:15	person [26] - 37:8,	266:3, 266:5, 266:7	20:7, 339:10, 345:10	336:16, 336:20
peppers [2] - 327:10,	46:3, 116:4, 116:7,	pictures [11] -	<b>plans</b> [1] - 10:23	points [5] - 6:2, 69:2,
327:12	116:11, 116:15,	109:18, 109:21,	plant [2] - 67:5,	88:4, 138:3, 242:4
Pepsi [1] - 329:25	116:19, 117:3, 117:6,	113:24, 131:9, 132:9,	234:10	<b>police</b> [1] - 255:10
per [1] - 21:2	117:19, 117:22,	132:24, 236:1, 254:5,	planted [1] - 169:1	politely [1] - 106:1
percent [63] - 35:24,	118:3, 118:16,	265:16, 265:22, 267:6	plastic [1] - 319:16	pollution [1] - 232:25
36:7, 76:24, 78:5,	118:19, 126:9,	<b>piece</b> [11] - 8:8,	platform [2] - 44:23,	<b>pool</b> [1] - 42:16
78:8, 78:10, 78:11,	126:12, 127:2, 127:3,	224:25, 225:2, 225:3,	231:13	popular [1] - 40:4
118:24, 119:1, 119:4,	127:5, 146:5, 146:8,	225:4, 227:16, 252:8,	<b>play</b> [12] - 7:6, 7:9,	population [2] -
120:10, 120:19,	156:21, 157:6,	272:15, 272:17, 285:2	7:11, 8:19, 8:21,	31:22
120:20, 120:22,	181:14, 255:16,	pieces [6] - 224:18,	234:1, 236:12,	Poret [1] - 342:4
134:7, 134:8, 134:13,	291:20	230:10, 298:16,	244:21, 310:2, 310:3,	poret [1] - 344:15
134:14, 134:16,	personal [4] - 72:15,	321:8, 321:16, 321:25	310:5, 331:19	poret's [1] - 343:22
135:1, 135:2, 135:3,	75:9, 85:25, 246:18	piggybacking [1] -	PLAYED [1] - 310:7	portfolio [6] - 27:16,
135:7, 135:11,	personally [7] -	274:24	played [6] - 5:9,	28:3, 28:22, 44:8,
135:24, 136:11,	206:14, 210:3,	<b>piled</b> [1] - 238:22	7:13, 8:20, 9:5,	207:24, 208:2
138:5, 138:6, 138:13,	230:17, 232:15,	<b>pillars</b> [1] - 43:5	220:16, 341:4	portion [1] - 304:20
141:1, 141:5, 160:15,	298:2, 331:23, 332:5	Pinnacle [1] - 142:5	player [3] - 25:10,	portions [2] - 5:12,
160:16, 164:18,	perspective [2] -	pipeline [5] - 42:1,	220:14, 220:17	8:23
164:23, 165:9, 166:9, 166:11, 166:15,	174:17, 344:22	42:5, 42:18, 58:7,	Players [1] - 221:21	position [6] - 25:20,
, ,	pertain [1] - 30:20	58:9	playing [3] - 9:2,	27:6, 28:8, 87:19,
166:20, 166:23,	pertains [1] - 14:21	pirates [5] - 320:24,	204:7, 213:11	203:19, 204:1
173:5, 173:6, 174:22, 194:23, 195:21,	pertinent [1] - 156:3	321:5, 321:10,	<b>plays</b> [1] - 292:22	positions [1] -
195:22, 195:23,	<b>PH</b> [1] - 1:25	321:14, 321:20	pleased [2] - 232:8,	203:22
130.44, 130.43,	phases [1] - 42:22	Pius [1] - 218:4	234:18	positive [10] - 155:4,
106-12 106-12			-la-a-! 020.0	228:13, 228:14,
196:12, 196:13,	phenomena [1] -	place [8] - 32:19,	pleasing [6] - 230:2,	220.13, 220.14,
246:25, 248:4, 248:5,	<b>phenomena</b> [1] - 295:9	<b>place</b> [8] - 32:19, 60:22, 124:2, 199:16,	251:10, 251:11,	241:3, 295:25, 297:9,
246:25, 248:4, 248:5, 248:6, 249:10, 289:18		60:22, 124:2, 199:16, 202:2, 235:20, 252:4,		241:3, 295:25, 297:9, 297:24, 298:5, 299:11
246:25, 248:4, 248:5, 248:6, 249:10, 289:18 percentage [7] -	295:9	60:22, 124:2, 199:16, 202:2, 235:20, 252:4, 280:25	251:10, 251:11,	241:3, 295:25, 297:9, 297:24, 298:5, 299:11 positivized [1] -
246:25, 248:4, 248:5, 248:6, 249:10, 289:18	295:9 <b>Philip</b> [1] - 321:9	60:22, 124:2, 199:16, 202:2, 235:20, 252:4,	251:10, 251:11, 252:16, 252:17,	241:3, 295:25, 297:9, 297:24, 298:5, 299:11

1:19, 346:2, 347:14 possession [2] premises [1] pretty [6] - 12:8, 295:16, 296:13 235:10 20:5, 122:13, 137:15, proceedings [2] premium [50] - 31:8, 274:21, 301:13 16:10, 53:21 possibilities [1] -233:7 31:9, 31:11, 31:12, previous [3] - 49:18, process [19] - 42:3, possible [7] - 14:10, 32:8, 36:17, 36:22, 50:7, 50:8 57:1, 94:21, 101:2, 40:3, 63:3, 65:18, 37:2, 37:4, 63:21, previously [11] -102:22, 108:14, 32:15, 40:25, 50:12, 66:2, 66:22, 71:12 63:22, 64:1, 64:12, 108:16, 108:24, 64:14, 68:21, 114:13, 50:14, 63:19, 108:20, 139:23, 140:14, possibly [5] - 40:24, 114:15, 114:16, 168:19, 230:21, 62:18, 63:18, 63:23, 110:2, 130:22, 114:25, 115:14, 233:17, 282:15, 168:24, 188:3, 344:13 87:7 132:16, 132:17, 282:18, 282:23, post [2] - 105:23, price [26] - 44:5, 149:23, 158:8, 158:9, 305:19, 331:7, 331:16 246:3 62:10, 69:2, 69:10, postal [1] - 245:25 158:19, 158:20, 86:23, 88:4, 107:16, ProdExpo [1] -158:23, 158:25, Postal [1] - 220:2 107:17, 114:15, 241:23 159:2, 180:6, 232:13, 125:9, 150:3, 150:7, Produce [1] - 202:6 postee [2] - 245:23, 255:1, 290:12, 150:18, 157:18, produce [5] - 43:11, 245:24 290:16, 291:18, 157:21, 157:22, 229:12, 234:11, posters [1] - 238:17 333:14 158:21, 158:22, 243:20, 289:10 postpone [1] - 5:24 premiumness [1] -180:5, 180:7, 210:13, produced [4] - 56:3, potable [1] - 325:19 37:11 210:16, 210:19, 56:14, 189:7, 190:1 potential [3] - 36:4, preparation [2] -210:22, 232:12, 265:1 producer [7] - 84:2, 39:17, 220:25 265:20, 312:9 prices [3] - 107:17, 84:18, 84:25, 221:4, potentially [3] -Preparatory [1] -157:23, 158:2 319:4, 319:8, 319:10 141:13, 168:1, 168:18 pricing [7] - 26:16, producers [1] pour [6] - 249:17, prepare [5] - 30:13, 27:14, 179:20, 180:1, 323:20 323:6, 323:7, 323:8, 153:20. 282:9. 292:3. 180:10. 180:15. producing [2] -323:17 292:12 180:20 221:10, 252:16 poured [4] - 236:22, prepared [17] - 6:20, pride [1] - 294:4 261:11, 261:12, 323:9 product [140] -8:12, 18:6, 54:6, prides [1] - 66:1 30:16, 33:16, 33:17, pouring [1] - 323:12 198:16, 211:10, priesthood [1] -34:14, 35:1, 35:7, power [2] - 87:23, 258:5, 282:11, 339:8, 218:10 40:9, 44:4, 45:3, 298.21 340:5, 340:7, 340:8, primarily [3] - 24:22, 45:12, 51:15, 67:13, powers [1] - 298:4 340:12, 340:20, 26:15, 76:15 67:22, 74:1, 83:17, **PR**[1] - 26:16 340:21, 343:19, primary [1] - 217:7 86:17, 90:13, 90:20, practical [1] - 345:3 344:10 90:25, 94:13, 94:19, **Principal** [1] - 263:15 practically [1] - 94:8 preparing [1] -100:9, 100:11, principal [3] practice [3] - 25:5, 187:13 100:23, 100:24, 216:19, 216:23, 335:1 94:9, 94:16 presence [2] - 5:4, 101:7, 101:21, 102:2, print [3] - 237:9, pragmatist [1] -258:19 237:14, 302:5 102:3, 102:5, 102:8, 298:10 present [4] - 6:9, 102:9, 102:14, pristine [2] - 232:24, precise [1] - 231:3 6:17, 7:24, 101:11 102:17, 103:4, 103:5, 322:13 predict [1] - 59:2 103:17, 103:25, presentation [12] private [3] - 95:1, predisposed [1] -38:18, 262:18, 268:4, 104:5, 104:22, 95:6, 175:6 34:11 109:19, 110:24, 291:8, 291:17, 292:1, privileged [1] predominantly [1] -294:8, 294:20, 303:9, 111:25, 116:4, 116:7, 224:18 116:12, 116:14, 332:21, 333:17 problem [9] - 10:25, prefer [5] - 12:24, presentations [1] -116:15, 116:25, 11:4, 199:23, 252:21, 15:13, 71:23, 260:24, 117:2, 117:3, 117:19, 38:20 252:23, 253:7, 260:25 117:21, 117:23, presented [8] -327:24, 328:11, preference [2] -118:2, 118:3, 118:6, 205:13, 206:4, 331:14 72:15, 72:20 212:22, 213:23, 118:7, 118:14, problems [3] preferences [1] -292:4, 292:5, 292:12, 118:23, 125:24, 199:20, 199:21, 31:25 126:3, 126:9, 126:12, 292:19 231:24 preliminary [1] -127:1, 127:6, 129:1, preserve [1] - 13:22 proceed [6] - 23:20, 15:10 129:2, 129:3, 129:5, president [6] - 27:6, 93:10, 144:15, premeditated [1] -129:6, 129:25, 130:2, 27:9, 52:12, 53:1, 214:24, 276:23, 256:10 130:4, 130:10, 93:20, 172:16 330:19 Premier [1] - 259:24 133:10. 133:11. **PRESIDING** [1] - 1:8 proceeding [1] premiere [1] - 222:20 133:19, 134:2, 134:6, prettiest [2] - 299:22, 23:13 premise [2] - 27:15, 134:18, 139:10, PROCEEDINGS [3] -235:9

142:12, 146:18, 179:14, 184:13, 189:18, 204:11, 204:15, 204:23, 204:24, 205:4, 205:13, 205:15, 206:2, 206:4, 206:5, 206:11. 206:16. 207:3, 207:16, 208:3, 213:14, 213:24, 214:1, 225:14, 225:20, 231:16, 231:18, 232:13, 233:1, 233:9, 235:5, 235:18, 236:5, 240:18, 242:25, 243:8, 243:23, 244:6, 248:15, 256:9, 257:17, 258:22, 261:5, 261:16, 264:7, 282:21, 291:3, 326:15. 331:12. 331:13, 332:24, 334:11, 334:14, 334:19, 334:20 production [9] -234:19, 243:19, 243:22, 275:22, 279:11, 279:12, 310:12, 316:6, 336:15 products [73] - 25:3, 30:23, 34:25, 35:2, 38:25, 57:16, 57:21, 84:19, 85:1, 94:12, 95:13, 97:14, 98:17, 101:3, 101:5, 101:8, 101:14, 102:23, 102:24, 103:1, 103:3, 103:9, 103:14, 104:1, 104:4, 109:17, 109:22, 110:7, 116:3, 116:6, 116:11, 116:14, 116:18, 117:5, 117:17, 117:21, 118:16, 118:18, 118:21, 119:2, 126:8, 126:11, 130:7, 131:8, 137:6, 137:7, 139:2, 139:8, 139:14, 139:15, 139:17, 139:20, 140:2. 141:8. 141:10. 142:16, 142:18, 143:14, 143:18, 144:7, 156:25, 157:4, 179:5, 179:12, 194:10, 194:19, 202:18, 207:11, 207:24, 226:20, 327:4 professional [5] -26:6, 66:21, 105:6,

242:10, 293:2 professionals [1] -27:22 Professor [1] -129:10 proffer [15] - 12:21, 13:2, 13:3, 13:8, 13:13, 13:14, 13:21, 13:22, 339:7, 339:9, 339:10, 339:15, 339:16, 339:24, 340:4 profile [3] - 233:15, 271:15, 317:5 program [7] - 96:7, 106:21, 113:16, 221:9, 221:22, 231:3, 237:13 programmed [1] -106:22 programming [1] -27:15 progress [1] -289:24 prohibition [2] -41:12, 202:12 project [4] - 25:7, 244:24, 244:25, 266:25 projects [2] - 25:11, 247:17 proliferated [1] -76:3 proliferation [3] -34:24, 39:23, 40:2 promote [2] - 82:2, 301:11 promoted [2] -219:15, 260:2 promoting[1]-302:18 promotion [1] -26:16 promotional [1] -302:13 promotions [1] -174:19 pronounced [4] -315:11, 315:14, 315:15, 317:23 proof [1] - 325:19 proper [3] - 228:23, 260:18, 311:24 **properly** [2] - 57:17, 182:25 property [1] - 323:3 proportions [5] -254:18, 268:8, 271:21, 286:7, 325:17 proposed [4] -16:19, 17:7, 344:4

77:16, 177:4, 177:7 proposes [1] - 17:1 propped [1] - 314:4 publishes [2] -97:13, 97:18 props [1] - 276:21 protect [5] - 256:16, 258:4, 262:4, 328:7, 262:3, 262:15, 264:7 protects [1] - 256:4 prototype [1] - 267:9 159:10 proud [4] - 219:25, 235:21, 236:4, 239:11 provide [13] - 24:25, 29:20, 30:7, 30:13, provided [4] - 35:21, 113:23, 155:14, 344:4 provider [1] - 140:10 provides [1] - 24:20 300:5 providing [1] - 29:19 232:21, 232:22, 233:4 301:19 263:12 139:3, 139:5, 139:7 339:1 347:11 proximity [7] - 103:7, 103:16, 130:6, 139:9, 244:17 139:15, 139:17, 140:4 psychic [1] - 322:24 public [8] - 27:14, 273:19, 301:7, 301:8 **Public** [1] - 219:14 publications [1] publish [1] - 79:11

proprietary [1] -

protection [3] -

prototypes [1] -

protrudes [3] -

317:11, 317:13,

25:6, 29:5, 29:6,

31:5, 35:11, 41:5,

136:15, 143:22,

province [3] -

Province [3] -

217:19, 217:20,

provinces [1] -

proximate [5] -

proximately [1] -

psychology [1] -

174:21, 238:20,

publicity [4] -

235:16. 237:12.

238:15, 289:23

published [3] -

239:2, 258:25,

221:1

96:24

103:11, 103:14,

320:13

217:18

154:10

28:15

330.2

332:4

317:15

Pucker [1] - 142:5 pull [4] - 58:11, 180:4, 277:21, 277:22 purchase [13] -107:13, 125:7, 125:9, 150:6, 150:7, 150:9, 150:18, 159:2, 194:1, 201:25, 202:16, 210:8 purchased [5] -51:10, 104:14, 107:11, 125:6, 150:3 purchaser [1] purchasers [3] -64:14, 290:15, 290:19 purchases [2] -205:7, 290:17 purchasing [7] -64:22, 107:14, 108:3, 150:5, 150:10, 150:11, 150:22 pure [10] - 65:24, 228:7, 294:2, 294:4, 296:8, 300:6, 300:7, 300:8, 300:9, 322:5 purest [2] - 299:20, purity [8] - 66:13, 66:14, 228:9, 229:24, 300:6, 300:24, 301:1, purport [1] - 296:15 purpose [5] - 18:23, 47:9, 179:20, 195:4, purposes [5] - 7:16, 16:15, 50:5, 285:20, PURSUANT [1] pursuing [1] purveying [1] - 337:6 push [2] - 251:19, put [63] - 5:5, 7:5, 13:23. 15:1. 37:23. 62:20. 67:7. 84:19. 126:8, 126:11, 153:9, 160:6, 164:11, 173:1, 173:3, 174:17, 180:6, 180:11, 187:1, 194:20, 227:8, 227:9, 227:20, 227:25, 228:3, 228:5, 228:8, 229:20, 234:16, 236:15, 238:17,

241:4, 244:24, 244:25, 250:11, 251:11, 251:14, 251:16, 251:18, 252:8, 256:13, 257:9, 271:5, 271:12, 271:15, 287:13, 291:4. 296:22. 313:25, 315:18, 324:16, 325:7, 325:13, 327:16, 327:23, 327:25, 328:9, 328:10, 328:12, 328:20, 333:3, 333:4 puts [4] - 125:24, 126:2, 126:9, 127:1 putting [4] - 164:12, 176:9, 187:19, 323:23 Q

qualifications [2] -107:23, 145:10 qualified [15] -106:4, 106:5, 109:23, 113:8, 115:19, 121:22, 124:7, 125:15, 131:4, 143:2, 143:6, 145:9, 194:9, 194:14, 194:23 qualify [8] - 107:4, 108:9, 123:8, 123:9, 125:1, 125:13, 151:2, 151:22 qualifying [1] - 124:8 quality [15] - 33:16, 34:14, 83:17, 107:19, 125:11, 214:1, 233:8, 241:12, 255:3, 255:9, 255:10, 255:13, 261:21, 261:22, 338:4 quarter [16] - 198:23, 199:8, 270:4, 270:7, 270:18, 270:20, 287:9. 287:17. 287:23, 287:24, 288:6, 288:8, 288:11, 288:13, 288:14, 326:1 quarters [1] - 244:5 quartz [3] - 297:4, 322:25, 323:4 Quebec [4] - 217:14, 217:16, 217:18, 320:14 QUESTION [12] -51:7, 51:10, 51:13, 51:19, 51:22, 70:2, 305:9, 306:11, 306:15, 307:25,

308:18, 313:10 question's [1] -235:24 questioned [1] -337:25 questioning [1] -50:5 questionnaire [1] -107:9 questionnaires [1] -153:25 questions [78] -23:9, 30:1, 49:18, 49:24, 70:24, 75:3, 80:23, 91:11, 100:10, 101:12, 106:2, 106:3, 106:13, 106:24, 107:2, 107:3, 107:4, 107:5, 107:7, 107:9, 107:10, 108:9, 115:22, 115:23, 115:24, 117:8, 118:9, 118:11, 118:13, 124:25, 125:2, 125:3, 125:12, 125:15, 125:18. 126:16. 126:18. 126:20. 126:24, 127:11, 127:12, 127:14, 132:5, 132:24, 133:3, 133:4, 133:5, 133:6, 133:7, 133:8, 133:21, 140:21, 140:23, 145:11, 146:9, 146:17, 148:21, 150:20, 152:22, 154:5, 154:6, 154:7, 154:15, 157:3, 158:13, 165:13, 165:23, 192:10, 197:1. 211:23. 241:18, 266:9, 275:12, 330:10, 331:3 quick [15] - 39:9, 39:12, 81:10, 81:14, 81:20, 85:16, 88:5, 88:8, 88:13, 88:15, 89:8, 256:9, 273:3, 274:25, 326:15 quick-follow [4] -256:9, 273:3, 274:25, 326:15 quick-follower [3] -81:10, 81:14, 81:20 quickly [3] - 39:16, 153:1, 153:4

quite [11] - 57:25,

166:8, 177:6, 177:8,

224:12, 237:1.

269:11, 271:10,

272:19, 318:17, 334:18
quiz [1] - 153:5
quotations [1] -
128:21
quote [2] - 129:8,
129:12
<b>quotes</b> [1] - 153:9

#### R

Radio [2] - 220:8, 220:10 radio [6] - 237:7, 237:13, 237:15, 238:18, 302:1 Radner [2] - 222:5, 222:10 Rafferty [3] - 4:23, 13:10, 144:21 RAFFERTY [30] -2:14, 13:10, 14:1, 14:11, 15:1, 15:16, 15:19, 92:24, 144:16, 144:18, 151:9, 154:16, 164:2, 165:19, 170:3, 174:8, 175:24, 177:18, 177:20, 178:6, 182:16, 182:18, 183:12, 184:1, 184:6, 184:9, 192:10, 196:25, 344:23, 345:2 Rail [1] - 219:6 Railway [3] - 219:1, 219:5, 219:6 rain [1] - 232:25 raise [10] - 9:16, 9:25, 12:11, 17:6, 23:24, 93:1, 200:6, 200:18, 214:15, 345:22 raised [3] - 235:24, 293:7, 345:17 Ramiro's [1] - 202:7 Ramos [7] - 204:13, 204:16, 205:9, 205:11, 206:4, 206:24, 213:25 ramp [1] - 243:21 ran [2] - 113:12, 113:13 random [3] - 105:25, 106:12, 133:23 randomly [1] -113:15 range [4] - 36:12, 119:4, 120:19, 120:25

rank [1] - 38:5

```
rapid [2] - 103:18,
139:22
 rate [5] - 246:18,
246:21, 247:16,
247:25, 248:1
 rated [1] - 242:6
 rather [5] - 14:10,
141:17, 302:13,
339:16, 343:2
 Raul [4] - 3:3, 23:4,
24:7, 24:14
 RAUL [2] - 23:25,
24:7
 Ray [7] - 204:13,
204:16, 205:9,
205:11, 206:4,
206:24, 213:25
 reach [7] - 31:13,
35:14, 36:23, 98:13,
99:1, 99:5, 144:1
 reached [2] - 14:5,
177:11
 reacting [1] - 275:10
 reaction [5] - 232:7,
236:7, 236:17,
238:13, 257:15
 READ [1] - 304:16
 read [71] - 5:14, 5:17,
6:10, 6:12, 6:14, 7:17,
15:10, 15:11, 15:12,
15:14, 16:24, 45:22,
46:12, 46:13, 49:1,
49:13, 49:15, 50:3,
51:5, 69:17, 69:21,
70:1, 79:20, 80:4,
80:19, 83:2, 131:16,
131:17, 131:25,
132:1, 177:4, 188:7,
189:13, 190:8, 190:9,
190:10, 190:20,
190:22, 190:24,
190:25, 191:9,
191:19. 192:7.
211:17. 212:21.
212:23. 213:2.
253:19, 253:21,
262:8, 262:19,
284:23, 285:21,
293:9, 304:6, 304:14,
306:6, 306:10,
307:16, 307:24,
308:14, 308:17,
311:16, 313:3, 313:9,
339:11, 339:16,
340:19
 reading [11] - 7:20,
51:3, 181:22, 190:3,
190:7, 190:10,
190:19, 191:14,
212:18, 304:20
```

```
reads [1] - 46:1
 ready [7] - 13:7,
47:25, 144:15,
339:15, 339:17,
340:9, 343:15
 reaffirm [1] - 199:2
 real [11] - 42:17,
159:21, 160:1, 160:2,
160:22, 169:7,
171:14, 178:25,
245:7, 309:19, 314:3
 really [30] - 38:12,
62:4, 67:21, 67:23,
84:23, 129:4, 139:19,
160:22, 176:7,
180:19, 199:1,
213:23, 214:4, 217:9,
224:12, 230:11,
231:15, 234:18,
237:12, 242:11,
247:21, 259:15,
267:3, 270:8, 295:25,
296:4, 299:7, 309:25,
336:13
 realm [1] - 323:15
 reason [8] - 53:18,
73:25, 132:13,
160:12, 167:25,
261:14, 321:11,
321:13
 reasonable [7] -
19:15, 19:16, 40:5,
44:14, 188:10,
280:10, 280:11
 reasonably [3] -
127:20, 134:23,
135:25
 reasoning [1] -
154:18
 reasons [8] - 46:5,
46:10, 74:7, 111:11,
111:15, 122:2,
193:10, 333:24
 Rebecca [1] - 4:22
 REBECCA [1] - 2:15
 rebirth [1] - 181:25
 rebuttal [3] - 18:1,
18:4, 20:10
 recalculating [1] -
17:23
 receive [3] - 7:7,
96:5, 97:25
 received [6] - 46:16,
46:23, 46:25, 96:11,
241:5, 284:24
 recent [2] - 177:6,
 recently [3] - 34:21,
212:21, 290:9
```

recess [14] - 9:17,

```
10:2, 91:25, 92:5,
92:12, 197:4, 197:10,
197:14, 197:16,
200:2, 200:11,
330:17, 330:19,
338:15
 RECESS [3] - 92:6,
92:14, 200:13
 recessed [1] -
338:18
 recessing [2] -
10:11, 10:20
 recession [1] - 76:2
 recipes [3] - 258:18,
301:19, 301:20
 recognition [1] -
174:21
 recognize [1] - 131:1
 recognized [1] -
129:11
 recollection [7] -
56:4, 80:9, 80:21,
80:23, 81:5, 198:20,
285:19
 recommended [4] -
114:3, 120:16,
129:13, 167:23
 RECORD [1] -
304:16
 record [14] - 5:3,
13:5, 13:23, 13:24,
15:22, 24:6, 47:5,
47:21, 93:7, 199:16,
200:24, 214:21,
277:12, 277:19
 recorded [1] - 49:24
 records [2] - 56:7,
220:16
 recoup [1] - 245:15
 recreate [1] - 160:1
 recreating [1] -
160:2
 RECROSS[1] - 3:3
 red [7] - 37:19,
88:11, 88:14, 88:15,
100:13, 102:11,
102:12
 Redding's [1] -
220:17
 REDIRECT [51 - 3:3.
86:12. 192:13.
212:15, 332:13
 redirect [6] - 86:10,
192:12, 211:24,
293:11, 330:12,
332:12
 reduce [1] - 265:1
 reenforced [1] -
188:2
```

refer [2] - 116:20,

119:13 reference [12] - 28:9, 77:16, 77:22, 79:23, 80:14. 146:10. 146:13. 304:7. 304:8. 307:19, 311:19, 321:20 referenced [1] -119:5 referred [6] - 99:20, 112:11, 129:13, 306:20, 307:1, 314:14 referring [12] - 31:1, 40:17, 40:18, 73:25, 98:22, 103:20, 119:6, 127:21, 136:24, 253:25, 301:3, 342:13 reflected [3] - 180:9, 181:10, 193:1 reflecting [1] -194:17 reflects [2] - 5:3, 193:3 refresh [5] - 72:24, 80:23, 81:5, 198:19, 285:19 refreshed [1] -280:18 refreshes [2] - 80:9, 80:21 regard [2] - 125:20, 126:21 regarding [1] -232:16 regardless [1] -128:7 regards [1] - 264:11 region [1] - 304:2 register [2] - 263:15, 335:1 registered [1] -264:2 Registered [1] -264:3 registration [1] -335:18 regret [2] - 275:1, 275:3 regretted [1] - 311:1 regular [3] - 77:11, 77:14, 159:10 regularly [1] - 96:18 **REGULATIONS** [1] -347:16 reinforced [1] -267:15 reject [1] - 46:7 relabeled [1] - 167:8 relate [1] - 100:20 related [19] - 35:13,

35:18, 36:5, 44:1,	remove [2] - 195:5,	REPORTER [4] -	130:16, 130:19,	134:18, 137:16,
63:5, 63:8, 63:11,	252:7	1:23, 347:3, 347:9,	130:20, 131:3,	137:19, 137:20,
67:9, 68:4, 96:19,	removed [4] - 152:1,	347:24	132:12, 132:21,	137:22, 140:25,
97:10, 102:24, 136:1,	155:16, 155:18, 156:2	REPORTER'S [1] -	133:2, 133:4, 134:4,	141:4, 143:17,
139:2, 168:17,	removing [1] -	1:19	134:12, 135:9,	146:16, 166:9,
185:15, 194:11,	196:19	-	135:21, 136:20,	166:11, 168:15,
194:15, 248:10	render [5] - 45:23,	<b>reports</b> [6] <b>-</b> 30:17, 55:18, 56:5, 156:10,	136:21, 137:3, 137:4,	168:16
relatedness [1] -	70:25, 97:22, 98:8,	180:13, 182:7	137:9, 137:20,	responding [1] -
72:8	98:10	Reposado [6] -	138:12, 138:14,	242:23
relating [2] - 103:7,	rendered [5] - 45:25,	160:13, 181:3, 185:9,	138:18, 138:19,	response [16] -
226:19	63:4, 75:11, 75:23,	210:17, 289:10,	138:20, 138:21,	118:13, 127:20,
relations [1] - 27:15	76:8	318:11	140:3, 140:20,	127:21, 146:6,
relationship [3] -	rendering [3] -	represent [5] -	140:22, 153:3,	149:10, 149:20,
104:23, 204:19,	309:15, 309:18,	108:1, 144:22,	166:19, 173:12,	154:5, 156:24,
204:22	309:21	193:25, 204:23,	179:16, 179:19,	156:25, 157:3,
relationships [1] -	rented [1] - 237:24	296:15	179:22, 179:23,	157:14, 239:12,
104:8	reopen [1] - 338:25	representations [1] -	180:1, 180:3, 180:8,	239:16, 274:19,
relatively [6] - 64:15,	rep [1] - 204:13	179:5	180:9, 193:23,	344:19, 345:17
100:8, 120:19,	repeal [1] - 41:12	representatives [1] -	196:18, 306:18,	responses [11] -
137:12, 195:11,	repeat [2] - 307:19,	42:7	306:24	23:10, 122:14,
242:19	311:19	represented [3] -	researcher [2] -	122:15, 140:19,
relevance [1] -	repertoire [2] - 33:7,	208:14, 208:22,	295:5, 295:9	148:21, 156:6,
297:18	36:12	276:11	researches [1] -	156:11, 156:22,
relevant [3] - 55:15,	replaced [1] - 110:14	representing [3] -	137:13	157:2, 157:13, 195:15
141:13, 141:15	replica [7] - 254:18,	213:13, 276:13,	researching [1] -	responsibilities [3] -
reliable [4] - 77:25,	266:1, 271:22,	276:14	227:23	26:13, 27:9, 202:14
78:2, 78:11, 145:3	274:25, 299:12,	represents [1] -	resemblance [1] -	responsible [3] -
relied [1] - 71:8	336:15, 337:24	108:6	329:1	26:14, 26:20, 27:11
relieve [1] - 10:16	replicate [5] -	reproduce [1] -	resembled [2] -	rest [8] - 7:8, 17:25,
religion [1] - 240:25	108:24, 171:14,	162:12	163:2, 163:9	22:12, 155:13,
•	·		resembles [1] -	157:12, 199:4,
religious (2) - 298:3	193.15 193.17 194.6	reduestina (1) - 2 (./	TOOUTHDIOO [1]	101.12, 100.7,
religious [2] - 298:3, 338:1	193:15, 193:17, 194:6	requesting [1] - 21:7	163:8	338:25, 340:17
338:1	replicated [2] -	required [2] - 47:22,		
338:1 rely [1] - 28:9	replicated [2] - 121:17, 250:19	required [2] - 47:22, 154:18	163:8	338:25, 340:17
338:1 rely [1] - 28:9 remain [2] - 197:11,	replicated [2] - 121:17, 250:19 replicates [6] -	required [2] - 47:22, 154:18 requirement [4] -	163:8 resembling [4] -	338:25, 340:17 restaurant [4] - 37:8,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22,	required [2] - 47:22, 154:18	163:8 resembling [4] - 163:20, 164:5, 167:1	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19	163:8  resembling [4] - 163:20, 164:5, 167:1  residence [2] -	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] -
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] -	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] -	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] -	163:8  resembling [4] -  163:20, 164:5, 167:1  residence [2] -  215:13, 216:21	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18	163:8  resembling [4] -  163:20, 164:5, 167:1  residence [2] -  215:13, 216:21  resident [1] - 215:11	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] -
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] -	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] -	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] -	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] -	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] -	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14,	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23,	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] -	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16,	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17, 178:21, 179:1,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23, 76:8, 113:21, 113:23,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1, 94:5, 94:11, 95:24,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8 respects [1] - 254:17	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3, 113:4, 118:10, 127:15, 127:22, 128:14, 128:20,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17, 178:21, 179:1, 179:13, 180:12, 193:10, 195:4, 206:20, 212:18,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23, 76:8, 113:21, 113:23, 128:22, 129:14,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1, 94:5, 94:11, 95:24, 96:1, 96:4, 96:15, 96:19, 96:23, 97:14, 97:18, 98:10, 98:19,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8 respects [1] - 254:17 respond [1] - 141:21 responded [2] - 226:21, 226:25	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3, 113:4, 118:10, 127:15, 127:22, 128:14, 128:20, 129:22, 134:3,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17, 178:21, 179:1, 179:13, 180:12, 193:10, 195:4, 206:20, 212:18, 218:2, 232:3, 235:19,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23, 76:8, 113:21, 113:23, 128:22, 129:14, 136:23, 137:17,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1, 94:5, 94:11, 95:24, 96:1, 96:4, 96:15, 96:19, 96:23, 97:14, 97:18, 98:10, 98:19, 98:20, 98:22, 105:9,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8 respects [1] - 254:17 respond [1] - 141:21 responded [2] - 226:21, 226:25 respondent [8] -	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3, 113:4, 118:10, 127:15, 127:22, 128:14, 128:20, 129:22, 134:3, 134:10, 170:17,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17, 178:21, 179:1, 179:13, 180:12, 193:10, 195:4, 206:20, 212:18, 218:2, 232:3, 235:19, 238:8, 242:16, 276:9,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23, 76:8, 113:21, 113:23, 128:22, 129:14, 136:23, 137:17, 155:21, 173:13,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1, 94:5, 94:11, 95:24, 96:1, 96:4, 96:15, 96:19, 96:23, 97:14, 97:18, 98:10, 98:19, 98:20, 98:22, 105:9, 105:16, 106:19,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8 respects [1] - 254:17 respond [1] - 141:21 responded [2] - 226:21, 226:25 respondent [8] - 101:24, 101:25,	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3, 113:4, 118:10, 127:15, 127:22, 128:14, 128:20, 129:22, 134:3, 134:10, 170:17, 173:4, 194:21
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17, 178:21, 179:1, 179:13, 180:12, 193:10, 195:4, 206:20, 212:18, 218:2, 232:3, 235:19, 238:8, 242:16, 276:9, 283:25, 284:19,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23, 76:8, 113:21, 113:23, 128:22, 129:14, 136:23, 137:17, 155:21, 173:13, 173:17	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1, 94:5, 94:11, 95:24, 96:1, 96:4, 96:15, 96:19, 96:23, 97:14, 97:18, 98:10, 98:19, 98:20, 98:22, 105:9, 105:16, 106:19, 109:3, 109:11,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8 respects [1] - 254:17 responded [2] - 226:21, 226:25 respondent [8] - 101:24, 101:25, 102:1, 122:7, 128:25,	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3, 113:4, 118:10, 127:15, 127:22, 128:14, 128:20, 129:22, 134:3, 134:10, 170:17, 173:4, 194:21 retail [21] - 38:24,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17, 178:21, 179:1, 179:13, 180:12, 193:10, 195:4, 206:20, 212:18, 218:2, 232:3, 235:19, 238:8, 242:16, 276:9, 283:25, 284:19, 284:22, 333:12,	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23, 76:8, 113:21, 113:23, 128:22, 129:14, 136:23, 137:17, 155:21, 173:13, 173:17 reported [2] - 5:7,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1, 94:5, 94:11, 95:24, 96:1, 96:4, 96:15, 96:19, 96:23, 97:14, 97:18, 98:10, 98:19, 98:20, 98:22, 105:9, 105:16, 106:19, 109:3, 109:11, 111:18, 112:1, 112:6,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8 respects [1] - 254:17 responded [2] - 226:21, 226:25 respondent [8] - 101:24, 101:25, 102:1, 122:7, 128:25, 133:24, 153:6, 166:7	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3, 113:4, 118:10, 127:15, 127:22, 128:14, 128:20, 129:22, 134:3, 134:10, 170:17, 173:4, 194:21 retail [21] - 38:24, 41:16, 42:8, 69:10,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17, 179:13, 180:12, 193:10, 195:4, 206:20, 212:18, 218:2, 232:3, 235:19, 238:8, 242:16, 276:9, 283:25, 284:19, 284:22, 333:12, 335:16, 336:22, 337:8	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23, 76:8, 113:21, 113:23, 128:22, 129:14, 136:23, 137:17, 155:21, 173:13, 173:17 reported [2] - 5:7, 298:23 REPORTED [1] - 347:14	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1, 94:5, 94:11, 95:24, 96:1, 96:4, 96:15, 96:19, 96:23, 97:14, 97:18, 98:10, 98:19, 98:20, 98:22, 105:9, 105:16, 106:19, 109:3, 109:11, 111:18, 112:1, 112:6, 113:11, 114:19,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8 respects [1] - 254:17 responded [2] - 226:21, 226:25 respondent [8] - 101:24, 101:25, 102:1, 122:7, 128:25, 133:24, 153:6, 166:7 respondents [22] -	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3, 113:4, 118:10, 127:15, 127:22, 128:14, 128:20, 129:22, 134:3, 134:10, 170:17, 173:4, 194:21 retail [21] - 38:24, 41:16, 42:8, 69:10, 107:16, 107:17,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17, 179:13, 180:12, 193:10, 195:4, 206:20, 212:18, 218:2, 232:3, 235:19, 238:8, 242:16, 276:9, 283:25, 284:19, 284:22, 333:12, 335:16, 336:22, 337:8 remind [1] - 332:18	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23, 76:8, 113:21, 113:23, 128:22, 129:14, 136:23, 137:17, 155:21, 173:13, 173:17 reported [2] - 5:7, 298:23 REPORTED [1] - 347:14 reporter [2] - 304:12,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1, 94:5, 94:11, 95:24, 96:1, 96:4, 96:15, 96:19, 96:23, 97:14, 97:18, 98:10, 98:19, 98:20, 98:22, 105:9, 105:16, 106:19, 109:3, 109:11, 111:18, 112:1, 112:6, 113:11, 114:19, 119:13, 121:15,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8 respects [1] - 254:17 responded [2] - 226:21, 226:25 respondent [8] - 101:24, 101:25, 102:1, 122:7, 128:25, 133:24, 153:6, 166:7 respondents [22] - 100:16, 100:17,	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3, 113:4, 118:10, 127:15, 127:22, 128:14, 128:20, 129:22, 134:3, 134:10, 170:17, 173:4, 194:21 retail [21] - 38:24, 41:16, 42:8, 69:10, 107:16, 107:17, 109:5, 109:12,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17, 179:13, 180:12, 193:10, 195:4, 206:20, 212:18, 218:2, 232:3, 235:19, 238:8, 242:16, 276:9, 283:25, 284:19, 284:22, 333:12, 335:16, 336:22, 337:8 reminde [1] - 332:18 reminded [1] - 267:7	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23, 76:8, 113:21, 113:23, 128:22, 129:14, 136:23, 137:17, 155:21, 173:13, 173:17 reported [2] - 5:7, 298:23 REPORTED [1] - 347:14 reporter [2] - 304:12, 304:14	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1, 94:5, 94:11, 95:24, 96:1, 96:4, 96:15, 96:19, 96:23, 97:14, 97:18, 98:10, 98:19, 98:20, 98:22, 105:9, 105:16, 106:19, 109:3, 109:11, 111:18, 112:1, 112:6, 113:11, 114:19, 119:13, 121:15, 121:17, 123:1,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8 respects [1] - 254:17 responded [2] - 226:21, 226:25 respondent [8] - 101:24, 101:25, 102:1, 122:7, 128:25, 133:24, 153:6, 166:7 respondents [22] - 100:16, 100:17, 100:18, 118:24,	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3, 113:4, 118:10, 127:15, 127:22, 128:14, 128:20, 129:22, 134:3, 134:10, 170:17, 173:4, 194:21 retail [21] - 38:24, 41:16, 42:8, 69:10, 107:16, 107:17, 109:5, 109:12, 157:21, 157:22,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17, 179:13, 180:12, 193:10, 195:4, 206:20, 212:18, 218:2, 232:3, 235:19, 238:8, 242:16, 276:9, 283:25, 284:19, 284:22, 333:12, 335:16, 336:22, 337:8 remind [1] - 332:18 reminded [1] - 267:7 reminiscent [1] -	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23, 76:8, 113:21, 113:23, 128:22, 129:14, 136:23, 137:17, 155:21, 173:13, 173:17 reported [2] - 5:7, 298:23 REPORTED [1] - 347:14 reporter [2] - 304:12, 304:14 Reporter [2] - 97:17,	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1, 94:5, 94:11, 95:24, 96:1, 96:4, 96:15, 96:19, 96:23, 97:14, 97:18, 98:10, 98:19, 98:20, 98:22, 105:9, 105:16, 106:19, 109:3, 109:11, 111:18, 112:1, 112:6, 113:11, 114:19, 119:13, 121:15, 121:17, 123:1, 123:20, 124:13,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8 respects [1] - 254:17 respond [1] - 141:21 responded [2] - 226:21, 226:25 respondent [8] - 101:24, 101:25, 102:1, 122:7, 128:25, 133:24, 153:6, 166:7 respondents [22] - 100:16, 100:17, 100:18, 118:24, 119:1, 119:3, 124:16,	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3, 113:4, 118:10, 127:15, 127:22, 128:14, 128:20, 129:22, 134:3, 134:10, 170:17, 173:4, 194:21 retail [21] - 38:24, 41:16, 42:8, 69:10, 107:16, 107:17, 109:5, 109:12, 157:21, 157:22, 157:23, 158:2,
338:1 rely [1] - 28:9 remain [2] - 197:11, 223:25 remake [1] - 244:12 remarkable [1] - 38:16 remember [39] - 81:11, 84:9, 102:21, 108:17, 110:1, 119:15, 137:25, 138:4, 138:7, 143:15, 146:22, 146:23, 146:25, 155:1, 155:21, 157:23, 178:13, 178:17, 179:13, 180:12, 193:10, 195:4, 206:20, 212:18, 218:2, 232:3, 235:19, 238:8, 242:16, 276:9, 283:25, 284:19, 284:22, 333:12, 335:16, 336:22, 337:8 reminde [1] - 332:18 reminded [1] - 267:7	replicated [2] - 121:17, 250:19 replicates [6] - 101:1, 102:22, 108:18, 139:23, 194:5 replicating [5] - 110:2, 115:15, 121:10, 152:24, 193:11 replication [3] - 261:22, 271:16, 329:1 reply [1] - 182:20 report [20] - 30:4, 30:5, 35:21, 54:20, 54:23, 55:2, 55:10, 74:4, 75:12, 75:23, 76:8, 113:21, 113:23, 128:22, 129:14, 136:23, 137:17, 155:21, 173:13, 173:17 reported [2] - 5:7, 298:23 REPORTED [1] - 347:14 reporter [2] - 304:12, 304:14	required [2] - 47:22, 154:18 requirement [4] - 101:20, 102:4, 102:16, 102:19 requirements [2] - 101:16, 101:18 requires [3] - 128:24, 251:18, 253:2 reread [1] - 308:13 research [90] - 27:14, 28:10, 28:12, 28:14, 28:15, 28:18, 30:19, 30:21, 36:1, 36:2, 70:23, 71:14, 85:24, 93:20, 94:1, 94:5, 94:11, 95:24, 96:1, 96:4, 96:15, 96:19, 96:23, 97:14, 97:18, 98:10, 98:19, 98:20, 98:22, 105:9, 105:16, 106:19, 109:3, 109:11, 111:18, 112:1, 112:6, 113:11, 114:19, 119:13, 121:15, 121:17, 123:1,	163:8 resembling [4] - 163:20, 164:5, 167:1 residence [2] - 215:13, 216:21 resident [1] - 215:11 resolution [1] - 260:18 resolve [5] - 21:14, 188:20, 188:23, 190:11 resolved [1] - 7:5 resources [1] - 57:18 respect [2] - 40:16, 75:1 respected [1] - 225:8 respects [1] - 254:17 responded [2] - 226:21, 226:25 respondent [8] - 101:24, 101:25, 102:1, 122:7, 128:25, 133:24, 153:6, 166:7 respondents [22] - 100:16, 100:17, 100:18, 118:24,	338:25, 340:17 restaurant [4] - 37:8, 72:6, 90:23, 90:25 Restaurant [1] - 202:8 restaurants [5] - 30:23, 42:4, 90:16, 90:19, 201:24 resting [1] - 9:23 restrict [1] - 239:17 result [11] - 32:9, 41:11, 76:2, 118:8, 119:10, 128:12, 232:9, 267:6, 267:12, 273:15, 292:10 results [13] - 113:3, 113:4, 118:10, 127:15, 127:22, 128:14, 128:20, 129:22, 134:3, 134:10, 170:17, 173:4, 194:21 retail [21] - 38:24, 41:16, 42:8, 69:10, 107:16, 107:17, 109:5, 109:12, 157:21, 157:22,

040 40 040 40
210:16, 210:19,
210:22, 235:8,
235:10, 235:12,
273:17
retailers [2] - 240:10,
258:25
retails [2] - 69:4,
69:10
retained [9] - 29:5,
95:3, 95:5, 97:21,
98:5, 113:21, 136:14,
167:24, 175:2
retired [1] - 246:3
rettig [1] - 340:12
Rettig [1] - 4:23
return [2] - 42:16,
338:16
returned [1] - 276:7
revealed [1] - 71:2
revenue [3] - 28:7,
58:8, 78:5
review [20] - 30:3,
49:7, 50:23, 54:17,
54:19, 56:2, 73:24,
74:16, 77:11, 77:13,
80:14, 80:15, 97:13,
136:16, 137:22,
173:17, 281:12,
311:25, 312:1, 313:6
reviewed [18] -
28:14, 30:15, 30:19,
49:11, 51:1, 54:6,
54:10, 54:13, 54:19,
54:21, 55:24, 56:5,
56:6, 73:4, 73:18,
80:17, 80:25, 97:17
reviewing [1] - 313:7
RHOW [1] - 2:10
<b>RIGGET</b> [1] - 2:15
right-hand [1] -
183:15
rights [14] - 256:4,
256:17, 279:13,
279:15, 327:21,
335:5, 335:7, 335:8,
335:9, 335:10,
335:11, 335:25,
336:25
rise [6] - 22:20, 92:4,
197:17, 308:9,
338:21, 345:25
risk [1] - 19:10
ritual [1] - 181:25
RNDC [1] - 259:21
road [2] - 219:14,
275:22
Robert [2] - 242:2
robust [1] - 28:12
Rocky [1] - 259:20
Rod's [1] - 219:19
1100 3 [1] - 2 13.13

role [6] - 36:21, 221:9, 234:7, 234:9, 244:14, 292:23 roles [1] - 244:11 roll [4] - 41:23, 234:25, 235:2, 313:25 rolling [2] - 28:2, 140:15 rolls [1] - 314:4 **ROOM** [1] - 1:24 room [18] - 78:15, 106:6, 106:14, 108:12, 109:15, 123:10, 124:9, 124:10, 131:7, 145:10, 151:22, 197:12, 222:7, 225:21, 236:2, 238:21, 259:2, 285:1 rose [1] - 14:13 Rosi [2] - 223:21, 223:23 **Rossi** [1] - 28:5 rotating [1] - 217:7 roughly [2] - 239:20, 270:23 round [6] - 265:3, 265:7, 265:14, 269:10, 312:17, 312:19 rounded [1] - 112:17 rounder [5] - 312:15, 312:24, 313:11, 313:13, 313:15 routine [2] - 195:11 rows [1] - 171:11 royal [2] - 219:20, 219:22 Rule [1] - 293:6 rule [5] - 7:22, 47:18, 50:24, 339:13, 342:15 ruled [1] - 340:19 ruler [4] - 269:14, 269:19, 285:25, 286:24 rules [6] - 6:7, 7:25, 14:6, 46:15, 46:19, 342:19 **ruling** [1] - 6:1 rulings [7] - 8:7, 8:18, 9:3, 9:15, 343:15, 343:21, 345:19 rum [7] - 32:3, 33:14, 63:9, 63:23, 65:11, 67:18, 207:23 **Rum** [3] - 28:3, 33:3,

67:17

Rum's [1] - 67:17

run [6] - 113:20,

241:25 275:15 275:19 327:12 222:20

195:18, 206:1,

206:16, 206:20,

217:6, 217:7, 231:22, 279:11, 331:12 runway [1] - 219:9 Russian [2] - 232:17, 241:24 Russians [1] -

## S

326:14, 326:20 sax [1] - 220:16 sacrifice [2] - 244:7, scale [2] - 128:6, 128:7 sacrificed [1] scales [4] - 128:5, 128:9, 128:11, 128:12 **safe** [1] - 20:2 scenario [4] sale [4] - 88:1, 90:2, 108:18, 110:2, 248:13, 332:8 169:17, 193:11 sales [22] - 26:16, schedule [5] - 10:9, 29:16, 37:7, 44:22, 18:3, 246:18, 275:23, 45:8, 52:13, 58:17, 338:17 72:23, 73:14, 73:18, schematic [1] -74:1, 74:8, 74:15, 231:6 75:1, 75:8, 75:24, scholarship [1] -76:5, 78:4, 258:3, 96:9 300:11, 300:15 school [10] - 217:12, salsa [2] - 327:10, 218:1. 218:3. 218:4. 218:5, 218:15, **salt** [1] - 327:15 218:20, 218:21, Sam [1] - 295:10 220:22, 323:11 San [3] - 238:4, School [4] - 95:20, 240:15, 241:22 95:22, 217:13, 218:6 **SAN** [1] - 2:20 schools [1] - 295:18 sanction [1] - 257:21 science [2] - 95:17, sangria [1] - 25:12 299:5 Santillan [1] - 298:16 scientific [1] sapphire [1] - 37:18 170:16 Sapphire [1] - 28:4 scintilla [1] - 149:7 **Sark** [1] - 26:22 scope [1] - 75:2 sat [1] - 286:10 Scotch [1] - 26:22 satiny [1] - 323:18 scotch [4] - 32:2, satisfied [1] - 232:8 32:16, 33:1, 34:9 Saturday [4] - 221:4, Scotches [1] - 28:5 222:12, 222:16, screen [11] - 101:20, 105:8, 105:19, 107:6, save [1] - 253:16 109:17, 137:22, saving [1] - 272:17 158:17, 159:5, **savings** [1] - 265:2 250:11, 265:17, 342:5 **saw** [51] - 32:1, 32:7, Screen [1] - 220:10 38:18, 40:20, 40:22, screened [1] -40:25, 44:3, 45:2, 159:11 45:4, 48:17, 51:8, screening [1] - 159:1 51:13, 89:21, 113:10, scripted [1] - 133:3 113:12, 115:19, scrying [2] - 228:11, 115:21, 124:17, 296:2 131:9, 133:7, 145:14, sculpture [1] - 229:1 145:17, 145:20, Seagrams [3] -156:23, 169:13, 207:21, 208:3

206:23, 207:25, seat [3] - 93:6, 208:16, 209:12, 200:23, 214:20 209:14, 209:17, seated [4] - 22:25, 224:23, 232:3, 232:7, 92:7, 197:20, 200:14 236:9, 250:2, 250:10, Second [2] - 221:14, 251:10, 255:18, 222:11 256:10, 257:15, second [28] - 25:5, 257:23. 274:17. 27:3, 35:10, 35:12, 282:4, 286:12, 42:4, 85:16, 94:16, 120:14, 129:12, 133:7, 147:4, 147:21, 155:21, 160:20, 162:19, 180:14, 181:6, 184:14, 213:25, 221:16, 227:15, 245:22, 293:1, 293:8, 293:14, 293:18, 294:10, 319:13 second-to-last [2] -293:1, 294:10 secondly [1] -107:11 section [4] - 40:12, 55:4. 169:10. 180:25 SECTION [1] -347:12 sections [2] - 51:2, 169:8 **security** [3] - 203:10, 203:11, 203:12 see [131] - 23:6, 30:23, 32:13, 37:21, 37:23, 50:21, 53:22, 54:4, 55:5, 56:19, 100:10, 100:19, 100:23, 101:10, 101:19, 102:14, 103:24, 103:25, 104:4, 104:19, 105:8, 105:18, 107:6, 107:8, 108:24, 109:16, 109:20, 110:6, 110:13, 113:16, 113:18, 116:3, 116:6, 116:14, 117:18, 117:21, 118:22, 118:25, 119:2, 120:7, 120:9, 122:1, 122:2, 122:6, 122:9, 122:25, 123:2, 129:1, 131:19, 132:23, 133:3, 134:5, 135:6, 137:9, 137:21, 138:6, 138:8, 139:10, 139:12. 139:13. 139:24, 139:25, 142:4, 142:6, 150:17, 152:2, 168:19, 168:25, 169:3, seal [1] - 85:9 169:13, 171:15, search [1] - 230:18

171:16, 181:15,	141:24, 142:
182:2, 184:15,	202:17, 205:
184:20, 185:11,	205:16, 205:
186:1, 186:13,	206:11, 207:
186:22, 186:24,	209:9, 228:9
187:3, 187:17,	243:6, 243:1
193:13, 194:18,	256:24, 300:
195:7, 196:8, 209:19,	327:10, 327:
209:20, 226:21,	327:19, 329:
231:15, 233:19,	334:14
238:19, 239:8,	selling [20]
243:24, 250:1, 250:6,	114:20, 114:
252:20, 257:16,	115:2, 115:9
263:2, 263:9, 263:17,	142:15, 170:
264:3, 265:6, 265:10,	170:10, 180:
266:12, 266:23,	180:24, 188:
266:25, 268:17,	193:17, 205:
272:7, 276:13, 278:4,	225:12, 277:
279:7, 281:25,	293:22, 327:
284:20, 285:10,	sells [2] - 9
285:13, 285:15,	329:23
287:12, 288:15,	semantics
290:25, 294:12,	161:11
299:7, 315:17, 316:6,	seminar [1]
318:20, 334:24,	seminars [
338:19, 345:23	Seminary
see-through [1] -	seminary
37:21	218:13, 218:
seeing [21] - 39:22,	send [2] - 2
39:24, 101:24,	247:4
101:25, 123:8,	sending [1]
123:15, 127:21,	senior [3] -
135:12, 135:20,	27:9, 52:12
135:23, 136:5, 136:6,	sense [4] -
146:6, 149:10,	69:2, 290:13
149:20, 166:19,	sent [2] - 25
267:12, 267:13,	277:3
286:7, 288:8, 310:25	sentence [
seek [1] - 244:16	333:25
seeking [1] - 228:23	separate [6
seem [3] - 9:7, 183:5,	113:24, 141:
268:9	141:17, 191:
sees [7] - 39:15,	338:11, 339:
108:18, 110:3, 110:4,	Septembe
168:23, 168:24,	222:17, 235:
169:17	235:25, 262:
segment [1] - 40:1	Sepúlveda
seized [1] - 273:17	240:9
selected [8] - 17:4,	serial [1] - 2
116:25, 118:14,	series [4] -
118:21, 118:22,	107:8, 122:6
118:23, 119:1, 119:3	seriously
selecting [1] -	178:12
122:16	servers [1]
selection [1] -	Service [2]
179:14	219:19
Self [1] - 202:6	service [3]
sell [27] - 25:13,	201:23, 259:
41:16, 41:19, 41:24,	services [3]
44:24, 87:24, 90:13,	25:1, 94:12
	20.1, 04.12

```
141:24, 142:18,
202:17, 205:4,
205:16, 205:17,
206:11, 207:24,
209:9, 228:9, 232:13,
243:6, 243:16,
256:24, 300:21,
327:10. 327:14.
327:19, 329:21,
334:14
 selling [20] - 42:17,
114:20, 114:24,
115:2, 115:9, 132:15,
142:15, 170:7,
170:10, 180:23,
180:24, 188:13,
193:17, 205:19,
225:12, 277:7, 277:9,
293:22, 327:3, 329:4
 sells [2] - 90:15,
329:23
 semantics [1] -
161:11
 seminar [1] - 258:22
 seminars [1] - 96:22
 Seminary [1] - 218:4
 seminary [3] - 218:8,
218:13, 218:14
 send [2] - 229:15,
247:4
 sending [1] - 239:10
 senior [3] - 27:6,
27:9, 52:12
 sense [4] - 32:20,
69:2, 290:13, 320:22
 sent [2] - 258:5,
277:3
 sentence [1] -
333:25
 separate [6] -
113:24, 141:9,
141:17, 191:1,
338:11, 339:24
 September [4] -
222:17, 235:23,
235:25, 262:20
 Sepúlveda [1] -
240:9
 serial [1] - 262:24
 series [4] - 101:8,
107:8, 122:6, 316:15
 seriously [2] - 178:8,
178:12
 servers [1] - 242:21
 Service [2] - 219:10,
219.19
 service [3] - 25:1,
201:23, 259:4
```

services [3] - 24:21,

```
session [7] - 5:15,
9:17, 9:18, 12:7,
18:12, 341:15, 344:9
 SESSION [2] - 1:20,
4:3
 sessions [2] -
246:20, 301:17
 set [26] - 8:19, 16:19,
17:1, 101:12, 107:5,
117:8, 117:11,
117:13, 125:12,
126:16, 126:24,
127:11, 127:12,
133:6, 133:7, 133:8,
134:9, 143:16,
193:23, 193:24,
228:17, 238:14,
238:20, 243:9, 243:10
 sets [4] - 7:5, 118:13,
128:20, 130:5
 settle [2] - 16:21,
18.5
 settled [2] - 230:8,
233:10
 settling [1] - 17:12
 seven [4] - 162:18,
234:3, 247:14, 322:18
 several [6] - 38:4,
207:18, 211:1,
224:18, 253:13,
256:12
 shake [1] - 76:3
 shake-out [1] - 76:3
 shakers [1] - 248:14
 shaking [2] - 236:1,
339:19
 shape [17] - 38:7,
40:19, 43:1, 59:17,
122:11, 122:12,
162:15, 163:2,
163:20, 164:5, 168:8,
168:10, 206:8, 207:2,
207:12, 263:20, 265:7
 shaped [59] - 41:1,
87:10, 89:22, 111:8,
111:21, 111:23,
112:12, 112:14,
113:3, 113:6, 119:17,
120:6, 121:4, 121:6,
121:11, 121:12,
121:13, 121:16,
132:18, 132:20,
168:20, 191:17,
194:7, 195:7, 196:6,
206:12, 206:17,
206:21, 225:12,
226:22, 226:23,
256:5, 257:1, 273:12,
277:9, 278:9, 278:11,
283:11, 283:17,
```

288:23, 306:4, 309:6, 309:9, 327:6, 327:22, 328:20, 329:2, 329:3, 329:9, 329:13, 329:17, 329:22, 335:15, 336:25, 337:3, 337:6 share 151 - 134:10. 135:5, 141:18. 142:16, 142:17 shared [1] - 51:23 shares [3] - 290:4, 290:8, 290:10 **sheet** [1] - 341:1 shelf [8] - 62:20, 101:4, 101:11, 103:1, 139:8, 139:12, 161:3, 171:10 shelves [3] - 235:15, 273:18 **SHERI**[3] - 1:23, 347:9, 347:23 shift [3] - 32:1, 76:11, 76:13 shifting [2] - 31:25, 32:7 **shipped** [1] - 261:10 **ships** [1] - 321:17 shirt [3] - 104:10, 104:12, 104:13 **shop** [1] - 221:23 shopping [1] -261:18 short [9] - 17:22, 19:20, 21:21, 22:18, 85:7, 184:10, 197:4, 199:2, 343:10 **shorter** [1] - 9:19 **shortly** [2] - 40:10, 103:5 shot [2] - 203:14, 248:13 **shots** [1] - 225:22 **Show** [2] - 230:7, 249:22 show [37] - 100:15, 100:17, 100:23, 101:7, 102:2, 102:9, 102:14, 109:18, 125:14, 135:15, 135:16, 145:18, 162:7, 170:11, 170:14, 170:21, 170:24, 187:16, 220:24, 221:1, 222:18, 223:5, 225:18, 230:6, 237:9, 239:15, 250:3, 252:13, 257:11,

258:17, 258:20,

261:7, 262:1, 302:3, 337:16 showed [29] -108:25. 109:15. 109:18. 110:13. 115:18, 116:5, 116:7, 116:12, 116:16, 117:3, 117:19, 117:23, 118:3, 119:5, 124:6, 127:7, 130:23, 130:24, 131:8, 131:11, 137:20, 146:8, 151:11, 152:4, 160:8, 163:19, 166:3, 255:19, 279:20 showing [7] -109:12, 123:14, 123:15, 123:17, 123:19, 131:8, 135:21 shown [24] - 109:21, 109:23, 110:25, 111:1, 111:2, 113:8, 124:9, 127:17, 132:11, 133:11, 145:11, 151:23, 152:6, 160:9, 162:8, 163:16, 164:24, 168:8, 168:9, 169:3, 169:4, 170:19, 279:5 **shows** [6] - 35:22, 100:9, 118:10, 165:22, 182:23, 182:24 **shut** [2] - 10:6, 205:23 side [25] - 12:2, 12:14, 17:6, 21:2, 21:11, 22:4, 46:18, 109:9, 109:10, 131:10, 131:12, 139:8, 186:5, 189:22, 217:19, 243:5, 289:23, 295:25, 297:8, 297:9, 337:16, 341:19 sided [1] - 322:25 sides [4] - 265:8, 297:8, 297:25, 299:8 sidetracked [1] -15:25 sight [1] - 152:1 sign [4] - 211:7, 212:7, 238:22, 239:7 signature [2] -281:14, 281:15 signed [5] - 211:18, 212:9, 212:11, 281:17, 326:1 significance [1] -43:2

significant [2] - 88:3,
144:6 significantly [1] -
34:19
<b>signing</b> [3] - 237:14, 238:8, 239:15
<b>signings</b> [8] - 38:23,
174:19, 237:11,
238:14, 246:19, 302:9, 325:21
silent [1] - 37:7
<b>silver</b> [1] - 226:9 <b>Silver</b> [6] - 40:10,
110:9, 114:18, 142:8,
184:15, 188:5 <b>similar</b> [22] - 40:15,
86:23, 101:12, 103:9,
113:2, 123:6, 125:2,
125:19, 128:8, 130:20, 132:16.
130:20, 132:16, 132:19, 139:16,
207:2, 207:12, 271:24, 273:14,
273:21, 274:6,
338:12, 343:11
similarities [7] - 272:24, 273:4,
286:12, 288:24,
337:22, 337:23 similarity [4] - 44:5,
87:1, 254:17, 268:4
<b>similarly</b> [1] - 127:10 <b>Simmons</b> [1] - 140:9
simple [4] - 70:7,
133:14, 191:13, 191:15
simplified [2] -
160:2, 160:4
<b>simply</b> [9] <b>-</b> 75:8, 133:20, 154:1, 190:7,
226:7, 233:14,
260:16, 288:20, 289:2 simultaneously [1] -
229:10
single [12] - 146:5,
146:8, 146:9, 146:13, 165:12, 166:2,
176:13, 193:15,
193:21, 194:2, 279:17, 294:15
singling [1] - 127:18
sister [1] - 337:18 sit [7] - 22:22, 97:11,
97:16, 171:23,
238:23, 271:6, 271:10
sits [1] - 233:5 sitting [4] - 73:17,
131:24, 209:5, 266:20
<b>situation</b> [1] - 32:22 <b>six</b> [6] - 107:13,

107:14, 158:18, 159:3, 234:3, 265:8 size [3] - 107:15, 137:15, 270:12 skeleton [1] - 122:7 skeptics [1] - 229:5 sketched [1] -227:16 sketches [4] -229:12, 229:14, 230:22, 230:24 skill [1] - 224:9 skills [1] - 225:8 skip [1] - 184:23 skull [133] - 38:7, 41:1, 43:1, 44:5, 85:16, 86:23, 87:10, 89:22, 109:25, 111:8, 111:21, 111:23, 112:12, 112:14, 112:23, 112:24, 113:3, 113:6, 119:17, 120:6, 120:15, 121:4, 121:6, 121:11, 121:12, 121:13, 121:16, 122:11, 122:13, 127:19, 129:13, 134:22, 161:23, 162:24, 163:2, 163:3, 163:8, 163:9, 163:13, 163:15, 163:17, 163:20, 164:5, 165:8, 167:2, 167:3, 167:19, 167:22, 168:1, 168:4, 168:5, 168:9, 168:10, 168:20, 186:6, 186:7, 189:22, 189:24, 194:7, 195:7, 196:6, 206:8, 206:12, 206:17, 206:21, 207:12, 225:12, 226:22, 226:23, 227:16, 227:19, 256:5, 257:1, 259:16, 263:20, 268:11, 268:15, 269:6, 270:4, 270:12, 271:22, 272:2, 272:4, 273:12, 277:9, 278:9, 278:11, 282:2, 282:3, 283:11, 283:17, 288:23, 297:3, 298:22, 298:23, 299:20, 306:4, 306:22, 308:6, 308:7, 308:24, 308:25, 309:6, 309:10, 309:12, 309:14, 309:16, 309:17, 309:19,

309:21, 311:14, 312:21, 313:13, 325:7, 325:9, 325:15, 327:6, 327:22, 328:9, 328:20, 329:2, 329:3, 329:9, 329:13, 329:17, 329:22, 335:15. 336:25. 337:3, 337:6 skull-like [1] -112:24 skull-shape [1] -43:1 skull-shaped [52] -41:1, 87:10, 89:22, 111:8, 111:21, 111:23, 112:12, 112:14, 113:3, 113:6, 119:17, 120:6, 121:4, 121:6, 121:11, 121:12, 121:13, 121:16, 168:20, 194:7, 195:7, 196:6, 206:12, 206:17, 206:21, 225:12, 226:22, 226:23, 256:5, 257:1, 273:12, 277:9, 278:9, 278:11, 283:11, 283:17, 288:23, 306:4, 309:6, 327:6, 327:22, 328:20, 329:2, 329:3, 329:9, 329:13, 329:17, 329:22, 335:15, 336:25, 337:3, 337:6 skulls [31] - 122:10, 181:23, 268:6, 281:22. 286:6. 286:11. 299:14. 300:11, 301:5, 303:6, 303:11, 303:14, 303:17, 303:23, 305:10, 306:2, 306:13, 306:19, 306:25, 308:5, 308:23, 309:3, 321:14, 321:21, 325:11, 325:13, 337:18, 338:8, 338:12 slanted [2] - 162:9, 162:13 **slate** [1] - 236:16 slide [28] - 100:2, 105:3, 117:10, 118:10, 119:21, 120:2, 120:7, 120:8, 120:11, 122:1, 123:1, 125:17, 128:21, 140:8, 142:7, 142:24,

153:9, 153:12, 153:14, 153:20, 162:18, 163:5, 163:6, 187:11, 187:15, 196:8, 344:14 Slide [6] - 142:23, 160:6, 160:7, 187:1, 187:2, 194:20 slides [6] - 109:21, 132:11, 164:11, 186:25, 187:6 **slight** [2] - 75:16, 251:7 slightly [1] - 110:20 small [5] - 25:2, 106:8, 166:8, 244:14, 309:17 smaller [5] - 40:6, 71:15, 134:15, 184:13, 196:15 smart [1] - 157:16 smell [5] - 227:24, 233:20, 233:21, 233:23 smile [3] - 229:23, 272:21, 316:14 smiling [2] - 236:9, 316:9 **Smirnoff** [9] - 40:5, 40:8, 43:21, 67:19, 68:1, 84:10, 84:11, 142:14, 188:8 Smirnoff's [1] - 85:4 Smithsonian [5] -224:24, 225:3, 295:21, 299:6, 299:25 smoky [1] - 226:9 smooth [4] - 317:1, 317:7, 317:9, 317:10 **snow** [1] - 227:13 **so..** [2] **-** 65:7, 317:6 social [3] - 26:17, 30:21, 242:20 socket [1] - 315:5 sockets [2] - 270:11, 270:12 soda [1] - 236:22 software [2] - 231:3, 231:13 sold [10] - 26:22, 90:1, 97:14, 115:13, 115:14, 149:17, 171:7, 187:3, 189:24, 231:25 **solely** [1] - 62:14 solid [1] - 297:3 solve [1] - 190:7 someone [30] -

10:22, 12:2, 33:1,

78:14, 85:17, 97:25,

105:23, 108:8, 110:2, 150:13, 150:21, 155:12, 157:10, 157:13, 161:18, 168:23, 169:17, 183:8, 185:13, 187:24, 193:12, 212:7. 251:19. 261:15, 261:16, 272:7, 280:10, 289:4, 289:9, 289:13 someplace [1] -296:5 sometime [3] - 7:20, 227:13, 312:7 sometimes [12] -47:4, 47:14, 62:6, 62:15, 95:1, 95:2, 95:6, 103:12, 212:10, 212:11, 228:5 somewhat [2] -99:18, 173:4 somewhere [5] -166:12, 198:10, 225:5, 297:10, 342:11 son [1] - 259:24 soon [5] - 14:9, 237:19, 240:21, 280:5, 280:12 sooner [1] - 14:20 sophisticated [4] -64:15, 230:10, 290:20, 290:21 sorry [24] - 35:20, 59:11, 73:20, 126:19, 156:8, 158:4, 183:13, 185:20, 194:13, 199:22, 209:13, 217:23, 248:19, 264:12, 269:12, 278:20, 286:4, 297:15, 321:11, 324:19, 330:20, 333:7, 335:9, 341:8 sort [4] - 154:12, 239:12, 258:19, 293:2 source [18] - 77:17, 77:25, 103:23, 104:1, 115:25, 127:12, 153:12, 154:13, 165:20, 181:11, 188:5, 190:6, 254:21, 256:20, 260:16, 261:15, 273:5, 289:1 sourced [4] - 164:20, 165:15, 166:4, 232:20 sources [1] - 64:7 South [4] - 304:3, 321:6, 321:7, 322:2 south [2] - 240:14,

259:22	241:21, 276:10	159:21, 160:8, 169:2,	90:4, 91:2, 93:7,	71:16, 75:19, 144:19,
southern [1] -	<b>SPIRITS</b> [1] - 1:15	193:9, 194:22	200:23, 214:20,	147:22, 155:10,
215:18	spirits [22] - 24:22,	<b>SS</b> [1] - 347:6	233:3, 264:15, 320:14	197:22, 210:8, 220:5,
<b>space</b> [1] - 235:9	25:10, 25:18, 27:3,	<b>St</b> [3] - 189:25,	state-owned [1] -	223:25, 233:1, 233:3,
<b>Spain</b> [1] - 321:9	31:17, 34:16, 34:23,	218:4, 218:5	233:3	287:11, 308:5,
Spanish [4] - 306:21,	43:10, 44:10, 44:11,	staff [6] - 5:7, 12:6,	statement [11] -	308:23, 308:25, 337:6
307:2, 320:22, 321:6	63:22, 64:15, 65:10,	27:19, 27:22, 106:16,	47:20, 147:4, 147:21,	stint [1] - 221:14
speaker [1] - 258:21	65:12, 75:18, 75:20,	106:17	149:19, 234:20,	stock [1] - 273:16
speaking [12] -	90:5, 111:13, 115:5,	stag [2] - 320:1,	275:15, 299:13,	stocked [1] - 210:11
57:16, 57:19, 61:24,	115:7, 290:12, 292:11	320:3	311:1, 312:8, 335:22	<b>stole</b> [1] - 223:16
64:8, 64:17, 64:19,	<b>spiritual</b> [3] - 295:9,	stage [1] - 222:14	statements [3] -	<b>stop</b> [5] - 226:2,
64:20, 64:21, 65:6,	322:23, 323:16	stages [1] - 42:11	94:18, 94:23, 213:4	234:6, 277:7, 277:9,
144:24, 221:3, 245:5	spiritualist [1] -	stand [8] - 45:20,	stater [1] - 240:8	329:4
<b>special</b> [1] - 220:24	295:11	92:25, 144:14,	states [8] - 41:22,	stopper [1] - 112:18
specialty [1] - 37:11	spirituality [2] -	214:14, 268:18,	105:10, 105:14,	stopping [1] - 123:7
<b>species</b> [1] - 298:7	241:1, 295:12	276:4, 309:7, 330:15	105:15, 142:10,	<b>store</b> [39] - 37:9,
<b>specific</b> [16] - 49:25,	<b>splitting</b> [1] - 297:4	standard [10] -	227:6, 239:18	40:22, 48:9, 48:11,
95:11, 96:9, 106:18,	<b>spoken</b> [1] - 96:22	15:17, 61:19, 99:23,	<b>States</b> [20] - 32:5,	48:18, 48:23, 55:21,
108:14, 108:15,	sponsored [16] -	107:15, 137:4,	41:10, 75:25, 76:8,	91:1, 101:3, 101:10,
111:20, 111:22,	104:5, 104:13,	137:13, 140:10,	76:9, 76:23, 77:7,	103:3, 103:6, 104:16,
113:24, 114:10,	104:21, 117:18,	144:25, 145:2, 262:14	77:19, 80:10, 81:7,	104:18, 108:19,
156:20, 195:20,	117:22, 118:2,	standard-size [1] -	114:20, 114:25,	115:16, 139:11,
196:6, 238:8, 238:10,	118:18, 122:3, 127:1,	107:15	115:2, 115:9, 132:16,	153:7, 161:6, 168:20,
327:9	127:2, 127:4, 127:6,	standing [2] - 19:10,	142:15, 215:12,	168:22, 171:9,
specifically [10] -	164:20, 165:2,	107:6	227:4, 291:12, 329:22	171:15, 194:18,
113:5, 114:8, 119:16,	165:15, 166:5	stands [1] - 95:21	<b>STATES</b> [6] - 1:1,	194:19, 203:25,
120:6, 128:16, 155:6,	sponsorship [10] -	staple [1] - 84:12	1:2, 1:8, 347:10,	204:1, 205:6, 205:16,
202:5, 281:17,	104:4, 104:8, 126:21,	star [1] - 297:14	347:12, 347:17	209:1, 210:11, 214:2,
283:25, 339:6	127:13, 153:11,	<b>start</b> [23] - 7:20,	station [1] - 221:2	238:8, 238:11,
<b>specifics</b> [3] - 203:9,	254:22, 256:20,	17:20, 19:13, 25:1,	statistic [1] - 292:11	238:16, 273:17,
280:14, 280:17	257:18, 273:6	56:17, 56:22, 56:25,	statistically [1] -	298:17
specified [1] -	<b>spout</b> [13] - 162:9,	57:12, 57:14, 58:3,	166:18	Store [1] - 202:7
140:14	250:20, 250:22,	58:14, 58:17, 58:23,	<b>statistics</b> [2] - 78:6,	stores [22] - 30:22,
specify [1] - 283:11	250:23, 251:1, 251:2,	83:14, 100:6, 108:25,	96:1	38:24, 42:4, 90:16,
spectacular [4] -	251:5, 252:11,	179:25, 198:16,	status [4] - 38:11,	90:18, 90:19, 109:4,
224:13, 241:17,	252:22, 252:25, 253:2, 253:17	222:10, 237:17,	38:12, 39:1, 87:25	114:8, 114:9, 114:11, 114:12, 114:21,
242:1, 244:13	spouts [2] - 162:13,	243:21, 254:8	<b>stay</b> [7] - 10:24,	114:22, 115:11,
spectrum [1] - 186:6	253:5	start-up [4] - 25:1,	199:10, 199:14, 199:18, 199:19	151:16, 169:8, 171:2,
speeches [2] - 96:16	spread [1] - 249:11	56:22, 58:14, 83:14	stayed [4] - 156:21,	201:23, 202:6, 209:9,
<b>spell</b> [4] - 24:5, 93:7,	SPRING [1] - 1:24	start-up's [1] - 58:17	229:7, 296:3	240:4, 240:7
200:24, 214:21	squat [1] - 85:7	start-ups [6] - 56:17,		stories [1] - 338:12
spend [5] - 152:12,	Squirt [47] - 99:13,	56:25, 57:12, 57:14, 58:3, 58:23	<b>staying</b> [2] - 87:23, 199:11	story [27] - 33:16,
152:14, 152:18,	99:16, 100:4, 100:25,	started [14] - 18:25,	steak [2] - 32:22	34:14, 39:2, 82:19,
216:19, 216:23	101:1, 101:6, 101:12,	26:6, 28:25, 116:1,	steel [2] - 231:1,	82:22, 82:23, 82:25,
<b>spent</b> [5] - 26:8,	102:19, 102:21,	123:14, 124:14,	231:2	83:10, 185:1, 228:9,
27:5, 106:10, 217:2,	102:24, 105:2, 105:4,	155:23, 202:25,		228:15, 240:23,
244:6	108:17, 121:3,	203:20, 219:1,	<b>stem</b> [2] <b>-</b> 162:3, 162:5	241:12, 242:24,
spheres [1] - 312:18 spirit [12] - 33:20,	122:20, 123:14,	221:22, 236:12,	STENOGRAPHICA	244:16, 254:15,
35:1, 44:20, 62:17,	125:4, 125:13,	284:23	LLY [1] - 347:14	295:7, 296:7, 296:8,
72:9, 88:1, 91:4,	125:20, 127:11,	starting [4] - 51:4,	step [3] - 90:22,	297:24, 300:12,
207:1, 228:7, 241:1,	127:23, 129:23,	56:25, 124:15, 237:13	90:24, 338:14	300:15, 300:24,
322:5	129:24, 130:2, 130:3,	starts [5] - 58:4,	steps [3] - 91:3,	300:25, 301:22,
<b>Spirit</b> [1] - 250:7	130:6, 138:22,	107:4, 232:18,	262:2, 262:4	303:15, 303:19
Spirits [14] - 4:7,	138:23, 138:25,	262:24, 283:13	Stern [1] - 302:3	straight [9] - 120:10,
4:21, 48:4, 144:22,	139:22, 143:6,	<b>STATE</b> [1] - 347:7	stern [1] - 287:8	162:3, 163:7, 228:6,
185:24, 187:22,	143:13, 143:15,	State [1] - 96:13	stick [2] - 71:20,	251:1, 251:14,
204:18, 204:20,	151:11, 153:16,	state [16] - 4:9, 24:5,	72:12	251:16, 252:18,
205:3, 208:20,	153:24, 154:6, 154:7,	41:14, 41:18, 41:19,	still [20] - 8:19,	252:25
208:22, 230:6,	156:7, 157:9, 159:6,	46:5, 67:12, 78:9,	19:10, 45:17, 67:9,	straight-up [1] -
,,		,, ,	.0.10, 10.11, 01.0,	

252:25 <b>straightforward</b> [2] - 100:9, 140:23	153:21, 153:24, 155:19, 156:7, 157:9, 165:4, 165:6, 167:2,	57:15, 57:20, 58:10, 58:16, 61:24, 81:23, 82:1, 82:18, 83:14	213:12 <b>supply</b> [1] - 204:24 <b>support</b> [2] - 157:7,	182:21, 191:3, 191:11, 192:1, 192:4, 192:16, 192:21,
<b>strategic</b> [3] - 25:6,	191:22, 191:23,	successful [6] -	157:8	192:23, 193:1, 193:2,
27:17, 27:24	196:4, 334:3, 334:7,	40:10, 57:21, 62:12,	<b>supported</b> [3] - 39:3,	193:9, 193:11, 194:4,
strategies [2] -	334:9	82:7, 82:10, 82:11	180:5, 180:9	194:5, 194:16,
28:21, 94:8	<b>Study</b> [1] - 96:12	successfully [2] -	suppose [2] -	194:22, 195:25,
strategy [10] - 27:13,	studying [2] -	25:12, 42:21	325:19, 332:6	291:24, 292:10
39:9, 39:12, 81:10,	149:22, 152:13	succession [3] -	supposed [2] -	<b>Survey</b> [1] - 99:5
81:14, 81:16, 81:20,	stuff [5] - 239:7,	103:18, 139:13,	159:21, 196:20	surveyed [1] - 138:1
95:25, 96:19, 96:25	248:14, 322:3,	139:22	suppress [1] -	surveyor [1] - 219:14
Strategy [5] - 93:21,	327:15, 331:20	sucrose [1] - 228:2	300:16	surveys [30] - 86:2,
93:22, 93:25, 97:3,	stuffs [1] - 257:5	sufficient [3] - 71:1,	surprising [1] -	94:5, 94:25, 95:1,
172:16	<b>sub</b> [2] - 201:16,	138:19, 138:20	127:25	95:7, 95:9, 96:19,
STREET [4] - 1:24,	332:23	sugar [4] - 181:24,	survey [126] - 99:4,	96:24, 97:1, 97:2,
2:5, 2:8, 2:19	subdivision [1] -	228:5, 228:6, 234:16	99:13, 100:4, 100:5,	97:7, 97:8, 97:10,
stress [2] - 70:10,	215:20	sugars [1] - 233:13	100:7, 100:8, 100:23,	97:19, 98:23, 98:25,
241:12	subject [4] - 157:5,	suggest [6] - 13:19,	100:25, 101:1,	99:3, 99:7, 99:8, 99:9,
stretch [3] - 45:20,	225:24, 273:7, 338:25	57:20, 61:22, 65:20,	101:21, 102:20,	99:10, 99:11, 99:12,
144:14, 276:4	submission [2] - 6:5,	185:7, 257:3	102:22, 102:24,	103:22, 129:10,
stricken [4] - 47:5,	281:18	suggested [7] -	105:5, 106:4, 106:6,	131:7, 144:25,
47:8, 47:20, 268:3	submit [3] - 14:7,	69:10, 163:13,	106:21, 107:24,	175:14, 176:3, 292:3
strictly [3] - 20:3,	30:3, 30:5	210:22, 257:5, 282:1,	108:4, 111:10,	suspect [1] - 44:8
48:17, 74:19	submitted [9] -	327:9, 343:17	113:22, 119:9, 123:5,	sustain [3] - 46:23,
strike [3] - 89:2,	12:25, 28:7, 54:18,	suggesting [6] -	123:14, 124:17,	47:1, 312:3
216:20, 230:4	156:6, 156:10, 182:6,	163:22, 164:7,	125:4, 125:13,	sustained [6] - 8:8,
striking [1] - 120:17	182:20, 280:13,	168:11, 168:14,	125:16, 125:20,	89:12, 90:11, 177:17,
strikingly [1] -	281:15	271:23, 282:2	127:11, 127:16,	177:19, 286:21
127:22	submitting [2] -	suggestion [1] -	127:23, 129:23,	sustains [2] - 47:16,
strip [2] - 233:11,	280:15, 281:10	114:2	129:24, 130:2, 130:3,	47:19
234:1	subsequent [1] -	suggestiveness [2] -	131:8, 132:5, 136:10,	<b>SWAINE</b> [1] - 2:14
234:1 <b>stripped</b> [1] - 227:22	<b>subsequent</b> [1] - 296:18	suggestiveness [2] - 194:16, 194:17	131:8, 132:5, 136:10, 136:11, 137:25,	<b>SWAINE</b> [1] - 2:14 <b>swear</b> [2] - 23:21,
	• • • •			
stripped [1] - 227:22	296:18	194:16, 194:17	136:11, 137:25,	swear [2] - 23:21,
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10	296:18 subsequently [4] -	194:16, 194:17 <b>suit</b> [2] - 40:15,	136:11, 137:25, 138:2, 138:3, 138:8,	<b>swear</b> [2] - 23:21, 214:19
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25	296:18 <b>subsequently</b> [4] - 219:20, 223:21,	194:16, 194:17 <b>suit</b> [2] - 40:15, 273:2	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10	296:18 <b>subsequently</b> [4] - 219:20, 223:21, 237:6, 265:1	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1,
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15	296:18 subsequently [4] - 219:20, 223:21, 237:6, 265:1 substantial [11] -	194:16, 194:17 <b>suit</b> [2] - 40:15, 273:2 <b>SUITE</b> [1] - 2:19 <b>summer</b> [3] - 223:2,	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25,	296:18 subsequently [4] - 219:20, 223:21, 237:6, 265:1 substantial [11] - 98:16, 121:1, 144:5,	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] -
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10	296:18 subsequently [4] - 219:20, 223:21, 237:6, 265:1 substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15,	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4,	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] -
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16,	296:18 subsequently [4] - 219:20, 223:21, 237:6, 265:1 substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10,	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17,	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8	296:18 subsequently [4] - 219:20, 223:21, 237:6, 265:1 substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15,	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4,	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] -
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1,	296:18 subsequently [4] - 219:20, 223:21, 237:6, 265:1 substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1,	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7	296:18 subsequently [4] - 219:20, 223:21, 237:6, 265:1 substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12 substantially [3] -	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21,	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:13, 156:16,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15,
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] -	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9,	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:13, 156:16, 156:21, 156:23,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21,
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6,	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18,	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:13, 156:16, 156:21, 156:23, 157:5, 159:6, 159:15,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] -	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:13, 156:16, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] -
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] -	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:13, 156:16, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:13, 156:16, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] -
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21 studied [1] - 153:4	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17  subtract [2] - 120:11,	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22 supermarket [1] -	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:13, 156:16, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12, 171:19, 171:20,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] - 28:14, 30:20, 36:1
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21 studied [1] - 153:4 studies [6] - 96:11,	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17  subtract [2] - 120:11, 195:19	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22 supermarket [1] - 101:2	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12, 171:19, 171:20, 172:12, 172:20,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] - 28:14, 30:20, 36:1 synonymous [1] -
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21 studied [1] - 153:4 studies [6] - 96:11, 131:6, 144:24,	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17  subtract [2] - 120:11, 195:19  subtracted [2] -	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22 supermarket [1] - 101:2 supermarkets [1] -	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12, 171:19, 171:20, 172:22, 173:10,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] - 28:14, 30:20, 36:1 synonymous [1] - 37:6
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21 studied [1] - 153:4 studies [6] - 96:11, 131:6, 144:24, 176:10, 333:11, 334:1	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17  subtract [2] - 120:11, 195:19  subtracted [2] - 195:15, 195:22	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22 supermarket [1] - 101:2 supermarkets [1] - 257:6	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12, 171:19, 171:20, 172:22, 173:10, 173:24, 174:3, 174:6,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] - 28:14, 30:20, 36:1 synonymous [1] - 37:6 system [3] - 41:15,
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21 studied [1] - 153:4 studies [6] - 96:11, 131:6, 144:24, 176:10, 333:11, 334:1 studio [1] - 275:21 study [35] - 132:23, 136:2, 136:3, 137:3,	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17  subtract [2] - 120:11, 195:19  subtracted [2] - 195:15, 195:22  subtracting [2] -	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22 supermarket [1] - 101:2 supermarkets [1] - 257:6 supplement [1] -	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12, 171:19, 171:20, 172:22, 173:10, 173:24, 174:3, 174:6, 174:11, 174:20,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] - 28:14, 30:20, 36:1 synonymous [1] - 37:6 system [3] - 41:15, 78:4, 231:6
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21 studied [1] - 153:4 studies [6] - 96:11, 131:6, 144:24, 176:10, 333:11, 334:1 studio [1] - 275:21 study [35] - 132:23, 136:2, 136:3, 137:3, 137:4, 138:15,	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17  subtract [2] - 120:11, 195:19  subtracted [2] - 195:15, 195:22  subtracting [2] - 196:11, 196:15	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22 supermarket [1] - 101:2 supermarkets [1] - 257:6 supplement [1] - 218:22	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12, 171:19, 171:20, 172:22, 173:10, 173:24, 174:3, 174:6, 174:21, 174:20, 174:22, 176:7,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] - 28:14, 30:20, 36:1 synonymous [1] - 37:6 system [3] - 41:15,
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21 studied [1] - 153:4 studies [6] - 96:11, 131:6, 144:24, 176:10, 333:11, 334:1 studio [1] - 275:21 study [35] - 132:23, 136:2, 136:3, 137:3, 137:4, 138:15, 144:24, 145:6, 146:2,	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17  subtract [2] - 120:11, 195:19  subtracted [2] - 195:15, 195:22  subtracting [2] - 196:11, 196:15  succeed [3] - 35:9,	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22 supermarket [1] - 101:2 supermarkets [1] - 257:6 supplement [1] - 218:22 supplemental [1] -	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12, 171:19, 171:20, 172:22, 173:10, 173:24, 174:3, 174:6, 174:21, 176:14,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] - 28:14, 30:20, 36:1 synonymous [1] - 37:6 system [3] - 41:15, 78:4, 231:6 Systems [1] - 226:6
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21 studied [1] - 153:4 studies [6] - 96:11, 131:6, 144:24, 176:10, 333:11, 334:1 studio [1] - 275:21 study [35] - 132:23, 136:2, 136:3, 137:3, 137:4, 138:15, 144:24, 145:6, 146:2, 147:23, 147:25,	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17  subtract [2] - 120:11, 195:19  subtracted [2] - 195:15, 195:22  subtracting [2] - 196:11, 196:15  succeed [3] - 35:9, 59:3, 61:20	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22 supermarket [1] - 101:2 supermarkets [1] - 257:6 supplement [1] - 218:22 supplemental [1] - 264:7	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12, 171:19, 171:20, 172:22, 173:10, 173:24, 174:3, 174:6, 174:11, 174:20, 174:22, 176:7, 176:12, 176:14, 177:15, 178:7,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] - 28:14, 30:20, 36:1 synonymous [1] - 37:6 system [3] - 41:15, 78:4, 231:6
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21 studied [1] - 153:4 studies [6] - 96:11, 131:6, 144:24, 176:10, 333:11, 334:1 studio [1] - 275:21 study [35] - 132:23, 136:2, 136:3, 137:3, 137:4, 138:15, 144:24, 145:6, 146:2, 147:23, 147:25, 148:2, 148:3, 148:6,	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17  subtract [2] - 120:11, 195:19  subtracted [2] - 195:15, 195:22  subtracting [2] - 196:11, 196:15  succeed [3] - 35:9, 59:3, 61:20  success [16] - 38:1,	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22 supermarket [1] - 101:2 supermarkets [1] - 257:6 supplement [1] - 218:22 supplier [2] - 204:24,	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12, 171:19, 171:20, 172:22, 173:10, 173:24, 174:3, 174:6, 174:21, 176:14,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] - 28:14, 30:20, 36:1 synonymous [1] - 37:6 system [3] - 41:15, 78:4, 231:6 Systems [1] - 226:6
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21 studied [1] - 153:4 studies [6] - 96:11, 131:6, 144:24, 176:10, 333:11, 334:1 studio [1] - 275:21 study [35] - 132:23, 136:2, 136:3, 137:3, 137:4, 138:15, 144:24, 145:6, 146:2, 147:23, 147:25, 148:2, 148:3, 148:6, 148:12, 149:2,	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17  subtract [2] - 120:11, 195:19  subtracted [2] - 195:15, 195:22  subtracting [2] - 196:11, 196:15  succeed [3] - 35:9, 59:3, 61:20  success [16] - 38:1, 39:5, 39:7, 39:11,	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22 supermarket [1] - 101:2 supermarkets [1] - 257:6 supplement [1] - 218:22 supplemental [1] - 264:7 supplier [2] - 204:24, 205:2	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12, 171:19, 171:20, 172:22, 173:10, 173:24, 174:3, 174:6, 174:11, 174:20, 174:22, 176:7, 176:12, 176:14, 177:15, 178:7, 178:10, 178:11,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] - 28:14, 30:20, 36:1 synonymous [1] - 37:6 system [3] - 41:15, 78:4, 231:6 Systems [1] - 226:6
stripped [1] - 227:22 strive [1] - 37:5 striven [1] - 70:10 striving [1] - 159:25 stroke [1] - 32:15 strong [2] - 42:25, 83:10 struck [2] - 254:16, 268:8 structure [2] - 192:1, 193:7 structured [2] - 191:23, 191:24 struggling [1] - 66:24 stuck [1] - 296:21 studied [1] - 153:4 studies [6] - 96:11, 131:6, 144:24, 176:10, 333:11, 334:1 studio [1] - 275:21 study [35] - 132:23, 136:2, 136:3, 137:3, 137:4, 138:15, 144:24, 145:6, 146:2, 147:23, 147:25, 148:2, 148:3, 148:6,	296:18  subsequently [4] - 219:20, 223:21, 237:6, 265:1  substantial [11] - 98:16, 121:1, 144:5, 146:1, 152:12, 152:15, 307:10, 307:14, 307:15, 309:4, 337:12  substantially [3] - 166:24, 308:3, 308:21  substantive [1] - 176:1  substitute [2] - 71:6, 71:10  substitutes [1] - 139:17  subtract [2] - 120:11, 195:19  subtracted [2] - 195:15, 195:22  subtracting [2] - 196:11, 196:15  succeed [3] - 35:9, 59:3, 61:20  success [16] - 38:1,	194:16, 194:17 suit [2] - 40:15, 273:2 SUITE [1] - 2:19 summer [3] - 223:2, 226:8, 232:5 super [23] - 31:8, 31:11, 31:12, 36:17, 36:22, 37:2, 37:4, 63:21, 63:22, 64:1, 64:12, 64:14, 68:21, 114:13, 114:15, 114:16, 114:25, 115:14, 158:9, 290:15, 291:18, 292:23, 333:13 superb [1] - 255:23 superior [1] - 290:22 supermarket [1] - 101:2 supermarkets [1] - 257:6 supplement [1] - 218:22 supplier [2] - 204:24,	136:11, 137:25, 138:2, 138:3, 138:8, 138:10, 138:23, 138:25, 139:23, 140:13, 142:25, 143:7, 143:9, 143:10, 143:13, 143:15, 143:17, 148:17, 149:8, 153:8, 153:15, 153:16, 154:6, 154:8, 154:17, 155:10, 156:6, 156:10, 156:13, 156:16, 156:21, 156:23, 157:5, 159:6, 159:15, 159:21, 160:4, 160:8, 168:16, 168:17, 169:2, 170:12, 171:19, 171:20, 172:12, 172:20, 172:22, 173:10, 173:24, 174:3, 174:6, 174:11, 174:20, 174:22, 176:7, 176:12, 176:14, 177:15, 178:7, 178:10, 178:11, 178:15, 178:19,	swear [2] - 23:21, 214:19 Sweden [1] - 76:18 sweet [3] - 228:1, 232:24, 242:7 sweetness [2] - 234:15, 234:16 swept [1] - 162:5 switched [2] - 310:13, 310:16 swoosh [2] - 329:15, 329:23 sworn [5] - 24:2, 49:21, 93:4, 200:21, 214:18 symbolize [1] - 181:25 syndicated [3] - 28:14, 30:20, 36:1 synonymous [1] - 37:6 system [3] - 41:15, 78:4, 231:6 Systems [1] - 226:6

104:12, 104:13 table [4] - 21:23, 124:10, 124:22, 238.21 Tahlequah [1] - 6:3 TAKEN [3] - 22:23, 92:14, 200:13 talent [1] - 224:9 talented [1] - 231:9 tall [4] - 37:21, 40:13, 85:4, 163:7 taller [1] - 313:22 **Tallinna** [1] - 43:20 Tampa [2] - 238:3, 238:12 Tanqueray [1] -37:17 **Tanteo** [9] - 68:16, 68:18, 68:21, 68:25, 69:7, 69:9, 69:12, 69:15, 70:2 tape [2] - 314:1, 314:4 target [3] - 290:23, 291:1, 291:3 targets [1] - 42:14 task [5] - 135:13, 135:15, 136:4, 136:5, 136.7 taste [15] - 65:12, 65:14, 65:21, 66:17, 66:18, 66:25, 67:2, 67:9, 228:2, 233:14, 234:4, 234:15, 236:14, 261:1, 323:17 Taste [1] - 241:25 tasted [2] - 83:18, 213:25 tasteless [5] - 65:18, 66:11, 66:14, 66:22, 68:3 tasting [4] - 213:24, 241:16, 242:5, 290:22 taught [1] - 96:2 Taylor [5] - 26:8, 26:12, 26:20, 26:25, 27:2 teacher [1] - 323:12 teaching [1] - 96:2 team [2] - 21:22, 104:10 technician [3] -11:24, 21:20, 219:9 technology [1] - 9:13 teens [1] - 166:13 teeth [3] - 316:15, 316:22 Television [2] -220:8, 220:9 television [7] -

220:24, 221:9, 237:4, 237:5, 237:8, 237:15 Temecula [2] -240:9. 240:15 temperature [1] -331:19 temples [3] - 314:21, 314:24, 315:2 ten [11] - 12:22, 13:1, 20:18, 20:24, 26:1, 184:6, 198:8, 198:9, 275:14, 275:19, 330:14 tend [2] - 22:7, 62:24 tending [1] - 248:18 Tequila [124] - 31:2, 31:3, 31:10, 33:2, 39:9, 43:19, 43:20, 43:22, 44:2, 44:3, 44:17, 45:2, 48:8, 48:22, 51:8, 51:11, 51:16, 56:14, 68:18, 68:24, 68:25, 69:4, 69:12, 70:3, 82:14, 83:1, 83:3, 83:18, 83:20, 84:15, 85:13, 86:20, 98:12, 125:14, 143:25, 146:3, 146:20, 147:14, 148:23, 149:22, 181:15, 181:22, 182:10, 182:12, 182:24, 186:7, 188:19, 189:1, 191:5, 191:6, 192:5, 194:3, 206:21, 206:23, 207:4, 207:8, 207:25, 208:17, 209:14, 209:22, 210:1, 210:6, 210:9, 210:14, 210:23, 226:1, 226:6, 245:22, 249:15, 250:7, 251:8, 251:25, 253:22, 255:3, 255:23, 255:25, 257:21, 259:6, 260:13, 260:20, 273:12, 274:19, 277:7, 279:17, 287:11, 287:19, 303:16, 303:19, 306:1, 307:8, 308:1, 308:19, 310:9, 310:15, 310:20, 310:23, 312:7, 312:14, 312:24, 313:20, 313:23, 314:1, 314:3, 314:17, 315:1, 315:10, 315:17, 316:12,

316:25, 317:10, 317:16, 318:3, 318:8, 318:16, 319:4, 319:16, 319:18, 319:19, 325:4, 326:7, 326:24, 327:20, 329:4 tequila [114] - 32:3, 35:12, 35:24, 36:5, 36:8, 36:14, 36:15, 36:16, 43:11, 43:17, 43:23, 44:12, 44:16, 63:5, 63:23, 64:11, 65:11, 65:15, 67:1, 67:4, 67:10, 68:4, 68:7, 68:8, 68:9, 68:10, 68:13, 68:21, 68:22, 70:3, 70:5, 70:17, 70:22, 71:7, 71:11, 71:16, 83:21, 84:3, 84:13, 84:18, 85:18, 86:25, 101:10, 105:11, 105:13, 107:13, 107:16, 108:3, 111:7, 114:14, 114:20, 114:24, 115:16, 122:24, 139:12, 140:24, 141:2, 141:6, 141:11, 141:12, 141:13, 141:15, 141:19, 141:24, 142:2, 142:9, 142:19, 147:13, 149:17, 150:3, 158:19, 158:23, 159:2, 159:11, 160:12, 160:17, 160:18, 161:5, 162:20, 169:10, 181:4, 181:6, 185:10, 187:3, 187:24, 206:21, 225:20, 226:17, 226:22, 227:1, 227:3, 227:5, 227:8, 227:21, 250:25, 255:2, 255:10, 255:13, 255:21, 256:13, 259:9, 259:16, 318:23, 323:24, 324:21, 327:25, 328:9, 328:20, 329:7 teguilas [19] - 70:8, 108:20, 108:22, 110:4, 110:8, 114:6, 114:14, 114:17, 115:7, 115:15, 142:6, 142:8, 158:9, 158:10, 179:21, 188:11, 188:13, 193:12 Tequilas [1] - 189:8

term [2] - 119:7,

119:8 terms [11] - 7:15, 61:22, 88:15, 247:13, 272:4, 290:21, 300:8, 307:11, 308:4, 308:22, 331:15 terrible [1] - 232:1 test [27] - 100:14. 102:3, 102:5, 102:18, 103:21, 105:1, 105:2, 105:4, 112:11, 113:4, 113:14, 119:10, 121:3, 121:7, 122:18, 122:20, 122:21, 124:20, 125:1, 147:8, 168:22, 169:16, 169:17, 169:20, 194:12, 231:14 tested [10] - 103:22, 107:16, 110:18, 110:19, 110:22, 114:2, 139:2, 142:8, 143:14, 163:14 testified [23] - 24:2, 47:13, 50:13, 50:14, 52:2, 54:12, 58:6, 75:17, 81:9, 84:1, 93:4, 170:6, 172:22, 175:1, 176:2, 200:21, 214:18, 278:2, 278:12, 282:13, 289:17, 316:7, 325:20 testify [6] - 176:20, 176:21, 260:7, 286:17, 342:4, 343:3 testifying [10] - 23:7, 46:21, 92:10, 173:16, 209:5, 341:9, 341:10, 341:17, 341:24, 344:12 testimony [40] -6:18, 9:21, 10:5, 14:14, 14:15, 14:21, 22:1, 23:14, 23:16, 36:10, 46:3, 46:6, 46:7, 47:20, 48:7, 49:7, 49:17, 49:21, 50:6, 50:7, 50:8, 50:13, 50:15, 50:18, 69:18, 84:23, 91:21, 92:1, 166:14, 211:1, 223:13, 255:18, 280:7, 286:20, 309:3, 337:8, 341:7, 343:22, 345:14 testing [2] - 103:21, 144:8 tests [3] - 100:1, 128:15, 323:9 **TEXAS** [1] - 2:6

Texas [2] - 239:24, 259:22 text [8] - 105:3, 184:20, 185:19, 185:20, 186:3, 186:19, 318:25, 319:3 texture [1] - 317:9 **THAT** [2] - 347:11, 347:15 **THE** [276] - 4:6, 4:12, 4:16, 4:19, 4:24, 5:2, 6:12, 6:16, 7:14, 8:3, 8:6, 8:16, 9:10, 9:16, 10:10, 10:13, 10:18, 11:18, 12:16, 12:18, 13:3, 13:6, 13:19, 14:8, 14:18, 15:4, 15:9, 15:17, 15:20, 16:2, 16:6, 16:11, 16:16, 17:18, 18:1, 19:3, 19:13, 19:19, 19:24, 20:5, 20:14, 20:16, 20:21, 21:1, 21:16, 21:19, 21:24, 22:5, 22:8, 22:15, 22:18, 22:20, 22:21, 22:25, 23:5, 23:23, 24:4, 24:5, 24:7, 45:16, 45:20, 47:24, 49:3, 49:8, 49:11, 49:15, 50:22, 51:1, 59:8, 59:11, 69:20, 70:1, 73:7, 73:11, 73:12, 73:13, 78:23, 78:25, 79:6, 79:8, 79:10, 79:14, 79:19, 79:24. 80:13. 81:2. 81:3. 86:10. 87:5. 87:7, 88:20, 88:24, 89:2, 89:12, 90:11, 91:7, 91:9, 91:11, 91:15, 91:17, 91:21, 91:25, 92:4, 92:7, 92:12, 92:15, 92:18, 92:25, 93:5, 93:6, 93:8, 93:10, 105:4, 123:23, 124:2, 124:4, 144:13, 151:4, 151:8, 154:15, 163:25, 165:17, 170:1, 174:7, 175:17, 175:21, 177:17, 177:19, 178:1, 178:4, 182:14, 182:17, 183:11, 183:23, 184:3, 184:8, 192:12, 196:22, 196:24, 197:1, 197:17, 197:18, 197:19, 198:2, 198:7, 198:9, 198:12,

198:19, 198:24,
199:5, 199:9, 199:23,
199:25, 200:14,
200:18, 200:22,
200:23, 200:25,
208:6, 211:24, 212:3,
214:5, 214:7, 214:9,
214:15, 214:19,
214:20, 214:22,
214:24, 215:17,
252:4, 264:15,
266:10, 266:14,
268:19, 268:23,
268:24, 269:3, 269:5,
269:15, 269:16,
274:2, 274:10,
274:11, 276:2, 276:6,
276:20, 276:23,
280:21, 280:25,
281:2, 281:12,
281:14, 284:4, 284:8,
284:12, 284:15,
284:17, 285:17,
285:21, 286:21,
287:14, 287:16,
293:10, 297:19,
304:7, 304:14,
304:19, 304:23,
304:25, 305:3, 305:6,
306:10, 307:19,
307:24, 308:13,
308:17, 311:19,
312:1, 312:3, 313:7,
313:9, 313:14, 324:4,
324:6, 324:7, 324:8,
324:12, 328:13,
328:17, 330:6, 330:8,
330:12, 330:16,
332:12, 338:14,
338:21, 338:23,
339:8, 340:5, 340:13,
340:16, 340:24,
341:3, 341:9, 341:13,
341:20, 341:22,
342:1, 342:8, 342:12,
342:15, 342:18,
342:22, 343:4, 343:6,
343:11, 343:14,
344:1, 344:3, 344:21,
344:25, 345:6,
345:15, 345:21,
345:25, 347:10,
347:12, 347:13,
347:14, 347:15,
347:16, 347:17
theater [1] - 221:17
theirs [2] - 207:17,
334:19
themselves [1] -

thrilled [1] - 232:9 therefore [2] - 44:14, throughout [3] -122:22, 140:11, 317:9 thesis [1] - 96:4 Throw [1] - 323:21 they've [7] - 107:11, THURSDAY [2] -131:1, 167:8, 190:25, 1:20, 4:2 Thursday [1] - 18:4 tie [1] - 305:22 thing's [1] - 298:11 tier [2] - 41:15, 78:4 thinking [4] - 94:4, ties [1] - 185:1 225:16, 227:10, tilt [1] - 253:17 tilted [3] - 252:11, thinks [1] - 46:18 252:12, 252:22 third [11] - 36:19, timing [3] - 7:10, 75:20, 94:24, 107:12, 19:11, 341:2 131:19, 133:8, 143:5, tiny [2] - 180:21, 337:11 tirelessly [1] thirds [2] - 141:1, 301:11 **TITLE** [1] - 347:12 **Thomas** [1] - 345:9 title [4] - 80:1, 90:7, **THOMAS** [1] - 2:14 187:11, 293:16 thousand [3] - 97:6, Tito's [2] - 76:11, 76:14 thousands [6] - 57:7, **TO** [1] - 347:12 57:9, 57:10, 59:2, today [54] - 7:19, 10:6, 10:12, 10:13, three [58] - 24:25, 10:25, 11:4, 11:7, 28:2, 32:5, 41:15, 11:16, 12:7, 12:8, 42:21, 55:9, 78:4, 12:12, 12:22, 16:23, 91:3, 94:8, 109:6, 25:7, 30:3, 30:8, 32:4, 110:18. 111:1. 111:2. 33:11, 36:11, 43:8, 54:9, 69:12, 73:17, 75:6, 75:17, 75:19, 115:10, 118:25, 144:9, 171:23, 119:2, 119:19, 120:9, 173:16, 185:22, 122:5, 132:4, 132:6, 197:6, 197:9, 197:22, 132:8, 132:24, 133:5, 198:13, 198:17, 133:22, 138:1, 142:4, 199:12, 199:19, 142:6, 142:13, 152:9, 200:2, 201:7, 209:5, 239:14, 260:17, 171:16, 173:21, 275:9, 285:25, 303:13, 309:7, 309:22, 313:14, 315:8, 321:2, 338:15, 199:12, 216:11, 339:9, 341:7 218:19, 234:2, 244:5, today's [2] - 5:15, 245:17, 253:13, 269:17, 270:23, together [13] - 7:6, 67:7, 164:12, 171:11, 222:12. 222:13. 226:13, 229:11, **Three** [1] - 43:24 281:23, 286:10, three-quarter [3] -333:3, 333:4, 341:12 288:8, 288:13, 288:14 **Tokey** [7] - 177:21, three-tier [2] - 41:15, 178:7, 192:16, 192:21, 192:23, three-year [1] - 28:2 193:3, 193:7 threshold [1] - 58:22 **Tom** [2] - 13:10,

40:11, 103:5

231:25, 334:20

thin [1] - 85:4

181:8, 181:18,

216:17, 239:8

326:4, 326:5

89:19, 255:20

112:13. 113:1.

113:13, 114:6,

170:8, 171:10,

182:9, 186:20,

186:21, 193:8,

193:14, 193:18,

270:24, 288:8,

288:14

78:4

288:10, 288:13,

threw [1] - 275:4

144:21

141:10

209:17

299:11

tomorrow [36] - 5:10, 6:8, 7:22, 8:13, 8:17, 8:20, 9:1, 9:2, 9:18, 9:21, 9:23, 10:1, 10:11, 10:25, 11:8, 11:16, 16:23, 17:14, 338:16, 338:19, 338:24, 338:25, 339:12, 340:14, 340:17, 340:22, 341:15, 343:9, 343:16, 343:19, 344:6, 344:12, 344:24, 345:10, 345:14, 345:23 tomorrow's [2] -9:17, 338:17 tongue [1] - 242:4 tonight [1] - 344:4 took [34] - 25:12, 48:21, 95:25, 114:2, 138:18, 154:24, 155:2, 155:8, 155:12, 156:18, 157:10, 161:12, 161:13, 161:14, 163:11, 171:2, 182:5, 186:15, 191:13, 195:20, 195:21, 204:1, 211:15, 228:24, 229:3, 229:4, 235:19, 270:17, 275:11, 282:18, 282:23, 297:2, 326:20, 333:12 tools [1] - 28:20 top [32] - 37:20, 38:6, 85:10, 112:18, 132:8, 137:21, 155:22, 157:24, 162:9, 183:19, 184:21, 186:19, 187:21, 189:1, 210:15, 250:6, 264:20, 264:22, 264:25, 265:3, 265:5, 265:13, 265:14, 266:17, 267:13, 269:23, 270:3, 270:4, 270:5, 270:13, 270:19, 296:21 topic [2] - 322:4, 323:23 topics [2] - 96:18, 96:24 tops [3] - 266:20, 266:21, 267:2 Toronto [7] - 219:21, 220:23, 221:2, 221:12, 221:24, 221:25, 246:2 Total [2] - 238:10,

total [7] - 19:22, 31:8, 105:19, 110:23, 123:2, 143:2, 282:23 totally [1] - 334:20 touch [4] - 34:21, 317:1, 322:24, 323:19 touched [1] - 232:25 tour [3] - 237:17, 237:24, 238:2 towards [6] - 32:3, 37:1, 37:2, 76:11, 137:7 town [4] - 217:16, 226:12, 237:15, 238:19 Toyota [1] - 242:21 track [1] - 19:1 traction [1] - 57:19 Trade [2] - 95:4, 175:10 trade [34] - 38:17, 88:17, 230:6, 235:17, 249:23, 256:17, 258:1, 258:17, 260:12, 260:15, 262:3, 262:15, 262:17, 264:8, 326:22, 327:7, 327:21, 328:7, 329:5, 329:10, 329:15, 329:19, 329:25, 335:4, 335:8, 335:9, 335:10, 335:12, 335:22, 335:25, 336:2, 336:4, 336:6, 336:8 Trademark [2] -97:17, 97:18 trademark [31] -12:23, 13:4, 262:5, 263:22, 264:4, 264:10, 265:4, 277:24, 278:7, 278:13, 279:3, 279:14, 279:15, 283:2, 283:4, 283:12, 283:19, 283:23, 284:1, 334:22, 334:25, 335:5, 335:7, 335:12, 335:14, 336:16, 336:25, 340:4 Trademarks [1] -129:9 trademarks [9] -13:13, 13:14, 95:13, 97:19, 97:20, 339:7, 339:24, 339:25, 345:12 traditional [1] -

303:9

404.00
181:23
trained [3] - 95:16,
106:19, 123:11
trainee [1] - 26:7
transcend [1] - 32:14
transcended [1] -
87:25
TRANSCRIPT [3] -
1:19, 347:13, 347:15
translated [1] - 231:5
Transport [1] - 219:8
transportation [1] -
•
11:4
travel [1] - 11:1
TRAVIS [1] - 2:5
tread [1] - 345:20
treasure [2] - 321:7,
321:17
treasures [1] - 322:2
treated [1] - 23:14
treatise [1] - 129:8
tremendous [1] -
76:19
trend [5] - 58:20,
71:17, 71:22, 75:15,
75:16
trends [8] - 31:7,
31:8, 31:17, 33:18,
33:19, 34:2, 35:17,
36:9
<b>trial</b> [10] - 11:14,
30:17, 30:18, 45:23,
47:13, 49:22, 50:13,
50:15, 284:23, 285:3
TRIAL [1] - 1:19
triangular [1] - 271:2
tribe [1] - 228:13
tribe's [1] - 296:2
tribes [1] - 299:13
tribute [1] - 244:20
tried [1] - 234:2
tries [1] - 78:11
trip [1] - 239:13
triple [1] - 320:18
trouble [1] - 317:3
troubling [1] - 190:3
truck [2] - 203:20,
219:20
true [11] - 53:14,
66:2, 71:7, 170:22,
171:4, 172:7, 172:14,
223:15, 327:7,
334:17, 337:13
TRUE [1] - 347:13
truth [2] - 49:23,
178:1
<b>try</b> [18] - 20:15, 22:6,
33:11, 34:11, 61:15,
158:17, 164:2,
165:19, 198:25,

199:1, 199:15, 233:25, 234:2, 255:6, 256:16, 291:2, 292:13 trying [5] - 65:5, 256:12. 256:15. 256:16, 341:13 Tuesday [9] - 7:13, 8:21, 9:1, 9:6, 12:24, 14:3, 17:15, 17:24, 344:9 **Tundra** [1] - 219:15 turn [7] - 38:25, 42:25, 55:1, 58:10, 243:23, 291:14, 325:12 turn-out [1] - 38:25 turned [1] - 227:13 turning [4] - 143:12, 149:3, 149:5, 149:6 **TV** [2] - 221:2, 301:24 tweak [1] - 331:16 tweaked [1] - 331:17 tweaking [1] -331:13 twice [1] - 241:22 twin [3] - 217:17, 217:18 two [105] - 21:4, 55:9, 55:12, 64:11, 80:10, 86:6, 86:15, 95:12, 95:13. 96:12. 97:11. 98:17. 99:8. 99:9. 99:25, 100:7, 103:22, 104:4, 107:17, 112:16, 113:23, 115:23, 121:3, 121:6, 121:16, 128:1, 128:5, 128:8, 128:10, 128:11, 128:12, 128:20, 129:22, 130:5, 130:25, 131:6, 131:7, 132:5, 133:3, 133:21, 139:8, 140:22, 141:1, 141:10, 143:17, 144:6, 154:15, 164:10, 167:4, 168:13, 168:17, 168:19, 171:10, 176:2, 183:10, 185:7, 185:20, 186:10, 187:6, 191:16, 193:18, 194:7, 194:10, 194:15, 194:18, 199:15, 205:23, 207:11, 210:4, 213:17, 216:13, 217:4, 221:20, 221:24,

223:18, 225:11, 227:15, 229:17, 237:24, 239:19, 241:23, 243:18, 244:12, 244:18, 244:22, 245:3, 245:4, 245:13, 253:13, 255:21. 271:24. 276:9, 288:8, 288:12, 288:14, 295:18, 299:23, 299:25, 316:18, 323:1, 328:16, 338:11, 338:12, 339:22, 340:1 two-minutes [1] -227:15 two-thirds [2] -141:1, 141:10 type [6] - 40:9, 59:20, 207:1, 255:7, 318:22, 328:1 types [6] - 24:25, 59:23, 61:1, 61:25, 99:8, 325:10 typical [1] - 238:7 typically [9] - 10:19, 11:1. 41:9. 41:20. 84:17, 94:4, 109:4, 171:7, 171:16 typo [1] - 186:9

## U

**U.S** [6] - 25:4, 27:4, 31:22, 74:25, 189:24, 294:21 **U.S.A**[1] - 27:2 **Ultima** [1] - 142:10 **Ultimat** [1] - 187:21 ultimate [1] - 195:16 ultimately [3] -28:23, 96:3, 209:9 Ultmat [3] - 142:10, 188:4, 188:5 umbrella [1] - 333:1 unable [1] - 151:5 unacceptable [2] -254:25, 261:17 unaided [2] - 136:7, 136:10 unassisted [1] -136:7 unbelievable [1] -342:20 uncovered [1] -298:24 under [19] - 43:17, 49:22, 71:10, 80:5, 149:18, 171:5,

212:10, 212:11, 223:9, 232:22, 243:18, 249:21, 251:18, 256:17, 293:6, 294:8, 314:1, 314:5, 333:1 underline [1] -293:13 underneath [2] -185:19, 186:19 underscored [1] -293:18 understood [2] -63:20, 342:8 undertake [2] - 137:5 undertaken [1] -174:12 undoubtedly [1] -282:11 unearthed [1] -185:2 unfair [4] - 121:6, 194:3, 194:9, 194:13 **Unfair** [1] - 129:9 unfairly [1] - 168:14 unfamiliar [1] -172:18 unfortunately [1] -11:13 union [3] - 219:24, 220:5, 220:18 Union [2] - 220:1, 220:12 **unions** [1] - 220:6 unique [12] - 61:25, 62:14, 89:25, 122:13, 132:17, 132:20, 161:2, 161:4, 161:8, 206:3, 213:22, 338:5 uniqueness [1] -213:23 Unit [1] - 220:2 United [21] - 32:5, 41:10, 75:24, 76:7, 76:9, 76:23, 77:7, 77:19, 80:10, 81:7, 114:20, 114:25, 115:2, 115:9, 132:15, 142:10, 142:15, 215:12, 227:4. 291:12, 329:21 **UNITED** [6] - 1:1, 1:2, 1:8, 347:10, 347:12, 347:17 University [3] -95:18, 96:13, 96:14 unless [3] - 10:22, 158:6, 200:5 unloaded [1] - 219:2 unquestionable [1] -

225:9 unquestionably [1] -337:23 unrealistic [1] -178:16 unusual [3] - 84:1, 107:21, 188:1 unusually [1] -191:17 up [118] - 8:19, 12:12, 12:19, 20:20, 20:23, 25:1, 28:13, 42:9, 42:12, 45:1, 56:22, 56:25, 58:14, 62:1, 74:11, 83:14, 101:11, 110:19, 110:21, 114:2, 128:4, 128:7, 145:23, 153:9, 154:9, 155:20, 156:1, 160:6, 164:11, 168:16, 171:10, 173:1, 173:3, 174:5, 180:11, 181:21, 183:17, 185:19, 186:3, 187:1, 188:25, 189:16, 193:23, 193:24, 194:20, 195:14, 195:24, 196:2, 196:3, 196:12, 196:18, 203:10, 204:4, 205:22, 217:2, 225:24, 227:2, 227:10, 227:12, 227:16, 227:24, 229:1, 231:10, 231:23, 232:1, 233:13. 238:4. 238:14. 238:17. 238:20, 238:22, 239:8, 239:15, 240:17, 241:4, 243:21, 247:15, 247:25, 250:11, 250:14, 251:1, 251:3, 251:15, 251:16, 252:18, 252:25, 254:3, 254:8, 258:18, 259:8, 259:20, 259:24, 259:25, 263:8, 268:18, 268:21, 269:14, 272:6, 277:21, 277:22, 278:25, 282:2, 282:5, 286:23, 287:1, 287:10, 291:4, 292:16, 292:17, 314:4, 314:23, 317:3, 328:8, 331:11, 332:17, 334:25, 336:7, 345:5

**Up**[1] - 244:16 up's [1] - 58:17 upcoming [1] - 125:8 **ups** [11] - 56:17, 56:25, 57:12, 57:14, 58:3, 58:23, 110:23, 110:24, 110:25, 111:1, 143:16 upset [1] - 274:25 upstate [1] - 323:2 upward [2] - 75:15, 75:16 usage [1] - 137:2 uses [4] - 99:12, 99:13, 319:14, 319:16 usual [3] - 9:19, 275:23 utilizing [1] - 336:15

## V

vague [1] - 324:2 value [3] - 32:10, 84:12, 251:11 vanilla [1] - 242:7 variables [1] - 62:11 variations [1] - 89:18 varied [2] - 71:17, 71:22 varieties [4] - 170:9, 171:7, 186:20, 186:21 variety [2] - 171:1, 179:15 various [4] - 136:16, 158:2, 174:18, 185:2 **vary** [1] - 64:6 vast [3] - 57:11, 97:7, 345:11 Vegas [6] - 238:5, 239:13, 239:14, 249:22, 258:20 vegetable [1] -234:10 vehicles [1] - 219:16 velocity [3] - 42:16, 42:25, 58:10 **velvet** [1] - 298:24 Vera [4] - 4:15, 5:22, 339:6, 339:19 **VERA**[13] - 2:11, 4:14, 5:21, 6:15, 8:1, 9:8, 12:20, 13:4, 13:9, 13:25, 92:11, 200:12, 339:21 verbal [2] - 154:5, 191:19 verbatim [4] -155:11, 156:6,

156:11, 156:18

110:20, 124:20, 160:2, 160:4 versions [1] - 110:12 versus [3] - 4:7, 173:6, 177:5 vessels [1] - 309:6 vice [3] - 27:6, 27:9, 52.12 **VICKIE** [1] - 2:5 Victorian [1] -299:24 VIDEO [2] - 45:19, 310:7 video [22] - 9:5, 11:11, 11:20, 21:25, 22:1, 23:7, 92:10, 241:4, 302:14, 303:5, 310:2, 340:22, 341:3, 341:6, 341:9, 341:11, 341:24, 343:16, 343:21, 343:22, 343:24 videos [1] - 302:7 videotape [5] -342:3, 342:9, 342:12, 342:23, 342:24 view [21] - 32:20, 39:7, 44:25, 63:24, 67:8, 68:2, 68:4, 68:24, 73:1, 81:13, 87:20, 180:5, 180:7, 260:18, 273:19, 298:8, 306:1, 306:11, 316:1, 322:22, 329:8 viewed [2] - 158:2, 158:13 viewer [1] - 299:1 viewing [2] - 48:22, 152:20 views [1] - 72:22 virgin [1] - 236:16 virtue [1] - 146:2 visit [2] - 171:1, 239:21 visited [8] - 30:21, 151:16, 171:4, 171:5, 238:1. 239:19. 239:25. 240:5 visits [1] - 55:21 visual [2] - 191:18, 252:16 vodka [158] - 32:3, 32:4, 32:6, 32:17, 33:14, 34:8, 35:12, 35:22, 35:23, 35:25, 36:5, 36:8, 36:14, 36:15, 36:16, 40:1,

verdict [4] - 16:14,

16:18, 16:20, 344:5

version [5] - 110:14,

40:12, 43:11, 43:16, 44:11, 44:16, 63:5, 63:8, 63:11, 63:14, 63:22, 65:11, 65:14, 65:17, 66:2, 66:15, 66:22, 66:23, 66:24, 67:8, 67:21, 68:3, 70:18. 70:22. 71:6. 71:11, 71:23, 72:8, 72:16, 75:15, 75:18, 75:24, 76:1, 76:5, 76:8, 76:14, 76:23, 77:1, 77:2, 77:3, 77:7, 80:10, 81:6, 82:9, 83:24, 84:3, 84:18, 86:21, 115:9, 119:8, 125:7, 127:20, 131:22, 132:15, 134:22, 135:12, 137:10, 137:23, 140:23, 141:1, 141:5, 141:11, 141:12, 141:14, 141:19, 141:24, 142:2, 142:10, 142:11, 142:15, 142:19, 146:3, 146:10, 147:15, 149:23, 151:12, 151:23, 152:5, 152:13, 158:8, 160:9, 160:10, 168:23, 169:8, 169:9, 169:18, 173:20, 173:25, 174:10, 174:13, 174:20, 181:8, 181:15, 182:24, 183:18, 184:12, 184:19, 185:1, 185:21, 185:25, 187:2, 187:22, 187:24, 189:18, 194:4, 227:22, 227:23, 232:16, 232:18, 236:15, 236:22, 242:9, 246:5, 250:25, 255:1, 255:23, 257:8, 261:17, 263:13, 278:14, 282:19, 287:1, 290:22, 293:19, 294:5, 294:22, 301:19, 303:7, 312:15, 314:20, 320:19, 322:24, 323:17, 323:20, 324:16, 324:25, 334:6, 334:17 Vodka [143] - 28:4, 31:2, 31:3, 31:10, 33:1, 33:21, 34:1,

37:20, 38:2, 38:12,

44:2, 44:15, 45:3, 45:9, 48:8, 48:22, 52:23, 52:24, 64:11, 65:23, 66:1, 66:5, 66:10. 66:19. 67:19. 72:23, 73:1, 74:7, 74:14, 75:1, 75:8, 76:12, 76:16, 80:5, 81:23, 82:2, 83:6, 83:11, 84:10, 85:20, 87:13, 87:14, 87:18, 87:22, 89:22, 98:12, 115:18, 119:6, 122:4, 127:19, 137:18, 143:24, 204:8, 204:9, 204:12, 204:20, 205:2, 205:7, 205:12, 205:17, 205:20, 206:1, 207:5, 207:8, 208:1, 208:23, 209:13, 209:25, 210:7, 210:8, 235:1, 236:8, 244:4, 257:10, 282:6, 282:12, 288:21, 289:14, 290:20, 290:24, 291:12, 291:18, 292:1, 293:23, 294:9, 294:15, 294:23, 295:1, 299:14, 300:21, 301:8, 301:12, 301:15, 301:24, 302:21, 303:10, 305:17, 305:19, 307:8, 308:2, 308:20, 309:9, 312:25, 313:12, 313:19, 314:9, 314:16, 315:13, 315:20, 315:23, 316:8, 316:21, 317:20, 317:22, 317:25, 318:5, 318:25, 319:7, 319:14, 319:21, 319:25, 320:15, 322:5, 322:9, 322:13, 322:16, 322:22, 324:17, 324:19, 326:2, 329:18, 332:7, 338:3 Vodka's [3] - 294:20, 303:13, 323:24 vodka's [1] - 232:17 vodkas [24] - 40:6, 65:21, 70:8, 76:3, 76:19, 80:18, 84:12, 101:11, 115:8,

39:5, 39:11, 40:17,

40:21, 42:21, 43:2,

43:20, 43:22, 43:25,

130:25, 132:8, 142:5, 142:14, 185:8, 188:9, 188:11, 188:13, 207:23, 227:24, 228:2, 291:18, 292:20, 333:14 voice [1] - 21:8 volume [11] - 41:6, 42:11, 42:12, 42:15, 58:22, 75:21, 77:4, 77:18, 88:3, 312:19, 317:8 volunteer [1] -301:18 voted [1] - 241:25 voting [2] - 290:4, 290:8 VS [1] - 1:14

## W

W.A [5] - 26:8, 26:12, 26:20, 26:24, 27:2 wait [8] - 14:15, 16:7, 59:9, 80:19, 200:8, 245:24, 268:24, 343:2 waiters [1] - 236:3 waiting [3] - 11:21, 14:10, 45:21 waitresses [1] -236:4 walk [2] - 104:17, 202:2 **walking** [1] - 105:24 wall [1] - 334:20 wants [2] - 10:14, 300:17 warehouse [1] -203:24 warehouseman [1] -219:2 warmth [1] - 298:25 Warner [1] - 231:8 warning [1] - 189:23 WAS [1] - 16:4 Washington [1] -224:24 water [11] - 66:17, 232:18, 232:19, 232:20, 232:22, 232:24, 233:7, 236:22, 249:17, 322:14 waters [1] - 66:17 wax [4] - 37:19, 88:11, 88:14, 88:15 ways [8] - 61:5, 61:13, 90:9, 109:7,

135:13, 168:13,

193:24, 322:8 wealth [1] - 321:9 wearing [1] - 19:11 web [5] - 180:4, 180:14, 181:15, 183:6, 241:4 Website [7] - 83:2, 240:18, 240:21, 240:22, 242:16, 242:17, 303:13 websites [1] - 55:15 Wednesday [2] -17:24, 18:3 week [2] - 243:2, 277:11 weekend [1] - 9:4 weeks [2] - 148:10, 238:16 weight [3] - 46:8, 50:17, 128:7 welcome [1] - 19:11 well-being [1] -298:25 well-informed [2] -65:2.65:3 well-known [17] -101:22, 102:6, 102:8, 102:17, 128:17, 128:18, 129:18, 129:20, 129:21, 130:1, 130:3, 130:4, 130:10. 130:11. 130:15. 130:17. 130:25 well-structured [1] -191:23 WEST [1] - 2:8 **WESTERN** [1] - 1:4 western [1] - 224:24 whatsoever [2] -135:10, 305:21 Whisky [2] - 25:16, 26:23 whisky [5] - 33:15, 63:15, 63:23, 207:22, 328:1 white [11] - 100:13, 102:12, 112:19, 160:20, 161:14, 236:21, 260:24, 291:23, 292:10, 333:16. 334:4 White [2] - 236:13, 236:19 Whittier [4] - 201:14, 201:15, 201:18, 201:21 whole [10] - 18:23, 26:17, 31:19, 149:19, 171:1, 173:24,

181:20, 211:17, wishes [5] - 6:11, 226:13, 298:11 79:16, 79:22, 144:14, Wholesale [9] -276:3 201:19. 201:20. WITH [1] - 347:16 201:22, 202:10. withdraw [4] - 184:2, 202:15. 203:2. 203:5. 318:15, 324:11, 203:16. 205:6 324:20 wholesaler [5] withdrawn [3] -201:16, 209:1, 209:3, 57:22, 208:25, 209:13 209:6, 209:8 witness [84] - 6:21, wholesalers [3] -7:2, 10:1, 10:2, 10:20, 202:17, 236:2, 258:25 11:8, 11:10, 11:11, wide [2] - 36:12, 11:17, 11:20, 11:22, 84:12 15:24, 23:1, 23:4, widely [2] - 129:11, 23:6, 23:7, 23:11, 259:7 23:14, 23:15, 23:18, widen [1] - 292:14 23:19, 23:22, 24:1, 45:15, 45:24, 47:11, wider [3] - 272:1, 272:3, 272:5 47:15, 47:17, 47:24, 49:21, 49:22, 50:5, widest [3] - 288:3, 50:12, 50:14, 53:15, 288:8, 288:10 59:9, 73:7, 78:23, width [2] - 271:1, 79:14, 86:9, 89:5, 312:21 wife [4] - 203:3, 91:7, 91:17, 92:9, 92:15, 92:18, 92:25, 203:12, 248:12, 248:18 93:3, 123:22, 124:3, 144:12, 151:4, 164:1, wild [6] - 154:24, 183:23, 196:22, 155:2, 155:9, 155:12, 197:2, 197:21, 156:18, 157:11 197:23, 198:12, Willa [1] - 262:9 198:15, 200:15, William [1] - 208:11 200:20, 208:5, 214:5, willing [6] - 33:11, 214:11, 214:17, 64:25, 123:9, 197:6, 252:5, 268:21, 199:14, 199:18 275:25, 281:1, Willow [1] - 332:17 284:18, 285:5, Wilson [8] - 189:25, 285:19. 338:13. 291:9, 291:11, 292:8, 338:14. 340:22. 292:19, 332:21, 341:4. 341:9. 341:10. 332:22, 332:25 341:16, 341:23, wilson [1] - 332:23 342:3, 343:1, 343:4 window [1] - 37:21 WITNESS [34] - 3:3, windows [1] -24:4, 24:7, 59:11, 227:14 73:11, 73:13, 78:25, wine [9] - 24:22, 79:24, 81:2, 87:7, 25:9, 25:13, 103:13, 91:15, 93:5, 93:8, 172:17, 172:25, 105:4, 124:4, 151:8, 201:16, 229:3, 242:3 175:21, 200:22, Wine [4] - 25:8, 200:25, 214:19, 230:7, 238:10, 303:9 214:22, 268:23, Wines [1] - 185:24 269:5, 269:16, wing [1] - 224:25 274:11, 281:2, winning [1] - 241:13 281:14, 285:21, winter [1] - 282:18 287:16, 313:14, Wirtz [2] - 259:20 324:6, 324:8, 324:12, wish [8] - 13:23, 330:8 197:14, 199:15, witness' [3] - 11:23, 199:19, 268:19, 14:21, 46:9 268:22, 268:25,

witnessed [1] -

38:21

345:21

wished [1] - 200:5

11:19, 11:21, 14:12, 35:22, 45:23, 46:21, 47:13, 50:10, 50:17, 170:1. 197:8. 199:15. 200:2, 340:20, 344:12 witnesses' [1] -23:16 **Wolf** [1] - 206:20 WOLPERT [1] - 2:10 woman [6] - 216:7, 223:12, 223:23, 295:21, 296:20, 299:6 woman's [1] - 309:17 women [1] - 244:13 won [4] - 241:20, 241:21, 241:22, 241:23 wonderful [3] -224:1, 224:11, 239:10 wonders [1] - 9:13 wood [1] - 319:14 wooden [1] - 264:22 word [20] - 7:7, 54:16, 131:21, 131:22, 131:25, 132:1, 158:20, 158:25, 163:11, 186:12, 189:13, 190:4, 210:25, 211:20, 219:4, 232:18, 263:2, 300:8, 306:22, 308:10 words [4] - 50:12, 104:1, 187:20, 262:12 worker [1] - 245:25 workers [1] - 219:11 Workers [1] - 220:2 works [6] - 9:8, 9:12, 100:4, 128:24, 204:18, 230:19 Works [1] - 219:14 World [3] - 230:6, 241:21, 322:1 world [26] - 25:9, 43:21, 43:23, 115:5, 115:6, 159:22, 160:1, 160:3, 160:22, 169:7, 171:14, 178:25, 184:25. 230:11. 231:25, 233:3, 235:6, 235:17, 236:5, 242:23, 295:14, 295:19, 296:25, 304:2, 314:3, 323:1 Worldwide [1] -189:11 worried [1] - 203:14

worry [1] - 20:22

worrying [2] - 20:19,

witnesses [15] -227:9 WPA [1] - 221:22 write [2] - 84:6, 96:18 Writers [1] - 220:10 writing [1] - 8:10 written [13] - 8:7, 30:4, 30:5, 74:10, 96:23, 106:21, 129:15, 129:16, 148:20, 154:2, 191:4, 192:6 wrote [9] - 89:21, 96:2, 96:3, 113:21, 114:11, 155:8, 177:13, 213:6, 219:11 X XO [1] - 225:19 Υ year [13] - 28:2, 29:13, 57:3, 61:11, 61:17, 77:15, 87:24, 89:15, 222:20, 243:5, 243:14 year-in [1] - 87:24 year-out [1] - 87:24 years [48] - 26:1, 26:8, 26:25, 27:5, 29:11, 37:15, 38:19, 39:18. 40:24. 52:6. 52:7, 69:15, 71:1, 80:11. 93:24. 94:9. 97:3. 97:5. 107:11. 125:5, 173:19, 179:9, 192:23, 202:24, 205:23, 216:9, 218:19, 219:2, 223:4, 224:2. 239:18. 239:19, 241:23, 244:12, 244:23, 245:17, 246:2, 247:2,

253:13, 258:2,

259:11, 275:14,

275:19, 282:24,

7:8

323:2

301:23, 305:20, 338:8

yesterday [2] - 5:13,

YORK [2] - 2:9, 2:17

Young's [6] - 204:13,

York [2] - 11:13,

you.. [1] - 252:8

204:16, 204:24,

young [1] - 216:7

204:25, 205:4, 205:5

younger [1] - 222:7
yourself [15] - 24:13,
30:13, 66:19, 93:15,
106:15, 139:20,
160:24, 172:8,
179:16, 201:8, 215:3,
271:17, 280:8, 294:4,
297:11
yourselves [1] 345:16
YouTube [2] - 302:7,
303:5

## Ζ

Zeigler [2] - 343:5, 345:9 Zeigler's [1] - 345:11 Zenobia [1] - 4:10 ZENOBIA [1] - 2:4 zero [4] - 166:10, 166:16, 166:18, 195:8